

CITY OF ORILLIA



2017 ANNUAL BUDGET

This package contains the following 2017 Budget submissions as backup for the 2017 Tax Levy by-law:- 2017-61

Annual Operating Budget	-	General City	Pages	1	-	34B
	-	Parking	Page	35		
	-	Wastewater System	Pages	36	-	36A
	-	Waterworks System	Pages	37	-	37A
	-	Storm Water System	Pages	38		
Reserves and Reserve Funds Budget			Pages	39	-	81
Capital Program			Pages	82	-	84

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET
TAX RATIOS 2007 - 2017

	Tax Ratio Ranges of Fairness		1998 Transition Ratios	2008 Tax Ratios	2009 Tax Ratios	2010 Tax Ratios	2011 Tax Ratios	2012 Transition Ratios	2012 Tax Ratios	2013 Tax Ratios	2014 Transition Ratios	2014 Tax Ratios	2015 Transition Ratios	2015 Tax Ratios	2016 Transition Ratios	2016 Tax Ratios	2017 Transition Ratios	2017 Tax Ratios
	Minimum	Maximum																
Residential/Farm			1.0000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000
Multi-Residential	1.0000	1.1000	2.8183	1.550000	1.600000	1.600000	1.642353	1.642062	1.682062	1.642860	1.624006	1.624006	1.607277	1.607277	1.591771	1.591771	1.532300	1.532300
New Multi-Residential	1.0000	1.1000	N/A	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000
Commercial Occupied	0.6000	1.1000	2.1206	1.970000	1.980000	1.980000	1.980000	1.995821	1.965000	1.938696	1.922718	1.922718	1.905867	1.905867	1.890065	1.890065	1.900000	1.900000
Industrial Occupied	0.6000	1.1000	4.5268	1.720000	1.850000	1.903664	1.947100	1.990815	1.990815	1.943422	1.916554	1.916554	1.876715	1.876715	1.839152	1.839152	1.852318	1.852318
Pipelines	0.6000	0.7000	1.9650	2.571826	2.637446	2.699706	2.758151	2.811890	2.811890	2.776566	2.773081	2.773081	2.773081	2.773081	2.773081	2.773081	2.790567	2.790567
Farmlands			0.2500	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.025000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000
Managed Forests			0.2500	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000
Municipal Levy Increase				5.51%	3.97%	2.24%	2.00%		1.95%	3.80%		1.60%		3.90%		3.86%		3.83%

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET
COMPARISON OF MUNICIPAL TAX LEVIES AND TAX RATES 2007 - 2017

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
MUNICIPAL TAX LEVY	31,051,612	33,784,733	35,476,597	37,191,988	38,335,961	39,798,956	41,902,148	42,991,861	45,073,482	47,167,521	48,794,950
MUNICIPAL TAX RATES											
RESIDENTIAL	1.122918%	1.184796%	1.172527%	1.149526%	1.124481%	1.101134%	1.139062%	1.142804%	1.170073%	1.198244%	1.213503%
MULTI-RESIDENTIAL	1.740523%	1.836434%	1.876043%	1.839242%	1.846795%	1.852175%	1.871319%	1.855920%	1.880631%	1.907331%	1.859451%
NEW MULTI-RESIDENTIAL	1.235210%	1.303276%	1.289780%	1.264479%	1.236929%	1.211247%	1.252968%	1.257084%	1.287080%	1.318069%	1.334853%
COMMERCIAL OCCUPIED - LOW BAND	1.953411%	2.045470%	2.035063%	1.996143%	1.880660%	1.810653%	1.843494%	1.865145%	1.884906%	1.932380%	1.986043%
COMMERCIAL OCCUPIED - HIGH BAND	3.367950%	3.526672%	3.508729%	3.629351%	3.761320%	3.852454%	3.922328%	3.968393%	4.010439%	4.111447%	4.225624%
COMMERCIAL VAC UNITS/EXCESS LAND - LOW BAND	1.367388%	1.431829%	1.424544%	1.397300%	1.316462%	1.267457%	1.290446%	1.305601%	1.319434%	1.352666%	1.390230%
COMMERCIAL VAC UNITS/EXCESS LAND - HIGH BAND	2.357565%	2.468670%	2.456110%	2.540545%	2.632924%	2.696718%	2.745630%	2.777875%	2.807307%	2.878013%	2.957937%
COMMERCIAL VACANT LAND - LOW BAND	1.367388%	1.431829%	1.424544%	1.397300%	1.316462%	1.267457%	1.290446%	1.305601%	1.319434%	1.352666%	1.390230%
COMMERCIAL VACANT LAND - HIGH BAND	2.357565%	2.468670%	2.456110%	2.540545%	2.632924%	2.696718%	2.745630%	2.777875%	2.807307%	2.878013%	2.957937%
INDUSTRIAL OCCUPIED	1.931419%	2.037849%	2.169175%	2.188311%	2.189477%	2.192154%	2.213678%	2.190246%	2.195894%	2.203753%	2.247793%
INDUSTRIAL VAC UNITS/EXCESS LAND	1.255422%	1.324602%	1.409964%	1.422402%	1.423160%	1.424900%	1.438891%	1.423660%	1.427331%	1.432440%	1.461066%
INDUSTRIAL VACANT LAND	1.255422%	1.324602%	1.409964%	1.422402%	1.423160%	1.424900%	1.438891%	1.423660%	1.427331%	1.432440%	1.461066%
PIPELINES	2.887950%	3.047089%	3.092477%	3.103382%	3.101488%	3.096268%	3.162681%	3.169088%	3.244707%	3.322829%	3.386361%
FARMLANDS	0.287073%	0.296199%	0.293132%	0.287382%	0.281120%	0.275284%	0.284766%	0.285701%	0.292518%	0.299561%	0.303376%
MANAGED FORESTS	0.280730%	0.296199%	0.293132%	0.287382%	0.281120%	0.275284%	0.284766%	0.285701%	0.292518%	0.299561%	0.303376%

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

SUMMARY OF EXPENDITURES & REVENUES

	PAGE	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
<u>NET EXPENDITURES</u>					
Functional Summary of Net Expenditures	2-3	53,085,833	52,913,687	54,777,866	3.2
Capital Tax Levy		1,892,000	1,892,000	1,892,000	0.0
TOTAL TAX BURDEN		54,977,833	54,805,687	56,669,866	3.1
<u>REVENUES</u>					
Taxation and General Revenues	4	54,977,833	54,805,687	56,669,866	3.1
TOTAL REVENUES		54,977,833	54,805,687	56,669,866	3.1
SURPLUS (DEFICIT)		0	0	0	

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

NET EXPENDITURES

<u>FUNCTIONAL SUMMARY OF NET EXPENDITURES</u>	PAGE	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Corporate Services	5-8	4,839,846	5,113,381	4,687,388	(3.2)
Health & Social Services	9-10	6,079,000	5,978,904	6,089,000	0.2
Reserves	11	12,357,121	12,914,673	13,577,153	9.9
Contingency	12	100,000	23,797	100,000	0.0
Parks and Recreation	13-14	3,238,180	3,297,261	3,484,907	7.6
Culture	15-16	1,253,161	1,285,970	1,249,889	(0.3)
Engineering and Transportation Services	17-18	802,628	783,197	817,329	1.8
Transit System	19-20	732,225	799,144	864,627	18.1
Transportation Services	21-22	3,322,079	3,160,000	3,337,477	0.5

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

NET EXPENDITURES

<u>FUNCTIONAL SUMMARY OF NET EXPENDITURES (continued)</u>	PAGE	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Waste Management Services	23-24	1,297,815	1,150,578	1,325,653	2.1
Street Lighting	25	766,186	856,641	862,191	12.5
Equipment	26-27	(343,809)	(282,838)	(337,805)	(1.7)
Fire Services	28-29	6,483,069	6,329,853	6,681,545	3.1
Development Services	30-31	683,000	264,618	537,750	(21.3)
Economic Development	32-33	757,113	540,258	789,361	4.3
Boards & Committees	34	10,718,219	10,698,250	10,711,401	(0.1)
TOTAL NET EXPENDITURES		53,085,833	52,913,687	54,777,866	3.2

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

REVENUES

<u>TAXATION AND GENERAL REVENUES</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Taxation	47,167,521	47,170,835	48,797,950	3.5
Allowance for Supplementary Taxes	520,000	504,540	520,000	0.0
Payments in Lieu of Taxes	4,324,562	4,285,915	4,406,166	1.9
Orillia Power Promissory Notes	924,750	924,750	924,750	0.0
Orillia Power Dividend	1,100,000	1,100,000	1,100,000	0.0
Contribution from Reserves	0	0	0	0.0
Penalty and Interest on Taxes	910,000	776,495	890,000	(2.2)
Miscellaneous General Revenues	31,000	43,152	31,000	0.0
TOTAL TAXATION AND GENERAL REVENUES	54,977,833	54,805,687	56,669,866	3.1

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

CAO

EXPENDITURES

<u>CORPORATE SERVICES</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Council Expense - Mayor, Members of Council, Office	503,137	472,092	513,181	2.0
CAO's Department	458,014	413,605	462,987	1.1
Clerk's Department	930,171	925,937	964,031	3.6
Legislative Services	432,805	418,257	433,020	0.0
Animal Control	160,945	161,069	165,785	3.0
Treasury Department	1,328,684	1,284,281	1,375,941	3.6
Information Technology	691,530	661,823	672,187	(2.8)
Facilities Department	1,502,094	1,999,690	2,040,408	35.8
Human Resources Department	539,980	524,088	553,334	2.5
Communications	68,000	64,089	68,000	0.0

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

CAO

EXPENDITURES

<u>CORPORATE SERVICES (continued)</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Boards and Committees Remuneration	20,000	21,614	22,800	14.0
Grants	62,000	55,093	62,000	0.0
Contract Services	97,095	72,162	97,095	0.0
Tax Collection Costs, Write-offs & Assessment Adjustments	449,000	1,644,614	549,000	22.3
Property Assessment Services	386,820	383,482	386,820	0.0
General Liability Insurance	194,634	194,634	214,097	10.0
Sundry Corporate Services Expense	44,090	38,895	40,246	(8.7)
Orillia Housing Resource Centre	10,000	10,000	10,000	0.0
Accessibility Advisory Committee	1,750	719	1,750	0.0
Information Orillia	65,000	65,000	65,000	0.0
TOTAL CORPORATE SERVICES EXPENDITURES	7,945,749	9,411,144	8,697,682	9.5

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

CAO

REVENUES

<u>CORPORATE SERVICES (continued)</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Licences and Permits - General	73,314	75,193	75,003	2.3
Licences and Permits - Lottery	28,322	34,369	31,823	12.4
Tax Certificates	37,436	41,727	43,904	17.3
Income from Investments	805,956	711,943	689,756	(14.4)
Rents	1,094,420	1,870,296	2,089,979	91.0
Various Fees and Charges	31,210	29,767	29,130	(6.7)
Overhead Charges	29,000	55,420	29,000	0.0
Recoveries (Boards, Committees & Waterworks System)	503,337	503,857	510,887	1.5

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

CAO

REVENUES

<u>CORPORATE SERVICES (continued)</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Provincial Transfer re Tax Assessment Legislation	0	472,530	0	0.0
Animal Control Revenue	52,700	43,773	50,500	(4.2)
Provincial Offences Revenue & Court Fines	152,000	177,549	172,000	13.2
Fee for Service (Parking)	6,908	6,908	7,012	1.5
Parking Fines	280,000	252,817	270,000	(3.6)
Parking Administration Fees	11,300	21,614	11,300	0.0
TOTAL CORPORATE SERVICES REVENUES	3,105,903	4,297,763	4,010,294	29.1

TOTAL CORPORATE SERVICES EXPENDITURES	7,945,749	9,411,144	8,697,682	9.5
TOTAL CORPORATE SERVICES REVENUES	3,105,903	4,297,763	4,010,294	29.1
NET TAX BURDEN	4,839,846	5,113,381	4,687,388	(3.2)

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

CAO

EXPENDITURES

<u>SOCIAL SERVICES</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Ontario Works	1,323,000	1,225,014	1,070,000	(19.1)
Social Housing	1,153,000	1,117,437	1,484,000	28.7
Children's Services	620,000	583,686	590,000	(4.8)
Prior Year Reconciliation	0	0	0	0.0
TOTAL SOCIAL SERVICES EXPENDITURES	3,096,000	2,926,137	3,144,000	1.6
REVENUE: Contribution from Development Charges	0	0	0	0.0
NET SOCIAL SERVICES EXPENDITURES	3,096,000	2,926,137	3,144,000	1.6

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

CAO

EXPENDITURES

<u>HEALTH SERVICES</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Long Term Care	1,029,000	1,179,214	973,000	(5.4)
Paramedic Services	1,634,000	1,556,335	1,784,000	9.2
Health Unit Requisition	376,000	373,218	386,000	2.7
Prior Year Reconciliation	0	0	0	0.0
TOTAL HEALTH SERVICES EXPENDITURES	3,039,000	3,108,767	3,143,000	3.4
Revenue from Development Charges Reserve	0	0	0	0.0
Revenue from Social Services Reserve	56,000	56,000	198,000	253.6
NET HEALTH SERVICES EXPENDITURES	2,983,000	3,052,767	2,945,000	(1.3)

<u>SOCIAL & HEALTH SERVICES SUMMARY</u>				
Net Social Services Expenditures (Page 9)	3,096,000	2,926,137	3,144,000	1.6
Net Health Services Expenditures (Page 10)	2,983,000	3,052,767	2,945,000	(1.3)
NET SOCIAL & HEALTH SERVICES EXPENDITURES	6,079,000	5,978,904	6,089,000	0.2

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

CAO

CONTRIBUTION TO RESERVES & ALLOWANCES

EXPENDITURES

	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
<u>TO RESERVES & ALLOWANCES:</u>				
Reserve - Elections	80,900	80,900	80,900	0.0
Reserve - Equipment Replacement & Purchase	576,000	576,000	576,000	0.0
Reserve - Transient Marina	113,000	113,000	113,000	0.0
Reserve - Barnfield Point Recreation Centre	53,000	53,000	53,000	0.0
Reserve - City Centre	256,500	256,500	275,000	7.2
Reserve - Trails	106,900	106,900	120,000	12.3
Reserve - Park Equipment	78,400	78,400	78,400	0.0
Reserve - Park Development	550,000	550,000	570,000	3.6
Reserve - Roads	818,000	818,000	818,000	0.0
Reserve - Leacock Home	51,900	51,900	51,900	0.0
Reserve - Fire Equipment Replacement & Purchase	166,500	166,500	166,500	0.0
Reserve - Transit	235,300	235,300	250,000	6.2
Reserve - Opera House	71,666	71,666	71,666	0.0
Reserve - 2 Hunter Valley Road	68,200	68,200	68,200	0.0
Reserve - Municipal Operations Centre	65,100	65,100	65,100	0.0
Reserve - Tax Rate Stabilization	0	311,366	0	0.0
Reserve - Major Capital Facilities	7,461,662	7,461,662	7,461,662	0.0
Reserve - Major Facilities Operating Reserve	289,000	289,000	400,000	38.4
Reserve - Façade Improvement	25,000	25,000	25,000	0.0
Reserve - North Dougall Canal	3,800	3,788	3,000	(21.1)
Reserve - Community Improvement Plan	100,000	100,000	150,000	50.0
Reserve - Development Charges Incentives Reserve	100,000	100,000	122,700	22.7
Reserve - Social Services Reserve	200,000	200,000	700,000	250.0
Reserve - Stormwater	686,293	684,289	700,000	2.0
Reserve - Land Acquisition (70 Front Street net operating)	0	248,202	407,125	0.0
Reserve - Landfill Closure/Post Closure Reserve	200,000	200,000	250,000	25.0
TOTAL TO RESERVES	12,357,121	12,914,673	13,577,153	9.9

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

CAO

EXPENDITURES

<u>CONTINGENCY</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Annual Allowance	100,000	23,797	100,000	0.0
TOTAL CONTINGENCY	100,000	23,797	100,000	0.0

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/PARKS, RECREATION & CULTURE

EXPENDITURES

	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
General Administration	540,169	517,964	549,062	1.6
Parks Planning & Development	114,932	91,399	117,097	1.9
Parks Operations	1,767,348	1,681,458	1,779,696	0.7
Facilities Administration	232,995	235,244	237,169	1.8
Facilities Operations	1,876,719	2,015,820	2,057,072	9.6
Recreation Programs	1,037,099	971,257	1,084,105	4.5
Sports Programming	239,072	236,860	237,818	(0.5)
Food Concessions	349,151	344,931	350,706	0.4
Equipment Operating & Maintenance	167,821	159,327	169,112	0.8
TOTAL PARKS & RECREATION EXPENDITURES	6,325,306	6,254,260	6,581,837	4.1

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/PARKS, RECREATION & CULTURE

REVENUES

	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Parks	168,558	160,144	170,634	1.2
Facilities	1,347,353	1,313,278	1,341,909	(0.4)
Recreation Programs	454,000	487,780	466,000	2.6
Sports Programming	165,027	145,355	157,027	(4.8)
Marina	82,000	65,070	82,000	0.0
Food Concessions	444,680	413,458	446,680	0.4
Donation Revenue	15,250	15,513	15,250	0.0
Equipment	410,258	356,401	417,430	1.7
TOTAL PARKS & RECREATION REVENUES	3,087,126	2,956,999	3,096,930	0.3
TOTAL PARKS & RECREATION EXPENDITURES	6,325,306	6,254,260	6,581,837	4.1
TOTAL PARKS & RECREATION REVENUES	3,087,126	2,956,999	3,096,930	0.3
NET TAX BURDEN	3,238,180	3,297,261	3,484,907	7.6

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/PARKS, RECREATION & CULTURE

EXPENDITURES

<u>CULTURE</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Culture Development	208,672	203,005	216,368	3.7
Culture Marketing	139,075	136,006	141,547	1.8
Opera House	904,169	902,722	911,100	0.8
Leacock Home	404,970	359,327	388,799	(4.0)
Orillia Museum of Art & History	150,000	150,000	150,000	0.0
TOTAL CULTURE EXPENDITURES	1,806,886	1,751,060	1,807,814	0.1

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/PARKS, RECREATION & CULTURE

REVENUES

<u>CULTURE</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Culture (band concerts)	7,800	8,062	10,300	32.1
Opera House	455,875	385,193	457,575	0.4
Leacock Home	90,050	71,835	90,050	0.0
TOTAL CULTURE REVENUE	553,725	465,090	557,925	0.8

TOTAL CULTURE EXPENDITURES	1,806,886	1,751,060	1,807,814	0.1
TOTAL CULTURE REVENUE	553,725	465,090	557,925	0.8
NET TAX BURDEN	1,253,161	1,285,970	1,249,889	(0.3)

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES

EXPENDITURES

<u>ENGINEERING</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Engineering Department	1,444,270	1,448,473	1,466,477	1.5
TOTAL ENGINEERING EXPENDITURES	1,444,270	1,448,473	1,466,477	1.5

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES

REVENUES

<u>ENGINEERING</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Tender Documents, Service Connection & Entrance Permit Fees	7,900	7,000	5,900	(25.3)
Charge-outs to Capital Projects/Water & Wastewater Reserve	633,742	658,276	643,248	1.5
TOTAL ENGINEERING OVERHEAD REVENUES	641,642	665,276	649,148	1.2

TOTAL ENGINEERING EXPENDITURES	1,444,270	1,448,473	1,466,477	1.5
TOTAL ENGINEERING OVERHEAD REVENUES	641,642	665,276	649,148	1.2
NET TAX BURDEN	802,628	783,197	817,329	1.8

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES

EXPENDITURES

<u>TRANSIT SYSTEM</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Payment to Operator	1,745,000	1,781,839	1,876,000	7.5
Fuel Escalation	0	(39,107)	(15,000)	0.0
Transit Operations	29,300	33,014	56,900	94.2
Advertising	24,040	24,117	24,040	0.0
Transit Administration	77,685	93,656	78,652	1.2
O.W.L.S.	226,000	232,047	230,520	2.0
TOTAL TRANSIT SYSTEM EXPENDITURES	2,102,025	2,125,566	2,251,112	7.1

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES

REVENUES

<u>TRANSIT SYSTEM</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Transit Fares	810,000	775,752	808,800	(0.1)
Advertising & Contract Services	84,700	77,914	86,125	1.7
Dedicated Gas Tax Reserve	460,000	460,000	476,460	3.6
O.W.L.S.	15,100	12,756	15,100	0.0
TOTAL TRANSIT SYSTEM REVENUES	1,369,800	1,326,422	1,386,485	1.2

TOTAL TRANSIT SYSTEM EXPENDITURES	2,102,025	2,125,566	2,251,112	7.1
TOTAL TRANSIT SYSTEM REVENUES	1,369,800	1,326,422	1,386,485	1.2
NET TAX BURDEN	732,225	799,144	864,627	18.1

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

EXPENDITURES

<u>TRANSPORTATION SERVICES</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Roadways (see detail page 21A)	2,258,191	2,196,303	2,288,468	1.3
Operations - Administration	568,491	508,460	531,517	(6.5)
Traffic Control - Signs, traffic lines, guiderails, & signals	244,673	208,878	259,399	6.0
Work Force Expense (Statutory holidays, vacation, sick time, clothing)	317,199	311,459	325,370	2.6
TOTAL TRANSPORTATION SERVICES EXPENDITURES	3,388,554	3,225,100	3,404,754	0.5

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

EXPENDITURES

<u>ROADWAYS</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Shoreline Maintenance	11,566	6,106	11,566	0.0
Bridges & Culverts	42,937	32,863	43,562	1.5
Roadside Maintenance	501,529	469,237	509,679	1.6
Hardtop Maintenance	269,179	244,659	273,820	1.7
Supplemental Downtown Maintenance	50,861	43,461	51,610	1.5
Winter Control	1,382,119	1,399,977	1,398,231	1.2
TOTAL ROADWAYS MAINTENANCE EXPENDITURES	2,258,191	2,196,303	2,288,468	1.3

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

REVENUES

<u>TRANSPORTATION SERVICES</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Recoveries (Water and Wastewater System)	53,475	53,475	54,277	1.5
Permit Revenue	13,000	11,625	13,000	0.0
TOTAL TRANSPORTATION SERVICES REVENUES	66,475	65,100	67,277	1.2

TOTAL TRANSPORTATION SERVICES EXPENDITURES	3,388,554	3,225,100	3,404,754	0.5
TOTAL TRANSPORTATION SERVICES REVENUES	66,475	65,100	67,277	1.2
NET TAX BURDEN	3,322,079	3,160,000	3,337,477	0.5

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

EXPENDITURES

<u>WASTE MANAGEMENT SERVICES</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Waste Diversion Site Operations (see detail page 23A)	736,009	688,226	777,285	5.6
Garbage Collection Contracts	504,800	457,209	486,300	(3.7)
Garbage Tag Costs	11,000	11,623	14,900	35.5
Administration	183,517	182,126	190,008	3.5
Recycling	562,372	559,098	589,899	4.9
Municipal Taxes	96,152	100,788	100,788	4.8
Waste Management Advisory Committee	11,525	8,410	11,065	(4.0)
TOTAL WASTE MANAGEMENT SERVICES EXPENDITURES	2,105,375	2,007,480	2,170,245	3.1

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

EXPENDITURES

<u>WASTE DIVERSION SITE - OPERATIONS</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Site Operations	368,231	359,988	411,824	11.8
Equipment	100,775	88,181	100,775	0.0
Cover	2,000	2,418	2,000	0.0
Annual Monitoring Program	63,450	57,753	60,654	(4.4)
Household Special Waste	100,300	96,039	102,594	2.3
Leaf & Yard Compost	49,713	47,289	55,598	11.8
Brush Chipping	20,340	16,524	20,340	0.0
Drywall, Carpet & Shingle Disposal	31,200	20,034	23,500	(24.7)
TOTAL OPERATING EXPENDITURES	736,009	688,226	777,285	5.6

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DI DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

REVENUES

<u>WASTE MANAGEMENT SERVICES</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Tippage Fees	291,800	384,370	333,000	14.1
Sale of Material	51,160	36,023	51,560	0.8
Recycling Grants	266,400	281,820	284,032	6.6
Household Special Waste	78,200	78,559	76,000	(2.8)
User Pay Revenues	120,000	76,130	100,000	(16.7)
TOTAL WASTE MANAGEMENT SERVICES REVENUES	807,560	856,902	844,592	4.6
TOTAL WASTE MANAGEMENT SERVICES EXPENDITURES	2,105,375	2,007,480	2,170,245	3.1
TOTAL WASTE MANAGEMENT SERVICES REVENUES	807,560	856,902	844,592	4.6
NET TAX BURDEN	1,297,815	1,150,578	1,325,653	2.1

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

EXPENDITURES

<u>STREET LIGHTING</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Street Lighting	766,186	856,641	862,191	12.5
TOTAL STREET LIGHTING EXPENDITURES	766,186	856,641	862,191	12.5

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

EXPENDITURES

<u>EQUIPMENT OPERATION</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Operating Expense	269,792	215,176	272,737	1.1
Repair & Maintenance	369,971	534,792	404,471	9.3
Undistributed Expense	98,128	120,649	98,687	0.6
TOTAL EQUIPMENT OPERATION EXPENDITURES	737,891	870,617	775,895	5.2

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

REVENUES

<u>EQUIPMENT OPERATION</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Equipment Rental Rates	1,081,700	1,153,455	1,113,700	3.0
TOTAL EQUIPMENT OPERATION REVENUES	1,081,700	1,153,455	1,113,700	3.0

TOTAL EQUIPMENT OPERATION EXPENDITURES	737,891	870,617	775,895	5.2
TOTAL EQUIPMENT OPERATION REVENUES	1,081,700	1,153,455	1,113,700	3.0
NET TAX BURDEN	(343,809)	(282,838)	(337,805)	(1.7)

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

FIRE CHIEF

EXPENDITURES

<u>FIRE SERVICES</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Administration	566,991	569,242	579,187	2.2
Suppression	5,071,946	4,932,285	5,229,970	3.1
Volunteer Firefighters	94,000	91,546	94,650	0.7
Inspection & Prevention & Emergency Planning	440,812	434,089	450,980	2.3
Accommodation - Main Fire Hall	82,017	74,464	85,728	4.5
Accommodation - Substation	21,918	26,144	26,237	19.7
Communications	427,096	423,581	439,229	2.8
TOTAL FIRE SERVICES EXPENDITURES	6,704,780	6,551,351	6,905,981	3.0

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

FIRE CHIEF

REVENUES

<u>FIRE SERVICES</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Fire Services Revenues	39,200	39,844	39,700	1.3
Dispatch Service Fees	148,431	147,574	150,656	1.5
911	34,080	34,080	34,080	0.0
TOTAL FIRE SERVICES REVENUES	221,711	221,498	224,436	1.2

TOTAL FIRE SERVICES EXPENDITURES	6,704,780	6,551,351	6,905,981	3.0
TOTAL FIRE SERVICES REVENUES	221,711	221,498	224,436	1.2
NET TAX BURDEN	6,483,069	6,329,853	6,681,545	3.1

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/DEVELOPMENT SERVICES

EXPENDITURES

	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Building	460,999	459,496	481,470	4.4
Planning	958,312	887,322	905,777	(5.5)
Municipal Heritage Committee	4,250	2,238	4,325	1.8
Committee of Adjustment/Property Standards Committee	5,249	2,855	5,305	1.1
TOTAL DEVELOPMENT SERVICES EXPENDITURES	1,428,810	1,351,911	1,396,877	(2.2)

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/DEVELOPMENT SERVICES

REVENUES

	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Building, Plumbing, Sign Permits	589,556	846,781	689,775	17.0
Application & Processing Fees	72,674	133,109	86,232	18.7
Development Control Fees	42,105	66,595	46,175	9.7
Ministry of Environment Review Fees	1,100	1,100	1,100	0.0
Committee of Adjustment	28,750	19,170	22,840	(20.6)
Letters of Compliance, photocopies, etc.	11,625	20,538	13,005	11.9
TOTAL DEVELOPMENT SERVICES REVENUES	745,810	1,087,293	859,127	15.2
TOTAL DEVELOPMENT SERVICES EXPENDITURES	1,428,810	1,351,911	1,396,877	(2.2)
TOTAL DEVELOPMENT SERVICES REVENUES	745,810	1,087,293	859,127	15.2
NET TAX BURDEN	683,000	264,618	537,750	(21.3)

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ECONOMIC DEVELOPMENT

EXPENDITURES

	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Economic Development	688,937	465,665	689,009	0.0
Development Grants and Partnerships	100,176	100,352	100,352	0.2
TOTAL ECONOMIC DEVELOPMENT EXPENDITURES	789,113	566,017	789,361	0.0

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ECONOMIC DEVELOPMENT

REVENUES

	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Partnerships & Grants	32,000	25,759	0	(100.0)
TOTAL ECONOMIC DEVELOPMENT REVENUES	32,000	25,759	0	(100.0)
TOTAL ECONOMIC DEVELOPMENT EXPENDITURES	789,113	566,017	789,361	0.0
TOTAL ECONOMIC DEVELOPMENT REVENUES	32,000	25,759	0	(100.0)
NET TAX BURDEN	757,113	540,258	789,361	4.3

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

BOARDS & COMMITTEES

NET EXPENDITURES

	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Police Services Board (see page 34A)	8,340,672	8,326,075	8,329,940	(0.1)
Orillia Public Library (see page 34A)	2,033,149	2,023,633	2,024,640	(0.4)
Youth Opportunities Committee (see page 34B)	342,764	347,742	355,221	3.6
Orillia Farmers' Market (see page 34B)	0	0	0	0.0
Commemorative Awards Committee	1,634	800	1,600	(2.1)
TOTAL BOARDS & COMMITTEES NET EXPENDITURES	10,718,219	10,698,250	10,711,401	(0.1)

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

BOARDS & COMMITTEES

NET EXPENDITURES

	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Police Services Board Expenditures	8,356,036	8,348,243	8,399,209	0.5
School Crossing Guard Expenditures	144,561	128,104	103,221	(28.6)
Police Services Board Revenues	159,925	150,272	172,490	7.9
POLICE SERVICES BOARD NET EXPENDITURES	8,340,672	8,326,075	8,329,940	(0.1)

Orillia Public Library Expenditures	2,211,847	2,187,003	2,228,948	0.8
Orillia Public Library Revenue	178,698	163,370	204,308	14.3
ORILLIA PUBLIC LIBRARY NET EXPENDITURES	2,033,149	2,023,633	2,024,640	(0.4)

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

BOARDS & COMMITTEES

NET EXPENDITURES

	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Youth Opportunities Committee Expenditures	385,764	418,061	411,971	6.8
Youth Opportunities Committee Revenues	43,000	70,319	56,750	32.0
YOUTH OPPORTUNITIES COMMITTEE NET EXPENDITURES	342,764	347,742	355,221	3.6

Orillia Farmers' Market Expenditures	41,165	38,850	41,165	0.0
Orillia Farmers' Market Revenue	41,165	39,941	41,165	0.0
Contribution to Orillia Farmers' Market Reserve	0	1,091	0	0.0
ORILLIA FARMERS' MARKET NET EXPENDITURES	0	0	0	0.0

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET

DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES

PARKING SYSTEM

SUMMARY OF EXPENDITURES & REVENUES

<u>EXPENDITURES</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
General Operating	143,084	129,174	149,813	4.7
Property Maintenance	89,866	57,699	93,360	3.9
Municipal Taxes	96,200	109,062	96,200	0.0
Administration	52,137	51,226	52,475	0.6
TOTAL EXPENDITURES	381,287	347,161	391,848	2.8
<u>REVENUES</u>				
Parking Meters	443,000	485,932	455,000	2.7
Permits & Rentals	135,000	105,351	115,000	(14.8)
TOTAL REVENUES	578,000	591,283	570,000	(1.4)
Surplus Available For Contribution To Parking Reserve Fund	196,713	244,122	178,152	(9.4)

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET
WASTEWATER SYSTEM

SUMMARY OF EXPENDITURES & REVENUES

DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

<u>EXPENDITURES</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Operating (see detail page 36A)	2,528,875	2,448,202	2,763,388	9.3
TOTAL EXPENDITURES	2,528,875	2,448,202	2,763,388	9.3
<u>REVENUES</u>				
Sewer Rates	6,455,003	6,800,627	7,032,236	8.9
Hauled Sewage	424,450	499,568	444,450	4.7
Recoveries - Capital Projects	32,000	10,810	32,000	0.0
Envirosave Inspection Fees	6,000	8,070	5,000	(16.7)
Local Improvement Ratepayer Share / Leacock Service / Sanitary Discharge agreements	77,464	95,440	82,968	7.1
TOTAL REVENUES	6,994,917	7,414,515	7,596,654	8.6
Surplus Available For Contribution To Water & Wastewater Reserve Fund	4,466,042	4,966,313	4,833,266	8.2

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET
WASTEWATER SYSTEM

EXPENDITURES

DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Waste Water Treatment Plant	1,168,796	1,175,221	1,341,865	14.8
Sludge Management	263,000	259,420	303,000	15.2
Sanitary Sewer Pumping Stations	370,600	364,797	399,432	7.8
Envirosave Program	25,601	1,637	25,601	0.0
Engineering Services	157,880	137,257	161,566	2.3
Collection System	187,859	150,753	195,823	4.2
Municipal Taxes & Insurance	130,116	133,188	136,602	5.0
Pollution Inspection & Control	225,023	225,929	199,499	(11.3)
TOTAL OPERATING EXPENDITURES	2,528,875	2,448,202	2,763,388	9.3

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET
WATERWORKS SYSTEM

SUMMARY OF EXPENDITURES & REVENUES

DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
<u>EXPENDITURES</u>				
Operating (see detail page 37A)	3,420,875	3,291,659	3,566,681	4.3
TOTAL EXPENDITURES	3,420,875	3,291,659	3,566,681	4.3
<u>REVENUES</u>				
Water Rates	5,566,291	5,713,615	5,906,031	6.1
Local Improvement - Ratepayers' Share	36,148	36,148	33,737	(6.7)
Recoveries from Capital Projects	30,000	10,810	30,000	0.0
Other Revenue	85,640	155,213	155,540	81.6
TOTAL REVENUES	5,718,079	5,915,786	6,125,308	7.1
Surplus Available For Contribution To Water & Wastewater Reserve Fund	2,297,204	2,624,127	2,558,627	11.4

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET
WATERWORKS SYSTEM

DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

<u>EXPENDITURES - OPERATING</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Filtration Plant	1,065,998	1,145,532	1,164,457	9.2
Storage	23,405	16,774	23,933	2.3
Distribution & Transmission System	655,778	572,189	683,950	4.3
General Administration	768,774	720,169	880,834	14.6
Water Efficiency Program	4,800	4,045	4,800	0.0
Engineering Services	263,292	221,278	147,415	(44.0)
Billing & Collecting	590,120	561,661	611,281	3.6
Municipal Taxes	48,708	50,011	50,011	2.7
TOTAL OPERATING EXPENDITURES	3,420,875	3,291,659	3,566,681	4.3

CITY OF ORILLIA
2017 ANNUAL OPERATING BUDGET
STORMWATER SYSTEM

SUMMARY OF EXPENDITURES & REVENUES

DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT

<u>EXPENDITURES</u>	2016 APPROVED BUDGET	2016 ACTUAL	2017 APPROVED BUDGET	% BUDGET/ BUDGET
Storm sewer system	86,293	84,289	91,133	5.6
General Administration			33,123	n/a
Engineering Services			107,497	n/a
TOTAL EXPENDITURES			231,753	n/a
<u>REVENUES</u>				
Stormwater Surcharge			225,000	n/a
TOTAL REVENUES			225,000	n/a
Contribution Required From Storm Water Reserve Fund	New Budget in 2017	New Budget in 2017	6,753	n/a

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET
INDEX

<u>PAGE</u>	<u>RESERVE</u>	<u>BALANCE JAN 1/16</u>	<u>2016 NET CHANGE</u>	<u>BALANCE DEC 31/16</u>	<u>2017 BUDGET CHANGE</u>	<u>BALANCE DEC 31/17</u>
41	Barnfield Point Recreation Centre	605,261	60,568	665,829	19,300	685,129
42	Boards & Commissions	355,122	(90)	355,032	5,000	360,032
43	Capital Contingency	1,043,258	(183,382)	859,876	0	859,876
44	City Centre	(98,100)	(309,341)	(407,441)	148,700	(258,741)
45	Community Improvement Plan	150,000	100,000	250,000	50,000	300,000
46	Development Charges	(17,434,102)	569,282	(16,864,820)	1,534,000	(15,330,820)
47	Development Charges Incentives Reserve	585,082	100,000	685,082	122,700	807,782
48	Downtown Orillia Management Board	39,668	2,893	42,561	2,900	45,461
49	Elections	19,220	78,980	98,200	42,697	140,897
50	Equipment Pool	203,899	32,736	236,635	123,000	359,635
51	Façade Improvement	79,920	338	80,258	0	80,258
52	Farmers' Market Renovations	8,613	1,091	9,704	(2,000)	7,704
53	Federal Gas Tax Reserve	1,239,471	215,809	1,455,280	(790,176)	665,104
54	Fire Equipment	328,671	71,500	400,171	151,500	551,671
55	2 Hunter Valley Road	667,767	72,218	739,985	68,200	808,185
56	Land Acquisition	(8,519,717)	(9,102,966)	(17,622,683)	2,407,125	(15,215,558)
57	Landfill Closure/Post Closure Reserve	206,921	202,888	409,809	253,000	662,809
58	Leacock Home	66,223	10,998	77,221	52,700	129,921
59	Major Capital Facilities	(55,100,287)	3,463,009	(51,637,278)	6,001,662	(45,635,616)
60	Major Facilities Operating Reserve	0	0	0	0	0
61	Marina	401,446	96,254	497,700	56,000	553,700

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET
INDEX

<u>PAGE</u>	<u>RESERVE</u>	<u>BALANCE JAN 1/16</u>	<u>2016 NET CHANGE</u>	<u>BALANCE DEC 31/16</u>	<u>2017 BUDGET CHANGE</u>	<u>BALANCE DEC 31/17</u>
62	Municipal Operations Centre	345,566	68,799	414,365	(12,800)	401,565
63	North Dougall Canal	2,972	27	2,999	(2,760)	239
64	OCIF Fund - Roads	0	0	0	0	0
65	OCIF Fund - Storm Water	0	0	0	0	0
66	Opera House Concert Piano	13,679	135	13,814	740	14,554
67	Opera House	210,552	(46,692)	163,860	169,666	333,526
68	Park Development Reserve	66,139	58,605	124,744	(1,046,000)	(921,256)
69	Park Equipment	51,157	53,400	104,557	53,400	157,957
70	Parking	1,314,728	301,933	1,616,661	121,152	1,737,813
71	Purchase of Parkland (5% Cash-in-lieu)	277,423	726,425	1,003,848	(241,000)	762,848
72	Roads	1,010,277	(253,817)	756,460	380,000	1,136,460
73	Self-Insurance	207,277	36,967	244,244	(4,201)	240,043
74	Self-Insurance - WSIB	(50,217)	107,784	57,567	141,000	198,567
75	Social Services Reserve	200,000	144,000	344,000	502,000	846,000
76	Storm Water	0	82,271	82,271	(127,653)	(45,382)
77	Tax Rate Stabilization	365,487	584,469	949,956	400,000	1,349,956
78	Trails	185,241	(262,780)	(77,539)	(485,000)	(562,539)
79	Transit Equipment	753,503	(959,178)	(205,675)	246,200	40,525
80	Transit - Dedicated Gas Tax	270,484	22,970	293,454	6,544	299,998
81	Water & Wastewater	6,564,833	4,488,384	11,053,217	3,769,893	14,823,110
	TOTALS	(63,362,563)	636,487	(62,726,076)	14,117,489	(48,608,587)

2017 RESERVES AND RESERVE FUNDS BUDGET

Barnfield Point Recreation Centre

26-9-17

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	665,829	To provide funds for the eventual replacement of the Recreation Centre, or its major equipment components.
Proposed Revenues		In 2016, capital projects returned surplus funds as listed below:
Interest	6,300	2015 - Barnfield Point Kitchen Expansion \$10,369
Contribution from the 2017 Operating Budget	53,000	2015 - Barnfield Pt. HVAC 1,010
		<u>\$11,379</u>
Total	59,300	BUDGET COMMENT
Proposed Expenditures		The contribution to the 2017 Capital Budget is to finance:
Contribution to the 2017 Capital Budget	40,000	- Lighting Replacement \$40,000
		<u>\$40,000</u>
Total	40,000	
Reserve balance, December 31, 2017	685,129	

ORILLIA POLICE SERVICES	Values Influence 06-6-4355	Crime Prevention 06-6-4350	Special Expenditures 06-6-4100	
Reserve balance, January 1, 2017	11,214	504	1,038	
Contribution from Operating	---	---	---	
Other revenue	---	---	---	
Expenditure	---	---	---	
Reserve balance, December 31, 2017	11,214	504	1,038	

ORILLIA PUBLIC LIBRARY	Total 56-6-3210/3220			
Reserve balance, January 1, 2017	342,276			
Revenue to December 31, 2017	5,000			
Expenditure to December 31, 2017	---			
Reserve balance, December 31, 2017	347,276			

RESERVES AND ALLOWANCES

2017 RESERVES AND RESERVE FUNDS BUDGET

Capital Contingency

00-6-4316

Deficits from Capital Projects Closed in 2016

2014 - Annual Road Program	\$46,483
2012 - Park Yard Improvements	1,020
2013/15 - Couchiching Bandstand	690
2013 - Aqua Theatre Upgrades	25
2016 - Recycling Stations - City Facilities	12
2013-Annual Road Program -RIMS & Spot repa	502
2014-Water Distr Rehab	9,516

Total	<u><u>\$58,248</u></u>
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Supplemental Approvals in 2016

2016 - City Centre Roof Repairs	\$229,770
2016 - Opticom Priority Control	4,000
2016 - West Orillia Road Improvements	150,000

Total	<u><u>\$383,770</u></u>
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Surpluses from Capital Projects Closed in 2016

2015 - Waste Diversion - Site Weighscale replace	\$30,859
2015 - Waste Diversion - Monitoring Wells	1,118
2015 - Parks Tree Replacement	1,314
2012 - Rotary Place Water System	75,258
2012 - Ball Diamond Improvements	10,023
2015 - 255 West St. Remediation Study	25,000
2010 - Transit Stop Upgrades	8,820
2016 - OPP Detachment - Flooring	12,461
2013 - Sidewalk Access Ramps	5,222
2014 - Annual Road Program-RIMS	1,327
2015 - Audible Pedestrian Signals	360
2015 - Annual Road Program	18,412
2015 - Automatic Greasing System	6,796
2015 - Ditch Improvement Program	1,405
2015 - Stormwater Road Crossing	7,624
2008 - Heritage Conservation Study	3,390
2011 - Affordable Housing	39,253
2009/14 - Roof - Parks Garage	9,837
2015 - City Centre AV Equipment - Boardrooms	154

Total	<u><u>\$258,633</u></u>
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CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	859,876	Capital contingency accumulated from prior years' capital project surpluses. See opposite page for a list of project that returned surpluses to the reserve or required additional funds in 2016.
Proposed Revenues		
Total	0	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Reserve balance, December 31, 2017	859,876	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE										
Reserve balance, January 1, 2017	(407,441)	This reserve fund was established to help fund City Centre block improvements. In 2016, capital projects returned surplus funds as listed below: <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding-left: 40px;">2015 - City Centre Roof - Engineering Study</td> <td align="right">\$1,841</td> </tr> <tr> <td style="padding-left: 40px;">2015 - City Centre Energy Upgrade</td> <td align="right">2,290</td> </tr> <tr> <td style="padding-left: 40px;">2015 Supp - City Centre Wall Repairs</td> <td align="right">25,349</td> </tr> <tr> <td></td> <td align="right"><u>\$29,480</u></td> </tr> </table> In 2016, Council approved an additional project for \$24,000 for the City Centre Heat Pump project.	2015 - City Centre Roof - Engineering Study	\$1,841	2015 - City Centre Energy Upgrade	2,290	2015 Supp - City Centre Wall Repairs	25,349		<u>\$29,480</u>		
2015 - City Centre Roof - Engineering Study	\$1,841											
2015 - City Centre Energy Upgrade	2,290											
2015 Supp - City Centre Wall Repairs	25,349											
	<u>\$29,480</u>											
Proposed Revenues												
Contribution from the 2017 Operating Budget	275,000											
Interest	(12,300)											
Total	262,700											
Proposed Expenditures		BUDGET COMMENT										
Contribution to the 2017 Capital Budget	114,000	The contribution to the 2017 Capital Budget is to finance: <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding-left: 40px;">- Brick Replacement Program</td> <td align="right">\$50,000</td> </tr> <tr> <td style="padding-left: 40px;">- Replace Andrew Street Exit Stairs</td> <td align="right">12,000</td> </tr> <tr> <td style="padding-left: 40px;">- Secure Access System</td> <td align="right">32,000</td> </tr> <tr> <td style="padding-left: 40px;">- Flooring Replacements</td> <td align="right">20,000</td> </tr> <tr> <td></td> <td align="right"><u>\$114,000</u></td> </tr> </table>	- Brick Replacement Program	\$50,000	- Replace Andrew Street Exit Stairs	12,000	- Secure Access System	32,000	- Flooring Replacements	20,000		<u>\$114,000</u>
- Brick Replacement Program	\$50,000											
- Replace Andrew Street Exit Stairs	12,000											
- Secure Access System	32,000											
- Flooring Replacements	20,000											
	<u>\$114,000</u>											
Total	114,000											
Reserve balance, December 31, 2017	(258,741)											

2017 RESERVES AND RESERVE FUNDS BUDGET

Community Improvement Plan

00-6-4450

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	250,000	The 2014 budget created this reserve based on a recommendation from the Council-adopted Downtown Tomorrow Plan. The Community Improvement Plan will provide financial incentives starting in 2017 to encourage development and redevelopment within the broader Downtown Tomorrow Plan study area.
Proposed Revenues Contribution from the 2017 Operating Budget	150,000	
Total	150,000	
		BUDGET COMMENT
Proposed Expenditures Grant Payments	100,000	
Total	100,000	
Reserve balance, December 31, 2017	300,000	

2017 RESERVES AND RESERVE FUNDS BUDGET

RESERVES AND ALLOWANCES

Development Charges

38-9-8011

Supplemental Approvals in 2016

2015 Zone 3 Booster Station	\$143,000
2016 West Orillia Road Improvements	560,000
2016 Tertiary Treatment	3,195,750
Total	<u><u>\$3,898,750</u></u>

Surpluses from Capital Projects Closed in 2016

2015 - Water System Master Plan	\$5,781
2013 - Redevelopment Lot #11	22,552
Total	<u><u>\$28,333</u></u>

2017 RESERVES AND RESERVE FUNDS BUDGET

Development Charges
38-9-80

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	(16,864,820)	<p>On October 25, 1993, the City of Orillia passed a new Development Charges By-law, applicable to residential and non-residential properties. Periodically Council has passed by-laws to update the levies in 1999, 2004, and 2009. The 2009 by-law has been appealed to the OMB. An updated by-law was passed in September 2010 and again in March 2013.</p> <p>See opposite page for a list of project that returned surpluses to the reserve or required additional funds in 2016.</p> <p>In 2016, an additional \$252,715 was transferred to the Diana Drive Project.</p>
Proposed Revenues		
Interest	(400,000)	
Estimated 2017 Contributions from Developers	4,000,000	
Total	3,600,000	
Proposed Expenditures		<p>BUDGET COMMENT</p> <p>The contribution to the 2017 Capital Budget is to finance:</p> <ul style="list-style-type: none"> - Highway 12 Widening - West Ridge Blvd to Highway 11 \$1,824,000 - Traffic Signals - Old Barrie Road to University Avenue 242,000 <p style="text-align: right;"><u>\$2,066,000</u></p>
Contribution to the 2017 Capital Budget	2,066,000	
Total	2,066,000	
Reserve balance, December 31, 2017	(15,330,820)	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	685,082	<p>The Development Charges By-law was updated in August of 1999. During the review process leading up to the new By-law, it was determined that the City had paid for some growth-related infrastructure out of the general tax levy over the preceding years. In 1999, Development Charges repaid these amounts to the City. This reserve was created with the funds repaid to the City from the Development Charges Reserve.</p> <p>Beginning in 2014, Council approved annual contribution to the reserve to ensure sufficient funds are available to support the ongoing moratorium on industrial development charges.</p> <p>There were no development projects in 2016 that required contributions from the reserve.</p>
Proposed Revenues		
Contribution from the 2017 Operating Budget	122,700	
Total	122,700	
Proposed Expenditures		BUDGET COMMENT
		<p>The 2016 contribution to the DC Reserve is an estimate to fund Development Charges for industrial development for which Council has legislated a DC moratorium. This 'foregone revenue' must be funded by the City. Actual contributions will be based on development activity.</p>
Total	0	
Reserve balance, December 31, 2017	807,782	

CITY OF ORILLIA

2017 RESERVES AND RESERVE FUNDS BUDGET

RESERVE FUNDS

Downtown Orillia Management Board

09-6-3200

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	42,561	Provides funds for various DMB purposes.
Proposed Revenues		
Interest	400	
Contribution from the 2017 Downtown Management Board Operating Budget	2,500	
Total	2,900	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Reserve balance, December 31, 2017	45,461	

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	98,200	Provides for municipal election expenses. Elections are held every 4 years and this reserve allows the cost to be spread over the four-year period through annual contributions from the Operating Budget.
Proposed Revenues Contribution from the 2017 Operating Budget	80,900	
Total	80,900	BUDGET COMMENT
Proposed Expenditures Contribution to the 2017 Operating Budget Contribution to the 2017 Capital Budget	3,203 35,000	The contribution to the 2017 Capital Budget is to finance: <div style="text-align: right; margin-right: 20px;"> - Ward Boundary Review \$35,000 </div> <hr style="width: 100px; margin-left: auto; margin-right: 0;"/> <div style="text-align: right; margin-right: 20px;"> <u>\$35,000</u> </div>
Total	38,203	
Reserve balance, December 31, 2017	140,897	

2017 RESERVES AND RESERVE FUNDS BUDGET

Equipment Pool
00-6-4332

	PROPOSED ACTIVITY	PURPOSE									
Reserve balance, January 1, 2017	236,635	Provides for the replacement of the Equipment Pool inventory. The total replacement cost value of the inventory exceeds \$7 million.									
Proposed Revenues Contribution from the 2017 Operating Budget	576,000	The equipment is charged out on an hourly basis to operational and capital accounts. The excess of rental revenues over the cost of operating the equipment is set aside in this reserve, but has to be supplemented in order to provide an adequate contribution level. An additional \$264 was contributed to the 2015 Public Works Fleet Replacement project in 2016.									
Total	576,000										
Proposed Expenditures Contribution to the 2017 Capital Budget	453,000	BUDGET COMMENT									
Total	453,000	The contribution to the 2017 Capital Budget is to finance: <table style="width: 100%; border: none;"> <tr> <td style="width: 30%;">- Annual Replacement Program</td> <td style="width: 30%;">- Public Works</td> <td style="width: 40%; text-align: right;">\$425,000</td> </tr> <tr> <td></td> <td>- Parks</td> <td style="text-align: right;">28,000</td> </tr> <tr> <td></td> <td></td> <td style="text-align: right; border-top: 1px solid black;"><u>\$453,000</u></td> </tr> </table>	- Annual Replacement Program	- Public Works	\$425,000		- Parks	28,000			<u>\$453,000</u>
- Annual Replacement Program	- Public Works	\$425,000									
	- Parks	28,000									
		<u>\$453,000</u>									
Reserve balance, December 31, 2017	359,635										

2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	80,258	Provides a reserve for the Façade Improvement Program. This program provides funding for approved renovations to properties in the Downtown Community Improvement Area.
Proposed Revenues Contribution from the 2017 Operating Budget	25,000	In 2016, Council approved the Downtown Community Improvement Program (DTCIP). The DTCIP includes a façade improvement component. As a result, grants under the old Façade Improvement program will be phased out and replaced by the new program. The remaining balance of the Façade Improvement Reserve will be transferred to the DTCIP reserve once all outstanding grants related to the old program have been paid. In 2016, a total of \$24,661 in grants was paid to façade projects.
Total	25,000	BUDGET COMMENT
Proposed Expenditures 2017 Approved Renovations	25,000	
Total	25,000	
Reserve balance, December 31, 2017	80,258	

2017 RESERVES AND RESERVE FUNDS BUDGET

Farmers' Market Renovations

00-6-4130

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	9,704	Provides a reserve for renovation of the Farmers' Market facilities.
Proposed Revenues		The reserve is made up of surpluses generated by Farmers' Market operations. Deficits are also funded from this reserve. In 2016, the operating budget incurred a \$1,091 surplus which was transferred to this reserve.
Total	0	BUDGET COMMENT
Proposed Expenditures		
Contribution to the 2017 Capital Budget	2,000	The contribution to the 2017 Capital Budget is to finance: - Farmers' Market Signage \$2,000
Total	2,000	<u><u>\$2,000</u></u>
Reserve balance, December 31, 2017	7,704	

2017 RESERVES AND RESERVE FUNDS BUDGET

Federal Gas Tax Reserve

18-9-00

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	1,455,280	Federal gas tax revenues are contributed to this reserve as required under the Municipal Funding Agreement with AMO. Expenditures are limited to environmentally sustainable infrastructure projects within the categories of public transit, water, wastewater, solid waste, roads, bridges, and community energy systems. In 2016, \$114,000 was returned to this reserve from the Fittons Road Reconstruction Project.
Proposed Revenues		
2016 Federal Gas Tax Allocation	1,859,824	
Interest	10,000	
Total	1,869,824	BUDGET COMMENT
Proposed Expenditures		The contribution to the 2017 Capital Budget is to finance: <ul style="list-style-type: none"> - Highway 12 Widening - West Ridge Blvd to Highway 11 \$800,000 - Queen Street West Reconstruction - West Street South to westerly end 460,000 - Dufferin Street Reconstruction 1,400,000 <div style="text-align: right; margin-top: 10px;"> <u><u>\$2,660,000</u></u> </div>
Contribution to the 2017 Capital Budget	2,660,000	
Total	2,660,000	
Reserve balance, December 31, 2017	665,104	Funds committed to projects are kept in the reserve to earn interest until needed. However, committed funds are not included in the opening or closing balances.

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

Fire Equipment Replacement &
 Purchase
 00-6-4352

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	400,171	Provides a reserve for replacement of fire trucks, other major firefighting equipment and dispatch equipment.
Proposed Revenues Contribution from the 2017 Operating Budget	166,500	
Total	166,500	
		BUDGET COMMENT
Proposed Expenditures Contribution to the 2017 Capital Budget	15,000	The contribution to the 2017 Capital Budget is to finance: - Rescue Equipment - Telescoping Ram \$15,000 <u> </u> <u><u>\$15,000</u></u>
Total	15,000	
Reserve balance, December 31, 2017	551,671	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	739,985	To provide funds for the eventual replacement of the building's major components. In 2016, \$4,018 was returned to the reserve from the 2015 - Light Posts project.
Proposed Revenues Contribution from the 2017 Operating Budget	68,200	
Total	68,200	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Reserve balance, December 31, 2017	808,185	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	(17,622,683)	Provides for land acquisition costs for various municipal purposes. This fund allows the City to be in a position to acquire required property as it becomes available.
Proposed Revenues		In 2016, revenue from the following sales were added to the reserve:
Interest	(500,000)	71 Woodside Drive 15,000
Sale of Land	5,000,000	68 West Street S. 515,000
Net Rent Revenue - 70 Front Street North	407,125	West Orillia employment lands 2,973,500
		Less: Appraisal & legal fees (15,825)
		In 2016, expenses for the following land purchases were charged to the reserve:
		70 Front Street 9,538,204
		West Orillia employment lands 1,043,475
		Survey work 7,836
		In 2016, the following were transferred to capital projects:
		West Orillia employment lands 155,000
		Appraisals and studies 52,000
Total	4,907,125	
Proposed Expenditures		BUDGET COMMENT
Contribution to the 2017 Capital Budget	2,500,000	The contribution to the 2017 Capital Budget is to finance:
		- Horne Business Park Expansion \$2,500,000
Total	2,500,000	<u>\$2,500,000</u>
Reserve balance, December 31, 2017	(15,215,558)	

2017 RESERVES AND RESERVE FUNDS BUDGET

Landfill Closure/Post Closure Reserve Fund

19-9-15

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	409,809	In the 2014 budget, this reserve was renamed to the Landfill Closure/Post Closure Reserve Fund. The intent of the reserve is to set aside funds to offset the cost of closure and post-closure maintenance of the landfill site.
Proposed Revenues		
Contribution from the 2017 Operating Budget	250,000	
Interest	3,000	
Total	253,000	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Reserve balance, December 31, 2017	662,809	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE						
Reserve balance, January 1, 2017	77,221	To provide funds for improvements to the Leacock Home. In 2016, capital projects returned surplus funds as listed below: <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="padding-right: 20px;">2015 - Swanmore Hall Painting</td> <td align="right">\$3,358</td> </tr> <tr> <td>2011 - Leacock Restoration</td> <td align="right">45,000</td> </tr> <tr> <td></td> <td align="right"><u>\$48,358</u></td> </tr> </table>	2015 - Swanmore Hall Painting	\$3,358	2011 - Leacock Restoration	45,000		<u>\$48,358</u>
2015 - Swanmore Hall Painting	\$3,358							
2011 - Leacock Restoration	45,000							
	<u>\$48,358</u>							
Proposed Revenues								
Contribution from the 2017 Operating Budget	51,900							
Interest	800							
Total	52,700	BUDGET COMMENT						
Proposed Expenditures								
Total	0							
Reserve balance, December 31, 2017	129,921							

2017 RESERVES AND RESERVE FUNDS BUDGET

RESERVE FUND
Major Capital Facilities
41-9-01

Supplemental Approvals in 2016

Centennial Environmental Assessment	7,000
Recreation Facility Fundraising	6,000
Temporary Port Building	112,000
70 Front Street - Demolition Estimate	4,500
Central School Structural	30,000
Recreation Centre	3,090,000
West Orillia Employment Lands	2,900,000
	<u>\$6,149,500</u>

Surpluses from Capital Projects Closed in 2016

2009/10 Supp - Fire Hall Acquisition	\$18,114
2012 - Fire Station Building	683,014
2012 - Fire Station Soft Costs	335,880
2015 Supp - Temporary Port Building	18,070
2016 - BOA Upgrades	21,762
2015 - Brian Orser Arena Upgrades	8,684
	<u>\$1,085,524</u>

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE						
Reserve balance, January 1, 2017	(51,637,278)	To provide funds for Major Capital Facilities (Library, Fire Station, Recreation Facilities, Port Building, VOC Project).						
Proposed Revenues								
Contribution from the 2017 Operating Budget	7,461,662							
Interest	(900,000)							
Total	6,561,662	BUDGET COMMENT						
Proposed Expenditures		The contribution to the 2017 Capital Budget is to finance: <table border="0" style="margin-left: 20px;"> <tr> <td>- 255 West Street South - On/Off Site Monitoring & Maint.</td> <td align="right">\$60,000</td> </tr> <tr> <td>- Centennial Drive Utility Works</td> <td align="right">500,000</td> </tr> <tr> <td></td> <td align="right"><u>\$560,000</u></td> </tr> </table>	- 255 West Street South - On/Off Site Monitoring & Maint.	\$60,000	- Centennial Drive Utility Works	500,000		<u>\$560,000</u>
- 255 West Street South - On/Off Site Monitoring & Maint.	\$60,000							
- Centennial Drive Utility Works	500,000							
	<u>\$560,000</u>							
Contribution to the 2017 Capital Budget	560,000							
Total	560,000							
Reserve balance, December 31, 2017	(45,635,616)							

2017 RESERVES AND RESERVE FUNDS BUDGET

Major Capital Facilities Operating Reserve
00-6-4125

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	0	To offset the impact on the tax levy from the first year operating costs of new major capital facilities.
Proposed Revenues Contribution from the 2017 Operating Budget	400,000	
Total	400,000	BUDGET COMMENT
Proposed Expenditures Transfer to Tax Rate Stabilization Reserve	400,000	Starting in 2015, Council authorized that the balance and contributions to the Major Facilities Operating Reserve be transferred to the Tax Rate Stabilization Reserve.
Total	400,000	
Reserve balance, December 31, 2017	0	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	497,700	To provide Capital expansion and improvements to the Waterfront Marina. In 2016, the actual contribution from the reserve to fund the City's portion of costs was \$16,747.
Proposed Revenues Contribution from the 2017 Operating Budget	113,000	
Total	113,000	BUDGET COMMENT
Proposed Expenditures Contribution to the 2017 Operating Budget Contribution to the 2017 Capital Budget	30,000 27,000	The contribution to the 2017 Operating Budget is to fund the City's portion of costs at the Marina. The contribution to the 2017 Capital Budget is to finance: - Couchiching Beach Park - Fishing Pier \$27,000
Total	57,000	
Reserve balance, December 31, 2017	553,700	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	414,365	This reserve was established in 1998 for the expansion of the James St. Operations garage. After the expansion was completed in 2004, the reserve was retained to be used for the ultimate replacement of the Operations Centre or component parts.
Proposed Revenues		
Contribution from the 2017 Operating Budget	65,100	
Interest	4,100	
Total	69,200	BUDGET COMMENT
Proposed Expenditures		The contribution to the 2017 Capital Budget is to finance: <div style="text-align: right;"> - Sand Dome Roof Replacement \$82,000 </div> <hr style="width: 100px; margin-left: auto; margin-right: 0;"/> <div style="text-align: right;"><u>\$82,000</u></div>
Contribution to the 2017 Capital Budget	82,000	
Total	82,000	
Reserve balance, December 31, 2017	401,565	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	2,999	This reserve fund was established to fund the maintenance of the northern portion of the Dougall Canal (formerly the Couchiching Point Canal). This reserve is funded through a special levy on the benefiting properties.
Proposed Revenues Tax Levy Interest	3,000 40	
Total	3,040	BUDGET COMMENT
Proposed Expenditures Canal Maintenance	5,800	
Total	5,800	
Reserve balance, December 31, 2017	239	

	PROPOSED ACTIVITY	PURPOSE				
Reserve balance, January 1, 2017	0	The Ontario Community Infrastructure Fund formula based grant designated for road projects is contributed to this reserve.				
Proposed Revenues Grants	473,000					
Total	473,000	BUDGET COMMENT				
Proposed Expenditures Contribution to the 2017 Capital Budget	473,000	The contribution to the 2017 Capital Budget is to finance: <table style="margin-left: auto; margin-right: 0; border-collapse: collapse;"> <tr> <td style="padding-right: 20px;">- Annual Road Program - Resurfacing</td> <td style="text-align: right; padding-right: 20px;">\$473,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$473,000</td> </tr> </table>	- Annual Road Program - Resurfacing	\$473,000		\$473,000
- Annual Road Program - Resurfacing	\$473,000					
	\$473,000					
Total	473,000					
Reserve balance, December 31, 2017	0					

	PROPOSED ACTIVITY	PURPOSE						
Reserve balance, January 1, 2017	0	The Ontario Community Infrastructure Fund formula based grant designated for storm water projects is contributed to this reserve.						
Proposed Revenues Grants	349,000							
Total	349,000	BUDGET COMMENT						
Proposed Expenditures Contribution to the 2017 Capital Budget	349,000	The contribution to the 2017 Capital Budget is to finance: <table style="margin-left: 40px; width: 80%; border: none;"> <tr> <td style="padding-left: 20px;">- Ditch Improvement Program</td> <td style="text-align: right;">\$49,000</td> </tr> <tr> <td style="padding-left: 20px;">- Queen Street West Reconstruction - West Street South to Westery End</td> <td style="text-align: right;">300,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black;"><u>\$349,000</u></td> </tr> </table>	- Ditch Improvement Program	\$49,000	- Queen Street West Reconstruction - West Street South to Westery End	300,000		<u>\$349,000</u>
- Ditch Improvement Program	\$49,000							
- Queen Street West Reconstruction - West Street South to Westery End	300,000							
	<u>\$349,000</u>							
Total	349,000							
Reserve balance, December 31, 2017	0							

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	13,814	To provide funds for the repair and eventual replacement of the Opera House concert piano. This reserve was initiated as part of an agreement with the Orillia Concert Association. Contributions to this fund come from fees earned from the piano rental.
Proposed Revenues		
Interest	140	
Contribution from the 2017 Piano Rentals	600	
Total	740	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Reserve balance, December 31, 2017	14,554	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE				
Reserve balance, January 1, 2017	163,860	To provide funds for improvements to the Opera House. Contributions to this fund come from the Operating Budget and from an Opera House seat surtax of \$1.50.				
Proposed Revenues						
Interest	2,000					
Contribution from the 2016 Seat Surtax	27,000					
Contribution from the 2017 Operating Budget	71,666					
One-time contribution from the 2017 Capital Budget	84,000					
Total	184,666					
Proposed Expenditures		BUDGET COMMENT				
Contribution to the 2017 Capital Budget	15,000	The contribution to the 2017 Capital Budget is to finance: <table style="margin-left: auto; margin-right: auto; border-collapse: collapse;"> <tr> <td style="padding-left: 40px;">- Equipment & Repairs</td> <td style="text-align: right; padding-right: 20px;">\$15,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$15,000</td> </tr> </table>	- Equipment & Repairs	\$15,000		\$15,000
- Equipment & Repairs	\$15,000					
	\$15,000					
Total	15,000					
Reserve balance, December 31, 2017	333,526					

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	124,744	Provides funds for the development and redevelopment of parkland.
Proposed Revenues		In 2016, capital projects returned surplus funds as listed below:
Contribution from the 2017 Operating Budget	570,000	2014 - Clayt French Park Upgrades \$10,058
Interest	(16,000)	2011-13 - Kitchener Park Renovations 9,564
		2015 - Tudhope Landscaping & Site Works 22
		<u>\$19,644</u>
		In 2016, an additional \$1,961 was contributed to the 2015-Tudhope Design Plan Update project.
Total	554,000	BUDGET COMMENT
Proposed Expenditures		The contribution to the 2017 Capital Budget is to finance:
Contribution to the 2017 Capital Budget	1,600,000	- J.B. Tudhope Memorial Park - Udell Fieldhouse Replacement \$1,600,000
		<u>\$1,600,000</u>
Total	1,600,000	
Reserve balance, December 31, 2017	(921,256)	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	104,557	Provides funds for purchase of park equipment and playground apparatus.
Proposed Revenues Contribution from the 2017 Operating Budget	78,400	
Total	78,400	BUDGET COMMENT
Proposed Expenditures Contribution to the 2017 Capital Budget	25,000	The contribution to the 2017 Capital Budget is to finance: - Where Angels Play - Homewood Park Play Apparatus \$25,000 <u>\$25,000</u>
Total	25,000	
Reserve balance, December 31, 2017	157,957	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE												
Reserve balance, January 1, 2017	1,616,661	Provides funds for purchase and development of downtown parking. Funded by surplus of parking revenues.												
Proposed Revenues		Developers contributed \$20,000 cash-in-lieu fees to this reserve in 2016.												
Interest	16,000	In 2016, capital projects returned surplus funds as listed below:												
Contribution from the 2017 Operating Budget	178,152	<table border="0"> <tr> <td> 2013 - Overlay Lot #10</td> <td align="right">\$4,713</td> </tr> <tr> <td> 2016 - Locked Coin Box</td> <td align="right">662</td> </tr> <tr> <td> 2016 - Lot #1 Replace Pay & Display</td> <td align="right">4,051</td> </tr> <tr> <td> 2016 - Replace Parking Meters</td> <td align="right">482</td> </tr> <tr> <td> 2013 - Redevelopment Lot #11</td> <td align="right">29,895</td> </tr> <tr> <td> 2014 - Upgrade Lot #5</td> <td align="right">32,355</td> </tr> </table>	2013 - Overlay Lot #10	\$4,713	2016 - Locked Coin Box	662	2016 - Lot #1 Replace Pay & Display	4,051	2016 - Replace Parking Meters	482	2013 - Redevelopment Lot #11	29,895	2014 - Upgrade Lot #5	32,355
2013 - Overlay Lot #10	\$4,713													
2016 - Locked Coin Box	662													
2016 - Lot #1 Replace Pay & Display	4,051													
2016 - Replace Parking Meters	482													
2013 - Redevelopment Lot #11	29,895													
2014 - Upgrade Lot #5	32,355													
Total	194,152	<u><u>\$72,158</u></u>												
Proposed Expenditures		BUDGET COMMENT												
Contribution to the 2017 Capital Budget	73,000	The contribution to the 2017 Capital Budget is to finance:												
Total	73,000	<table border="0"> <tr> <td>- Replacement Parking Meters</td> <td align="right">\$50,000</td> </tr> <tr> <td>- Replace Pay & Display Machine</td> <td align="right">9,000</td> </tr> <tr> <td>- Pay by Phone System</td> <td align="right">14,000</td> </tr> </table>	- Replacement Parking Meters	\$50,000	- Replace Pay & Display Machine	9,000	- Pay by Phone System	14,000						
- Replacement Parking Meters	\$50,000													
- Replace Pay & Display Machine	9,000													
- Pay by Phone System	14,000													
		<u><u>\$73,000</u></u>												
Reserve balance, December 31, 2017	1,737,813													

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	1,003,848	Provides for the purchase and development of parkland.
Proposed Revenues		This account is funded from cash contributions in lieu of parkland dedications by developers pursuant to the Planning Act, and from the sale of surplus parkland.
Contribution from Developers	50,000	Developers contributed \$348,831 to this reserve in 2016.
Interest	9,000	In 2016, capital projects returned surplus funds as listed below:
		2013 Supp - Community Centre Demolition \$3,204
		2010 - Victoria Park - Seniors Park 393,459
		<u>\$396,663</u>
Total	59,000	In 2016, an additional \$23,075 was contributed to the 2013/14 - Hillcrest Park/building Demolition.
Proposed Expenditures		
Contribution to the 2017 Capital Budget	300,000	
Total	300,000	BUDGET COMMENT
		The contribution to the 2017 Capital Budget is to finance:
		- Victoria Park Upgrades \$300,000
		<u>\$300,000</u>
Reserve balance, December 31, 2017	762,848	

2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	756,460	Provides funds for the redevelopment of the City's roads system.
Proposed Revenues	818,000	In 2016, capital projects returned surplus funds as listed below:
Contribution from the 2017 Operating Budget		2014 - Tecumseth St Reconstruction \$14,183
		2016 - Elmer Ave Reconstruction 132,000
		<u>\$146,183</u>
		In 2016, Council approved additional funds for the following projects:
		2015 - Old Barrie Road Improvements 596,000
		<u>\$596,000</u>
Total	818,000	
Proposed Expenditures	438,000	BUDGET COMMENT
Contribution to the 2017 Capital Budget		The contribution to the 2017 Capital Budget is to finance:
		- Annual Road Program - Resurfacing \$148,000
		- Annual Road Program - RIMS/Crack Sealing 50,000
		- Queen Street West Reconstruction - West Street S. to End 240,000
		<u>\$438,000</u>
Total	438,000	
Reserve balance, December 31, 2017	1,136,460	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	244,244	Provides for the liability of self-insured equipment and deductible amounts. The fund is financed from premium savings.
Proposed Revenues		
Interest	2,500	
Departmental Insurance (from Operating Budget)	592,259	
Total	594,759	BUDGET COMMENT
Proposed Expenditures		
2017 Insurance Payment	448,960	
Allowance for 2017 Insurance Settlements/Adjusters' Fees	150,000	
Total	598,960	
Reserve balance, December 31, 2017	240,043	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	57,567	Provides for the liability of self-insured WSIB coverage. The fund is financed from premium savings. In 1998, Council approved the transfer of WSIB coverage from the premium-based Schedule 1 to the self-insured Schedule 2.
Proposed Revenues		
Interest	1,000	
Departmental WSIB Payments	290,000	
Total	291,000	BUDGET COMMENT
Proposed Expenditures		
WSIB Claims/Insurance/Claims Management	150,000	
Total	150,000	
Reserve balance, December 31, 2017	198,567	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	344,000	To smooth future year-to-year spikes in County social service costs due to capital projects. The Reserve was established in the 2015 Budget.
Proposed Revenues Contribution from the 2017 Operating Budget	700,000	
Total	700,000	BUDGET COMMENT
Proposed Expenditures Contribution to Operating	198,000	
Total	198,000	
Reserve balance, December 31, 2017	846,000	

2017 RESERVES AND RESERVE FUNDS BUDGET

Storm Water Reserve Fund

42-9-00

	PROPOSED ACTIVITY	PURPOSE																
Reserve balance, January 1, 2017	82,271	Provides for replacement, construction and purchase of major storm water structures and facilities. The Reserve Fund was established in the 2017 budget.																
Proposed Revenues																		
Contribution from the 2017 Operating Budget - Tax Levy	700,000																	
Interest	100																	
Total	700,100	BUDGET COMMENT																
Proposed Expenditures		The contribution to the 2017 Capital Budget is to finance: <table style="margin-left: 40px; width: 100%;"> <tr> <td>- Queen and Front Streets - Stormwater Maint. & Design</td> <td style="text-align: right;">\$100,000</td> </tr> <tr> <td>- Storm Flushing and Inspection Program</td> <td style="text-align: right;">80,000</td> </tr> <tr> <td>- Ditch Improvement Program</td> <td style="text-align: right;">151,000</td> </tr> <tr> <td>- Dufferin Street Reconstruction (Colborne Street to Barrie Road)</td> <td style="text-align: right;">370,000</td> </tr> <tr> <td>- Andrew St. S/Royce Ave Underground - Survey & Design</td> <td style="text-align: right;">25,000</td> </tr> <tr> <td>- Stormwater Road Crossing Replacements</td> <td style="text-align: right;">65,000</td> </tr> <tr> <td>- Catch Basin Retrofits</td> <td style="text-align: right;">30,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$821,000</td> </tr> </table>	- Queen and Front Streets - Stormwater Maint. & Design	\$100,000	- Storm Flushing and Inspection Program	80,000	- Ditch Improvement Program	151,000	- Dufferin Street Reconstruction (Colborne Street to Barrie Road)	370,000	- Andrew St. S/Royce Ave Underground - Survey & Design	25,000	- Stormwater Road Crossing Replacements	65,000	- Catch Basin Retrofits	30,000		\$821,000
- Queen and Front Streets - Stormwater Maint. & Design	\$100,000																	
- Storm Flushing and Inspection Program	80,000																	
- Ditch Improvement Program	151,000																	
- Dufferin Street Reconstruction (Colborne Street to Barrie Road)	370,000																	
- Andrew St. S/Royce Ave Underground - Survey & Design	25,000																	
- Stormwater Road Crossing Replacements	65,000																	
- Catch Basin Retrofits	30,000																	
	\$821,000																	
Contribution to the 2017 Capital Budget	821,000																	
Contribution to the 2017 Storm Water Operating Budget	6,753																	
Total	827,753																	
Reserve balance, December 31, 2017	(45,382)																	

2017 RESERVES AND RESERVE FUNDS BUDGET

Tax Rate Stabilization

00-6-4121

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	949,956	<p>Provides a contingency allowance for the Operating Budget.</p> <p>It is accumulated from a portion of prior years' operating surpluses.</p> <p>In the 2015 Budget Council authorized that the balance and future contributions to the Major Facilities Operating Reserve be transferred to the Tax Rate Stabilization Reserve.</p>
Proposed Revenues	400,000	
Transfer from Major Facilities Operating Reserve		
Total	400,000	
Proposed Expenditures		BUDGET COMMENT
Total	0	
Reserve balance, December 31, 2017	1,349,956	

CITY OF ORILLIA
2017 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE						
Reserve balance, January 1, 2017	(77,539)	Funding from this reserve fund is allocated for future Capital requirements of the trail systems. It will be necessary to build the reserve fund to a level which can support the continuing expansion and eventual replacement of the trail system. In 2016, \$325,000 was approved for the Old Barrie Road Reconstruction as matching funds for the multi-use recreation trail grant.						
Proposed Revenues								
Interest	(10,000)							
Contribution from the 2017 Operating Budget	120,000							
Total	110,000							
		BUDGET COMMENT						
Proposed Expenditures		The contribution to the 2017 Capital Budget is to finance: <table style="margin-left: 40px; width: 80%; border-collapse: collapse;"> <tr> <td style="padding-left: 20px;">- Lightfoot Trail Connection & Improvements</td> <td style="text-align: right;">\$70,000</td> </tr> <tr> <td style="padding-left: 20px;">- Highway 12 Trail - Highway 11 to West Ridge Boulevard</td> <td style="text-align: right;">525,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$595,000</td> </tr> </table>	- Lightfoot Trail Connection & Improvements	\$70,000	- Highway 12 Trail - Highway 11 to West Ridge Boulevard	525,000		\$595,000
- Lightfoot Trail Connection & Improvements	\$70,000							
- Highway 12 Trail - Highway 11 to West Ridge Boulevard	525,000							
	\$595,000							
Contribution to the 2017 Capital Budget	595,000							
Total	595,000							
Reserve balance, December 31, 2017	(562,539)							

2017 RESERVES AND RESERVE FUNDS BUDGET

Transit Equipment Replacement
and Purchase
03-6-4332

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	(205,675)	Provides for the replacement and purchase of buses and other major transit expenditures.
Proposed Revenues		The Transit System has a fleet of eight conventional buses and one specially adapted wheelchair bus.
Contribution from the 2017 Operating Budget	250,000	It will be necessary to build the reserve fund to a level which can support the continuing replacement of the transit fleet and support equipment.
Interest	(3,800)	
Total	246,200	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Reserve balance, December 31, 2017	40,525	

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	293,454	This fund receives grant revenue from the Province of Ontario under the Dedicated Gas Tax Funds for the Public Transportation Program. Receipts are allocated amongst municipalities with transit systems using a formula based on a combination of ridership and population.
Proposed Revenues		
Allocated Provincial Gas Tax	480,504	
Interest	2,500	
Total	483,004	BUDGET COMMENT
Proposed Expenditures		
Contribution to the 2017 Operating Budget	476,460	
Total	476,460	
Reserve balance, December 31, 2017	299,998	

2017 RESERVES AND RESERVE FUNDS BUDGET

RESERVES AND ALLOWANCES

Water & Wastewater

02-6-4310

Deficits from Capital Projects Closed in 2016

2014 - Water Distr Rehab Program	\$40,566
Total	<u><u>\$40,566</u></u>

Supplemental Approvals in 2016

2014-16 Zone 3 Booster Station	\$217,000
Tertiary Treatment	9,054,250
Total	<u><u>\$9,271,250</u></u>

Surpluses from Capital Projects Closed in 2016

2015 - WWTC Facilities & Equipment	\$15,691
2015 - Water Treatment Control	189
2014 - WFP Transformer Upgrade	25,795
2014 - Tecumseth St Reconstruction	5,246
2015 - Brant St Reconstruction	58,449
2015 - WFP Facility & Equipment	40,103
2015 - Water System Master Plan	642
2016 - Water System Air Relief	6,408
2016 - Watermain Swabbing Trailer	6,362
2014 - Commerce Road Sewage Pump Station	7,354
2014 - Inflow & Infiltration	23,716
2016 - Septage Receival Station	58,718
2016 - WWTC Control System Rehab	37,476
2016 - Waste/Stormwater Flototes	5,070
2016 - James St Pumping Station Channel Grind	36
2015/16 - Commercial Property Remote Reading Equip.	44
2015 - Automatic Flushing Stations	1,944
2016 - Hydrant & Chamber Markers	15
2015 - Drinking Water System Financial Plan	21,009
	<u><u>\$314,267</u></u>

Reduction to Budget - Funds Returned to Reserve in 2016

2015/2016 - Fittons Tallwood Reconstruction	\$245,000
2016 - Elmer Ave Reconstruction	109,000
2016 - Commerce Rd Pumping Station Rehab	200,000
Total	<u><u>\$554,000</u></u>

2017 RESERVES AND RESERVE FUNDS BUDGET

Water & Wastewater

02-6-4310

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2017	11,053,217	Provides for replacement, construction and purchase of major waterworks and sanitary sewer structures and facilities. The funding is the net operating surplus from previous year's operations.
Proposed Revenues		See opposite page for a list of project that returned surpluses to the reserve or required additional funds.
Interest	128,000	
Contribution from the 2017 Operating Budget	7,391,893	
		BUDGET COMMENT
		The contribution to the 2017 Capital Budget is to finance:
		- Water Facilities and Equipment Rehabilitation \$169,000
		- Water Treatment Control System Rehabilitation 50,000
		- Water Filtration Plant - Taste & Odour 330,000
		- Wastewater Facilities and Equipment Rehabilitation 200,000
		- Wastewater Treatment Centre - Replacement Tower 18,000
		- Wastewater Treatment Control System Rehabilitation 80,000
		- Commercial Property Remote Reading Equipment Installations 100,000
		- Distribution System Upgrade - Mississauga Street West 50,000
		- SCADA Master Plan 200,000
		- Fire Hydrant Painting 40,000
		- Hydrant and Chamber Markers 30,000
		- Inflow and Infiltration Reduction Program 100,000
		- Rosemary Road Reservoir - Cleaning and Inspection 100,000
		- Water Distribution System - Bypass Valve Installations 25,000
		- Distribution System - Water Sample Stations 45,000
		- Distribution System Flushing Stations 15,000
		- Groundwater Wells - Performance Testing 20,000
		- Water Filtration Plant - Condition Assessment 125,000
		- Trench Box Equipment 43,000
		- Sewage Pumping Station Design - Fittons Road East 50,000
		- Sewage Pumping Station Rehabilitation - Forest Avenue North 575,000
		- Queen Street West Reconstruction - West Street South to End 500,000
		- Dufferin Street Reconstruction (Colborne Street to Barrie Road) 430,000
		- Road Reconstruction - Survey & Design for Wyandotte Street 30,000
		- Sanitary Sewer Rehabilitation Program 290,000
		- Water Distribution Rehabilitation System Program 40,000
		- Survey & Design Andrew St S/Royce Ave Underground Infrastructure 95,000
		<u>\$3,750,000</u>
Total	7,519,893	
Proposed Expenditures		
Contribution to the 2017 Capital Budget	3,750,000	
Total	3,750,000	
Reserve balance, December 31, 2017	14,823,110	

**CITY OF ORILLIA
CAPITAL PROGRAM
2017
(Thousands of dollars)**

FINAL APPROVALS
November 28, 2016

PROJECT	PAGE	2017	RESERVES FUNDS	DEVELOPMENT CHARGES	2017 CAPITAL TAX LEVY	EXTERNAL
Pre-approved (For information only - Not included in the totals)						
• City Centre - Heat Pumps		24	24			City Centre Reserve
• 70 Front Street North - Engineering Investigation and Report		30	30			Major Capital Facilities Reserve
• 70 Front Street North - Development Analysis		40	40			Land Acquisition Reserve
• 2017 Transit Bus Purchases		1,258				1,258 Public Transit Infrastructure Fund
• Wastewater Treatment Centre Process Optimization & Tertiary Treatment		14,500	9,054	3,196		2,250 Clean Water and Wastewater Fund / Water and Wastewater Reserve
CAO / CORPORATE SERVICES						
Ward Boundary Review	NEW-01	35	35			Election Reserve
Telephone System Replacement	1	95			95	
FACILITIES AND SPECIAL PROJECTS						
City Centre - Brick Restoration	2	50	50			City Centre Reserve
City Centre - Fire Exit Stairs	3	12	12			City Centre Reserve
City Centre - Secure Access System	4	32	32			City Centre Reserve
City Centre - Flooring Replacements	5	20	20			City Centre Reserve
Sir Sam Steele - Brick and Window Work	6	55			55	
Web Site / Virtual City Hall & PingStreet Enhancements	7	116			116	
City Centre - Art Mural Relocation	79	7			7	
Library - Farmers' Market Signage	80	10	2		8	Farmers' Market Reserve
Library - Signage	81	12			12	
Smart Cities Initiatives	NEW-03	90			90	
DEVELOPMENT SERVICES						
Survey of Dougall Canal	82	40			40	
ECONOMIC DEVELOPMENT						
Horne Business Park Expansion	8	2,500	2,500			Land Acquisition Reserve
Wayfinding Signage	9	100			50	50
City of Orillia Visual Identity (Branding) and Implementation	10	50			50	
Corporate Video	83	25			25	
ENVIRONMENTAL SERVICES						
255 West Street South - On/Off Site Monitoring & Maintenance	11	60	60			Major Capital Facility Reserve
Waste Diversion Site Shoreline Erosion Control - Construction	12	100			100	
Queen and Front Streets - Stormwater Maintenance and Design Study	13	100	100			Stormwater Reserve
Storm Flushing and Inspection Program	14	80	80			Stormwater Reserve
Ditch Improvement Program	15	200	151			49 Stormwater Reserve 151 / Ontario Community Infrastructure Funding 49
Catch Basin Retrofits	16	30	30			Stormwater Reserve
Water Facilities and Equipment Rehabilitation	17	169	169			Water and Wastewater Reserve
Water Treatment Control System Rehabilitation	18	50	50			Water and Wastewater Reserve
Water Filtration Plant - Taste and Odour	19	330	330			Water and Wastewater Reserve
Wastewater Facilities and Equipment Rehabilitation	20	200	200			Water and Wastewater Reserve
Wastewater Treatment Centre - Replacement Tower	21	18	18			Water and Wastewater Reserve
Wastewater Treatment Control System Rehabilitation	22	80	80			Water and Wastewater Reserve
Commercial Property Remote Reading Equipment Installations	23	100	100			Water and Wastewater Reserve
Distribution System Upgrade - Mississauga Street West	24	50	50			Water and Wastewater Reserve
SCADA Master Plan	25	200	200			Water and Wastewater Reserve
Fire Hydrant Painting	26	40	40			Water and Wastewater Reserve

**CITY OF ORILLIA
CAPITAL PROGRAM
2017
(Thousands of dollars)**

FINAL APPROVALS
November 28, 2016

PROJECT	PAGE	2017	RESERVES FUNDS	DEVELOPMENT CHARGES	2017 CAPITAL TAX LEVY	EXTERNAL	
ENVIRONMENTAL SERVICES continued...							
Hydrant and Chamber Markers	27	30	30				Water and Wastewater Reserve
Inflow and Infiltration Reduction Program	28	100	100				Water and Wastewater Reserve
Rosemary Road Reservoir - Cleaning and Inspection	29	100	100				Water and Wastewater Reserve
Water Distribution System - Bypass Valve Installations	30	25	25				Water and Wastewater Reserve
Distribution System - Water Sample Stations	31	45	45				Water and Wastewater Reserve
Distribution System Flushing Stations	32	15	15				Water and Wastewater Reserve
Groundwater Wells - Performance Testing	33	20	20				Water and Wastewater Reserve
Water Filtration Plant - Condition Assessment	34	125	125				Water and Wastewater Reserve
Trench Box Equipment	35	43	43				Water and Wastewater Reserve
Sewage Pumping Station Design - Fittons Road East	36	50	50				Water and Wastewater Reserve
Sewage Pumping Station Rehabilitation - Forest Avenue North	37	575	575				Water and Wastewater Reserve
FIRE							
Replacement of Two Overhead Doors at Station 2	38	26			26		
Rescue Equipment - Hurst eDraulic Telescoping Ram	39	15	15				Fire Equipment Reserve
PARKS, RECREATION AND CULTURE							
J.B. Tudhope Memorial Park - Udell Fieldhouse Replacement	40	1,620	1,600				20 Park Development Reserve 1,600 / External 20
Couchiching Beach Park Boardwalk	41	170			170		
Opera House Equipment and Repairs	42	15	15				Opera House Restoration Reserve
Kitchener Park Utility Building Replacement	43	25			25		
Moose Beach Splash Pad	44	50			50		
Barnfield Point Recreation Centre Lighting Replacement	45	40	40				Barnfield Point Recreation Centre Reserve
James Street Greenhouse - Design	46	15			15		
Where Angels Play - Homewood Park Play Apparatus	47	25	25				Park Equipment Reserve
Rotary Place Maintenance Program	48	123			123		
Lightfoot Trail Connection and Improvements	49	70	70				Trails Reserve
Couchiching Beach Park - Fishing Pier	50	27	27				Marina Reserve
Victoria Park Upgrades	51	300	300				Purchase of Parkland Reserve
Ontario Winter Games	52	20			20		
PUBLIC WORKS							
Highway 12 Widening - West Ridge Boulevard to Highway 11	53	4,874	800	1,824	250		2,000 Ontario Community Infrastructure Fund 2,000 / Federal Gas Tax Reserve 800
Highway 12 Trail - Highway 11 to West Ridge Boulevard	54	525	525				Trails Reserve
Traffic Signals - Old Barrie Road to University Avenue	55	285		242	43		
Centennial Drive Utility Works	56	500	500				Major Capital Facilities Reserve
Queen Street West Reconstruction - West Street South to End	57	1,500	1,200				300 Federal Gas Tax Reserve 460 / Water & Wastewater Reserve 500 / Roads Reserve 240 / OCIF 190
Dufferin Street Reconstruction (Colborne Street to Barrie Road)	58	2,200	2,200				Federal Gas Tax Reserve 1,400 / Water & Wastewater Reserve 430 / Stormwater Reserve 370
Road Reconstruction - Survey & Design for Wyandotte Street	59	45	30		15		Water & Wastewater Reserve
Annual Road Program - Resurfacing	60	621	148				473 Roads Reserve 148 / Ontario Community Infrastructure Fund 473
Annual Road Program - RIMS/Crack Sealing	61	50	50				Roads Reserve
Sidewalk Program	62	170			170		
Sidewalk - Spot Repairs	63	50			50		
Sanitary Sewer Rehabilitation Program	64	290	290				Water & Wastewater Reserve
Water Distribution Rehabilitation System Program	65	40	40				Water & Wastewater Reserve
Survey & Design Andrew St S/Royce Ave Underground Infrastructure	66	120	120				Water & Wastewater Reserve 95 / Stormwater Reserve 25
Public Works Fleet Replacement	67	466	425		41		Equipment Reserve
Parks Operation Fleet Replacement	68	28	28				Equipment Reserve

**CITY OF ORILLIA
CAPITAL PROGRAM
2017**
(Thousands of dollars)

FINAL APPROVALS
November 28, 2016

PROJECT	PAGE	2017	RESERVES FUNDS	DEVELOPMENT CHARGES	2017 CAPITAL TAX LEVY	EXTERNAL
PUBLIC WORKS continued...						
Stormwater Road Crossing Replacements	69	65	65			Stormwater Reserve
Traffic Signal Preemption System	70	18			18	
Audible Pedestrian Signals	71	20			20	
Sand Dome Roof Replacement	72	82	82			Municipal Operations Centre Reserve
Line Painting	73	20			20	
BIA Sidewalks	91	70			70	
Borland Street Right of Way Streetlight	93	9			9	
PARKING						
Replacement Parking Meters	74	50	50			Parking Reserve
Replace Pay & Display Machine	75	9	9			Parking Reserve
Pay by Phone - Parking	NEW-02	14	14			Parking Reserve
AGENCIES						
Environmental Advisory Committee - Tree Planting Program	94	25			25	
OTHER						
Contribution to Opera House Reserve	NEW-04	84			84	
TOTAL		20,955	14,105	2,066	1,892	2,892