

CITY OF ORILLIA



2018 ANNUAL BUDGET

This package contains the following 2018 Budget submissions as backup for the 2018 Tax Levy by-law:- 2018-47

<b>Annual Operating Budget</b>	-	General City	Pages	1	-	34B
	-	Parking	Page	35		
	-	Wastewater System	Pages	36	-	36A
	-	Waterworks System	Pages	37	-	37A
	-	Storm Water System	Pages	38		
<b>Reserves and Reserve Funds Budget</b>			Pages	39	-	82
<b>Capital Program</b>			Pages	83	-	85

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**  
**TAX RATIOS 2008 - 2018**

	Tax Ratio Ranges of Fairness		1998 Transition Ratios	2008 Tax Ratios	2009 Tax Ratios	2010 Tax Ratios	2011 Tax Ratios	2012 Tax Ratios	2013 Tax Ratios	2014 Tax Ratios	2015 Tax Ratios	2016 Transition Ratios	2016 Tax Ratios	2017 Transition Ratios	2017 Tax Ratios	2018 Transition Ratios	2018 Tax Ratios
	Minimum	Maximum															
<b>Residential/Farm</b>			1.0000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000
<b>Multi-Residential</b>	1.0000	1.1000	2.8183	1.550000	1.600000	1.600000	1.642353	1.682062	1.642860	1.624006	1.607277	1.591771	1.591771	1.532300	1.532300	1.532300	1.477261
<b>New Multi-Residential</b>	1.0000	1.1000	N/A	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000
<b>Commercial Occupied</b>	0.6000	1.1000	2.1206	1.970000	1.980000	1.980000	1.980000	1.965000	1.938696	1.922718	1.905867	1.890065	1.890065	1.900000	1.900000	1.900000	1.881444
<b>Industrial Occupied</b>	0.6000	1.1000	4.5268	1.720000	1.850000	1.903664	1.947100	1.990815	1.943422	1.916554	1.876715	1.839152	1.839152	1.852318	1.852318	1.852318	1.855585
<b>Landfill</b>	0.6000	0.7000												0.600000	0.600000	0.600000	0.600000
<b>Pipelines</b>	0.6000	0.7000	1.9650	2.571826	2.637446	2.699706	2.758151	2.811890	2.776566	2.773081	2.773081	2.773081	2.773081	2.790567	2.790567	2.790567	2.813445
<b>Farmlands</b>			0.2500	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.025000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000
<b>Managed Forests</b>			0.2500	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000
<b>Municipal Levy Increase</b>				5.51%	3.97%	2.24%	2.00%	1.95%	3.80%	1.60%	3.90%		3.86%		3.83%		3.33%

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**  
**COMPARISON OF MUNICIPAL TAX LEVIES AND TAX RATES 2008 - 2018**

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
<b>MUNICIPAL TAX LEVY</b>	33,784,733	35,476,597	37,191,988	38,335,961	39,798,956	41,902,148	42,991,861	45,073,482	47,167,521	48,794,950	51,972,021
<b>MUNICIPAL TAX RATES</b>											
RESIDENTIAL	1.184796%	1.172527%	1.149526%	1.124481%	1.101134%	1.139062%	1.142804%	1.170073%	1.198244%	1.213503%	1.220341%
MULTI-RESIDENTIAL	1.836434%	1.876043%	1.839242%	1.846795%	1.852175%	1.871319%	1.855920%	1.880631%	1.907331%	1.859451%	1.802762%
NEW MULTI-RESIDENTIAL	1.303276%	1.289780%	1.264479%	1.236929%	1.211247%	1.252968%	1.257084%	1.287080%	1.318069%	1.334853%	1.342375%
COMMERCIAL OCCUPIED - LOW BAND	2.045470%	2.035063%	1.996143%	1.880660%	1.810653%	1.843494%	1.865145%	1.884906%	1.932380%	1.986043%	1.954501%
COMMERCIAL OCCUPIED - HIGH BAND	3.526672%	3.508729%	3.629351%	3.761320%	3.852454%	3.922328%	3.968393%	4.010439%	4.111447%	4.225624%	4.158512%
COMMERCIAL EXCESS LAND - LOW BAND	1.431829%	1.424544%	1.397300%	1.316462%	1.267457%	1.290446%	1.305601%	1.319434%	1.352666%	1.390230%	1.368151%
COMMERCIAL EXCESS LAND - HIGH BAND	2.468670%	2.456110%	2.540545%	2.632924%	2.696718%	2.745630%	2.777875%	2.807307%	2.878013%	2.957937%	2.910959%
COMMERCIAL VACANT LAND - LOW BAND	1.431829%	1.424544%	1.397300%	1.316462%	1.267457%	1.290446%	1.305601%	1.319434%	1.352666%	1.390230%	1.368151%
COMMERCIAL VACANT LAND - HIGH BAND	2.468670%	2.456110%	2.540545%	2.632924%	2.696718%	2.745630%	2.777875%	2.807307%	2.878013%	2.957937%	2.910959%
INDUSTRIAL OCCUPIED	2.037849%	2.169175%	2.188311%	2.189477%	2.192154%	2.213678%	2.190246%	2.195894%	2.203753%	2.247793%	2.264446%
INDUSTRIAL EXCESS LAND	1.324602%	1.409964%	1.422402%	1.423160%	1.424900%	1.438891%	1.423660%	1.427331%	1.432440%	1.461066%	1.471890%
INDUSTRIAL VACANT LAND	1.324602%	1.409964%	1.422402%	1.423160%	1.424900%	1.438891%	1.423660%	1.427331%	1.432440%	1.461066%	1.471890%
PIPELINES	3.047089%	3.092477%	3.103382%	3.101488%	3.096268%	3.162681%	3.169088%	3.244707%	3.322829%	3.386361%	3.322347%
FARMLANDS	0.296199%	0.293132%	0.287382%	0.281120%	0.275284%	0.284766%	0.285701%	0.292518%	0.299561%	0.303376%	0.295221%
MANAGED FORESTS	0.296199%	0.293132%	0.287382%	0.281120%	0.275284%	0.284766%	0.285701%	0.292518%	0.299561%	0.303376%	0.295221%

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**SUMMARY OF EXPENDITURES & REVENUES**

	PAGE	2017 APPROVED BUDGET	2017 ACTUAL	2018 APPROVED BUDGET	% BUDGET/ BUDGET
<b><u>NET EXPENDITURES</u></b>					
Functional Summary of Net Expenditures	2-3	54,777,866	55,070,903	57,782,265	5.5
Capital Tax Levy		1,892,000	1,892,000	1,950,000	3.1
<b>TOTAL TAX BURDEN</b>		56,669,866	56,962,903	59,732,265	5.4
<b><u>REVENUES</u></b>					
Taxation and General Revenues	4	56,669,866	56,962,903	59,732,265	5.4
<b>TOTAL REVENUES</b>		56,669,866	56,962,903	59,732,265	5.4
<b>SURPLUS (DEFICIT)</b>		0	0	0	

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**NET EXPENDITURES**

<b><u>FUNCTIONAL SUMMARY OF NET EXPENDITURES</u></b>	<b>PAGE</b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Corporate Services	5-8	4,898,035	5,299,076	5,383,345	9.9
Health & Social Services	9-10	6,089,000	6,021,341	6,096,720	0.1
Reserves	11	13,577,153	13,969,478	14,534,910	7.1
Contingency	12	100,000	88,316	100,000	0.0
Parks and Recreation	13-14	3,484,907	3,392,565	4,236,946	21.6
Culture	15-16	1,249,889	1,116,932	1,219,583	(2.4)
Engineering and Transportation Services	17-18	817,329	865,258	795,514	(2.7)
Transit System	19-20	864,627	1,018,171	1,466,958	69.7
Transportation Services	21-22	3,337,477	3,651,140	3,519,072	5.4

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**NET EXPENDITURES**

<b><u>FUNCTIONAL SUMMARY OF NET EXPENDITURES (continued)</u></b>	<b>PAGE</b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Waste Management Services	23-24	1,325,653	1,228,433	1,387,598	4.7
Street Lighting	25	862,191	891,091	907,977	5.3
Equipment	26-27	(337,805)	(367,324)	(404,363)	19.7
Fire Services	28-29	6,681,545	6,440,131	6,791,403	1.6
Development Services	30-31	537,750	284,081	441,620	(17.9)
Economic Development	32-33	789,361	693,316	784,127	(0.7)
Boards & Committees	34	10,500,754	10,478,898	10,520,855	0.2
<b>TOTAL NET EXPENDITURES</b>		<b>54,777,866</b>	<b>55,070,903</b>	<b>57,782,265</b>	<b>5.5</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**REVENUES**

<u><b>TAXATION AND GENERAL REVENUES</b></u>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Taxation	48,797,950	48,802,658	51,990,144	6.5
Allowance for Supplementary Taxes	520,000	961,728	520,000	0.0
Payments in Lieu of Taxes	4,406,166	4,384,732	4,396,371	(0.2)
Orillia Power Promissory Notes	924,750	924,750	924,750	0.0
Orillia Power Dividend	1,100,000	1,100,000	1,100,000	0.0
Contribution from Reserves	0	0	0	0.0
Penalty and Interest on Taxes	890,000	757,975	770,000	(13.5)
Miscellaneous General Revenues	31,000	31,060	31,000	0.0
<b>TOTAL TAXATION AND GENERAL REVENUES</b>	<b>56,669,866</b>	<b>56,962,903</b>	<b>59,732,265</b>	<b>5.4</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

CAO

EXPENDITURES

<u>CORPORATE SERVICES</u>	2017 APPROVED BUDGET	2017 ACTUAL	2018 APPROVED BUDGET	% BUDGET/ BUDGET
Council Expense - Mayor, Members of Council, Office	513,181	425,610	522,930	1.9
CAO's Department	462,987	350,406	468,657	1.2
Clerk's Department	964,031	885,271	990,848	2.8
Legislative Services	433,020	425,859	466,013	7.6
Animal Control	165,785	165,896	169,332	2.1
Treasury Department	1,375,941	1,293,414	1,400,232	1.8
Information Technology	672,187	656,222	685,973	2.1
Facilities Department	2,251,055	2,279,010	2,234,275	(0.7)
Human Resources Department	553,334	525,400	609,033	10.1
Communications	68,000	54,173	68,000	0.0



**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

CAO

EXPENDITURES

<b><u>CORPORATE SERVICES (continued)</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Boards and Committees Remuneration	22,800	19,406	22,800	0.0
Grants	62,000	61,993	62,000	0.0
Contract Services	97,095	107,475	97,095	0.0
Tax Collection Costs, Write-offs & Assessment Adjustments	549,000	1,764,167	649,000	18.2
Property Assessment Services	386,820	388,881	394,654	2.0
General Liability Insurance	214,097	214,097	226,943	6.0
Sundry Corporate Services Expense	40,246	37,209	42,860	6.5
Orillia Housing Resource Centre	10,000	10,000	0	(100.0)
Accessibility Advisory Committee	1,750	890	1,750	0.0
Information Orillia	65,000	65,000	65,000	0.0
<b>TOTAL CORPORATE SERVICES EXPENDITURES</b>	<b>8,908,329</b>	<b>9,730,379</b>	<b>9,177,395</b>	<b>3.0</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

CAO

REVENUES

<b><u>CORPORATE SERVICES (continued)</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Licences and Permits - General	75,003	80,370	79,890	6.5
Licences and Permits - Lottery	31,823	28,520	32,323	1.6
Tax Certificates	43,904	43,585	46,450	5.8
Income from Investments	689,756	753,943	662,640	(3.9)
Rents	2,089,979	1,924,439	1,861,853	(10.9)
Various Fees and Charges	29,130	35,629	30,345	4.2
Overhead Charges	29,000	31,221	29,000	0.0
Recoveries (Boards, Committees & Waterworks System)	510,887	513,095	520,782	1.9

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

CAO

REVENUES

<b><u>CORPORATE SERVICES (continued)</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Provincial Transfer re Tax Assessment Legislation	0	472,530	0	0.0
Animal Control Revenue	50,500	47,975	50,500	0.0
Provincial Offences Revenue & Court Fines	172,000	211,465	178,000	3.5
Fee for Service (Parking)	7,012	7,012	7,117	1.5
Parking Fines	270,000	245,633	268,150	(0.7)
Parking Administration Fees	11,300	35,886	27,000	138.9
<b>TOTAL CORPORATE SERVICES REVENUES</b>	4,010,294	4,431,303	3,794,050	(5.4)

<b>TOTAL CORPORATE SERVICES EXPENDITURES</b>	8,908,329	9,730,379	9,177,395	3.0
<b>TOTAL CORPORATE SERVICES REVENUES</b>	4,010,294	4,431,303	3,794,050	(5.4)
<b>NET TAX BURDEN</b>	4,898,035	5,299,076	5,383,345	9.9

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

CAO

EXPENDITURES

<u>SOCIAL SERVICES</u>	2017 APPROVED BUDGET	2017 ACTUAL	2018 APPROVED BUDGET	% BUDGET/ BUDGET
Ontario Works	1,070,000	1,039,744	888,000	(17.0)
Social Housing	1,484,000	1,512,788	1,538,000	3.6
Children's Services	590,000	507,630	525,000	(11.0)
Prior Year Reconciliation	0	0	0	0.0
<b>TOTAL SOCIAL SERVICES EXPENDITURES</b>	3,144,000	3,060,162	2,951,000	(6.1)
REVENUE: Contribution from Development Charges	0	0	107,000	n/a
<b>NET SOCIAL SERVICES EXPENDITURES</b>	3,144,000	3,060,162	2,844,000	(9.5)

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

CAO

EXPENDITURES

<b><u>HEALTH SERVICES</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Long Term Care	973,000	962,669	1,121,000	15.2
Paramedic Services	1,784,000	1,810,441	1,448,000	(18.8)
Health Unit Requisition	386,000	386,069	393,720	2.0
Prior Year Reconciliation	0	0	0	0.0
<b>TOTAL HEALTH SERVICES EXPENDITURES</b>	<b>3,143,000</b>	<b>3,159,179</b>	<b>2,962,720</b>	<b>(5.7)</b>
Revenue from Development Charges Reserve	0	0	24,000	n/a
<b>NET HEALTH SERVICES EXPENDITURES</b>	<b>3,143,000</b>	<b>3,159,179</b>	<b>2,938,720</b>	<b>(6.5)</b>

<b><u>SOCIAL &amp; HEALTH SERVICES SUMMARY</u></b>				
Net Social Services Expenditures (Page 9)	3,144,000	3,060,162	2,844,000	(9.5)
Net Health Services Expenditures (Page 10)	3,143,000	3,159,179	2,938,720	(6.5)
Revenue from (Transfer to) Social & Health Services Reserve	198,000	198,000	(314,000)	(258.6)
<b>NET SOCIAL &amp; HEALTH SERVICES EXPENDITURES</b>	<b>6,089,000</b>	<b>6,021,341</b>	<b>6,096,720</b>	<b>0.1</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

CAO

CONTRIBUTION TO RESERVES & ALLOWANCES

EXPENDITURES

	2017 APPROVED BUDGET	2017 ACTUAL	2018 APPROVED BUDGET	% BUDGET/ BUDGET
<b><u>TO RESERVES &amp; ALLOWANCES:</u></b>				
Reserve - Elections	80,900	80,900	80,900	0.0
Reserve - Equipment Replacement & Purchase	576,000	576,000	593,000	3.0
Reserve - Transient Marina	113,000	113,000	116,500	3.1
Reserve - Barnfield Point Recreation Centre	53,000	53,000	54,500	2.8
Reserve - City Centre	275,000	275,000	350,000	27.3
Reserve - Trails	120,000	120,000	175,000	45.8
Reserve - Park Equipment	78,400	78,400	83,000	5.9
Reserve - Park Development	570,000	570,000	587,000	3.0
Reserve - Roads	818,000	818,000	850,000	3.9
Reserve - Leacock Home	51,900	51,900	54,000	4.0
Reserve - Fire Equipment Replacement & Purchase	166,500	166,500	176,000	5.7
Reserve - Transit	250,000	250,000	265,000	6.0
Reserve - Opera House	71,666	71,666	74,500	4.0
Reserve - 2 Hunter Valley Road	68,200	68,200	70,000	2.6
Reserve - Municipal Operations Centre	65,100	65,100	68,000	4.5
Reserve - Tax Rate Stabilization	0	468,517	644,865	n/a
Reserve - Major Capital Facilities	7,461,662	7,461,662	7,502,628	0.5
Reserve - Major Facilities Operating Reserve	400,000	400,000	200,000	(50.0)
Reserve - Dougall Canal	3,000	3,000	18,123	504.1
Reserve - Community Improvement Plan	175,000	175,000	225,000	28.6
Reserve - Development Charges Incentives Reserve	122,700	122,700	125,000	1.9
Reserve - Social & Health Services Reserve	700,000	700,000	800,000	14.3
Reserve - Stormwater	700,000	700,000	714,000	2.0
Reserve - Land Acquisition (70 Front Street net operating)	407,125	330,933	347,894	(14.5)
Reserve - Landfill Closure/Post Closure Reserve	250,000	250,000	360,000	44.0
<b>TOTAL TO RESERVES</b>	<b>13,577,153</b>	<b>13,969,478</b>	<b>14,534,910</b>	<b>7.1</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

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EXPENDITURES

<u>CONTINGENCY</u>	2017 APPROVED BUDGET	2017 ACTUAL	2018 APPROVED BUDGET	% BUDGET/ BUDGET
Annual Allowance	100,000	88,316	100,000	0.0
<b>TOTAL CONTINGENCY</b>	100,000	88,316	100,000	0.0

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/PARKS, RECREATION & CULTURE**

**EXPENDITURES**

	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
General Administration	549,062	522,961	545,008	(0.7)
Parks Planning & Development	242,545	203,656	213,775	(11.9)
Parks Operations	1,657,375	1,521,427	1,827,395	10.3
Facilities Administration	237,169	242,204	244,806	3.2
Facilities Operations	2,053,945	2,055,676	2,806,340	36.6
Recreation Programs	1,084,105	1,098,771	2,191,008	102.1
Sports Programming	237,818	227,303	244,591	2.8
Food Concessions	350,706	333,484	378,501	7.9
Equipment Operating & Maintenance	169,112	144,581	170,922	1.1
<b>TOTAL PARKS &amp; RECREATION EXPENDITURES</b>	<b>6,581,837</b>	<b>6,350,063</b>	<b>8,622,346</b>	<b>31.0</b>



**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/PARKS, RECREATION & CULTURE**

**REVENUES**

	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Parks	170,634	145,667	172,014	0.8
Facilities	1,341,909	1,316,597	1,874,007	39.7
Recreation Programs	466,000	508,184	1,206,017	158.8
Sports Programming	157,027	153,993	160,227	2.0
Marina	82,000	95,921	82,000	0.0
Food Concessions	446,680	387,182	446,680	0.0
Donation Revenue	15,250	13,677	15,250	0.0
Equipment	417,430	336,277	429,205	2.8
<b>TOTAL PARKS &amp; RECREATION REVENUES</b>	<b>3,096,930</b>	<b>2,957,498</b>	<b>4,385,400</b>	<b>41.6</b>

<b>TOTAL PARKS &amp; RECREATION EXPENDITURES</b>	<b>6,581,837</b>	<b>6,350,063</b>	<b>8,622,346</b>	<b>31.0</b>
<b>TOTAL PARKS &amp; RECREATION REVENUES</b>	<b>3,096,930</b>	<b>2,957,498</b>	<b>4,385,400</b>	<b>41.6</b>
<b>NET TAX BURDEN</b>	<b>3,484,907</b>	<b>3,392,565</b>	<b>4,236,946</b>	<b>21.6</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/PARKS, RECREATION & CULTURE**

**EXPENDITURES**

<u>CULTURE</u>	2017 APPROVED BUDGET	2017 ACTUAL	2018 APPROVED BUDGET	% BUDGET/ BUDGET
Culture Development	216,368	196,993	164,705	(23.9)
Culture Marketing	141,547	138,116	142,448	0.6
Opera House	911,100	905,614	939,009	3.1
Leacock Home	388,799	315,457	386,646	(0.6)
Orillia Museum of Art & History	150,000	150,000	150,000	0.0
<b>TOTAL CULTURE EXPENDITURES</b>	<b>1,807,814</b>	<b>1,706,180</b>	<b>1,782,808</b>	<b>(1.4)</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/PARKS, RECREATION & CULTURE**

**REVENUES**

<b><u>CULTURE</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Culture (band concerts)	10,300	7,939	8,800	(14.6)
Opera House	457,575	486,095	465,375	1.7
Leacock Home	90,050	95,214	89,050	(1.1)
<b>TOTAL CULTURE REVENUE</b>	<b>557,925</b>	<b>589,248</b>	<b>563,225</b>	<b>0.9</b>

<b>TOTAL CULTURE EXPENDITURES</b>	<b>1,807,814</b>	<b>1,706,180</b>	<b>1,782,808</b>	<b>(1.4)</b>
<b>TOTAL CULTURE REVENUE</b>	<b>557,925</b>	<b>589,248</b>	<b>563,225</b>	<b>0.9</b>
<b>NET TAX BURDEN</b>	<b>1,249,889</b>	<b>1,116,932</b>	<b>1,219,583</b>	<b>(2.4)</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES**

**EXPENDITURES**

<b><u>ENGINEERING</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Engineering Department	1,466,477	1,410,044	1,427,517	(2.7)
<b>TOTAL ENGINEERING EXPENDITURES</b>	1,466,477	1,410,044	1,427,517	(2.7)

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES**

**REVENUES**

<b><u>ENGINEERING</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Tender Documents, Service Connection & Entrance Permit Fees	5,900	5,050	4,400	(25.4)
Charge-outs to Capital Projects/Water & Wastewater Reserve	643,248	539,736	627,603	(2.4)
<b>TOTAL ENGINEERING OVERHEAD REVENUES</b>	<b>649,148</b>	<b>544,786</b>	<b>632,003</b>	<b>(2.6)</b>

<b>TOTAL ENGINEERING EXPENDITURES</b>	<b>1,466,477</b>	<b>1,410,044</b>	<b>1,427,517</b>	<b>(2.7)</b>
<b>TOTAL ENGINEERING OVERHEAD REVENUES</b>	<b>649,148</b>	<b>544,786</b>	<b>632,003</b>	<b>(2.6)</b>
<b>NET TAX BURDEN</b>	<b>817,329</b>	<b>865,258</b>	<b>795,514</b>	<b>(2.7)</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES**

**EXPENDITURES**

<u>TRANSIT SYSTEM</u>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Payment to Operator	1,876,000	1,935,582	2,470,139	31.7
Fuel Escalation	(15,000)	(7,635)	(12,000)	(20.0)
Transit Operations	56,900	38,892	59,875	5.2
Advertising	24,040	24,239	24,040	0.0
Transit Administration	78,652	107,385	83,258	5.9
O.W.L.S.	230,520	275,090	321,013	39.3
<b>TOTAL TRANSIT SYSTEM EXPENDITURES</b>	<b>2,251,112</b>	<b>2,373,553</b>	<b>2,946,325</b>	<b>30.9</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES**

**REVENUES**

<u>TRANSIT SYSTEM</u>	2017 APPROVED BUDGET	2017 ACTUAL	2018 APPROVED BUDGET	% BUDGET/ BUDGET
Transit Fares	808,800	803,798	895,750	10.8
Advertising & Contract Services	86,125	63,573	86,125	0.0
Dedicated Gas Tax Reserve	476,460	476,460	480,504	0.8
O.W.L.S.	15,100	11,551	16,988	12.5
<b>TOTAL TRANSIT SYSTEM REVENUES</b>	<b>1,386,485</b>	<b>1,355,382</b>	<b>1,479,367</b>	<b>6.7</b>

<b>TOTAL TRANSIT SYSTEM EXPENDITURES</b>	<b>2,251,112</b>	<b>2,373,553</b>	<b>2,946,325</b>	<b>30.9</b>
<b>TOTAL TRANSIT SYSTEM REVENUES</b>	<b>1,386,485</b>	<b>1,355,382</b>	<b>1,479,367</b>	<b>6.7</b>
<b>NET TAX BURDEN</b>	<b>864,627</b>	<b>1,018,171</b>	<b>1,466,958</b>	<b>69.7</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**EXPENDITURES**

<u>TRANSPORTATION SERVICES</u>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Roadways (see detail page 21A)	2,288,468	2,536,615	2,413,175	5.4
Operations - Administration	531,517	542,584	577,688	8.7
Traffic Control - Signs, traffic lines, guiderails, & signals	259,399	312,621	266,036	2.6
Work Force Expense (Statutory holidays, vacation, sick time, clothing)	325,370	323,647	330,264	1.5
<b>TOTAL TRANSPORTATION SERVICES EXPENDITURES</b>	<b>3,404,754</b>	<b>3,715,467</b>	<b>3,587,163</b>	<b>5.4</b>



**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**EXPENDITURES**

<u>ROADWAYS</u>	2017 APPROVED BUDGET	2017 ACTUAL	2018 APPROVED BUDGET	% BUDGET/ BUDGET
Shoreline Maintenance	11,566	6,360	11,616	0.4
Bridges & Culverts	43,562	17,934	43,997	1.0
Roadside Maintenance	509,679	434,554	514,434	0.9
Hardtop Maintenance	273,820	232,576	279,242	2.0
Supplemental Downtown Maintenance	51,610	47,385	52,852	2.4
Winter Control	1,398,231	1,797,806	1,511,034	8.1
<b>TOTAL ROADWAYS MAINTENANCE EXPENDITURES</b>	<b>2,288,468</b>	<b>2,536,615</b>	<b>2,413,175</b>	<b>5.4</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**REVENUES**

<b><u>TRANSPORTATION SERVICES</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Recoveries (Water and Wastewater System)	54,277	54,277	55,091	1.5
Permit Revenue	13,000	10,050	13,000	0.0
<b>TOTAL TRANSPORTATION SERVICES REVENUES</b>	<b>67,277</b>	<b>64,327</b>	<b>68,091</b>	<b>1.2</b>

<b>TOTAL TRANSPORTATION SERVICES EXPENDITURES</b>	<b>3,404,754</b>	<b>3,715,467</b>	<b>3,587,163</b>	<b>5.4</b>
<b>TOTAL TRANSPORTATION SERVICES REVENUES</b>	<b>67,277</b>	<b>64,327</b>	<b>68,091</b>	<b>1.2</b>
<b>NET TAX BURDEN</b>	<b>3,337,477</b>	<b>3,651,140</b>	<b>3,519,072</b>	<b>5.4</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**EXPENDITURES**

<b><u>WASTE MANAGEMENT SERVICES</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Waste Diversion Site Operations (see detail page 23A)	777,285	743,573	795,008	2.3
Garbage Collection Contracts	486,300	482,732	543,400	11.7
Garbage Tag Costs	14,900	13,924	15,300	2.7
Administration	190,008	185,798	188,053	(1.0)
Recycling	589,899	593,183	611,750	3.7
Municipal Taxes	100,788	75,923	103,882	3.1
Waste Management Advisory Committee	11,065	8,624	10,925	(1.3)
<b>TOTAL WASTE MANAGEMENT SERVICES EXPENDITURES</b>	<b>2,170,245</b>	<b>2,103,757</b>	<b>2,268,318</b>	<b>4.5</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**EXPENDITURES**

<b><u>WASTE DIVERSION SITE - OPERATIONS</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Site Operations	411,824	382,865	405,703	(1.5)
Equipment	100,775	96,100	104,995	4.2
Cover	2,000	2,006	2,000	0.0
Annual Monitoring Program	60,654	57,630	61,620	1.6
Household Special Waste	102,594	104,304	107,478	4.8
Leaf & Yard Compost	55,598	55,235	60,612	9.0
Brush Chipping	20,340	20,506	23,600	16.0
Drywall, Carpet & Shingle Disposal	23,500	24,927	29,000	23.4
<b>TOTAL OPERATING EXPENDITURES</b>	<b>777,285</b>	<b>743,573</b>	<b>795,008</b>	<b>2.3</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DI DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**REVENUES**

<u><b>WASTE MANAGEMENT SERVICES</b></u>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Tippage Fees	333,000	372,701	357,900	7.5
Sale of Material	51,560	42,195	38,900	(24.6)
Recycling Grants	284,032	286,452	295,420	4.0
Household Special Waste	76,000	83,806	78,500	3.3
User Pay Revenues	100,000	90,170	110,000	10.0
<b>TOTAL WASTE MANAGEMENT SERVICES REVENUES</b>	<b>844,592</b>	<b>875,324</b>	<b>880,720</b>	<b>4.3</b>
<b>TOTAL WASTE MANAGEMENT SERVICES EXPENDITURES</b>	<b>2,170,245</b>	<b>2,103,757</b>	<b>2,268,318</b>	<b>4.5</b>
<b>TOTAL WASTE MANAGEMENT SERVICES REVENUES</b>	<b>844,592</b>	<b>875,324</b>	<b>880,720</b>	<b>4.3</b>
<b>NET TAX BURDEN</b>	<b>1,325,653</b>	<b>1,228,433</b>	<b>1,387,598</b>	<b>4.7</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**EXPENDITURES**

<b><u>STREET LIGHTING</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Street Lighting	862,191	891,091	907,977	5.3
<b>TOTAL STREET LIGHTING EXPENDITURES</b>	862,191	891,091	907,977	5.3

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**EXPENDITURES**

<b><u>EQUIPMENT OPERATION</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Operating Expense	272,737	258,151	263,681	(3.3)
Repair & Maintenance	404,471	517,400	406,121	0.4
Undistributed Expense	98,687	104,297	95,220	(3.5)
<b>TOTAL EQUIPMENT OPERATION EXPENDITURES</b>	<b>775,895</b>	<b>879,848</b>	<b>765,022</b>	<b>(1.4)</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**REVENUES**

<u>EQUIPMENT OPERATION</u>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Equipment Rental Rates	1,113,700	1,247,172	1,169,385	5.0
<b>TOTAL EQUIPMENT OPERATION REVENUES</b>	1,113,700	1,247,172	1,169,385	5.0

<b>TOTAL EQUIPMENT OPERATION EXPENDITURES</b>	775,895	879,848	765,022	(1.4)
<b>TOTAL EQUIPMENT OPERATION REVENUES</b>	1,113,700	1,247,172	1,169,385	5.0
<b>NET TAX BURDEN</b>	(337,805)	(367,324)	(404,363)	19.7



**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**FIRE CHIEF**

**EXPENDITURES**

<b><u>FIRE SERVICES</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Administration	579,187	584,322	570,338	(1.5)
Suppression	5,229,970	5,044,096	5,341,345	2.1
Volunteer Firefighters	94,650	79,497	94,400	(0.3)
Inspection & Prevention & Emergency Planning	450,980	438,398	461,002	2.2
Accommodation - Main Fire Hall	85,728	75,990	76,912	(10.3)
Accommodation - Substation	26,237	27,639	28,139	7.2
Communications	439,229	421,720	446,512	1.7
<b>TOTAL FIRE SERVICES EXPENDITURES</b>	<b>6,905,981</b>	<b>6,671,662</b>	<b>7,018,648</b>	<b>1.6</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**FIRE CHIEF**

**REVENUES**

<b><u>FIRE SERVICES</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Fire Services Revenues	39,700	41,305	40,600	2.3
Dispatch Service Fees	150,656	156,146	152,565	1.3
911	34,080	34,080	34,080	0.0
<b>TOTAL FIRE SERVICES REVENUES</b>	<b>224,436</b>	<b>231,531</b>	<b>227,245</b>	<b>1.3</b>

<b>TOTAL FIRE SERVICES EXPENDITURES</b>	<b>6,905,981</b>	<b>6,671,662</b>	<b>7,018,648</b>	<b>1.6</b>
<b>TOTAL FIRE SERVICES REVENUES</b>	<b>224,436</b>	<b>231,531</b>	<b>227,245</b>	<b>1.3</b>
<b>NET TAX BURDEN</b>	<b>6,681,545</b>	<b>6,440,131</b>	<b>6,791,403</b>	<b>1.6</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/DEVELOPMENT SERVICES**

**EXPENDITURES**

	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Building	481,470	479,636	497,165	3.3
Planning	905,777	729,661	877,395	(3.1)
Municipal Heritage Committee	4,325	125	4,325	0.0
Committee of Adjustment/Property Standards Committee	5,305	3,186	5,305	0.0
<b>TOTAL DEVELOPMENT SERVICES EXPENDITURES</b>	<b>1,396,877</b>	<b>1,212,608</b>	<b>1,384,190</b>	<b>(0.9)</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/DEVELOPMENT SERVICES**

**REVENUES**

	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Building, Plumbing, Sign Permits	689,775	678,084	645,216	(6.5)
Application & Processing Fees	86,232	61,687	131,189	52.1
Development Control Fees	46,175	133,527	123,500	167.5
Ministry of Environment Review Fees	1,100	0	1,100	0.0
Committee of Adjustment	22,840	36,434	22,840	0.0
Letters of Compliance, photocopies, etc.	13,005	18,795	18,725	44.0
<b>TOTAL DEVELOPMENT SERVICES REVENUES</b>	<b>859,127</b>	<b>928,527</b>	<b>942,570</b>	<b>9.7</b>

<b>TOTAL DEVELOPMENT SERVICES EXPENDITURES</b>	<b>1,396,877</b>	<b>1,212,608</b>	<b>1,384,190</b>	<b>(0.9)</b>
<b>TOTAL DEVELOPMENT SERVICES REVENUES</b>	<b>859,127</b>	<b>928,527</b>	<b>942,570</b>	<b>9.7</b>
<b>NET TAX BURDEN</b>	<b>537,750</b>	<b>284,081</b>	<b>441,620</b>	<b>(17.9)</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ECONOMIC DEVELOPMENT**

**EXPENDITURES**

	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Economic Development	689,009	600,624	683,775	(0.8)
Development Grants and Partnerships	100,352	100,200	100,352	0.0
<b>TOTAL ECONOMIC DEVELOPMENT EXPENDITURES</b>	<b>789,361</b>	<b>700,824</b>	<b>784,127</b>	<b>(0.7)</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**DIRECTOR/ECONOMIC DEVELOPMENT**

**REVENUES**

	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Partnerships & Grants	0	7,508	0	0.0
<b>TOTAL ECONOMIC DEVELOPMENT REVENUES</b>	0	7,508	0	0.0
<b>TOTAL ECONOMIC DEVELOPMENT EXPENDITURES</b>	789,361	700,824	784,127	(0.7)
<b>TOTAL ECONOMIC DEVELOPMENT REVENUES</b>	0	7,508	0	0.0
<b>NET TAX BURDEN</b>	789,361	693,316	784,127	(0.7)

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**BOARDS & COMMITTEES**

**NET EXPENDITURES**

	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Police Services Board (see page 34A)	8,119,293	8,117,501	8,049,383	(0.9)
Orillia Public Library (see page 34A)	2,024,640	2,000,920	2,071,574	2.3
Youth Opportunities Committee (see page 34B)	355,221	360,217	373,298	5.1
Orillia Farmers' Market (see page 34B)	0	0	0	0.0
Commemorative Awards Committee	1,600	260	1,600	0.0
Tree Canopy & Natural Vegetation Program	0	0	25,000	0.0
<b>TOTAL BOARDS &amp; COMMITTEES NET EXPENDITURES</b>	<b>10,500,754</b>	<b>10,478,898</b>	<b>10,520,855</b>	<b>0.2</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**BOARDS & COMMITTEES**

**NET EXPENDITURES**

	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Police Services Board Expenditures	8,188,562	8,170,501	8,088,522	(1.2)
School Crossing Guard Expenditures	103,221	100,799	117,791	14.1
Police Services Board Revenues	172,490	153,799	156,930	(9.0)
<b>POLICE SERVICES BOARD NET EXPENDITURES</b>	<b>8,119,293</b>	<b>8,117,501</b>	<b>8,049,383</b>	<b>(0.9)</b>

Orillia Public Library Expenditures	2,228,948	2,220,098	2,289,682	2.7
Orillia Public Library Revenue	204,308	219,178	218,108	6.8
<b>ORILLIA PUBLIC LIBRARY NET EXPENDITURES</b>	<b>2,024,640</b>	<b>2,000,920</b>	<b>2,071,574</b>	<b>2.3</b>



**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

**BOARDS & COMMITTEES**

**NET EXPENDITURES**

	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Youth Opportunities Committee Expenditures	411,971	445,204	415,048	0.7
Youth Opportunities Committee Revenues	56,750	84,987	41,750	(26.4)
<b>YOUTH OPPORTUNITIES COMMITTEE NET EXPENDITURES</b>	<b>355,221</b>	<b>360,217</b>	<b>373,298</b>	<b>5.1</b>

Orillia Farmers' Market Expenditures	41,165	40,149	40,000	(2.8)
Orillia Farmers' Market Revenue	41,165	37,362	40,000	(2.8)
Transfer from Orillia Farmers' Market Reserve	0	2,787	0	0.0
<b>ORILLIA FARMERS' MARKET NET EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**

DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES

PARKING SYSTEM

SUMMARY OF EXPENDITURES & REVENUES

<u>EXPENDITURES</u>	2017 APPROVED BUDGET	2017 ACTUAL	2018 APPROVED BUDGET	% BUDGET/ BUDGET
General Operating	149,813	147,470	159,416	6.4
Property Maintenance	93,360	81,749	90,430	(3.1)
Municipal Taxes	96,200	81,650	130,037	35.2
Administration	52,475	52,079	53,245	1.5
<b>TOTAL EXPENDITURES</b>	391,848	362,948	433,128	10.5
<u>REVENUES</u>				
Parking Meters	455,000	504,077	490,000	7.7
Permits & Rentals	115,000	105,968	123,900	7.7
<b>TOTAL REVENUES</b>	570,000	610,045	613,900	7.7
<b>Surplus Available For Contribution To Parking Reserve Fund</b>	178,152	247,097	180,772	1.5

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**  
**WASTEWATER SYSTEM**

**SUMMARY OF EXPENDITURES & REVENUES**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

<u><b>EXPENDITURES</b></u>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Operating (see detail page 36A)	2,763,388	2,562,884	2,816,108	1.9
<b>TOTAL EXPENDITURES</b>	<b>2,763,388</b>	<b>2,562,884</b>	<b>2,816,108</b>	<b>1.9</b>
<u><b>REVENUES</b></u>				
Sewer Rates	7,032,236	6,636,030	7,075,007	0.6
Hauled Sewage	444,450	619,206	499,450	12.4
Recoveries - Capital Projects	32,000	32,370	32,000	0.0
Sanitary Discharge agreements	37,000	107,242	70,000	89.2
Local Improvement Ratepayer Share / Leacock Service / Enviro-save fees	50,968	103,781	50,917	(0.1)
<b>TOTAL REVENUES</b>	<b>7,596,654</b>	<b>7,498,629</b>	<b>7,727,374</b>	<b>1.7</b>
<b>Surplus Available For Contribution To Water &amp; Wastewater Reserve Fund</b>	<b>4,833,266</b>	<b>4,935,745</b>	<b>4,911,266</b>	<b>1.6</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**  
**WASTEWATER SYSTEM**

**EXPENDITURES**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Waste Water Treatment Plant	1,341,865	1,290,679	1,397,060	4.1
Sludge Management	303,000	291,127	303,000	0.0
Sanitary Sewer Pumping Stations	399,432	401,594	400,174	0.2
Envirosave Program	25,601	1,231	11,161	(56.4)
Engineering Services	161,566	132,479	162,909	0.8
Collection System	195,823	133,270	195,938	0.1
Municipal Taxes, Insurance & Audit	136,602	138,814	141,296	3.4
Pollution Inspection & Control	199,499	173,690	204,570	2.5
<b>TOTAL OPERATING EXPENDITURES</b>	<b>2,763,388</b>	<b>2,562,884</b>	<b>2,816,108</b>	<b>1.9</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**  
**WATERWORKS SYSTEM**

**SUMMARY OF EXPENDITURES & REVENUES**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
<b><u>EXPENDITURES</u></b>				
Operating (see detail page 37A)	3,566,681	3,380,980	3,690,078	3.5
<b>TOTAL EXPENDITURES</b>	3,566,681	3,380,980	3,690,078	3.5
<b><u>REVENUES</u></b>				
Water Rates	5,906,031	5,637,107	6,029,483	2.1
Local Improvement - Ratepayers' Share	33,737	136,626	33,737	0.0
Recoveries from Capital Projects	30,000	32,370	30,000	0.0
Other Revenue	155,540	184,475	156,240	0.5
<b>TOTAL REVENUES</b>	6,125,308	5,990,578	6,249,460	2.0
<b>Surplus Available For Contribution To Water &amp; Wastewater Reserve Fund</b>	2,558,627	2,609,598	2,559,382	0.0

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**  
**WATERWORKS SYSTEM**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

<b><u>EXPENDITURES - OPERATING</u></b>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Filtration Plant	1,164,457	1,121,833	1,256,768	7.9
Storage	23,933	17,365	23,348	(2.4)
Distribution & Transmission System	683,950	584,724	679,696	(0.6)
General Administration	880,834	783,177	898,201	2.0
Water Efficiency Program	4,800	4,344	4,800	0.0
Engineering Services	147,415	215,639	170,135	15.4
Billing & Collecting	611,281	605,838	609,070	(0.4)
Municipal Taxes	50,011	48,060	48,060	(3.9)
<b>TOTAL OPERATING EXPENDITURES</b>	<b>3,566,681</b>	<b>3,380,980</b>	<b>3,690,078</b>	<b>3.5</b>

**CITY OF ORILLIA**  
**2018 ANNUAL OPERATING BUDGET**  
**STORM WATER SYSTEM**

**SUMMARY OF EXPENDITURES & REVENUES**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

<u><b>EXPENDITURES</b></u>	<b>2017 APPROVED BUDGET</b>	<b>2017 ACTUAL</b>	<b>2018 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Storm Water System	91,133	90,514	92,142	1.1
General Administration	33,123	31,301	34,186	3.2
Engineering Services	107,497	59,041	98,939	(8.0)
<b>TOTAL EXPENDITURES</b>	<b>231,753</b>	<b>180,856</b>	<b>225,267</b>	<b>(2.8)</b>
<u><b>REVENUES</b></u>				
Storm Water Surcharge	225,000	211,553	238,500	6.0
<b>TOTAL REVENUES</b>	<b>225,000</b>	<b>211,553</b>	<b>238,500</b>	<b>6.0</b>
<b>Funds available for transfer to (from) Storm Water Reserve Fund</b>	<b>(6,753)</b>	<b>30,697</b>	<b>13,233</b>	<b>(296.0)</b>

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**  
**INDEX**

<u>PAGE</u>	<u>RESERVE</u>	<u>BALANCE JAN 1/17</u>	<u>2017 NET CHANGE</u>	<u>BALANCE DEC 31/17</u>	<u>2018 BUDGET CHANGE</u>	<u>BALANCE DEC 31/18</u>
41	Barnfield Point Recreation Centre	665,829	20,907	686,736	40,300	727,036
<b>42</b>	<b>Boards &amp; Commissions</b>	<b>355,032</b>	<b>(5,278)</b>	<b>349,754</b>	<b>3,700</b>	<b>353,454</b>
43	Capital Contingency	859,876	14,540	874,416	0	874,416
<b>44</b>	<b>City Centre</b>	<b>(407,441)</b>	<b>128,984</b>	<b>(278,457)</b>	<b>272,000</b>	<b>(6,457)</b>
45	Community Improvement Plan	250,000	175,000	425,000	125,000	550,000
<b>46</b>	<b>Development Charges</b>	<b>(16,864,820)</b>	<b>992,645</b>	<b>(15,872,175)</b>	<b>2,085,000</b>	<b>(13,787,175)</b>
47	Development Charges Incentives Reserve	685,082	86,977	772,059	125,000	897,059
<b>48</b>	<b>Dougall Canal</b>	<b>2,999</b>	<b>2,835</b>	<b>5,834</b>	<b>60</b>	<b>5,894</b>
49	Downtown Orillia Management Board	42,561	3,001	45,562	3,000	48,562
<b>50</b>	<b>Elections</b>	<b>98,200</b>	<b>42,660</b>	<b>140,860</b>	<b>(53,033)</b>	<b>87,827</b>
51	Equipment Pool	236,635	221,042	457,677	(245,000)	212,677
<b>52</b>	<b>Façade Improvement</b>	<b>80,258</b>	<b>(5,699)</b>	<b>74,559</b>	<b>(25,000)</b>	<b>49,559</b>
53	Farmers' Market Renovations	9,704	(5,131)	4,573	0	4,573
<b>54</b>	<b>Federal Gas Tax Reserve</b>	<b>1,455,280</b>	<b>(632,549)</b>	<b>822,731</b>	<b>420,386</b>	<b>1,243,117</b>
55	Fire Equipment	400,171	156,803	556,974	(489,000)	67,974
<b>56</b>	<b>2 Hunter Valley Road</b>	<b>739,985</b>	<b>68,200</b>	<b>808,185</b>	<b>70,000</b>	<b>878,185</b>
57	Land Acquisition	(17,622,683)	1,023,334	(16,599,349)	757,894	(15,841,455)
<b>58</b>	<b>Landfill Closure/Post Closure Reserve</b>	<b>409,809</b>	<b>256,187</b>	<b>665,996</b>	<b>369,400</b>	<b>1,035,396</b>
59	Leacock Home	77,221	59,222	136,443	(115,000)	21,443
<b>60</b>	<b>Major Capital Facilities</b>	<b>(51,637,278)</b>	<b>6,529,897</b>	<b>(45,107,381)</b>	<b>6,150,628</b>	<b>(38,956,753)</b>
61	Major Facilities Operating Reserve	0	0	0	0	0
<b>62</b>	<b>Marina</b>	<b>497,700</b>	<b>86,000</b>	<b>583,700</b>	<b>(203,500)</b>	<b>380,200</b>



**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**  
**INDEX**

<u>PAGE</u>	<u>RESERVE</u>	<u>BALANCE JAN 1/17</u>	<u>2017 NET CHANGE</u>	<u>BALANCE DEC 31/17</u>	<u>2018 BUDGET CHANGE</u>	<u>BALANCE DEC 31/18</u>
63	Municipal Operations Centre	414,365	(143,263)	271,102	71,300	342,402
<b>64</b>	<b>OCIF Fund - Roads</b>	<b>0</b>	<b>3,926</b>	<b>3,926</b>	<b>0</b>	<b>3,926</b>
65	OCIF Fund - Storm Water	0	39,000	39,000	0	39,000
<b>66</b>	<b>Opera House Concert Piano</b>	<b>13,814</b>	<b>661</b>	<b>14,475</b>	<b>660</b>	<b>15,135</b>
67	Opera House	163,860	(53,468)	110,392	100,800	211,192
<b>68</b>	<b>Park Development Reserve</b>	<b>124,744</b>	<b>(1,090,908)</b>	<b>(966,164)</b>	<b>342,000</b>	<b>(624,164)</b>
69	Park Equipment	104,557	53,400	157,957	83,000	240,957
<b>70</b>	<b>Parking</b>	<b>1,616,661</b>	<b>177,913</b>	<b>1,794,574</b>	<b>63,772</b>	<b>1,858,346</b>
71	Purchase of Parkland (5% Cash-in-lieu)	1,003,848	(240,904)	762,944	59,500	822,444
<b>72</b>	<b>Roads</b>	<b>756,460</b>	<b>388,680</b>	<b>1,145,140</b>	<b>120,000</b>	<b>1,265,140</b>
73	Self-Insurance	244,244	(10,344)	233,900	3,019	236,919
<b>74</b>	<b>Self-Insurance - WSIB</b>	<b>57,567</b>	<b>217,973</b>	<b>275,540</b>	<b>153,000</b>	<b>428,540</b>
75	Social & Health Services Reserve	344,000	502,000	846,000	1,114,000	1,960,000
<b>76</b>	<b>Storm Water</b>	<b>82,271</b>	<b>(90,106)</b>	<b>(7,835)</b>	<b>72,533</b>	<b>64,698</b>
77	Tax Rate Stabilization	949,956	953,004	1,902,960	200,000	2,102,960
<b>78</b>	<b>Trails</b>	<b>(77,539)</b>	<b>(478,166)</b>	<b>(555,705)</b>	<b>112,000</b>	<b>(443,705)</b>
79	Transit Equipment	(205,675)	250,046	44,371	121,300	165,671
<b>80</b>	<b>Transit - Dedicated Gas Tax</b>	<b>293,454</b>	<b>47,965</b>	<b>341,419</b>	<b>57,001</b>	<b>398,420</b>
81	Water & Wastewater	11,053,217	4,574,670	15,627,887	3,303,648	18,931,535
<b>82</b>	<b>Youth Opportunities</b>	<b>0</b>	<b>36,265</b>	<b>36,265</b>	<b>500</b>	<b>36,765</b>
	<b>TOTALS</b>	<b>(62,726,076)</b>	<b>14,357,921</b>	<b>(48,368,155)</b>	<b>15,269,868</b>	<b>(33,098,287)</b>



<b>ORILLIA POLICE SERVICES</b>	<b>Values Influence 06-6-4355</b>	<b>Crime Prevention 06-6-4350</b>	<b>Special Expenditures 06-6-4100</b>	
<b>Reserve balance, January 1, 2018</b>	5,123	504	1,474	
Other revenue	---	---	---	
Expenditure	---	---	---	
<b>Reserve balance, December 31, 2018</b>	5,123	504	1,474	

<b>ORILLIA PUBLIC LIBRARY</b>	<b>General 56-6-3210</b>	<b>Book Purchase 56-6-3220</b>		
<b>Reserve balance, January 1, 2018</b>	211,348	131,305		
Other revenue	2,300	1,400		
Expenditure	---	---		
<b>Reserve balance, December 31, 2018</b>	213,648	132,705		

## RESERVES AND ALLOWANCES

## 2018 RESERVES AND RESERVE FUNDS BUDGET

Capital Contingency

00-6-4316

**Deficits from Capital Projects Closed in 2017**

2016 - Catch Basin Retrofits	\$554
2016 - City Centre EDO Relocate	4,896
2017 - City Centre - Art Mural Relocate	123
2016 - Library Stone & Sidewalk	681
2017 - Farmers Market Signage	1,373
2015 - Waste Diversion Site - New Admin & Equipment Building	3,317

Total	<u>\$10,944</u>
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**Supplemental Approvals in 2017**

2017 - Pavement Marking Program	\$40,000
2017 - City Centre Structural Repairs	59,000

Total	<u>\$99,000</u>
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**Surpluses from Capital Projects Closed in 2017**

2015 - Annual Road Resurfacing	\$30,299
2016 - Ditch Improvement Program	1,048
2016 - Storm Water Road Crossing Replacement	9,363
2014 - Storm Water Management Master plan	853
2016 - Waste Diversion Site Monitoring Wells	3,214
2015 - Parks Garage Structural Repairs	2,957
2008/13 - Boardwalk Decking	3,176
2011 - Former Landfill Environmental Study	136
2011/13 - Atherley Road - East to Gill Street	7,932
2013 - Community Improvement Plan	723
2013 - Port Restaurant Study	25,000
2016 - Waste Diversion Site Scalehouse Replac.	141
2016 - Gate Installation - Borland & Fittons	1,056
2017 - Public Works Fleet Replacement	10,396
2016 - Library Open Space Improvements	4
2017 - Library - Signage	5,979
2016 - Fire Station 2 - Replace 2 Overhead Doors	10,432
2016 - Fire Master Plan	986
2015 - Tudhope Ball Diamond Lighting	4,194
2012 - Leacock Accessibility Upgrade	6,594

Total	<u>\$124,483</u>
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**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	874,416	Capital contingency accumulated from prior years' capital project surpluses.  See opposite page for a list of project that returned surpluses to the reserve or required additional funds in 2017.
Proposed Revenues		
<b>Total</b>	0	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	874,416	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>										
<b>Reserve balance, January 1, 2018</b>	(278,457)	<p>This reserve fund was established to help fund City Centre block improvements.</p> <p>In 2017, capital projects returned surplus funds as listed below:</p> <table border="0"> <tr> <td>2017 - City Centre Secure Access</td> <td align="right">\$797</td> </tr> <tr> <td>2017 - City Centre Fire Exit Stairs</td> <td align="right">101</td> </tr> <tr> <td>2013/14 - City Centre Energy Upgrades</td> <td align="right">4,075</td> </tr> <tr> <td></td> <td align="right"><u>\$4,973</u></td> </tr> </table> <p>An additional \$419 was contributed to the 2016 City Centre heat Pump project in 2017.</p> <p>In 2017, Council approved an additional \$20,500 contribution to the 2017 City Centre Secure Access project and \$8,000 for the 2017 City Centre Heat Pump repairs project.</p>	2017 - City Centre Secure Access	\$797	2017 - City Centre Fire Exit Stairs	101	2013/14 - City Centre Energy Upgrades	4,075		<u>\$4,973</u>		
2017 - City Centre Secure Access	\$797											
2017 - City Centre Fire Exit Stairs	101											
2013/14 - City Centre Energy Upgrades	4,075											
	<u>\$4,973</u>											
Proposed Revenues												
Contribution from the 2018 Operating Budget	350,000											
Interest	(4,000)											
One-time contribution from the 2018 Capital Budget	100,000											
<b>Total</b>	446,000											
Proposed Expenditures		<b>BUDGET COMMENT</b>										
Contribution to the 2018 Capital Budget	174,000	<p>The contribution to the 2018 Capital Budget is to finance:</p> <table border="0"> <tr> <td>- Roof Replacement and Deck Repairs - Design</td> <td align="right">\$54,000</td> </tr> <tr> <td>- HVAC Improvements</td> <td align="right">50,000</td> </tr> <tr> <td>- Energy Upgrades</td> <td align="right">50,000</td> </tr> <tr> <td>- Flooring Replacements</td> <td align="right">20,000</td> </tr> <tr> <td></td> <td align="right"><u>\$174,000</u></td> </tr> </table>	- Roof Replacement and Deck Repairs - Design	\$54,000	- HVAC Improvements	50,000	- Energy Upgrades	50,000	- Flooring Replacements	20,000		<u>\$174,000</u>
- Roof Replacement and Deck Repairs - Design	\$54,000											
- HVAC Improvements	50,000											
- Energy Upgrades	50,000											
- Flooring Replacements	20,000											
	<u>\$174,000</u>											
<b>Total</b>	174,000											
<b>Reserve balance, December 31, 2018</b>	(6,457)											

2018 RESERVES AND RESERVE FUNDS BUDGET

Community Improvement Plan

00-6-4450

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2018</b>	425,000	The 2014 budget created this reserve based on a recommendation from the Council-adopted Downtown Tomorrow Plan. The Community Improvement Plan will provide financial incentives starting in 2017 to encourage development and redevelopment within the broader Downtown Tomorrow Plan study area.
Proposed Revenues		
Contribution from the 2018 Operating Budget	225,000	
One-time contribution from the 2018 Capital Budget	100,000	
<b>Total</b>	325,000	<b>BUDGET COMMENT</b>
Proposed Expenditures		
Grant Payments	200,000	
<b>Total</b>	200,000	
<b>Reserve balance, December 31, 2018</b>	550,000	

2018 RESERVES AND RESERVE FUNDS BUDGET

RESERVES AND ALLOWANCES

Development Charges

38-9-8011

**Surpluses from Capital Projects Closed in 2017**

2011/13 - Atherley Rd. - East to Gill Street	\$229,076
2014 - Storm Water Management Master Plan	1,706
2011 - Former Landfill Environmental Study	1,224
2013 - Community Improvement Plan	6,508
2013 - Detailed Waterfront Plan	7,508
2016 - Fire Master Plan	8,870
Total	<u><u>\$254,892</u></u>



**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>												
<b>Reserve balance, January 1, 2018</b>	(15,872,175)	<p>On October 25, 1993, the City of Orillia passed a new Development Charges By-law, applicable to residential and non-residential properties. A new by-law is required to be approved at least every five years. Council approved the current by-law in February 2018.</p> <p>See opposite page for a list of projects that returned surpluses to the reserve or required additional funds in 2017.</p> <p>In 2017, \$157,225 was contributed for the University Avenue/Dianna Drive traffic lights project.</p>												
Proposed Revenues														
Interest	(420,000)													
Estimated 2017 Contributions from Developers	3,200,000													
<b>Total</b>	2,780,000													
Proposed Expenditures		<p><b>BUDGET COMMENT</b></p> <p>The contribution to the 2018 Capital Budget is to finance:</p> <table style="margin-left: 40px; width: 80%;"> <tr> <td>- Transportation Master Plan</td> <td style="text-align: right;">\$67,000</td> </tr> <tr> <td>- Land Needs Assessment</td> <td style="text-align: right;">63,000</td> </tr> <tr> <td>- Employment Strategy</td> <td style="text-align: right;">72,000</td> </tr> <tr> <td>- Fleet Additions (Snow Plow)</td> <td style="text-align: right;">250,000</td> </tr> <tr> <td>- Wastewater System Master Plan</td> <td style="text-align: right;">112,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black;"><u>\$564,000</u></td> </tr> </table>	- Transportation Master Plan	\$67,000	- Land Needs Assessment	63,000	- Employment Strategy	72,000	- Fleet Additions (Snow Plow)	250,000	- Wastewater System Master Plan	112,000		<u>\$564,000</u>
- Transportation Master Plan	\$67,000													
- Land Needs Assessment	63,000													
- Employment Strategy	72,000													
- Fleet Additions (Snow Plow)	250,000													
- Wastewater System Master Plan	112,000													
	<u>\$564,000</u>													
Contribution to the 2018 Capital Budget	564,000													
Contribution to the 2018 Social & Health Services Operating Budget	131,000													
<b>Total</b>	695,000													
<b>Reserve balance, December 31, 2018</b>	(13,787,175)													

2018 RESERVES AND RESERVE FUNDS BUDGET

Development Charges Incentives Reserve

00-6-4370

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2018</b>	772,059	<p>The Development Charges By-law was updated in August of 1999. During the review process leading up to the new By-law, it was determined that the City had paid for some growth-related infrastructure out of the general tax levy over the preceding years. In 1999, Development Charges repaid these amounts to the City. This reserve was created with the funds repaid to the City from the Development Charges Reserve.</p> <p>Beginning in 2014, Council approved annual contribution to the reserve to ensure sufficient funds are available to support the ongoing moratorium on industrial development charges.</p> <p>Industrial Development Charges totalling \$35,723 were funded in 2017 for the following properties: - 113 Norweld Drive</p>
Proposed Revenues		
Contribution from the 2018 Operating Budget	125,000	
<b>Total</b>	125,000	
Proposed Expenditures		<b>BUDGET COMMENT</b>
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	897,059	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	5,834	<p>This reserve fund was established to fund the maintenance of the northern portion of the Dougall Canal (formerly the Couchiching Point Canal). In the 2018 budget, the South Dougall Canal was added to the scope of the maintenance program.</p> <p>This reserve is funded through a special levy on the benefiting properties.</p>
Proposed Revenues		
Tax Levy	18,123	
Interest	60	
<b>Total</b>	18,183	<b>BUDGET COMMENT</b>
Proposed Expenditures		
Canal Maintenance	18,123	
<b>Total</b>	18,123	
<b>Reserve balance, December 31, 2018</b>	5,894	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

**RESERVE FUNDS**  
Downtown Orillia Management Board  
09-6-3200

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	45,562	Provides funds for various DMB purposes.
Proposed Revenues		
Contribution from the Downtown Management Board Operating Budget	2,500	
Interest	500	
<b>Total</b>	3,000	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	48,562	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	140,860	Provides for municipal election expenses. Elections are held every four years.
Proposed Revenues Contribution from the 2018 Operating Budget	80,900	
<b>Total</b>	80,900	<b>BUDGET COMMENT</b>
Proposed Expenditures Contribution to the 2017 Operating Budget	133,933	
<b>Total</b>	133,933	
<b>Reserve balance, December 31, 2018</b>	87,827	



**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2018</b>	74,559	Provides a reserve for the Façade Improvement Program. This program provides funding for approved renovations to properties in the Downtown Community Improvement Area.
Proposed Revenues		<p>In 2016, Council approved the Downtown Community Improvement Program (DTCIP) which includes a façade improvement component. As a result, grants under the old Façade Improvement program will be phased out and replaced by the new program. The remaining balance of the Façade Improvement Reserve will be transferred to the DTCIP reserve once all outstanding grants related to the old program have been paid.</p> <p>In 2017, a total of \$5,700 in grants was paid to façade projects.</p>
<b>Total</b>	0	<b>BUDGET COMMENT</b>
Proposed Expenditures		
Renovations Grants	25,000	
<b>Total</b>	25,000	
<b>Reserve balance, December 31, 2018</b>	49,559	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	4,573	Provides a reserve for renovation of the Farmers' Market facilities.  The reserve is made up of surpluses generated by Farmers' Market operations. Deficits are also funded from this reserve.  In 2017, the operating budget incurred a \$2,787 deficit which was funded from this reserve.  An additional \$343 was contributed to the 2017 Farmers' Market Signage project in 2017.
Proposed Revenues		
<b>Total</b>	0	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	4,573	



**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE						
<b>Reserve balance, January 1, 2018</b>	822,731	Federal gas tax revenues are contributed to this reserve as required under the Municipal Funding Agreement with AMO. Expenditures are limited to environmentally sustainable infrastructure projects within the categories of public transit, water, wastewater, solid waste, roads, bridges, and community energy systems.  In 2017, \$110,000 was returned to this reserve from the 2011/13 Atherley Rd-East to Gill St project.						
Proposed Revenues								
Federal Gas Tax Allocation	1,948,386							
Interest	12,000							
<b>Total</b>	1,960,386	<b>BUDGET COMMENT</b>						
Proposed Expenditures		The contribution to the 2018 Capital Budget is to finance: <table style="margin-left: 40px; width: 80%; border: none;"> <tr> <td style="padding-left: 20px;">- West Street EA and Design</td> <td style="text-align: right;">\$450,000</td> </tr> <tr> <td style="padding-left: 20px;">- Wyandotte St. - Colborne St. W. to Barrie Road</td> <td style="text-align: right;">1,090,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;"><u>\$1,540,000</u></td> </tr> </table>	- West Street EA and Design	\$450,000	- Wyandotte St. - Colborne St. W. to Barrie Road	1,090,000		<u>\$1,540,000</u>
- West Street EA and Design	\$450,000							
- Wyandotte St. - Colborne St. W. to Barrie Road	1,090,000							
	<u>\$1,540,000</u>							
Contribution to the 2018 Capital Budget	1,540,000							
<b>Total</b>	1,540,000	Funds committed to projects are kept in the reserve to earn interest until needed. However, committed funds are not included in the opening or closing balances.						
<b>Reserve balance, December 31, 2018</b>	1,243,117							

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2018</b>	556,974	Provides a reserve for replacement of fire trucks, other major firefighting equipment and dispatch equipment.
Proposed Revenues		In 2017, capital projects returned surplus funds as listed below:
Contribution from the 2018 Operating Budget	176,000	2016 - 2 Admin Vehicle replacements <span style="float: right;">\$2,272</span> 2016 Thermal Imaging Camera replacement <span style="float: right;">3,031</span> <hr style="width: 100px; margin-left: auto; margin-right: 0;"/> <span style="float: right;"><u>\$5,303</u></span>
<b>Total</b>	176,000	<b>BUDGET COMMENT</b>
Proposed Expenditures		
Contribution to the 2018 Capital Budget	665,000	The contribution to the 2018 Capital Budget is to finance: - Pumper Apparatus <span style="float: right;">\$600,000</span> - Bunker Gear <span style="float: right;">20,000</span> - Pick-up Truck (Car 3) <span style="float: right;">45,000</span> <hr style="width: 100px; margin-left: auto; margin-right: 0;"/> <span style="float: right;"><u>\$665,000</u></span>
<b>Total</b>	665,000	
<b>Reserve balance, December 31, 2018</b>	67,974	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	808,185	To provide funds for the eventual replacement of the building's major components.
Proposed Revenues Contribution from the 2018 Operating Budget	70,000	
<b>Total</b>	70,000	
		<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	878,185	

## 2018 RESERVES AND RESERVE FUNDS BUDGET

**Revenue from Land Transactions in 2017**

21 Brammer Drive	\$35,000
50 Westmount Drive	578,784
228 James Street E.	2,017,500
26 Coldwater St. E.	1,100,000
Fees, appraisals, etc.	(9,322)
Total	<u>\$3,721,962</u>

**Surpluses from Projects Closed in 2017**

2 Hunter Valley Appraisal	\$1,974
	<u>\$1,974</u>

**Supplemental Approvals in 2017**

Appraisals, Due Diligence and Legal - Various properties	\$70,000
Horne Business Park - Sanitary Sewer Extension	68,000
70 Front Street Parking Lot	35,000
Total	<u>\$173,000</u>

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>				
<b>Reserve balance, January 1, 2018</b>	(16,599,349)	<p>Provides for land acquisition costs for various municipal purposes. This fund allows the City to be in a position to acquire required property as it becomes available.</p> <p>In 2017, the net operating revenue of \$330,933 from the 70 Front Street property was contributed to this reserve.</p> <p>In 2017, \$13,480 was contributed to this reserve from the parking operating budget for rent of the Central School parking lot.</p>				
Proposed Revenues						
Interest	(450,000)					
Sale of Land	1,000,000					
Net Rent Revenue - 70 Front Street North	347,894					
<b>Total</b>	897,894	<b>BUDGET COMMENT</b>				
Proposed Expenditures		<p>The contribution to the 2018 Capital Budget is to finance:</p> <table style="margin-left: 40px; border-collapse: collapse;"> <tr> <td style="padding-left: 20px;">- Due Diligence of City-owned Properties for Future Development Potential</td> <td style="text-align: right; vertical-align: bottom;">\$140,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$140,000</td> </tr> </table>	- Due Diligence of City-owned Properties for Future Development Potential	\$140,000		\$140,000
- Due Diligence of City-owned Properties for Future Development Potential	\$140,000					
	\$140,000					
Contribution to the 2018 Capital Budget	140,000					
<b>Total</b>	140,000					
<b>Reserve balance, December 31, 2018</b>	(15,841,455)					

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2018</b>	665,996	In the 2014 budget, this reserve was renamed to the Landfill Closure/Post Closure Reserve Fund. The intent of the reserve is to set aside funds to offset the cost of closure and post-closure maintenance of the landfill site.
Proposed Revenues		
Contribution from the 2018 Operating Budget	360,000	
Interest	9,400	
<b>Total</b>	369,400	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	1,035,396	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>						
<b>Reserve balance, January 1, 2018</b>	136,443	To provide funds for improvements to the Leacock Home.  In 2017, \$6,128 was returned to this reserve from the 2012 Leacock Grounds Restoration project.						
Proposed Revenues								
Contribution from the 2018 Operating Budget	54,000							
Interest	1,000							
<b>Total</b>	55,000	<b>BUDGET COMMENT</b>						
Proposed Expenditures		The contribution to the 2018 Capital Budget is to finance: <table style="margin-left: 40px; width: 80%; border: none;"> <tr> <td style="padding-left: 20px;">- Leacock Home Repairs</td> <td style="text-align: right;">\$110,000</td> </tr> <tr> <td style="padding-left: 20px;">- Leacock Swanmore Hall - Accessibility Upgrades</td> <td style="text-align: right;">60,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$170,000</td> </tr> </table>	- Leacock Home Repairs	\$110,000	- Leacock Swanmore Hall - Accessibility Upgrades	60,000		\$170,000
- Leacock Home Repairs	\$110,000							
- Leacock Swanmore Hall - Accessibility Upgrades	60,000							
	\$170,000							
Contribution to the 2018 Capital Budget	170,000							
<b>Total</b>	170,000							
<b>Reserve balance, December 31, 2018</b>	21,443							

2018 RESERVES AND RESERVE FUNDS BUDGET

RESERVE FUND  
Major Capital Facilities  
41-9-01

**Supplemental Approvals in 2017**

Trunk Sewer Upgrade	\$ 235,000
Centennial Drive Class EA	15,500
Opera House Restoration Project	1,100,000
	<hr/>
	\$1,350,500
	<hr/>

**Surpluses from Capital Projects Closed in 2017**

2013 Detailed Waterfront Plan	\$36,278
	<hr/>
	\$36,278
	<hr/>

**Deficits from Capital Projects Closed in 2017**

2016 Central School Structural Repairs	\$1,472
	<hr/>
Total	\$1,472
	<hr/>



**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE												
<b>Reserve balance, January 1, 2018</b>	(45,107,381)	To provide funds for Major Capital Facilities (Library, Fire Station, Recreation Facilities, Port Building, VOC Project).  In 2017, \$36,278 was returned to this reserve from the 2013 Detailed Waterfront Plan project.												
Proposed Revenues														
Contribution from the 2018 Operating Budget	7,502,628													
Interest	(800,000)													
One-time contribution from the 2018 Capital Budget	140,000													
<b>Total</b>	6,842,628	<b>BUDGET COMMENT</b>												
Proposed Expenditures		The contribution to the 2018 Capital Budget is to finance: <table style="margin-left: 40px; width: 80%; border: none;"> <tr> <td>- Transit Terminal Study</td> <td style="text-align: right;">\$40,000</td> </tr> <tr> <td>- Centennial Drive Utility Works</td> <td style="text-align: right;">172,000</td> </tr> <tr> <td>- 255 West Street S. - On/Off Site Monitoring &amp; Maintenance</td> <td style="text-align: right;">150,000</td> </tr> <tr> <td>- Couchiching Beach/Centennial Park - Waterfront Repairs &amp; Replacement</td> <td style="text-align: right;">180,000</td> </tr> <tr> <td>- Brian Orser Arena Upgrades</td> <td style="text-align: right;">150,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;"><u>\$692,000</u></td> </tr> </table>	- Transit Terminal Study	\$40,000	- Centennial Drive Utility Works	172,000	- 255 West Street S. - On/Off Site Monitoring & Maintenance	150,000	- Couchiching Beach/Centennial Park - Waterfront Repairs & Replacement	180,000	- Brian Orser Arena Upgrades	150,000		<u>\$692,000</u>
- Transit Terminal Study	\$40,000													
- Centennial Drive Utility Works	172,000													
- 255 West Street S. - On/Off Site Monitoring & Maintenance	150,000													
- Couchiching Beach/Centennial Park - Waterfront Repairs & Replacement	180,000													
- Brian Orser Arena Upgrades	150,000													
	<u>\$692,000</u>													
Contribution to the 2018 Capital Budget	692,000													
<b>Total</b>	692,000													
<b>Reserve balance, December 31, 2018</b>	(38,956,753)													

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	0	To offset the impact on the tax levy from the first year operating costs of new major capital facilities.
Proposed Revenues Contribution from the 2018 Operating Budget	200,000	
<b>Total</b>	200,000	<b>BUDGET COMMENT</b>
Proposed Expenditures Transfer to Tax Rate Stabilization Reserve	200,000	Starting in 2015, Council authorized that the balance and contributions to the Major Facilities Operating Reserve be transferred to the Tax Rate Stabilization Reserve.
<b>Total</b>	200,000	
<b>Reserve balance, December 31, 2018</b>	0	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE				
<b>Reserve balance, January 1, 2018</b>	583,700	To provide Capital expansion and improvements to the Waterfront Marina.				
Proposed Revenues Contribution from the 2018 Operating Budget	116,500					
<b>Total</b>	116,500	<b>BUDGET COMMENT</b>				
Proposed Expenditures Contribution to the 2018 Operating Budget Contribution to the 2018 Capital Budget	30,000 290,000	The contribution to the 2018 Operating Budget is to fund the City's portion of costs at the Marina.  The contribution to the 2018 Capital Budget is to finance: <table style="margin-left: 40px; margin-top: 10px;"> <tr> <td style="padding-left: 20px;">- Couchiching Beach/Centennial Park - Waterfront Repairs &amp; Replacement</td> <td style="text-align: right; vertical-align: bottom;">\$290,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$290,000</td> </tr> </table>	- Couchiching Beach/Centennial Park - Waterfront Repairs & Replacement	\$290,000		\$290,000
- Couchiching Beach/Centennial Park - Waterfront Repairs & Replacement	\$290,000					
	\$290,000					
<b>Total</b>	320,000					
<b>Reserve balance, December 31, 2018</b>	380,200					

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2018</b>	271,102	<p>This reserve was established in 1998 for the expansion of the James St. Operations garage. After the expansion was completed in 2004, the reserve was retained to be used for the ultimate replacement of the Operations Centre or component parts.</p> <p>An additional \$5,586 was contributed to the 2014 Mechanics Shop Repairs project in 2017.</p> <p>Council approved \$124,881 for the Operations Centre Repairs project in 2017.</p>
Proposed Revenues		
Contribution from the 2018 Operating Budget	68,000	
Interest	3,300	
<b>Total</b>	71,300	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	342,402	

2018 RESERVES AND RESERVE FUNDS BUDGET

Ontario Community Infrastructure Fund - Roads

17-9-01

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2018</b>	3,926	The Ontario Community Infrastructure Fund formula based grant designated for road projects is contributed to this reserve.
Proposed Revenues Grants	473,000	
<b>Total</b>	473,000	<b>BUDGET COMMENT</b>
Proposed Expenditures Contribution to the 2018 Capital Budget	473,000	The contribution to the 2018 Capital Budget is to finance: <div style="text-align: right;">                         - Annual Road Program - Resurfacing <span style="float: right;">\$473,000</span>  <hr style="width: 100px; margin-left: auto; margin-right: 0;"/> <span style="float: right;"><u>\$473,000</u></span> </div>
<b>Total</b>	473,000	
<b>Reserve balance, December 31, 2018</b>	3,926	

2018 RESERVES AND RESERVE FUNDS BUDGET

Ontario Community Infrastructure Fund - Storm Water

17-9-05

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2018</b>	39,000	The Ontario Community Infrastructure Fund formula based grant designated for storm water projects is contributed to this reserve.
Proposed Revenues Grants	690,000	
<b>Total</b>	690,000	<b>BUDGET COMMENT</b>
Proposed Expenditures Contribution to the 2018 Capital Budget	690,000	The contribution to the 2018 Capital Budget is to finance: - Wyandotte St. Reconstruction - Colborne St. W. to Barrie Rd.      \$690,000 <div style="text-align: right;"><u>\$690,000</u></div>
<b>Total</b>	690,000	
<b>Reserve balance, December 31, 2018</b>	39,000	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	14,475	To provide funds for the repair and eventual replacement of the Opera House concert piano. This reserve was initiated as part of an agreement with the Orillia Concert Association. Contributions to this fund come from fees earned from the piano rental.
Proposed Revenues		
Interest	160	
Contribution from the 2017 Piano Rentals	500	
<b>Total</b>	660	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	15,135	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	110,392	<p>To provide funds for improvements to the Opera House.</p> <p>Contributions to this fund come from the Operating Budget and from an Opera House seat surtax of \$1.50.</p> <p>In 2017, \$768 was returned to this reserve from the 2016/17 Opera House Equipment &amp; Repair project.</p> <p>In 2017, \$206,000 was contributed to the Restoration Project and \$15,000 to the Gordon Lightfoot Bust project from this reserve.</p>
Proposed Revenues		
Interest	1,300	
Contribution from 2018 Seat Surtax	25,000	
Contribution from the 2018 Operating Budget	74,500	
<b>Total</b>	100,800	
Proposed Expenditures		<b>BUDGET COMMENT</b>
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	211,192	



**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	(966,164)	Provides funds for the development and redevelopment of parkland.  In 2017, Council approved an additional \$53,000 contribution to the Udell Fieldhouse Replacement Project.
Proposed Revenues		
Contribution from the 2018 Operating Budget	587,000	
Interest	(20,000)	
<b>Total</b>	567,000	<b>BUDGET COMMENT</b>
Proposed Expenditures		The contribution to the 2018 Capital Budget is to finance:  - Rotary Aqua Theatre <span style="float: right;">\$225,000</span>
Contribution to the 2018 Capital Budget	225,000	
<b>Total</b>	225,000	
<b>Reserve balance, December 31, 2018</b>	(624,164)	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2018</b>	157,957	Provides funds for purchase of park equipment and playground apparatus.
Proposed Revenues Contribution from the 2018 Operating Budget	83,000	
<b>Total</b>	83,000	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	240,957	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	1,794,574	Provides funds for purchase and development of downtown parking. Funded by surplus of parking revenues.
Proposed Revenues		Developers contributed \$2,000 cash-in-lieu fees to this reserve in 2017.
Contribution from the 2018 Operating Budget	180,772	In 2017, \$212 was returned to this reserve from the 2017 Pay and Display Machine Replacement project.
Interest	21,000	In 2017, \$3,000 was contributed to the Parking Operations Memorandum of Understanding project.
<b>Total</b>	201,772	
Proposed Expenditures		
Contribution to the 2018 Capital Budget	138,000	<b>BUDGET COMMENT</b>
		The contribution to the 2018 Capital Budget is to finance:
		- Municipal Parking Lot 7 - Paving <span style="float: right;">\$70,000</span>
		- Parking Lot Upgrade - Mississauga St. E. and Centennial Drive <span style="float: right;">68,000</span>
<b>Total</b>	138,000	<u><u>\$138,000</u></u>
<b>Reserve balance, December 31, 2018</b>	1,858,346	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	762,944	Provides for the purchase and development of parkland.  This account is funded from cash contributions in lieu of parkland dedications by developers pursuant to the Planning Act, and from the sale of surplus parkland.  Developers contributed \$49,045 to this reserve in 2017.
Proposed Revenues		
Contribution from Developers	50,000	
Interest	9,500	
<b>Total</b>	59,500	
Proposed Expenditures		<b>BUDGET COMMENT</b>
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	822,444	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE																		
<b>Reserve balance, January 1, 2018</b>	1,145,140	Provides funds for the redevelopment of the City's roads system.  In 2017, \$8,680 was returned to this reserve from the 2015 Road Resurfacing Program project.																		
Proposed Revenues  Contribution from the 2018 Operating Budget	850,000																			
<b>Total</b>	850,000																			
		<b>BUDGET COMMENT</b>																		
Proposed Expenditures  Contribution to the 2018 Capital Budget	730,000	The contribution to the 2018 Capital Budget is to finance: <table style="margin-left: 40px; width: 80%; border: none;"> <tr> <td>- Transportation Master Plan</td> <td style="text-align: right;">\$8,000</td> </tr> <tr> <td>- Geo-Environmental Investigation - Front Street Project</td> <td style="text-align: right;">100,000</td> </tr> <tr> <td>- Roads Inventory Management System (RIMS)</td> <td style="text-align: right;">10,000</td> </tr> <tr> <td>- Annual Road Resurfacing Program</td> <td style="text-align: right;">217,000</td> </tr> <tr> <td>- East Street Reconstruction</td> <td style="text-align: right;">291,000</td> </tr> <tr> <td>- Sidewalk Program</td> <td style="text-align: right;">14,000</td> </tr> <tr> <td>- Signal Pre-emption Program</td> <td style="text-align: right;">28,000</td> </tr> <tr> <td>- Audible Pedestrian Signal Upgrades</td> <td style="text-align: right;">42,000</td> </tr> <tr> <td>- Snowmobile Crossing</td> <td style="text-align: right;">20,000</td> </tr> </table>	- Transportation Master Plan	\$8,000	- Geo-Environmental Investigation - Front Street Project	100,000	- Roads Inventory Management System (RIMS)	10,000	- Annual Road Resurfacing Program	217,000	- East Street Reconstruction	291,000	- Sidewalk Program	14,000	- Signal Pre-emption Program	28,000	- Audible Pedestrian Signal Upgrades	42,000	- Snowmobile Crossing	20,000
- Transportation Master Plan	\$8,000																			
- Geo-Environmental Investigation - Front Street Project	100,000																			
- Roads Inventory Management System (RIMS)	10,000																			
- Annual Road Resurfacing Program	217,000																			
- East Street Reconstruction	291,000																			
- Sidewalk Program	14,000																			
- Signal Pre-emption Program	28,000																			
- Audible Pedestrian Signal Upgrades	42,000																			
- Snowmobile Crossing	20,000																			
<b>Total</b>	730,000																			
<b>Reserve balance, December 31, 2018</b>	1,265,140	<table style="margin-left: auto; margin-right: 0;"> <tr> <td style="border-top: 1px solid black; border-bottom: 3px double black;">\$730,000</td> </tr> </table>	\$730,000																	
\$730,000																				

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	233,900	Provides for the liability of self-insured equipment and deductible amounts.  The fund is financed from premium savings.
Proposed Revenues		
Interest	3,800	
Departmental Insurance (from Operating Budget)	629,432	
<b>Total</b>	<b>633,232</b>	<b>BUDGET COMMENT</b>
Proposed Expenditures		
2018 Insurance Payment	470,213	
Allowance for 2018 Insurance Settlements/Adjusters' Fees	160,000	
<b>Total</b>	<b>630,213</b>	
<b>Reserve balance, December 31, 2018</b>	<b>236,919</b>	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	275,540	Provides for the liability of self-insured WSIB coverage.  The fund is financed from premium savings.  In 1998, Council approved the transfer of WSIB coverage from the premium-based Schedule 1 to the self-insured Schedule 2.
Proposed Revenues		
Interest	3,000	
Departmental WSIB Payments	310,000	
<b>Total</b>	313,000	<b>BUDGET COMMENT</b>
Proposed Expenditures		
WSIB Claims/Insurance/Claims Management	160,000	
<b>Total</b>	160,000	
<b>Reserve balance, December 31, 2018</b>	428,540	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	846,000	To offset future year-to-year spikes in County social and health service costs due to capital projects.  The Reserve was established in the 2015 Budget.
Proposed Revenues		
Contribution from the 2018 Operating Budget	800,000	
Balance from Capital cost equalization to be paid in future years	314,000	
<b>Total</b>	1,114,000	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	1,960,000	



**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE										
<b>Reserve balance, January 1, 2018</b>	(7,835)	Provides for replacement, construction and purchase of major storm water structures and facilities. The Reserve Fund was established in the 2017 budget.										
Proposed Revenues												
Contribution from the Operating Budget - Tax Levy	714,000											
Contribution from the Operating Budget	13,233											
Interest	300											
<b>Total</b>	<b>727,533</b>	<b>BUDGET COMMENT</b>										
Proposed Expenditures		The contribution to the 2018 Capital Budget is to finance: <table style="margin-left: 40px; width: 80%; border-collapse: collapse;"> <tr> <td style="padding-left: 20px;">- Wyandotte St. Reconstruction - Colborne St. W. to Barrie Rd.</td> <td style="text-align: right;">\$220,000</td> </tr> <tr> <td style="padding-left: 20px;">- Rehabilitation Program</td> <td style="text-align: right;">220,000</td> </tr> <tr> <td style="padding-left: 20px;">- Pump Station Ladder Replacement</td> <td style="text-align: right;">15,000</td> </tr> <tr> <td style="padding-left: 20px;">- Assessment for Future Development of Waterfront Area</td> <td style="text-align: right;">200,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$655,000</td> </tr> </table>	- Wyandotte St. Reconstruction - Colborne St. W. to Barrie Rd.	\$220,000	- Rehabilitation Program	220,000	- Pump Station Ladder Replacement	15,000	- Assessment for Future Development of Waterfront Area	200,000		\$655,000
- Wyandotte St. Reconstruction - Colborne St. W. to Barrie Rd.	\$220,000											
- Rehabilitation Program	220,000											
- Pump Station Ladder Replacement	15,000											
- Assessment for Future Development of Waterfront Area	200,000											
	\$655,000											
Contribution to the 2018 Capital Budget	655,000											
<b>Total</b>	<b>655,000</b>											
<b>Reserve balance, December 31, 2018</b>	<b>64,698</b>											

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2018</b>	1,902,960	<p>Provides a contingency allowance for the Operating Budget.</p> <p>It is accumulated from a portion of prior years' operating surpluses.</p> <p>In the 2015 Budget Council authorized that the balance and future contributions to the Major Facilities Operating Reserve be transferred to the Tax Rate Stabilization Reserve.</p> <p>The 2017 Operating Surplus of \$468,524 was contributed to the reserve.</p>
Proposed Revenues	200,000	
Transfer from Major Facilities Operating Reserve		
<b>Total</b>	200,000	
Proposed Expenditures		<b>BUDGET COMMENT</b>
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	2,102,960	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE				
<b>Reserve balance, January 1, 2018</b>	(555,705)	Funding from this reserve fund is allocated for future Capital requirements of the trail systems. It will be necessary to build the reserve fund to a level which can support the continuing expansion and eventual replacement of the trail system.  In 2017, \$3,162 was returned to this reserve from the 2016 Trail Repairs/Improvements project.				
Proposed Revenues						
Contribution from the 2018 Operating Budget	175,000					
Interest	(13,000)					
One-time contribution from the 2018 Capital Budget	100,000					
<b>Total</b>	262,000					
Proposed Expenditures		<b>BUDGET COMMENT</b>				
Contribution to the 2018 Capital Budget	150,000	The contribution to the 2018 Capital Budget is to finance: <table style="margin-left: 40px; margin-top: 10px;"> <tr> <td style="padding-left: 20px;">- Lightfoot Trail Resurfacing and Repair</td> <td style="text-align: right; padding-left: 20px;">\$150,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$150,000</td> </tr> </table>	- Lightfoot Trail Resurfacing and Repair	\$150,000		\$150,000
- Lightfoot Trail Resurfacing and Repair	\$150,000					
	\$150,000					
<b>Total</b>	150,000					
<b>Reserve balance, December 31, 2018</b>	(443,705)					

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE						
<b>Reserve balance, January 1, 2018</b>	44,371	Provides for the replacement and purchase of buses and other major transit expenditures.						
Proposed Revenues		The Transit System has a fleet of eight conventional buses and one specially adapted wheelchair bus.						
Contribution from the 2018 Operating Budget	265,000	It will be necessary to build the reserve fund to a level which can support the continuing replacement of the transit fleet and support equipment.						
Interest	1,300							
<b>Total</b>	266,300	<b>BUDGET COMMENT</b>						
Proposed Expenditures		The contribution to the 2018 Capital Budget is to finance: <table style="margin-left: 20px; width: 60%; border: none;"> <tr> <td style="padding-left: 20px;">- Accessible Transit Bus</td> <td style="text-align: right;">\$130,000</td> </tr> <tr> <td style="padding-left: 20px;">- Signal Pre-emption on Transit Buses</td> <td style="text-align: right;">15,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$145,000</td> </tr> </table>	- Accessible Transit Bus	\$130,000	- Signal Pre-emption on Transit Buses	15,000		\$145,000
- Accessible Transit Bus	\$130,000							
- Signal Pre-emption on Transit Buses	15,000							
	\$145,000							
Contribution to the 2018 Capital Budget	145,000							
<b>Total</b>	145,000							
<b>Reserve balance, December 31, 2018</b>	165,671							

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	341,419	This fund receives grant revenue from the Province of Ontario under the Dedicated Gas Tax Funds for the Public Transportation Program. Receipts are allocated amongst municipalities with transit systems using a formula based on a combination of ridership and population.
Proposed Revenues		
Allocated Provincial Gas Tax	533,205	
Interest	4,300	
<b>Total</b>	<b>537,505</b>	<b>BUDGET COMMENT</b>
Proposed Expenditures		
Contribution to the 2017 Operating Budget	480,504	
<b>Total</b>	<b>480,504</b>	
<b>Reserve balance, December 31, 2018</b>	<b>398,420</b>	



**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	15,627,887	Provides for replacement, construction and purchase of major waterworks and sanitary sewer structures and facilities. The funding is the net operating surplus from previous year's operations.
Proposed Revenues		See opposite page for a list of project that returned surpluses to the reserve or required additional funds.
Interest	208,000	
Contribution from the 2018 Operating Budget	7,470,648	In 2017, contributions of \$287,290 were collected related to area rate charges.
<b>Total</b>	<b>7,678,648</b>	<b>BUDGET COMMENT</b>
Proposed Expenditures		The contribution to the 2018 Capital Budget is to finance:
Contribution to the 2018 Capital Budget	4,375,000	<ul style="list-style-type: none"> <li>- East Street Reconstruction <span style="float: right;">\$359,000</span></li> <li>- Wyandotte St. Reconstruction - Colborne St. W. to Barrie Rd. <span style="float: right;">700,000</span></li> <li>- Wastewater Treatment Centre - Process Testing of Cloth Filters <span style="float: right;">110,000</span></li> <li>- Water Facilities and Equipment Rehabilitation <span style="float: right;">148,000</span></li> <li>- Wastewater Treatment Facilities and Equipment Rehabilitation <span style="float: right;">285,000</span></li> <li>- Wastewater System Master Plan <span style="float: right;">13,000</span></li> <li>- Portable Standby Power for Sanitary Sewage Pumping Station <span style="float: right;">300,000</span></li> <li>- Collection / Distribution System Rehabilitation <span style="float: right;">210,000</span></li> <li>- Advanced Metering Infrastructure <span style="float: right;">1,600,000</span></li> <li>- Wastewater Treatment Control System Rehabilitation <span style="float: right;">80,000</span></li> <li>- Pressure Controlling of Zones 2 and 3 at Boundary Locations <span style="float: right;">250,000</span></li> <li>- Water Treatment Control System Rehabilitation <span style="float: right;">100,000</span></li> <li>- Water System Leak Detection <span style="float: right;">50,000</span></li> <li>- Residential Lead Water Service Replacement Rebate Program <span style="float: right;">100,000</span></li> <li>- Wastewater Treatment Centre Storage Building <span style="float: right;">50,000</span></li> <li>- Monitoring Well Decommissioning <span style="float: right;">20,000</span></li> </ul>
<b>Total</b>	<b>4,375,000</b>	<u><u>\$4,375,000</u></u>
<b>Reserve balance, December 31, 2018</b>	18,931,535	

**CITY OF ORILLIA**  
**2018 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2018</b>	36,265	In each year, the balance of unspent donations to the Youth Centre are contributed to this reserve. Balances in the reserve will be used for programming and special projects in future years.
Proposed Revenues Interest	500	
<b>Total</b>	500	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2018</b>	36,765	



**CITY OF ORILLIA  
CAPITAL PROGRAM  
2018**  
(Thousands of dollars)

PROJECT	PAGE	2018	RESERVES FUNDS	DEVELOPMENT CHARGES	2018 CAPITAL TAX LEVY	EXTERNAL	FINANCING
<b>CORPORATE SERVICES</b>							
Vehicle - Legislative Services Division	1	22			22		
<b>FACILITIES AND SPECIAL PROJECTS</b>							
City Centre - Roof Replacement and Deck Repairs-Design Fees (Phase 1)	2	54	54				City Centre Reserve
City Centre - Generator for Computer Room	3	33			33		
Library - Fountain	4	17			17		
City Centre - HVAC Improvements	5	50	50				City Centre Reserve
Library - Light Upgrades	6	22			22		
City Centre - Energy Upgrades	7	50	50				City Centre Reserve
City Centre - Carpet/Flooring Replacements	8	20	20				City Centre Reserve
Library - Stone Work	9	44			44		
<b>DEVELOPMENT SERVICES AND ENGINEERING</b>							
<b>- ENGINEERING</b>							
Transportation Master Plan	10	75	8	67			Roads Reserve
Geo-Environmental Investigation - Front Street Project	11	100	100				Roads Reserve
Roads Inventory Management System (RIMS) Updates	12	10	10				Roads Reserve
Annual Road Resurfacing Program	13	690	217				473 Roads Reserve 217 / Ontario Community Infrastructure Fund(Roads) 473
East Street Reconstruction	14	650	650				Water and Wastewater Reserve 359 / Roads Reserve 291
Wyandotte Street Reconstruction - Colborne Street West to Barrie Road	15	2,700	920				1,780 Water and Wastewater Reserve 700/Stormwater Reserve 220/Federal Gas Tax 1,090/OCIF(Storm) 690
Sidewalk Program	16	270	14		256		Roads Reserve
West Street EA and Design	17	450					450 Federal Gas Tax
Signal Pre-emption - Mississauga Street West and Westmount Drive							
- Bass Lake Sideroad and West Ridge Boulevard	18	28	28				Roads Reserve
Audible Pedestrian Signal (APS) Upgrades	19	42	42				Roads Reserve
<b>- PARKING</b>							
Municipal Parking Lot 7 - Paving	20	70	70				Parking Reserve
<b>- TRANSIT</b>							
Transit Terminal Study	21	40	40				Major Capital Facilities Reserve
Accessible Transit Bus	22	130	130				Transit Equipment Reserve
Signal Pre-emption on Transit Buses	23	15	15				Transit Equipment Reserve
New Transit Shelter Program	24	15			15		
<b>- PLANNING</b>							
Land Needs Assessment	25	70		63	7		
Employment Strategy	26	80		72	8		

**CITY OF ORILLIA  
CAPITAL PROGRAM  
2018**  
(Thousands of dollars)

PROJECT	PAGE	2018	RESERVES FUNDS	DEVELOPMENT CHARGES	2018 CAPITAL TAX LEVY	EXTERNAL	FINANCING
<b>ECONOMIC DEVELOPMENT</b>							
Underground Hydro Extension	27	172	172				Major Capital Facilities Reserve
Highway 11 and Gateway Signage	28	50			50		
City of Orillia Wayfinding - Phase 2	29	50			50		
<b>ENVIRONMENTAL SERVICES AND OPERATIONS</b>							
Due Diligence of City-Owned Properties for Future Development Potential	30	140	140				Land Acquisition Reserve
255 West Street S - On/Off Site Monitoring & Maintenance	31	150	150				Major Capital Facilities Reserve
Fleet Additions	32	500		250	250		
Pavement Markings	33	60			60		
Waste Diversion Site Entrance Road Repair	34	25			25		
Kitchener Park Action Plan - Phase 1 - Design	36	25			25		
Fleet Equipment	37	95	85		10		Equipment Reserve
Annual Road Program	38	40			40		
Waste Diversion Site Reuse Depot	39	10			10		
Snowmobile Crossing	40	20	20				Roads Reserve
Fleet Replacement	41	458	458				Equipment Reserve
<b>- WATER AND WASTEWATER</b>							
Wastewater Treatment Centre - Process Testing of Cloth Filters	42	110	110				Water and Wastewater Reserve
Water Facilities and Equipment Rehabilitation	43	148	148				Water and Wastewater Reserve
Wastewater Treatment Facilities and Equipment Rehabilitation	44	285	285				Water and Wastewater Reserve
Wastewater System Master Plan	45	125	13	112			Water and Wastewater Reserve
Portable Standby Power for Sanitary Sewage Pumping Station	46	300	300				Water and Wastewater Reserve
Collection / Distribution System Rehabilitation	47	210	210				Water and Wastewater Reserve
Advanced Metering Infrastructure	48	1,600	1,600				Water and Wastewater Reserve
Wastewater Treatment Control System Rehabilitation	49	80	80				Water and Wastewater Reserve
Pressure Controlling of Zones 2 and 3 at Boundary Locations	50	250	250				Water and Wastewater Reserve
Water Treatment Control System Rehabilitation	51	100	100				Water and Wastewater Reserve
Water System Leak Detection	52	50	50				Water and Wastewater Reserve
Residential Lead Water Service Replacement Rebate Program	53	100	100				Water and Wastewater Reserve
Wastewater Treatment Centre Storage Building	54	50	50				Water and Wastewater Reserve
Monitoring Well Decommissioning	55	20	20				Water and Wastewater Reserve
<b>- STORMWATER</b>							
Stormwater Rehabilitation Program	56	220	220				Stormwater Reserve
Storm Pump Station Ladder Replacement	57	15	15				Stormwater Reserve
Stormwater Assessment for Future Development of Waterfront Area	58	200	200				Stormwater Reserve

**CITY OF ORILLIA  
CAPITAL PROGRAM  
2018**  
(Thousands of dollars)

PROJECT	PAGE	2018	RESERVES FUNDS	DEVELOPMENT CHARGES	2018 CAPITAL TAX LEVY	EXTERNAL	FINANCING
<b>FIRE</b>							
Pumper Fire Apparatus	59	600	600				Fire Equipment Reserve
Communication Equipment	60	12			12		
Fire Fighter Bunker Gear	61	20	20				Fire Equipment Reserve
Pick-up Truck (Car 3)	62	45	45				Fire Equipment Reserve
<b>PARKS, RECREATION AND CULTURE</b>							
James Street Greenhouse Expansion & Refurbishment	64	230			230		
Leacock Home Repairs	65	110	110				Leacock Home Reserve
Couchiching Beach/Centennial Park - Waterfront Repairs & Replacement	67	485	470		15		Major Capital Facilities Reserve 180 / Marina Reserve 290
J.B. Tudhope Memorial Park Administration Building Windows	68	12			12		
Parks Equipment Replacement	69	260	260				Equipment Reserve
Facility Equipment Replacement	70	35	35				Equipment Reserve
Lightfoot Trail Resurfacing and Repair	72	150	150				Trail Reserve
Barnfield Point Recreation Centre Lighting Replacement	73	22	22				Barnfield Point Recreation Centre Reserve
Brian Orser Arena Upgrades	74	150	150				Major Capital Facilities Reserve
Leacock Swanmore Hall - Accessibility Upgrades	75	60	60				Leacock Home Reserve
Parking Lot Upgrade - Mississauga Street East and Centennial Drive	78	68	68				Parking Reserve
Streetscape Improvement Plan	81	120			120		
Rotary Aqua Theatre	88	225	225				Park Development Reserve
Scout Valley Fencing and Trailheads (adjacent Old Barrie Rd Trail)	89	40			40		
Veterans' Park Monument Landscaping	93	10			10		
<b>AGENCIES</b>							
Orillia Food Council - Sustainable Food Action Plan	94	10			10		
Information Orillia - Index of Wellbeing Survey	95	59			59		
<b>CONTRIBUTION TO RESERVES</b>							
Contribution to Major Capital Facilities Reserve	NEW-01	140			140		
Contribution to City Centre Reserve	NEW-02	100			100		
Contribution to Trails Reserve	NEW-03	100			100		
Contribution to Community Improvement Plan Reserve	NEW-04	100			100		
<b>TOTAL</b>		14,568	9,409	564	1,892	2,703	