

CITY OF ORILLIA



2019 ANNUAL BUDGET

This package contains the following 2019 Budget submissions as backup for the 2019 Tax Levy by-law:- 2019-69

<b>Annual Operating Budget</b>	-	General City	Pages	1	-	34B
	-	Parking	Page	35		
	-	Wastewater System	Pages	36	-	36A
	-	Waterworks System	Pages	37	-	37A
	-	Storm Water System	Pages	38		
<b>Reserves and Reserve Funds Budget</b>			Pages	39	-	83
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**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**  
**TAX RATIOS 2009 - 2019**

	Tax Ratio Ranges of Fairness		1998 Transition Ratios	2009 Tax Ratios	2010 Tax Ratios	2011 Tax Ratios	2012 Tax Ratios	2013 Tax Ratios	2014 Tax Ratios	2015 Tax Ratios	2016 Transition Ratios	2016 Tax Ratios	2017 Transition Ratios	2017 Tax Ratios	2018 Transition Ratios	2018 Tax Ratios	2019 Transition Ratios	2019 Tax Ratios
	Minimum	Maximum																
<b>Residential/Farm</b>			1.0000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000
<b>Multi-Residential</b>	1.0000	1.1000	2.8183	1.600000	1.600000	1.642353	1.682062	1.642860	1.624006	1.607277	1.591771	1.591771	1.532300	1.532300	1.532300	1.477261	1.430892	1.424000
<b>New Multi-Residential</b>	1.0000	1.1000	N/A	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000
<b>Commercial Occupied</b>	0.6000	1.1000	2.1206	1.980000	1.980000	1.980000	1.965000	1.938696	1.922718	1.905867	1.890065	1.890065	1.900000	1.900000	1.900000	1.881444	1.865283	1.865283
<b>Industrial Occupied</b>	0.6000	1.1000	4.5268	1.850000	1.903664	1.947100	1.990815	1.943422	1.916554	1.876715	1.839152	1.839152	1.852318	1.852318	1.852318	1.855585	1.859208	1.850000
<b>Landfill</b>	0.6000	0.7000											0.600000	0.600000	0.600000	0.600000	0.598872	0.598872
<b>Pipelines</b>	0.6000	0.7000	1.9650	2.637446	2.699706	2.758151	2.811890	2.776566	2.773081	2.773081	2.773081	2.773081	2.790567	2.790567	2.790567	2.813445	2.835303	2.835303
<b>Farmlands</b>			0.2500	0.250000	0.250000	0.250000	0.250000	0.250000	0.025000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000
<b>Managed Forests</b>			0.2500	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000
<b>Municipal Levy Increase</b>				3.97%	2.24%	2.00%	1.95%	3.80%	1.60%	3.90%		3.86%		3.83%		3.33%		3.25%

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**  
**COMPARISON OF MUNICIPAL TAX LEVIES AND TAX RATES 2009 - 2019**

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>MUNICIPAL TAX LEVY</b>	35,476,597	37,191,988	38,335,961	39,798,956	41,902,148	42,991,861	45,073,482	47,167,521	48,794,950	51,972,021	54,921,757
<b>MUNICIPAL TAX RATES</b>											
RESIDENTIAL	1.172527%	1.149526%	1.124481%	1.101134%	1.139062%	1.142804%	1.170073%	1.198244%	1.213503%	1.220341%	1.224041%
MULTI-RESIDENTIAL	1.876043%	1.839242%	1.846795%	1.852175%	1.871319%	1.855920%	1.880631%	1.907331%	1.859451%	1.802762%	1.743034%
NEW MULTI-RESIDENTIAL	1.289780%	1.264479%	1.236929%	1.211247%	1.252968%	1.257084%	1.287080%	1.318069%	1.334853%	1.342375%	1.346445%
COMMERCIAL OCCUPIED - LOW BAND	2.035063%	1.996143%	1.880660%	1.810653%	1.843494%	1.865145%	1.884906%	1.932380%	1.986043%	1.954501%	1.939244%
COMMERCIAL OCCUPIED - HIGH BAND	3.508729%	3.629351%	3.761320%	3.852454%	3.922328%	3.968393%	4.010439%	4.111447%	4.225624%	4.158512%	4.126051%
COMMERCIAL EXCESS LAND - LOW BAND	1.424544%	1.397300%	1.316462%	1.267457%	1.290446%	1.305601%	1.319434%	1.352666%	1.390230%	1.368151%	1.357471%
COMMERCIAL EXCESS LAND - HIGH BAND	2.456110%	2.540545%	2.632924%	2.696718%	2.745630%	2.777875%	2.807307%	2.878013%	2.957937%	2.910959%	2.888235%
COMMERCIAL VACANT LAND - LOW BAND	1.424544%	1.397300%	1.316462%	1.267457%	1.290446%	1.305601%	1.319434%	1.352666%	1.390230%	1.368151%	1.357471%
COMMERCIAL VACANT LAND - HIGH BAND	2.456110%	2.540545%	2.632924%	2.696718%	2.745630%	2.777875%	2.807307%	2.878013%	2.957937%	2.910959%	2.888235%
INDUSTRIAL OCCUPIED	2.169175%	2.188311%	2.189477%	2.192154%	2.213678%	2.190246%	2.195894%	2.203753%	2.247793%	2.264446%	2.264476%
INDUSTRIAL EXCESS LAND	1.409964%	1.422402%	1.423160%	1.424900%	1.438891%	1.423660%	1.427331%	1.432440%	1.461066%	1.471890%	1.471909%
INDUSTRIAL VACANT LAND	1.409964%	1.422402%	1.423160%	1.424900%	1.438891%	1.423660%	1.427331%	1.432440%	1.461066%	1.471890%	1.471909%
PIPELINES	3.092477%	3.103382%	3.101488%	3.096268%	3.162681%	3.169088%	3.244707%	3.322829%	3.386361%	3.322347%	3.470527%
FARMLANDS	0.293132%	0.287382%	0.281120%	0.275284%	0.284766%	0.285701%	0.292518%	0.299561%	0.303376%	0.295221%	0.306010%
MANAGED FORESTS	0.293132%	0.287382%	0.281120%	0.275284%	0.284766%	0.285701%	0.292518%	0.299561%	0.303376%	0.295221%	0.306010%

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**SUMMARY OF EXPENDITURES & REVENUES**

	PAGE	2018 APPROVED BUDGET	2018 ACTUAL	2019 APPROVED BUDGET	% BUDGET/ BUDGET
<b><u>NET EXPENDITURES</u></b>					
Functional Summary of Net Expenditures	2-3	57,782,265	58,600,519	60,800,479	5.2
Capital Tax Levy		1,950,000	1,892,000	1,950,000	0.0
<b>TOTAL TAX BURDEN</b>		59,732,265	60,492,519	62,750,479	5.1
<b><u>REVENUES</u></b>					
Taxation and General Revenues	4	59,732,265	60,492,519	62,750,479	5.1
<b>TOTAL REVENUES</b>		59,732,265	60,492,519	62,750,479	5.1
<b>SURPLUS (DEFICIT)</b>		0	0	0	

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**NET EXPENDITURES**

<u>FUNCTIONAL SUMMARY OF NET EXPENDITURES</u>	PAGE	2018 APPROVED BUDGET	2018 ACTUAL	2019 APPROVED BUDGET	% BUDGET/ BUDGET
Corporate Services	5-8	5,383,345	3,463,707	5,781,073	7.4
Health & Social Services	9-10	6,096,720	6,096,410	6,108,720	0.2
Reserves	11	14,534,910	18,305,409	16,149,545	11.1
Contingency	12	100,000	36,741	100,000	0.0
Parks and Recreation	13-14	4,236,946	3,643,430	4,511,784	6.5
Culture	15-16	1,219,583	1,188,595	1,120,529	(8.1)
Engineering and Transportation Services	17-18	795,514	858,530	905,023	13.8
Transit System	19-20	1,466,958	1,501,627	1,542,351	5.1
Transportation Services	21-22	3,519,072	3,616,290	3,904,533	11.0

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**NET EXPENDITURES**

<b><u>FUNCTIONAL SUMMARY OF NET EXPENDITURES (continued)</u></b>	<b>PAGE</b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Waste Management Services	23-24	1,387,598	1,379,309	1,339,480	(3.5)
Street Lighting	25	907,977	840,251	880,383	(3.0)
Equipment	26-27	(404,363)	(430,864)	(532,521)	31.7
Fire Services	28-29	6,791,403	6,920,017	7,173,271	5.6
Development Services	30-31	441,620	42,887	323,581	(26.7)
Economic Development	32-33	784,127	680,753	656,787	(16.2)
Boards & Committees	34	10,520,855	10,457,427	10,835,940	3.0
<b>TOTAL NET EXPENDITURES</b>		<b>57,782,265</b>	<b>58,600,519</b>	<b>60,800,479</b>	<b>5.2</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**REVENUES**

<b><u>TAXATION AND GENERAL REVENUES</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Taxation	51,990,144	51,985,098	54,939,372	5.7
Allowance for Supplementary Taxes	520,000	1,021,974	520,000	0.0
Payments in Lieu of Taxes	4,396,371	4,412,931	4,478,141	1.9
Orillia Power Promissory Notes	924,750	924,750	924,750	0.0
Orillia Power Dividend	1,100,000	1,350,000	1,100,000	0.0
Contribution from Reserves	0	0	0	0.0
Penalty and Interest on Taxes	770,000	768,053	770,000	0.0
Miscellaneous General Revenues	31,000	29,713	18,216	(41.2)
<b>TOTAL TAXATION AND GENERAL REVENUES</b>	<b>59,732,265</b>	<b>60,492,519</b>	<b>62,750,479</b>	<b>5.1</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

CAO

EXPENDITURES

<u>CORPORATE SERVICES</u>	2018 APPROVED BUDGET	2018 ACTUAL	2019 APPROVED BUDGET	% BUDGET/ BUDGET
Council Expense - Mayor, Members of Council, Office	522,930	434,745	536,440	2.6
CAO's Department	468,657	257,041	497,538	6.2
Clerk's Department	990,848	971,401	766,633	(22.6)
Legislative Services	466,013	448,236	490,994	5.4
Animal Control	169,332	169,884	173,429	2.4
Treasury Department	1,400,232	1,308,795	1,471,408	5.1
Information Technology	685,973	679,326	841,278	22.6
Facilities Department	2,234,275	2,085,734	2,139,173	(4.3)
Human Resources Department	609,033	594,788	640,866	5.2
Corporate Communications & Tourism	68,000	54,048	683,201	904.7



**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

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EXPENDITURES

<b><u>CORPORATE SERVICES (continued)</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Boards and Committees Remuneration	22,800	20,112	27,800	21.9
Grants	62,000	54,853	32,000	(48.4)
Contract Services	97,095	82,329	97,095	0.0
Tax Collection Costs, Write-offs & Assessment Adjustments	649,000	483,237	590,000	(9.1)
Property Assessment Services	394,654	402,684	416,778	5.6
General Liability Insurance	226,943	226,943	282,838	24.6
Sundry Corporate Services Expense	42,860	40,873	43,200	0.8
Sustainable Orillia Grant	0	0	10,000	0.0
Child Advocacy Grant	0	0	15,940	0.0
Accessibility Advisory Committee	1,750	929	1,750	0.0
Information Orillia	65,000	65,000	60,000	(7.7)
<b>TOTAL CORPORATE SERVICES EXPENDITURES</b>	<b>9,177,395</b>	<b>8,380,958</b>	<b>9,818,361</b>	<b>7.0</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

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REVENUES

<b><u>CORPORATE SERVICES (continued)</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Licences and Permits - General	79,890	82,819	74,240	(7.1)
Licences and Permits - Lottery	32,323	32,998	33,660	4.1
Tax Certificates	46,450	33,037	32,742	(29.5)
Income from Investments	662,640	1,222,578	812,640	22.6
Rents	1,861,853	1,914,320	1,977,659	6.2
Various Fees and Charges	30,345	46,093	32,879	8.4
Overhead Charges	29,000	39,285	29,000	0.0
Recoveries (Boards, Committees & Waterworks System)	520,782	520,782	528,594	1.5

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

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REVENUES

<b><u>CORPORATE SERVICES (continued)</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Provincial Transfer re Tax Assessment Legislation	0	472,530	0	0.0
Animal Control Revenue	50,500	37,438	50,500	0.0
Provincial Offences Revenue & Court Fines	178,000	188,641	183,000	2.8
Fee for Service (Parking)	7,117	7,117	7,224	1.5
Parking Fines	268,150	271,847	246,150	(8.2)
Fine Administration Fees	27,000	47,766	29,000	7.4
<b>TOTAL CORPORATE SERVICES REVENUES</b>	<b>3,794,050</b>	<b>4,917,251</b>	<b>4,037,288</b>	<b>6.4</b>

<b>TOTAL CORPORATE SERVICES EXPENDITURES</b>	<b>9,177,395</b>	<b>8,380,958</b>	<b>9,818,361</b>	<b>7.0</b>
<b>TOTAL CORPORATE SERVICES REVENUES</b>	<b>3,794,050</b>	<b>4,917,251</b>	<b>4,037,288</b>	<b>6.4</b>
<b>NET TAX BURDEN</b>	<b>5,383,345</b>	<b>3,463,707</b>	<b>5,781,073</b>	<b>7.4</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

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EXPENDITURES

<u>SOCIAL SERVICES</u>	2018 APPROVED BUDGET	2018 ACTUAL	2019 APPROVED BUDGET	% BUDGET/ BUDGET
Ontario Works	888,000	831,884	895,000	0.8
Social Housing	1,538,000	1,442,805	1,835,000	19.3
Children's Services	525,000	423,893	496,000	(5.5)
Prior Year Reconciliation	0	0	0	0.0
<b>TOTAL SOCIAL SERVICES EXPENDITURES</b>	2,951,000	2,698,582	3,226,000	9.3
REVENUE: Contribution from Development Charges	107,000	107,000	163,000	52.3
<b>NET SOCIAL SERVICES EXPENDITURES</b>	2,844,000	2,591,582	3,063,000	7.7

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

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EXPENDITURES

<b><u>HEALTH SERVICES</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Long Term Care	1,121,000	1,019,086	1,145,000	2.1
Paramedic Services	1,448,000	1,310,007	1,659,000	14.6
Health Unit Requisition	393,720	393,409	405,720	3.0
Prior Year Reconciliation	0	0	0	0.0
<b>TOTAL HEALTH SERVICES EXPENDITURES</b>	<b>2,962,720</b>	<b>2,722,502</b>	<b>3,209,720</b>	<b>8.3</b>
Revenue from Development Charges Reserve	24,000	24,000	72,000	n/a
<b>NET HEALTH SERVICES EXPENDITURES</b>	<b>2,938,720</b>	<b>2,698,502</b>	<b>3,137,720</b>	<b>6.8</b>

<b><u>SOCIAL &amp; HEALTH SERVICES SUMMARY</u></b>				
Net Social Services Expenditures (Page 9)	2,844,000	2,591,582	3,063,000	7.7
Net Health Services Expenditures (Page 10)	2,938,720	2,698,502	3,137,720	6.8
Revenue from (Transfer to) Social & Health Services Reserve	(314,000)	(806,326)	92,000	(129.3)
<b>NET SOCIAL &amp; HEALTH SERVICES EXPENDITURES</b>	<b>6,096,720</b>	<b>6,096,410</b>	<b>6,108,720</b>	<b>0.2</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

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**CONTRIBUTION TO RESERVES & ALLOWANCES**

**EXPENDITURES**

	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
<b><u>TO RESERVES &amp; ALLOWANCES:</u></b>				
Reserve - Elections	80,900	80,900	37,900	(53.2)
Reserve - Equipment Replacement & Purchase	593,000	1,093,000	1,026,000	73.0
Reserve - Transient Marina	116,500	116,500	120,000	3.0
Reserve - Barnfield Point Recreation Centre	54,500	54,500	56,500	3.7
Reserve - City Centre	350,000	350,000	362,000	3.4
Reserve - Trails	175,000	175,000	284,000	62.3
Reserve - Park Equipment	83,000	83,000	86,000	3.6
Reserve - Park Development	587,000	587,000	630,000	7.3
Reserve - Roads	850,000	850,000	878,000	3.3
Reserve - Leacock Home	54,000	54,000	98,000	81.5
Reserve - Fire Equipment Replacement & Purchase	176,000	176,000	232,000	31.8
Reserve - Transit	265,000	265,000	274,000	3.4
Reserve - Opera House	74,500	74,500	76,000	2.0
Reserve - 2 Hunter Valley Road	70,000	70,000	72,000	2.9
Reserve - Municipal Operations Centre	68,000	68,000	96,000	41.2
Reserve - Tax Rate Stabilization	644,865	2,518,492	644,865	0.0
Reserve - Major Capital Facilities	7,502,628	8,237,628	6,002,628	(20.0)
Reserve - Major Facilities Operating Reserve	200,000	200,000	597,500	198.8
Reserve - Major Facility Capital Maintenance	0	0	1,700,000	0.0
Reserve - Dougall Canal	18,123	18,143	17,615	(2.8)
Reserve - Community Improvement Plan	225,000	225,000	225,000	0.0
Reserve - Development Charges Incentives Reserve	125,000	125,000	125,000	0.0
Reserve - Social & Health Services Reserve	800,000	800,000	914,000	14.3
Reserve - Stormwater	714,000	714,000	740,000	3.6
Reserve - Land Acquisition (70 Front Street net operating)	347,894	459,746	394,537	13.4
Reserve - Landfill Closure/Post Closure Reserve	360,000	360,000	460,000	27.8
Reserve - Capital Contingency	0	550,000	0	0.0
<b>TOTAL TO RESERVES</b>	<b>14,534,910</b>	<b>18,305,409</b>	<b>16,149,545</b>	<b>11.1</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

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EXPENDITURES

<u>CONTINGENCY</u>	2018 APPROVED BUDGET	2018 ACTUAL	2019 APPROVED BUDGET	% BUDGET/ BUDGET
Annual Allowance	100,000	36,741	100,000	0.0
<b>TOTAL CONTINGENCY</b>	100,000	36,741	100,000	0.0

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/PARKS, RECREATION & CULTURE**

**EXPENDITURES**

	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
General Administration	545,008	535,043	545,243	0.0
Parks Planning & Development	213,775	216,069	230,033	7.6
Parks Operations	1,827,395	1,673,747	1,951,050	6.8
Facilities Administration	244,806	244,496	254,679	4.0
Facilities Operations	2,806,340	2,165,442	2,851,004	1.6
Recreation Programs	2,191,008	1,206,864	2,254,933	2.9
Sports Programming	244,591	221,025	264,581	8.2
Food Concessions	378,501	332,839	337,074	(10.9)
Equipment Operating & Maintenance	170,922	145,404	166,005	(2.9)
<b>TOTAL PARKS &amp; RECREATION EXPENDITURES</b>	<b>8,622,346</b>	<b>6,740,929</b>	<b>8,854,602</b>	<b>2.7</b>



**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/PARKS, RECREATION & CULTURE**

**REVENUES**

	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Parks	172,014	145,783	164,574	(4.3)
Facilities	1,874,007	1,363,181	1,856,765	(0.9)
Recreation Programs	1,206,017	538,014	1,208,617	0.2
Sports Programming	160,227	160,897	162,727	1.6
Marina	82,000	97,245	82,000	0.0
Food Concessions	446,680	400,258	423,680	(5.1)
Donation Revenue	15,250	15,275	15,250	0.0
Equipment	429,205	376,846	429,205	0.0
<b>TOTAL PARKS &amp; RECREATION REVENUES</b>	<b>4,385,400</b>	<b>3,097,499</b>	<b>4,342,818</b>	<b>(1.0)</b>
<b>TOTAL PARKS &amp; RECREATION EXPENDITURES</b>	<b>8,622,346</b>	<b>6,740,929</b>	<b>8,854,602</b>	<b>2.7</b>
<b>TOTAL PARKS &amp; RECREATION REVENUES</b>	<b>4,385,400</b>	<b>3,097,499</b>	<b>4,342,818</b>	<b>(1.0)</b>
<b>NET TAX BURDEN</b>	<b>4,236,946</b>	<b>3,643,430</b>	<b>4,511,784</b>	<b>6.5</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/PARKS, RECREATION & CULTURE**

**EXPENDITURES**

<u>CULTURE</u>	2018 APPROVED BUDGET	2018 ACTUAL	2019 APPROVED BUDGET	% BUDGET/ BUDGET
Culture Development	164,705	174,305	158,451	(3.8)
Culture Marketing	142,448	142,045	0	(100.0)
Opera House	939,009	942,508	968,567	3.1
Leacock Home	386,646	366,093	412,736	6.7
Orillia Museum of Art & History	150,000	150,000	150,000	0.0
<b>TOTAL CULTURE EXPENDITURES</b>	1,782,808	1,774,951	1,689,754	(5.2)

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/PARKS, RECREATION & CULTURE**

**REVENUES**

<u>CULTURE</u>	2018 APPROVED BUDGET	2018 ACTUAL	2019 APPROVED BUDGET	% BUDGET/ BUDGET
Culture (band concerts)	8,800	10,777	8,800	0.0
Opera House	465,375	511,033	473,875	1.8
Leacock Home	89,050	64,546	86,550	(2.8)
<b>TOTAL CULTURE REVENUE</b>	<b>563,225</b>	<b>586,356</b>	<b>569,225</b>	<b>1.1</b>

<b>TOTAL CULTURE EXPENDITURES</b>	<b>1,782,808</b>	<b>1,774,951</b>	<b>1,689,754</b>	<b>(5.2)</b>
<b>TOTAL CULTURE REVENUE</b>	<b>563,225</b>	<b>586,356</b>	<b>569,225</b>	<b>1.1</b>
<b>NET TAX BURDEN</b>	<b>1,219,583</b>	<b>1,188,595</b>	<b>1,120,529</b>	<b>(8.1)</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES**

**EXPENDITURES**

<u><b>ENGINEERING</b></u>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Engineering Department	1,427,517	1,437,301	1,540,978	7.9
<b>TOTAL ENGINEERING EXPENDITURES</b>	1,427,517	1,437,301	1,540,978	7.9

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES**

**REVENUES**

<b><u>ENGINEERING</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Tender Documents, Service Connection & Entrance Permit Fees	4,400	7,500	6,500	47.7
Charge-outs to Capital Projects/Water & Wastewater Reserve	627,603	571,271	629,455	0.3
<b>TOTAL ENGINEERING OVERHEAD REVENUES</b>	<b>632,003</b>	<b>578,771</b>	<b>635,955</b>	<b>0.6</b>

<b>TOTAL ENGINEERING EXPENDITURES</b>	<b>1,427,517</b>	<b>1,437,301</b>	<b>1,540,978</b>	<b>7.9</b>
<b>TOTAL ENGINEERING OVERHEAD REVENUES</b>	<b>632,003</b>	<b>578,771</b>	<b>635,955</b>	<b>0.6</b>
<b>NET TAX BURDEN</b>	<b>795,514</b>	<b>858,530</b>	<b>905,023</b>	<b>13.8</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES**

**EXPENDITURES**

<u>TRANSIT SYSTEM</u>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Payment to Operator	2,470,139	2,508,524	2,566,230	3.9
Fuel Escalation	(12,000)	41,439	45,324	(477.7)
Transit Operations	59,875	30,388	64,547	7.8
Advertising	24,040	12,208	24,040	0.0
Transit Administration	83,258	76,620	84,554	1.6
O.W.L.S.	321,013	317,136	332,813	3.7
<b>TOTAL TRANSIT SYSTEM EXPENDITURES</b>	<b>2,946,325</b>	<b>2,986,315</b>	<b>3,117,508</b>	<b>5.8</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES**

**REVENUES**

<b><u>TRANSIT SYSTEM</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Transit Fares	895,750	947,574	987,102	10.2
Advertising & Contract Services	86,125	43,964	40,000	(53.6)
Dedicated Gas Tax Reserve	480,504	480,504	533,205	11.0
O.W.L.S.	16,988	12,646	14,850	(12.6)
<b>TOTAL TRANSIT SYSTEM REVENUES</b>	<b>1,479,367</b>	<b>1,484,688</b>	<b>1,575,157</b>	<b>6.5</b>

<b>TOTAL TRANSIT SYSTEM EXPENDITURES</b>	<b>2,946,325</b>	<b>2,986,315</b>	<b>3,117,508</b>	<b>5.8</b>
<b>TOTAL TRANSIT SYSTEM REVENUES</b>	<b>1,479,367</b>	<b>1,484,688</b>	<b>1,575,157</b>	<b>6.5</b>
<b>NET TAX BURDEN</b>	<b>1,466,958</b>	<b>1,501,627</b>	<b>1,542,351</b>	<b>5.1</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**EXPENDITURES**

<b><u>TRANSPORTATION SERVICES</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Roadways (see detail page 21A)	2,413,175	2,540,073	2,826,965	17.1
Operations - Administration	577,688	535,619	583,511	1.0
Traffic Control - Signs, traffic lines, guiderails, & signals	266,036	283,311	165,349	(37.8)
Work Force Expense (Statutory holidays, vacation, sick time, clothing)	330,264	332,703	422,799	28.0
<b>TOTAL TRANSPORTATION SERVICES EXPENDITURES</b>	<b>3,587,163</b>	<b>3,691,706</b>	<b>3,998,624</b>	<b>11.5</b>



**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**EXPENDITURES**

<b><u>ROADWAYS</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Shoreline Maintenance	11,616	6,996	11,628	0.1
Bridges & Culverts	43,997	26,886	42,681	(3.0)
Roadside Maintenance	514,434	519,508	565,229	9.9
Hardtop Maintenance	279,242	243,515	385,181	37.9
Supplemental Downtown Maintenance	52,852	44,365	53,715	1.6
Winter Control	1,511,034	1,698,803	1,768,531	17.0
<b>TOTAL ROADWAYS MAINTENANCE EXPENDITURES</b>	<b>2,413,175</b>	<b>2,540,073</b>	<b>2,826,965</b>	<b>17.1</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**REVENUES**

<b><u>TRANSPORTATION SERVICES</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Recoveries (Water and Wastewater System)	55,091	55,091	55,091	0.0
Permit Revenue	13,000	20,325	39,000	200.0
<b>TOTAL TRANSPORTATION SERVICES REVENUES</b>	<b>68,091</b>	<b>75,416</b>	<b>94,091</b>	<b>38.2</b>

<b>TOTAL TRANSPORTATION SERVICES EXPENDITURES</b>	<b>3,587,163</b>	<b>3,691,706</b>	<b>3,998,624</b>	<b>11.5</b>
<b>TOTAL TRANSPORTATION SERVICES REVENUES</b>	<b>68,091</b>	<b>75,416</b>	<b>94,091</b>	<b>38.2</b>
<b>NET TAX BURDEN</b>	<b>3,519,072</b>	<b>3,616,290</b>	<b>3,904,533</b>	<b>11.0</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**EXPENDITURES**

<b><u>WASTE MANAGEMENT SERVICES</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Waste Diversion Site Operations (see detail page 23A)	795,008	771,962	804,155	1.2
Garbage Collection Contracts	543,400	563,702	529,003	(2.6)
Garbage Tag Costs	15,300	14,086	14,800	(3.3)
Administration	188,053	188,451	190,094	1.1
Recycling	611,750	640,367	634,660	3.7
Municipal Taxes	103,882	122,219	98,687	(5.0)
Waste Management Advisory Committee	10,925	5,325	10,925	0.0
<b>TOTAL WASTE MANAGEMENT SERVICES EXPENDITURES</b>	<b>2,268,318</b>	<b>2,306,112</b>	<b>2,282,324</b>	<b>0.6</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**EXPENDITURES**

<u>WASTE DIVERSION SITE - OPERATIONS</u>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Site Operations	405,703	382,879	403,239	(0.6)
Equipment	104,995	103,548	106,287	1.2
Cover	2,000	1,884	2,000	0.0
Annual Monitoring Program	61,620	60,693	56,390	(8.5)
Household Special Waste	107,478	106,342	115,185	7.2
Leaf & Yard Compost	60,612	63,206	65,754	8.5
Brush Chipping	23,600	23,556	23,600	0.0
Drywall, Carpet & Shingle Disposal	29,000	29,854	31,700	9.3
<b>TOTAL OPERATING EXPENDITURES</b>	<b>795,008</b>	<b>771,962</b>	<b>804,155</b>	<b>1.2</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DI DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**REVENUES**

<u><b>WASTE MANAGEMENT SERVICES</b></u>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Tippage Fees	357,900	393,409	385,100	7.6
Sale of Material	38,900	45,157	39,700	2.1
Recycling Grants	295,420	300,389	324,844	10.0
Household Special Waste	78,500	85,908	83,200	6.0
User Pay Revenues	110,000	101,940	110,000	0.0
<b>TOTAL WASTE MANAGEMENT SERVICES REVENUES</b>	<b>880,720</b>	<b>926,803</b>	<b>942,844</b>	<b>7.1</b>
<b>TOTAL WASTE MANAGEMENT SERVICES EXPENDITURES</b>	<b>2,268,318</b>	<b>2,306,112</b>	<b>2,282,324</b>	<b>0.6</b>
<b>TOTAL WASTE MANAGEMENT SERVICES REVENUES</b>	<b>880,720</b>	<b>926,803</b>	<b>942,844</b>	<b>7.1</b>
<b>NET TAX BURDEN</b>	<b>1,387,598</b>	<b>1,379,309</b>	<b>1,339,480</b>	<b>(3.5)</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**EXPENDITURES**

<b><u>STREET LIGHTING</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Street Lighting	907,977	840,251	880,383	(3.0)
<b>TOTAL STREET LIGHTING EXPENDITURES</b>	907,977	840,251	880,383	(3.0)

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**EXPENDITURES**

<u><b>EQUIPMENT OPERATION</b></u>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Operating Expense	263,681	269,257	297,168	12.7
Repair & Maintenance	406,121	392,510	459,036	13.0
Undistributed Expense	95,220	94,675	97,040	1.9
<b>TOTAL EQUIPMENT OPERATION EXPENDITURES</b>	<b>765,022</b>	<b>756,442</b>	<b>853,244</b>	<b>11.5</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

**REVENUES**

<u>EQUIPMENT OPERATION</u>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Equipment Rental Rates	1,169,385	1,187,306	1,385,765	18.5
<b>TOTAL EQUIPMENT OPERATION REVENUES</b>	<b>1,169,385</b>	<b>1,187,306</b>	<b>1,385,765</b>	<b>18.5</b>

<b>TOTAL EQUIPMENT OPERATION EXPENDITURES</b>	765,022	756,442	853,244	11.5
<b>TOTAL EQUIPMENT OPERATION REVENUES</b>	<b>1,169,385</b>	<b>1,187,306</b>	<b>1,385,765</b>	<b>18.5</b>
<b>NET TAX BURDEN</b>	<b>(404,363)</b>	<b>(430,864)</b>	<b>(532,521)</b>	<b>31.7</b>



**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**FIRE CHIEF**

**EXPENDITURES**

<b><u>FIRE SERVICES</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Administration	570,338	575,758	593,324	4.0
Suppression	5,341,345	5,422,690	5,629,962	5.4
Volunteer Firefighters	94,400	89,968	94,735	0.4
Inspection & Prevention & Emergency Planning	461,002	465,261	480,072	4.1
Accommodation - Main Fire Hall	76,912	73,192	75,921	(1.3)
Accommodation - Substation	28,139	25,403	27,054	(3.9)
Communications	446,512	502,984	517,747	16.0
<b>TOTAL FIRE SERVICES EXPENDITURES</b>	<b>7,018,648</b>	<b>7,155,256</b>	<b>7,418,815</b>	<b>5.7</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**FIRE CHIEF**

**REVENUES**

<b><u>FIRE SERVICES</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Fire Services Revenues	40,600	30,295	40,600	0.0
Dispatch Service Fees	152,565	169,041	169,041	10.8
911	34,080	35,903	35,903	5.3
<b>TOTAL FIRE SERVICES REVENUES</b>	<b>227,245</b>	<b>235,239</b>	<b>245,544</b>	<b>8.1</b>

<b>TOTAL FIRE SERVICES EXPENDITURES</b>	<b>7,018,648</b>	<b>7,155,256</b>	<b>7,418,815</b>	<b>5.7</b>
<b>TOTAL FIRE SERVICES REVENUES</b>	<b>227,245</b>	<b>235,239</b>	<b>245,544</b>	<b>8.1</b>
<b>NET TAX BURDEN</b>	<b>6,791,403</b>	<b>6,920,017</b>	<b>7,173,271</b>	<b>5.6</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/DEVELOPMENT SERVICES**

**EXPENDITURES**

	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Building	497,165	478,356	562,450	13.1
Planning	877,395	738,864	840,843	(4.2)
Municipal Heritage Committee	4,325	575	6,825	57.8
Committee of Adjustment/Property Standards Committee	5,305	2,496	4,830	(9.0)
<b>TOTAL DEVELOPMENT SERVICES EXPENDITURES</b>	<b>1,384,190</b>	<b>1,220,291</b>	<b>1,414,948</b>	<b>2.2</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/DEVELOPMENT SERVICES**

**REVENUES**

	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Building, Plumbing, Sign Permits	645,216	931,612	858,520	33.1
Application & Processing Fees	131,189	113,055	103,820	(20.9)
Development Control Fees	123,500	93,557	89,000	(27.9)
Ministry of Environment Review Fees	1,100	0	1,100	0.0
Committee of Adjustment	22,840	22,401	25,360	11.0
Letters of Compliance, photocopies, etc.	18,725	16,779	13,567	(27.5)
<b>TOTAL DEVELOPMENT SERVICES REVENUES</b>	<b>942,570</b>	<b>1,177,404</b>	<b>1,091,367</b>	<b>15.8</b>
<b>TOTAL DEVELOPMENT SERVICES EXPENDITURES</b>	<b>1,384,190</b>	<b>1,220,291</b>	<b>1,414,948</b>	<b>2.2</b>
<b>TOTAL DEVELOPMENT SERVICES REVENUES</b>	<b>942,570</b>	<b>1,177,404</b>	<b>1,091,367</b>	<b>15.8</b>
<b>NET TAX BURDEN</b>	<b>441,620</b>	<b>42,887</b>	<b>323,581</b>	<b>(26.7)</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ECONOMIC DEVELOPMENT**

**EXPENDITURES**

	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Economic Development	683,775	606,138	641,287	(6.2)
Development Grants and Partnerships	100,352	74,680	18,000	(82.1)
<b>TOTAL ECONOMIC DEVELOPMENT EXPENDITURES</b>	784,127	680,818	659,287	(15.9)

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**DIRECTOR/ECONOMIC DEVELOPMENT**

**REVENUES**

	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Partnerships, Grants and Miscellaneous	0	65	2,500	0.0
<b>TOTAL ECONOMIC DEVELOPMENT REVENUES</b>	0	65	2,500	0.0
<b>TOTAL ECONOMIC DEVELOPMENT EXPENDITURES</b>	784,127	680,818	659,287	(15.9)
<b>TOTAL ECONOMIC DEVELOPMENT REVENUES</b>	0	65	2,500	0.0
<b>NET TAX BURDEN</b>	784,127	680,753	656,787	(16.2)

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**BOARDS & COMMITTEES**

**NET EXPENDITURES**

	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Police Services Board (see page 34A)	8,049,383	8,005,543	8,259,863	2.6
Orillia Public Library (see page 34A)	2,071,574	2,037,618	2,166,209	4.6
Youth Opportunities Committee (see page 34B)	373,298	388,209	379,768	1.7
Orillia Farmers' Market (see page 34B)	0	0	0	0.0
Commemorative Awards Committee	1,600	1,122	5,100	218.8
Tree Canopy & Natural Vegetation Program	25,000	24,935	25,000	0.0
<b>TOTAL BOARDS &amp; COMMITTEES NET EXPENDITURES</b>	<b>10,520,855</b>	<b>10,457,427</b>	<b>10,835,940</b>	<b>3.0</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**BOARDS & COMMITTEES**

**NET EXPENDITURES**

	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Police Services Board Expenditures	8,088,522	8,060,222	8,294,125	2.5
School Crossing Guard Expenditures	117,791	104,897	118,625	0.7
Police Services Board Revenues	156,930	159,576	152,887	(2.6)
<b>POLICE SERVICES BOARD NET EXPENDITURES</b>	<b>8,049,383</b>	<b>8,005,543</b>	<b>8,259,863</b>	<b>2.6</b>

Orillia Public Library Expenditures	2,289,682	2,256,095	2,387,905	4.3
Orillia Public Library Revenue	218,108	218,477	221,696	1.6
<b>ORILLIA PUBLIC LIBRARY NET EXPENDITURES</b>	<b>2,071,574</b>	<b>2,037,618</b>	<b>2,166,209</b>	<b>4.6</b>



**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

**BOARDS & COMMITTEES**

**NET EXPENDITURES**

	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Youth Opportunities Committee Expenditures	415,048	503,125	420,518	1.3
Youth Opportunities Committee Revenues	41,750	114,916	40,750	(2.4)
<b>YOUTH OPPORTUNITIES COMMITTEE NET EXPENDITURES</b>	<b>373,298</b>	<b>388,209</b>	<b>379,768</b>	<b>1.7</b>

Orillia Farmers' Market Expenditures	40,000	27,993	33,021	(17.4)
Orillia Farmers' Market Revenue	40,000	23,971	33,021	(17.4)
Transfer from Orillia Farmers' Market Reserve	0	4,022	0	0.0
<b>ORILLIA FARMERS' MARKET NET EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**

DIRECTOR/ENGINEERING AND TRANSPORTATION SERVICES

PARKING SYSTEM

SUMMARY OF EXPENDITURES & REVENUES

<u>EXPENDITURES</u>	2018 APPROVED BUDGET	2018 ACTUAL	2019 APPROVED BUDGET	% BUDGET/ BUDGET
General Operating	159,416	142,957	156,922	(1.6)
Property Maintenance	90,430	80,380	102,630	13.5
Municipal Taxes	130,037	139,576	120,126	(7.6)
Administration	53,245	52,495	54,033	1.5
<b>TOTAL EXPENDITURES</b>	433,128	415,408	433,711	0.1
<u>REVENUES</u>				
Parking Meters	490,000	512,559	510,000	4.1
Permits & Rentals	123,900	155,000	132,860	7.2
<b>TOTAL REVENUES</b>	613,900	667,559	642,860	4.7
<b>Surplus Available For Contribution To Parking Reserve Fund</b>	180,772	252,151	209,149	15.7

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**  
**WASTEWATER SYSTEM**

**SUMMARY OF EXPENDITURES & REVENUES**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

<u>EXPENDITURES</u>	2018 APPROVED BUDGET	2018 ACTUAL	2019 APPROVED BUDGET	% BUDGET/ BUDGET
Operating (see detail page 36A)	2,816,108	2,572,744	2,727,913	(3.1)
<b>TOTAL EXPENDITURES</b>	2,816,108	2,572,744	2,727,913	(3.1)
<u>REVENUES</u>				
Sewer Rates	7,075,007	7,471,794	7,554,503	6.8
Hauled Sewage	499,450	505,182	550,000	10.1
Recoveries - Capital Projects	32,000	22,861	32,000	0.0
Sanitary Discharge agreements	70,000	33,374	40,000	(42.9)
Local Improvement Ratepayer Share / Leacock Service / Enviro-save fees	50,917	94,523	51,567	1.3
<b>TOTAL REVENUES</b>	7,727,374	8,127,734	8,228,070	6.5
<b>Surplus Available For Contribution To Water &amp; Wastewater Reserve Fund</b>	4,911,266	5,554,990	5,500,157	12.0

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**  
**WASTEWATER SYSTEM**

**EXPENDITURES**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Waste Water Treatment Plant	1,397,060	1,287,322	1,393,771	(0.2)
Sludge Management	303,000	301,200	337,000	11.2
Sanitary Sewer Pumping Stations	400,174	409,080	418,331	4.5
Envirosave Program	11,161	3,360	11,161	0.0
Engineering Services	162,909	143,558	101,571	(37.7)
Collection System	195,938	123,193	196,599	0.3
Municipal Taxes, Insurance & Audit	141,296	138,509	143,620	1.6
Pollution Inspection & Control	204,570	166,522	125,860	(38.5)
<b>TOTAL OPERATING EXPENDITURES</b>	<b>2,816,108</b>	<b>2,572,744</b>	<b>2,727,913</b>	<b>(3.1)</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**  
**WATERWORKS SYSTEM**

**SUMMARY OF EXPENDITURES & REVENUES**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
<b><u>EXPENDITURES</u></b>				
Operating (see detail page 37A)	3,690,078	3,520,930	4,086,203	10.7
<b>TOTAL EXPENDITURES</b>	3,690,078	3,520,930	4,086,203	10.7
<b><u>REVENUES</u></b>				
Water Rates	6,029,483	6,338,446	6,406,083	6.2
Local Improvement - Ratepayers' Share	33,737	47,514	33,737	0.0
Recoveries from Capital Projects	30,000	22,861	30,000	0.0
Other Revenue	156,240	167,854	188,240	20.5
<b>TOTAL REVENUES</b>	6,249,460	6,576,675	6,658,060	6.5
<b>Surplus Available For Contribution To Water &amp; Wastewater Reserve Fund</b>	2,559,382	3,055,745	2,571,857	0.5

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**  
**WATERWORKS SYSTEM**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

<b><u>EXPENDITURES - OPERATING</u></b>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Filtration Plant	1,256,768	1,190,361	1,244,403	(1.0)
Storage	23,348	16,126	23,456	0.5
Distribution & Transmission System	679,696	661,613	902,770	32.8
General Administration	898,201	786,690	1,024,664	14.1
Water Efficiency Program	4,800	0	4,800	0.0
Engineering Services	170,135	215,806	108,031	(36.5)
Billing & Collecting	609,070	603,491	644,290	5.8
Source Water Protection	0	0	86,946	0.0
Municipal Taxes	48,060	46,843	46,843	(2.5)
<b>TOTAL OPERATING EXPENDITURES</b>	<b>3,690,078</b>	<b>3,520,930</b>	<b>4,086,203</b>	<b>10.7</b>

**CITY OF ORILLIA**  
**2019 ANNUAL OPERATING BUDGET**  
**STORM WATER SYSTEM**

**SUMMARY OF EXPENDITURES & REVENUES**

**DIRECTOR/ENVIRONMENTAL SERVICES AND OPERATIONS DEPARTMENT**

<u><b>EXPENDITURES</b></u>	<b>2018 APPROVED BUDGET</b>	<b>2018 ACTUAL</b>	<b>2019 APPROVED BUDGET</b>	<b>% BUDGET/ BUDGET</b>
Storm Water System	92,142	68,504	85,983	(6.7)
General Administration	34,186	33,854	35,399	3.5
Engineering Services	98,939	75,899	98,253	(0.7)
<b>TOTAL EXPENDITURES</b>	<b>225,267</b>	<b>178,257</b>	<b>219,635</b>	<b>(2.5)</b>
<u><b>REVENUES</b></u>				
Storm Water Surcharge	238,500	263,386	253,188	6.2
<b>TOTAL REVENUES</b>	<b>238,500</b>	<b>263,386</b>	<b>253,188</b>	<b>6.2</b>
<b>Funds available for transfer to (from) Storm Water Reserve Fund</b>	<b>13,233</b>	<b>85,129</b>	<b>33,553</b>	<b>153.6</b>

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**  
**INDEX**

<u>PAGE</u>	<u>RESERVE</u>	<u>BALANCE JAN 1/18</u>	<u>2018 NET CHANGE</u>	<u>BALANCE DEC 31/18</u>	<u>2019 BUDGET CHANGE</u>	<u>BALANCE DEC 31/19</u>
41	Barnfield Point Recreation Centre	686,736	59,472	746,208	19,500	765,708
<b>42</b>	<b>Boards &amp; Commissions</b>	<b>349,754</b>	<b>9,149</b>	<b>358,903</b>	<b>6,400</b>	<b>365,303</b>
43	Capital Contingency	874,416	620,943	1,495,359	(458,000)	1,037,359
<b>44</b>	<b>City Centre</b>	<b>(278,457)</b>	<b>303,959</b>	<b>25,502</b>	<b>68,400</b>	<b>93,902</b>
45	Community Improvement Plan	425,000	237,358	662,358	97,594	759,952
<b>46</b>	<b>Development Charges</b>	<b>(15,872,175)</b>	<b>2,877,075</b>	<b>(12,995,100)</b>	<b>(2,277,000)</b>	<b>(15,272,100)</b>
47	Development Charges Incentives Reserve	772,059	93,071	865,130	125,000	990,130
<b>48</b>	<b>Dougall Canal</b>	<b>5,834</b>	<b>(4,523)</b>	<b>1,311</b>	<b>50</b>	<b>1,361</b>
49	Downtown Orillia Management Board	45,562	3,340	48,902	3,300	52,202
<b>50</b>	<b>Elections</b>	<b>140,860</b>	<b>(66,137)</b>	<b>74,723</b>	<b>37,450</b>	<b>112,173</b>
51	Equipment Pool	457,677	311,460	769,137	(463,000)	306,137
<b>52</b>	<b>Façade Improvement</b>	<b>74,559</b>	<b>(1,965)</b>	<b>72,594</b>	<b>(72,594)</b>	<b>0</b>
53	Farmers' Market Renovations	4,573	(4,022)	551	0	551
<b>54</b>	<b>Federal Gas Tax Reserve</b>	<b>822,731</b>	<b>626,874</b>	<b>1,449,605</b>	<b>(619,082)</b>	<b>830,523</b>
55	Fire Equipment	556,974	(488,289)	68,685	(418,000)	(349,315)
<b>56</b>	<b>2 Hunter Valley Road</b>	<b>808,185</b>	<b>25,465</b>	<b>833,650</b>	<b>42,000</b>	<b>875,650</b>
57	Land Acquisition	(16,599,349)	761,935	(15,837,414)	(2,987,463)	(18,824,877)
<b>58</b>	<b>Landfill Closure/Post Closure Reserve</b>	<b>665,996</b>	<b>375,433</b>	<b>1,041,429</b>	<b>(129,500)</b>	<b>911,929</b>
59	Leacock Home	136,443	(114,460)	21,983	13,500	35,483
<b>60</b>	<b>Major Facilities Capital Maintenance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,183,000</b>	<b>1,183,000</b>
61	Major Capital Facilities	(45,107,381)	7,042,430	(38,064,951)	4,552,628	(33,512,323)
<b>62</b>	<b>Major Facilities Operating Reserve</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
63	Marina	583,700	(201,500)	382,200	85,000	467,200



**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**  
**INDEX**

<u>PAGE</u>	<u>RESERVE</u>	<u>BALANCE JAN 1/18</u>	<u>2018 NET CHANGE</u>	<u>BALANCE DEC 31/18</u>	<u>2019 BUDGET CHANGE</u>	<u>BALANCE DEC 31/19</u>
64	Municipal Operations Centre	271,102	94,312	365,414	(534,000)	(168,586)
<b>65</b>	<b>OCIF Fund - Roads</b>	<b>3,926</b>	<b>3,358</b>	<b>7,284</b>	<b>100</b>	<b>7,384</b>
66	OCIF Fund - Storm Water	39,000	5,513	44,513	263,500	308,013
<b>67</b>	<b>Opera House Concert Piano</b>	<b>14,475</b>	<b>768</b>	<b>15,243</b>	<b>740</b>	<b>15,983</b>
68	Opera House	110,392	117,420	227,812	(97,200)	130,612
<b>69</b>	<b>Park Development Reserve</b>	<b>(966,164)</b>	<b>341,450</b>	<b>(624,714)</b>	<b>622,500</b>	<b>(2,214)</b>
70	Park Equipment	157,957	84,689	242,646	86,000	328,646
<b>71</b>	<b>Parking</b>	<b>1,794,574</b>	<b>63,530</b>	<b>1,858,104</b>	<b>124,149</b>	<b>1,982,253</b>
72	Purchase of Parkland (5% Cash-in-lieu)	762,944	49,748	812,692	(829,700)	(17,008)
<b>73</b>	<b>Roads</b>	<b>1,145,140</b>	<b>523,436</b>	<b>1,668,576</b>	<b>(918,000)</b>	<b>750,576</b>
74	Self-Insurance	233,900	90,856	324,756	(20,082)	304,674
<b>75</b>	<b>Self-Insurance - WSIB</b>	<b>275,540</b>	<b>100,851</b>	<b>376,391</b>	<b>140,100</b>	<b>516,491</b>
76	Social & Health Services Reserve	846,000	1,606,326	2,452,326	822,000	3,274,326
<b>77</b>	<b>Storm Water</b>	<b>(7,835)</b>	<b>148,748</b>	<b>140,913</b>	<b>52,353</b>	<b>193,266</b>
78	Tax Rate Stabilization	1,902,960	2,768,376	4,671,336	692,365	5,363,701
<b>79</b>	<b>Trails</b>	<b>(555,705)</b>	<b>412,364</b>	<b>(143,341)</b>	<b>283,400</b>	<b>140,059</b>
80	Transit Equipment	44,371	127,178	171,549	224,500	396,049
<b>81</b>	<b>Transit - Dedicated Gas Tax</b>	<b>341,419</b>	<b>72,159</b>	<b>413,578</b>	<b>18,794</b>	<b>432,372</b>
82	Water & Wastewater	15,627,887	5,250,581	20,878,468	3,240,014	24,118,482
<b>83</b>	<b>Youth Opportunities</b>	<b>36,265</b>	<b>24,722</b>	<b>60,987</b>	<b>700</b>	<b>61,687</b>
	<b>TOTALS</b>	<b>(48,368,155)</b>	<b>24,353,453</b>	<b>(24,014,702)</b>	<b>2,981,416</b>	<b>(21,033,286)</b>

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE	
<b>Reserve balance, January 1, 2019</b>	746,208	To provide funds for the eventual replacement of the Barnfield Point Recreation Centre, and its major equipment components.  In 2018, capital projects returned surplus funds as listed below:	
Proposed Revenues			
Interest	13,000		2017/18 - Lighting Replacement \$13,842
Contribution from the 2019 Operating Budget	56,500		<u>\$13,842</u>
<b>Total</b>	69,500	<b>BUDGET COMMENT</b>	
Proposed Expenditures		The contribution to the 2019 Capital Budget is to finance:	
Contribution to the 2019 Capital Budget	50,000		- Barnfield Point Sewage System Replacement \$40,000 - Barnfield Point Furniture Replacement 10,000
			<u>\$50,000</u>
<b>Total</b>	50,000		
<b>Reserve balance, December 31, 2019</b>	765,708		

<b>ORILLIA POLICE SERVICES</b>	<b>Values Influence 06-6-4355</b>	<b>Crime Prevention 06-6-4350</b>	<b>Special Expenditures 06-6-4100</b>	
<b>Reserve balance, January 1, 2019</b>	3,793	504	1,989	
Other revenue	---	---	---	
Expenditure	---	---	---	
<b>Reserve balance, December 31, 2019</b>	3,793	504	1,989	

<b>ORILLIA PUBLIC LIBRARY</b>	<b>General 56-6-3210</b>	<b>Book Purchase 56-6-3220</b>		
<b>Reserve balance, January 1, 2019</b>	217,201	135,416		
Other revenue	3,900	2,500		
Expenditure	---	---		
<b>Reserve balance, December 31, 2019</b>	221,101	137,916		

## RESERVES AND ALLOWANCES

## 2019 RESERVES AND RESERVE FUNDS BUDGET

Capital Contingency

00-6-4316

**Deficits from Capital Projects Closed in 2018**

2017 - Corporate Video	\$566
2018 - New Horizons Senior Program	1,059
2017 - Rotary Place Maintenance	866
2016 - Stormwater Pond Maint. & Assessment	52
2015 - City wide Transit Study	61
2016 - Stormwater Flushing Program	2,681

Total	<u><u>\$5,285</u></u>
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**Supplemental Approvals in 2018**

2018 - Fleet Addition - Plow Trucks	\$9,921
2018 - Old Barrie Road Trail Relocation	100,000
2018 - Sir Samuel Steel Building-Electrical Conduit Replacement	25,000

Total	<u><u>\$134,921</u></u>
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**Surpluses from Capital Projects Closed in 2018**

2018 - City Centre - Generator	\$482
2017 - Sir Sam Steele Exit and Exterior Renov	3,989
2017 - City Centre Structural	10,478
2017 - Fire Station 2 Overhead Doors	6,121
2017 - Kitchener Park Utility Building	299
2016 - Interpretive Park Signage	598
2018 - Leg Services Vehicle	487
2016 - Annual Road Program	16,387
2017 - Line Painting	10,126
2016 - Waste Diversion Site Storm Sewer Line	188
2016 - Kitchener Park Action Plan	1,588
2018 - Waste Diversion Site Reuse Depot	4,497
2015/16 - Sidewalk Program & Spot Repairs	48,329
2016 - Audible Pedestrian Signals	7,146
2016 - Opticom Priority Control System	1,572
2015/16 - Water Distribution System Rehab	10,648
2018 - New Transit Shelter Program	160
2015 - Tourism Strategy	34,950
2015 - Downtown Retail Mix	171
2015 - Decontamination Tent	168
2017 - Boardwalk Couchiching Beach	1,530
2016 - Orillia's 150 Anniversary	2,141
2012/14 - Coldwater Rd Reconstruction	34,244
2015/16 - Fittons Rd	7,614
2017 - Borland St. Right of Way	5,001
2014 - Waste Diversion Site Design	19

Total	<u><u>\$208,933</u></u>
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**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2019</b>	1,495,359	Capital contingency accumulated from capital project surpluses.
Proposed Revenues  1-time contribution from 2019 Capital Budget	  92,000	See opposite page for a list of project that returned surpluses to the reserve or required additional funds in 2018.  \$550,000 one-time funding was contributed to the reserve from the 2018 surplus.
<b>Total</b>	92,000	<b>BUDGET COMMENT</b>
Proposed Expenditures  Contribution to the 2019 Capital Budget	  550,000	The contribution to the 2019 Capital Budget is to finance:  <div style="text-align: right; margin-right: 20px;">                     - Roof Replacement - North Wing <span style="float: right;">\$550,000</span> </div> <div style="text-align: right; margin-right: 20px;"> <hr style="width: 100px; margin-left: auto; margin-right: 0;"/> <span style="float: right;"><u>\$550,000</u></span> </div>
<b>Total</b>	550,000	
<b>Reserve balance, December 31, 2019</b>	1,037,359	



2019 RESERVES AND RESERVE FUNDS BUDGET

Community Improvement Plan

00-6-4450

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2019</b>	662,358	The 2014 budget created this reserve based on a recommendation from the Council-adopted Downtown Tomorrow Plan. The Community Improvement Plan will provide financial incentives starting in 2017 to encourage development and redevelopment within the broader Downtown Tomorrow Plan study area.
Proposed Revenues		
Contribution from the 2019 Operating Budget	225,000	
Balance of Façade Improvement Program Reserve	72,594	
<b>Total</b>	297,594	<b>BUDGET COMMENT</b>
Proposed Expenditures		
Grant Payments	200,000	
<b>Total</b>	200,000	
<b>Reserve balance, December 31, 2019</b>	759,952	

2019 RESERVES AND RESERVE FUNDS BUDGET

RESERVES AND ALLOWANCES

Development Charges

38-9-8011

**Supplemental Approvals in 2018**

Sidewalk Plow Machines	\$300,000
Waste Water Master Plan	44,800
Fleet Addition - Plow Trucks	9,921
Tertiary Treatment	130,439
Total	<u><u>\$485,160</u></u>

**Surpluses from Capital Projects Closed in 2018**

2012-2015 - Coldwater Rd Reconstruction	\$166,070
2016 - Dec Charge Background Study	6,045
Total	<u><u>\$172,115</u></u>

**Deficits from Capital Projects Closed in 2018**

2015 - City wide Transit Study	\$546
Total	<u><u>\$546</u></u>



**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	(12,995,100)	On October 25, 1993, the City of Orillia passed a new Development Charges By-law, applicable to residential and non-residential properties. A new by-law is required to be approved at least every five years. Council approved the current by-law in February 2018.  See opposite page for a list of projects that returned surpluses to the reserve or required additional funds in 2018.
Proposed Revenues		
Interest	(325,000)	
Estimated 2019 Contributions from Developers	3,200,000	
<b>Total</b>	<b>2,875,000</b>	
Proposed Expenditures		<b>BUDGET COMMENT</b>
Contribution to the 2019 Capital Budget	4,917,000	The contribution to the 2019 Capital Budget is to finance: <ul style="list-style-type: none"> <li>- West Ridge Boulevard Widening <span style="float: right;">\$1,620,000</span></li> <li>- Reconstruction of Front Street South <span style="float: right;">260,000</span></li> <li>- Lacie Street EA and Design <span style="float: right;">200,000</span></li> <li>- Inch Farm Industrial Land Servicing <span style="float: right;">260,000</span></li> <li>- Orchard Point Traffic Study <span style="float: right;">49,000</span></li> <li>- Housing Strategy <span style="float: right;">45,000</span></li> <li>- Zone 3 Booster Pumping Station - Phase 2 Expansion <span style="float: right;">110,000</span></li> <li>- Multi-Use Trail (Stone Ridge Blvd to TransCanada Pipeline) <span style="float: right;">24,000</span></li> <li>- West Orillia Park Construction <span style="float: right;">2,349,000</span></li> </ul>
Contribution to the 2019 Social & Health Services Operating Budget	235,000	
<b>Total</b>	<b>5,152,000</b>	
<b>Reserve balance, December 31, 2019</b>	<b>(15,272,100)</b>	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	865,130	<p>The Development Charges By-law was updated in August of 1999. During the review process leading up to the new By-law, it was determined that the City had paid for some growth-related infrastructure out of the general tax levy over the preceding years. In 1999, Development Charges repaid these amounts to the City. This reserve was created with the funds repaid to the City from the Development Charges Reserve.</p> <p>Beginning in 2014, Council approved annual contribution to the reserve to ensure sufficient funds are available to support the ongoing moratorium on industrial development charges.</p> <p>Industrial Development Charges totalling \$31,929 were funded in 2018 for the following properties:</p> <ul style="list-style-type: none"> <li>- 290 West Street South</li> <li>- 23 Brammer Drive</li> </ul>
Proposed Revenues		
Contribution from the 2019 Operating Budget	125,000	
<b>Total</b>	125,000	
Proposed Expenditures		<b>BUDGET COMMENT</b>
<b>Total</b>	0	
<b>Reserve balance, December 31, 2019</b>	990,130	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	1,311	<p>This reserve fund was established to fund the maintenance of the northern portion of the Dougall Canal (formerly the Couchiching Point Canal). In the 2018 budget, the South Dougall Canal was added to the scope of the maintenance program.</p> <p>This reserve is funded through a special levy on the benefiting properties.</p>
Proposed Revenues		
Tax Levy	17,615	
Interest	50	
<b>Total</b>	17,665	<b>BUDGET COMMENT</b>
Proposed Expenditures		
Canal Maintenance	17,615	
<b>Total</b>	17,615	
<b>Reserve balance, December 31, 2019</b>	1,361	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

**RESERVE FUNDS**  
Downtown Orillia Management Board  
09-6-3200

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	48,902	Provides funds for various DMB purposes.
Proposed Revenues		
Contribution from the Downtown Management Board Operating Budget	2,500	
Interest	800	
<b>Total</b>	3,300	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2019</b>	52,202	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	74,723	Provides for municipal election expenses. Elections are held every four years.
Proposed Revenues Contribution from the 2019 Operating Budget	37,900	
<b>Total</b>	37,900	<b>BUDGET COMMENT</b>
Proposed Expenditures Contribution to the 2019 Operating Budget	450	
<b>Total</b>	450	
<b>Reserve balance, December 31, 2019</b>	112,173	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>				
<b>Reserve balance, January 1, 2019</b>	769,137	Provides for the replacement of the Equipment Pool inventory. The most recent estimated total replacement cost value of the inventory is approximately \$14 million.				
Proposed Revenues Contribution from the 2019 Operating Budget	1,026,000	<p>The equipment is charged out on an hourly basis to operational and capital accounts. The excess of rental revenues over the cost of operating the equipment is set aside in this reserve, but has to be supplemented in order to provide an adequate contribution level.</p> <p>In 2018, capital projects returned surplus funds as listed below:</p> <table style="margin-left: auto; margin-right: auto; border-collapse: collapse;"> <tr> <td style="text-align: right;">2018 - Equipment Replacement</td> <td style="text-align: right;">\$56,460</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black;"><u>\$56,460</u></td> </tr> </table>	2018 - Equipment Replacement	\$56,460		<u>\$56,460</u>
2018 - Equipment Replacement	\$56,460					
	<u>\$56,460</u>					
<b>Total</b>	1,026,000	<p>\$500,000 one-time funding was contributed to the reserve from the 2018 surplus.</p>				
Proposed Expenditures Contribution to the 2019 Capital Budget	1,489,000	<b>BUDGET COMMENT</b>				
<b>Total</b>	1,489,000	<p>The contribution to the 2019 Capital Budget is to finance:</p> <table style="margin-left: auto; margin-right: auto; border-collapse: collapse;"> <tr> <td style="text-align: right;">- Annual Replacement Program</td> <td style="text-align: right;">\$1,489,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black;"><u>\$1,489,000</u></td> </tr> </table>	- Annual Replacement Program	\$1,489,000		<u>\$1,489,000</u>
- Annual Replacement Program	\$1,489,000					
	<u>\$1,489,000</u>					
<b>Reserve balance, December 31, 2019</b>	306,137					

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	72,594	<p>Provides a reserve for the Façade Improvement Program. This program provides funding for approved renovations to properties in the Downtown Community Improvement Area.</p> <p>In 2016, Council approved the Downtown Community Improvement Program (DTCIP) which includes a façade improvement component. As a result, grants under the old Façade Improvement program will be phased out and replaced by the new program. The remaining balance of the Façade Improvement Reserve will be transferred to the DTCIP reserve in 2019.</p> <p>In 2018, a total of \$1,965 in grants was paid to façade projects.</p>
Proposed Revenues		
<b>Total</b>	0	<b>BUDGET COMMENT</b>
Proposed Expenditures		
Transfer to the Community Improvement Program Reserve	72,594	
<b>Total</b>	72,594	
<b>Reserve balance, December 31, 2019</b>	0	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2019</b>	551	<p>Provides a reserve for renovation of the Farmers' Market facilities.</p> <p>The reserve is made up of surpluses generated by Farmers' Market operations. Deficits are also funded from this reserve.</p> <p>In 2018, the operating budget incurred a \$4,022 deficit which was funded from this reserve.</p>
Proposed Revenues		
<b>Total</b>	0	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2019</b>	551	



**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE						
<b>Reserve balance, January 1, 2019</b>	1,449,605	Federal gas tax revenues are contributed to this reserve as required under the Municipal Funding Agreement with AMO. Expenditures are limited to environmentally sustainable infrastructure projects within the categories of public transit, water, wastewater, solid waste, roads, bridges, and community energy systems.  In 2018, \$161,000 was returned to this reserve from the 2015/16 Fittons Road project.						
Proposed Revenues								
Federal Gas Tax Allocation	1,890,918							
Interest	25,000							
<b>Total</b>	1,915,918	<b>BUDGET COMMENT</b>						
Proposed Expenditures		The contribution to the 2019 Capital Budget is to finance: <table style="margin-left: 40px; width: 60%; border: none;"> <tr> <td style="padding-left: 20px;">- West Ridge Boulevard Widening</td> <td style="text-align: right;">\$348,000</td> </tr> <tr> <td style="padding-left: 20px;">- Reconstruction of Front Street South</td> <td style="text-align: right;">2,187,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$2,535,000</td> </tr> </table>	- West Ridge Boulevard Widening	\$348,000	- Reconstruction of Front Street South	2,187,000		\$2,535,000
- West Ridge Boulevard Widening	\$348,000							
- Reconstruction of Front Street South	2,187,000							
	\$2,535,000							
Contribution to the 2019 Capital Budget	2,535,000							
<b>Total</b>	2,535,000	Funds committed to projects are kept in the reserve to earn interest until needed. However, committed funds are not included in the opening or closing balances.						
<b>Reserve balance, December 31, 2019</b>	830,523							

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE						
<b>Reserve balance, January 1, 2019</b>	68,685	Provides a reserve for replacement of fire trucks, other major firefighting equipment and dispatch equipment.						
Proposed Revenues		In 2018, capital projects returned surplus funds as listed below:						
Contribution from the 2019 Operating Budget	232,000	<table style="width: 100%; border: none;"> <tr> <td style="width: 70%;">2017 - Rescue Equipment</td> <td style="text-align: right;">\$535</td> </tr> <tr> <td>2018 - Bunker Gear</td> <td style="text-align: right;">176</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$711</td> </tr> </table>	2017 - Rescue Equipment	\$535	2018 - Bunker Gear	176		\$711
2017 - Rescue Equipment	\$535							
2018 - Bunker Gear	176							
	\$711							
<b>Total</b>	232,000	<b>BUDGET COMMENT</b>						
Proposed Expenditures								
Contribution to the 2019 Capital Budget	650,000	<table style="width: 100%; border: none;"> <tr> <td style="width: 70%;">The contribution to the 2019 Capital Budget is to finance:</td> <td></td> </tr> <tr> <td style="padding-left: 20px;">- Pumper Apparatus</td> <td style="text-align: right;">\$650,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$650,000</td> </tr> </table>	The contribution to the 2019 Capital Budget is to finance:		- Pumper Apparatus	\$650,000		\$650,000
The contribution to the 2019 Capital Budget is to finance:								
- Pumper Apparatus	\$650,000							
	\$650,000							
<b>Total</b>	650,000							
<b>Reserve balance, December 31, 2019</b>	(349,315)							

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>				
<b>Reserve balance, January 1, 2019</b>	833,650	To provide funds for the eventual replacement of the building's major components.  In 2018, \$44,535 was transferred to the HVAC and Light Post Repair projects.				
Proposed Revenues  Contribution from the 2019 Operating Budget	72,000					
<b>Total</b>	72,000	<b>BUDGET COMMENT</b>				
Proposed Expenditures  Contribution to the 2019 Capital Budget	30,000	The contribution to the 2019 Capital Budget is to finance: <table style="margin-left: auto; margin-right: 0; border-collapse: collapse;"> <tr> <td style="padding-right: 20px;">- 2 Hunter Valley Road - HVAC Replacement</td> <td style="text-align: right; padding-right: 20px;">\$30,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$30,000</td> </tr> </table>	- 2 Hunter Valley Road - HVAC Replacement	\$30,000		\$30,000
- 2 Hunter Valley Road - HVAC Replacement	\$30,000					
	\$30,000					
<b>Total</b>	30,000					
<b>Reserve balance, December 31, 2019</b>	875,650					

2019 RESERVES AND RESERVE FUNDS BUDGET

RESERVES AND ALLOWANCES

Land Acquisition

20-9-21

<u>Surpluses from Projects Closed in 2018</u>	
2016 - School Disposals	\$6,798
2017 - Parking Lot Repair	8,200
2017 - Charles Street Road Allowance	1,000
	<u>\$15,998</u>
<u>Supplemental Approvals in 2018</u>	
Waterfront Development	\$130,000
Total	<u>\$130,000</u>

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	(15,837,414)	<p>Provides for land acquisition costs for various municipal purposes. This fund allows the City to be in a position to acquire required property as it becomes available.</p> <p>In 2018, the net operating revenue of \$459,746 from the 70 Front Street property was contributed to this reserve.</p> <p>In 2018, net revenue from land transactions totalling \$995,325 was contributed to this reserve.</p>
Proposed Revenues		
Interest	(400,000)	
Sale of Land	1,000,000	
Net Rent Revenue - 70 Front Street North	394,537	
<b>Total</b>	994,537	<b>BUDGET COMMENT</b>
Proposed Expenditures		<p>The contribution to the 2019 Capital Budget is to finance:</p> <ul style="list-style-type: none"> <li>- 70 Front Street North - Roof Membrane Replacement \$600,000</li> <li>- Inch Farm Industrial Lands Servicing 3,302,000</li> <li>- Sale and Promotion of 70 Front Street North 80,000</li> </ul> <p style="text-align: right;"><u>\$3,982,000</u></p>
Contribution to the 2019 Capital Budget	3,982,000	
<b>Total</b>	3,982,000	
<b>Reserve balance, December 31, 2019</b>	(18,824,877)	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>								
<b>Reserve balance, January 1, 2019</b>	1,041,429	Beginning in 2014, the intent of the reserve is to set aside funds to offset the cost of closure and post-closure maintenance of the landfill site.								
Proposed Revenues										
Contribution from the 2019 Operating Budget	460,000									
Interest	15,500									
<b>Total</b>	475,500	<b>BUDGET COMMENT</b>								
Proposed Expenditures		The contribution to the 2019 Capital Budget is to finance: <table border="0" style="margin-left: 40px;"> <tr> <td>- Waste Diversion Site Capping - Phase 1</td> <td align="right">\$50,000</td> </tr> <tr> <td>- Kitchener Park Action Plan - Phase 2 - Construction</td> <td align="right">530,000</td> </tr> <tr> <td>- Waste Diversion Site Closure - Post Closure Reporting</td> <td align="right">25,000</td> </tr> <tr> <td></td> <td align="right"><u>\$605,000</u></td> </tr> </table>	- Waste Diversion Site Capping - Phase 1	\$50,000	- Kitchener Park Action Plan - Phase 2 - Construction	530,000	- Waste Diversion Site Closure - Post Closure Reporting	25,000		<u>\$605,000</u>
- Waste Diversion Site Capping - Phase 1	\$50,000									
- Kitchener Park Action Plan - Phase 2 - Construction	530,000									
- Waste Diversion Site Closure - Post Closure Reporting	25,000									
	<u>\$605,000</u>									
Contribution to the 2019 Capital Budget	605,000									
<b>Total</b>	605,000									
<b>Reserve balance, December 31, 2019</b>	911,929									

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE						
<b>Reserve balance, January 1, 2019</b>	21,983	To provide funds for improvements to the Leacock Home.						
Proposed Revenues								
Contribution from the 2019 Operating Budget	98,000							
Interest	500							
<b>Total</b>	98,500	<b>BUDGET COMMENT</b>						
Proposed Expenditures		The contribution to the 2019 Capital Budget is to finance: <table style="margin-left: 40px; margin-top: 10px;"> <tr> <td style="padding-left: 20px;">- Leacock Boathouse Railing/Decking</td> <td style="text-align: right;">\$15,000</td> </tr> <tr> <td style="padding-left: 20px;">- Leacock Museum Master Plan</td> <td style="text-align: right;">70,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$85,000</td> </tr> </table>	- Leacock Boathouse Railing/Decking	\$15,000	- Leacock Museum Master Plan	70,000		\$85,000
- Leacock Boathouse Railing/Decking	\$15,000							
- Leacock Museum Master Plan	70,000							
	\$85,000							
Contribution to the 2019 Capital Budget	85,000							
<b>Total</b>	85,000							
<b>Reserve balance, December 31, 2019</b>	35,483							

	PROPOSED ACTIVITY	PURPOSE										
<b>Reserve balance, January 1, 2019</b>	-	The reserve was established with the 2019 budget to provide funds for the capital maintenance of major facilities that are do not have separate reserves. (These include Library, Fire Station, Recreation Centre, etc.)										
Proposed Revenues												
Contribution from the 2019 Operating Budget	1,700,000											
Interest												
<b>Total</b>	1,700,000	<b>BUDGET COMMENT</b>										
Proposed Expenditures		The contribution to the 2019 Capital Budget is to finance: <table style="margin-left: 40px; width: 80%; border-collapse: collapse;"> <tr> <td>- Library - Exterior HVAC Ductwork Insulation Replacement</td> <td style="text-align: right;">\$337,000</td> </tr> <tr> <td>- Brian Orser Arena Lighting Upgrades</td> <td style="text-align: right;">50,000</td> </tr> <tr> <td>- Rotary Place HVAC Equipment Retrofit</td> <td style="text-align: right;">100,000</td> </tr> <tr> <td>- West Orillia Sports Complex Concrete and Asphalt Repair</td> <td style="text-align: right;">30,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$517,000</td> </tr> </table>	- Library - Exterior HVAC Ductwork Insulation Replacement	\$337,000	- Brian Orser Arena Lighting Upgrades	50,000	- Rotary Place HVAC Equipment Retrofit	100,000	- West Orillia Sports Complex Concrete and Asphalt Repair	30,000		\$517,000
- Library - Exterior HVAC Ductwork Insulation Replacement	\$337,000											
- Brian Orser Arena Lighting Upgrades	50,000											
- Rotary Place HVAC Equipment Retrofit	100,000											
- West Orillia Sports Complex Concrete and Asphalt Repair	30,000											
	\$517,000											
Contribution to the 2019 Capital Budget	517,000											
<b>Total</b>	517,000											
<b>Reserve balance, December 31, 2019</b>	1,183,000											



2019 RESERVES AND RESERVE FUNDS BUDGET

RESERVE FUND  
Major Capital Facilities  
41-9-01

**Supplemental Approvals in 2018**

Trunk Sewer Upgrade	\$ 235,000
Centennial Drive Class EA	15,500
Opera House Restoration Project	1,100,000
Building Hope Transaction Costs	3,000
Recreation Centre	850,000
	<u>\$2,203,500</u>

**Surpluses from Capital Projects Closed in 2018**

None	
	<u>\$0</u>

**Deficits from Capital Projects Closed in 2018**

2018 - Building Hope Transaction Costs	\$4,404
Total	<u>\$4,404</u>

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE												
<b>Reserve balance, January 1, 2019</b>	(38,064,951)	To provide funds for Major Capital Facilities (Library, Fire Station, Recreation Facilities, Port Building, VOC Project).  \$485,000 one-time funding was contributed to the reserve from the 2018 surplus.												
Proposed Revenues														
Contribution from the 2019 Operating Budget	6,002,628													
Interest	(835,000)													
<b>Total</b>	5,167,628	<b>BUDGET COMMENT</b>												
Proposed Expenditures		The contribution to the 2019 Capital Budget is to finance: <table style="margin-left: 40px; width: 80%; border: none;"> <tr> <td>- Transit Terminal Study</td> <td style="text-align: right;">\$50,000</td> </tr> <tr> <td>- Waterfront Parkland Design Plan</td> <td style="text-align: right;">75,000</td> </tr> <tr> <td>- Evacuation Centre Generator</td> <td style="text-align: right;">400,000</td> </tr> <tr> <td>- Centennial Park Skate Trail</td> <td style="text-align: right;">60,000</td> </tr> <tr> <td>- 255 West Street S. - On/Off Site Monitoring &amp; Maintenance</td> <td style="text-align: right;">30,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;"><u>\$615,000</u></td> </tr> </table>	- Transit Terminal Study	\$50,000	- Waterfront Parkland Design Plan	75,000	- Evacuation Centre Generator	400,000	- Centennial Park Skate Trail	60,000	- 255 West Street S. - On/Off Site Monitoring & Maintenance	30,000		<u>\$615,000</u>
- Transit Terminal Study	\$50,000													
- Waterfront Parkland Design Plan	75,000													
- Evacuation Centre Generator	400,000													
- Centennial Park Skate Trail	60,000													
- 255 West Street S. - On/Off Site Monitoring & Maintenance	30,000													
	<u>\$615,000</u>													
Contribution to the 2019 Capital Budget	615,000													
<b>Total</b>	615,000													
<b>Reserve balance, December 31, 2019</b>	(33,512,323)													

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	0	To offset the impact on the tax levy from the first year operating costs of new major capital facilities.
Proposed Revenues Contribution from the 2019 Operating Budget	597,500	
<b>Total</b>	597,500	<b>BUDGET COMMENT</b>
Proposed Expenditures Transfer to Tax Rate Stabilization Reserve	597,500	Starting in 2015, Council authorized that the balance and contributions to the Major Facilities Operating Reserve be transferred to the Tax Rate Stabilization Reserve.
<b>Total</b>	597,500	
<b>Reserve balance, December 31, 2019</b>	0	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>				
<b>Reserve balance, January 1, 2019</b>	382,200	To provide Capital expansion and improvements to the Waterfront Marina.  In 2018, Council approved an additional \$28,000 contribution to the 2017/18 Waterfront Park Repair and Replacement program.				
Proposed Revenues  Contribution from the 2019 Operating Budget	120,000					
<b>Total</b>	120,000	<b>BUDGET COMMENT</b>				
Proposed Expenditures  Contribution to the 2019 Capital Budget	35,000	The contribution to the 2019 Capital Budget is to finance: <table style="margin-left: auto; margin-right: auto; border-collapse: collapse;"> <tr> <td style="padding: 0 20px;">- Dock Lighting and Safety Ladders</td> <td style="text-align: right; padding: 0 20px;">\$35,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$35,000</td> </tr> </table>	- Dock Lighting and Safety Ladders	\$35,000		\$35,000
- Dock Lighting and Safety Ladders	\$35,000					
	\$35,000					
<b>Total</b>	35,000					
<b>Reserve balance, December 31, 2019</b>	467,200					

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE						
<b>Reserve balance, January 1, 2019</b>	365,414	<p>This reserve was established in 1998 for the expansion of the James St. Operations garage. After the expansion was completed in 2004, the reserve was retained to be used for the ultimate replacement of the Operations Centre or component parts.</p> <p>In 2018, \$20,701 was returned to the reserve from the 2017 Sand Dome Replacement project.</p>						
Proposed Revenues								
Contribution from the 2019 Operating Budget	96,000							
Interest	1,000							
<b>Total</b>	97,000	<b>BUDGET COMMENT</b>						
Proposed Expenditures		<p>The contribution to the 2019 Capital Budget is to finance:</p> <table style="margin-left: auto; margin-right: auto; border-collapse: collapse;"> <tr> <td style="padding-right: 20px;">- Roof Repair and Lighting Upgrades</td> <td style="text-align: right;">\$621,000</td> </tr> <tr> <td style="padding-right: 20px;">- Carbon Monoxide Detection System Replacement</td> <td style="text-align: right;">10,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$631,000</td> </tr> </table>	- Roof Repair and Lighting Upgrades	\$621,000	- Carbon Monoxide Detection System Replacement	10,000		\$631,000
- Roof Repair and Lighting Upgrades	\$621,000							
- Carbon Monoxide Detection System Replacement	10,000							
	\$631,000							
Contribution to the 2019 Capital Budget	631,000							
<b>Total</b>	631,000							
<b>Reserve balance, December 31, 2019</b>	(168,586)							



2019 RESERVES AND RESERVE FUNDS BUDGET

Ontario Community Infrastructure Fund - Storm Water

17-9-05

	PROPOSED ACTIVITY	PURPOSE	
<b>Reserve balance, January 1, 2019</b>	44,513	The Ontario Community Infrastructure Fund formula based grant designated for storm water projects is contributed to this reserve.	
Proposed Revenues			
Grants	1,301,000		
Interest	2,500		
<b>Total</b>	1,303,500	<b>BUDGET COMMENT</b>	
Proposed Expenditures		The contribution to the 2019 Capital Budget is to finance:	
Contribution to the 2019 Capital Budget	1,040,000		- Front Street South - Reconstruction \$1,040,000
			<u>\$1,040,000</u>
<b>Total</b>	1,040,000		
<b>Reserve balance, December 31, 2019</b>	308,013		

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2019</b>	15,243	To provide funds for the repair and eventual replacement of the Opera House concert piano. This reserve was initiated as part of an agreement with the Orillia Concert Association. Contributions to this fund come from fees earned from the piano rental.
Proposed Revenues		
Interest	240	
Contribution from Piano Rentals	500	
<b>Total</b>	740	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2019</b>	15,983	



**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2019</b>	227,812	<p>To provide funds for improvements to the Opera House.</p> <p>Contributions to this fund come from the Operating Budget and from an Opera House seat surtax of \$1.50.</p> <p>In 2018, \$3,098 was returned to this reserve from the 2017 Lightfoot Bust project and \$13,210 from the 2014 Marquee Sign project.</p>
Proposed Revenues		
Interest	2,800	
Contribution from 2018 Seat Surtax	24,000	
Contribution from the 2019 Operating Budget	76,000	
<b>Total</b>	102,800	
Proposed Expenditures		<b>BUDGET COMMENT</b>
Contribution to the 2019 Capital Budget	200,000	<p>The contribution to the 2019 Capital Budget is to finance:</p> <p style="margin-left: 40px;">- Opera House Roof Replacement <span style="float: right;">\$200,000</span></p> <p style="text-align: right; margin-right: 20px;"><u>\$200,000</u></p>
<b>Total</b>	200,000	
<b>Reserve balance, December 31, 2019</b>	130,612	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	(624,714)	Provides funds for the development and redevelopment of parkland.
Proposed Revenues		
Contribution from the 2019 Operating Budget	630,000	
Interest	(7,500)	
<b>Total</b>	622,500	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2019</b>	(2,214)	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	242,646	Provides funds for purchase of park equipment and playground apparatus.  In 2018, \$1,688 was returned to the reserve from the 2013 to 2017 Playground Apparatus projects.
Proposed Revenues  Contribution from the 2019 Operating Budget	86,000	
<b>Total</b>	86,000	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2019</b>	328,646	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	1,858,104	Provides funds for purchase and development of downtown parking. Funded by surplus of parking revenues.  In 2018, Council approved an additional \$83,500 contribution to the Lot #7 Paving project
Proposed Revenues		
Contribution from the 2019 Operating Budget	209,149	
Interest	30,000	
<b>Total</b>	239,149	
Proposed Expenditures		<b>BUDGET COMMENT</b>
Contribution to the 2019 Capital Budget	115,000	
<b>Total</b>	115,000	
		The contribution to the 2019 Capital Budget is to finance:
		- Waterfront/BIA Area Traffic & Parking Study <span style="float: right;">\$70,000</span>
		- Municipal Parking Lot - Garden Renovations and Refresh <span style="float: right;">35,000</span>
		- Transit Terminal Study <span style="float: right;">10,000</span>
		<span style="border-top: 1px solid black; border-bottom: 3px double black; display: inline-block; width: 100px;">\$115,000</span>
<b>Reserve balance, December 31, 2019</b>	1,982,253	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2019</b>	812,692	Provides for the purchase and development of parkland.
Proposed Revenues		This account is funded from cash contributions in lieu of parkland dedications by developers pursuant to the Planning Act, and from the sale of surplus parkland.
Contribution from Developers	140,000	Developers contributed \$128,584 to this reserve in 2018.
Interest	6,300	In 2018, Council approved an additional \$93,000 contribution to the Victoria Park project.
<b>Total</b>	146,300	<b>BUDGET COMMENT</b>
Proposed Expenditures		The contribution to the 2019 Capital Budget is to finance:
Contribution to the 2019 Capital Budget	976,000	<ul style="list-style-type: none"> <li>- J.B. Tudhope Memorial Park Improvements <span style="float: right;">\$200,000</span></li> <li>- Rotary Aqua Theatre <span style="float: right;">225,000</span></li> <li>- West Orillia Park Construction <span style="float: right;">551,000</span></li> </ul> <div style="text-align: right; margin-top: 5px;"> <u><u>\$976,000</u></u> </div>
<b>Total</b>	976,000	
<b>Reserve balance, December 31, 2019</b>	(17,008)	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE																
<b>Reserve balance, January 1, 2019</b>	1,668,576	Provides funds for the redevelopment of the City's roads system.																
Proposed Revenues		In 2018, surpluses from the following projects were returned to the reserve:																
Contribution from the 2019 Operating Budget	878,000	<table style="width: 100%; border: none;"> <tr> <td style="width: 80%;">2015 - Coldwater Rd Reconstruction</td> <td style="text-align: right;">\$83,513</td> </tr> <tr> <td>2016 - Elmer Ave Recon</td> <td style="text-align: right;">17,478</td> </tr> <tr> <td>2016/17 - Annual Road Programs</td> <td style="text-align: right;">311,370</td> </tr> <tr> <td>2016 - Queen St Design</td> <td style="text-align: right;">58,790</td> </tr> <tr> <td>2016 - Water Distribution System Rehab</td> <td style="text-align: right;">7,785</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;"><u>\$478,936</u></td> </tr> </table>	2015 - Coldwater Rd Reconstruction	\$83,513	2016 - Elmer Ave Recon	17,478	2016/17 - Annual Road Programs	311,370	2016 - Queen St Design	58,790	2016 - Water Distribution System Rehab	7,785		<u>\$478,936</u>				
2015 - Coldwater Rd Reconstruction	\$83,513																	
2016 - Elmer Ave Recon	17,478																	
2016/17 - Annual Road Programs	311,370																	
2016 - Queen St Design	58,790																	
2016 - Water Distribution System Rehab	7,785																	
	<u>\$478,936</u>																	
<b>Total</b>	878,000	In 2018, Council approved an additional \$30,000 contribution to the Sidewalk Program project and \$45,500 to the 2018 Road Resurfacing project.																
Proposed Expenditures		<b>BUDGET COMMENT</b>																
Contribution to the 2019 Capital Budget	1,796,000	The contribution to the 2019 Capital Budget is to finance: <table style="width: 100%; border: none; margin-left: 20px;"> <tr> <td style="width: 80%;">- West Ridge Boulevard Widening</td> <td style="text-align: right;">\$410,000</td> </tr> <tr> <td>- Front Street South - Reconstruction</td> <td style="text-align: right;">900,000</td> </tr> <tr> <td>- Roads Inventory Management System (RIMS)</td> <td style="text-align: right;">35,000</td> </tr> <tr> <td>- Lacie Street EA and Design</td> <td style="text-align: right;">250,000</td> </tr> <tr> <td>- Traffic Monitoring Equipment Update</td> <td style="text-align: right;">15,000</td> </tr> <tr> <td>- Orchard Point Traffic Study</td> <td style="text-align: right;">6,000</td> </tr> <tr> <td>- Traffic Controller Update Program</td> <td style="text-align: right;">180,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;"><u>\$1,796,000</u></td> </tr> </table>	- West Ridge Boulevard Widening	\$410,000	- Front Street South - Reconstruction	900,000	- Roads Inventory Management System (RIMS)	35,000	- Lacie Street EA and Design	250,000	- Traffic Monitoring Equipment Update	15,000	- Orchard Point Traffic Study	6,000	- Traffic Controller Update Program	180,000		<u>\$1,796,000</u>
- West Ridge Boulevard Widening	\$410,000																	
- Front Street South - Reconstruction	900,000																	
- Roads Inventory Management System (RIMS)	35,000																	
- Lacie Street EA and Design	250,000																	
- Traffic Monitoring Equipment Update	15,000																	
- Orchard Point Traffic Study	6,000																	
- Traffic Controller Update Program	180,000																	
	<u>\$1,796,000</u>																	
<b>Total</b>	1,796,000																	
<b>Reserve balance, December 31, 2019</b>	750,576																	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	324,756	Provides for the liability of self-insured equipment and deductible amounts.  The fund is financed from premium savings.
Proposed Revenues		
Interest	5,000	
Departmental Insurance (from Operating Budget)	749,000	
<b>Total</b>	754,000	<b>BUDGET COMMENT</b>
Proposed Expenditures		
2018 Insurance Payment	624,082	
Allowance for 2018 Insurance Settlements/Adjusters' Fees	150,000	
<b>Total</b>	774,082	
<b>Reserve balance, December 31, 2019</b>	304,674	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	376,391	Provides for the liability of self-insured WSIB coverage.  The fund is financed from premium savings.  In 1998, Council approved the transfer of WSIB coverage from the premium-based Schedule 1 to the self-insured Schedule 2.
Proposed Revenues		
Interest	7,100	
Departmental WSIB Payments	313,000	
<b>Total</b>	320,100	<b>BUDGET COMMENT</b>
Proposed Expenditures		
WSIB Claims/Insurance/Claims Management	180,000	
<b>Total</b>	180,000	
<b>Reserve balance, December 31, 2019</b>	516,491	



**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	2,452,326	To offset future year-to-year spikes in County social and health service costs due to capital projects.  The Reserve was established in the 2015 Budget.
Proposed Revenues Contribution from the 2019 Operating Budget	914,000	
<b>Total</b>	914,000	<b>BUDGET COMMENT</b>
Proposed Expenditures Contribution to Operating	92,000	
<b>Total</b>	92,000	
<b>Reserve balance, December 31, 2019</b>	3,274,326	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2019</b>	140,913	Provides for replacement, construction and purchase of major storm water structures and facilities. The Reserve Fund was established in the 2017 budget.
Proposed Revenues		In 2018, surpluses from the following projects were returned to the reserve:
Contribution from the 2019 Operating Budget	740,000	2017 - Catch Basin Retrofits <span style="float: right;">\$490</span>
Contribution from the Operating Budget	33,553	2018 - Storm Pump Stn Ladder Replacement <span style="float: right;">3,806</span>
Interest	3,800	<u><u>\$4,296</u></u>
<b>Total</b>	<b>777,353</b>	<b>BUDGET COMMENT</b>
Proposed Expenditures		The contribution to the 2019 Capital Budget is to finance:
Contribution to the 2019 Capital Budget	725,000	- West Ridge Boulevard Widening <span style="float: right;">\$322,000</span>
		- Lacie Street EA and Design <span style="float: right;">150,000</span>
		- Stormwater Rehabilitation Program <span style="float: right;">235,000</span>
		- Fleet Additions <span style="float: right;">18,000</span>
		<u><u>\$725,000</u></u>
<b>Total</b>	<b>725,000</b>	
<b>Reserve balance, December 31, 2019</b>	<b>193,266</b>	

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE				
<b>Reserve balance, January 1, 2019</b>	4,671,336	Provides a contingency allowance for the Operating Budget.  It is accumulated from a portion of prior years' operating surpluses.  In the 2015 Budget Council authorized that the balance and future contributions to the Major Facilities Operating Reserve be transferred to the Tax Rate Stabilization Reserve.				
Proposed Revenues						
Transfer from Major Facilities Operating Reserve	597,500					
Contribution from the 2019 Operating Budget	644,865					
<b>Total</b>	1,242,365					
Proposed Expenditures		<b>BUDGET COMMENT</b>				
Contribution to the 2019 Capital Budget	550,000	The contribution to the 2019 Capital Budget is to finance: <table style="margin-left: 40px; margin-top: 10px;"> <tr> <td style="padding-left: 20px;">- City Centre - Roof Replacement - North Wing</td> <td style="text-align: right;">\$550,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$550,000</td> </tr> </table>	- City Centre - Roof Replacement - North Wing	\$550,000		\$550,000
- City Centre - Roof Replacement - North Wing	\$550,000					
	\$550,000					
<b>Total</b>	550,000					
<b>Reserve balance, December 31, 2019</b>	5,363,701					

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	(143,341)	Funding from this reserve fund is allocated for future Capital requirements of the trail systems. It will be necessary to build the reserve fund to a level which can support the continuing expansion and eventual replacement of the trail system.  In 2018, \$298,396 was contributed to this reserve from Lightfoot Trail and Highway 12 projects.
Proposed Revenues		
Contribution from the 2019 Operating Budget	284,000	
Interest	(600)	
<b>Total</b>	283,400	
Proposed Expenditures		<b>BUDGET COMMENT</b>
<b>Total</b>	0	
<b>Reserve balance, December 31, 2019</b>	140,059	

2019 RESERVES AND RESERVE FUNDS BUDGET

Transit Equipment Replacement & Purchase

03-6-4332

	PROPOSED ACTIVITY	PURPOSE				
<b>Reserve balance, January 1, 2019</b>	171,549	Provides for the replacement and purchase of buses and other major transit expenditures.				
Proposed Revenues		The Transit System has a fleet of eight conventional buses and one specially adapted wheelchair bus.				
Contribution from the 2019 Operating Budget	274,000	It will be necessary to build the reserve fund to a level which can support the continuing replacement of the transit fleet and support equipment.				
Interest	4,500	In 2018, \$1,356 was returned to the reserve from the 2016 Automated Transit Stop project and \$3,974 from the Signal Pre-emption project.				
<b>Total</b>	278,500	<b>BUDGET COMMENT</b>				
Proposed Expenditures		The contribution to the 2019 Capital Budget is to finance:				
Contribution to the 2019 Capital Budget	54,000	<table style="width: 100%; border: none;"> <tr> <td style="text-align: right;">- New Transit Shelter Program</td> <td style="text-align: right;">\$54,000</td> </tr> <tr> <td></td> <td style="text-align: right;"><u>\$54,000</u></td> </tr> </table>	- New Transit Shelter Program	\$54,000		<u>\$54,000</u>
- New Transit Shelter Program	\$54,000					
	<u>\$54,000</u>					
<b>Total</b>	54,000					
<b>Reserve balance, December 31, 2019</b>	396,049					

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>
<b>Reserve balance, January 1, 2019</b>	413,578	This fund receives grant revenue from the Province of Ontario under the Dedicated Gas Tax Funds for the Public Transportation Program. Receipts are allocated amongst municipalities with transit systems using a formula based on a combination of ridership and population.
Proposed Revenues		
Allocated Provincial Gas Tax	548,399	
Interest	3,600	
<b>Total</b>	551,999	<b>BUDGET COMMENT</b>
Proposed Expenditures		
Contribution to the 2017 Operating Budget	533,205	
<b>Total</b>	533,205	
<b>Reserve balance, December 31, 2019</b>	432,372	

2019 RESERVES AND RESERVE FUNDS BUDGET

RESERVES AND ALLOWANCES

Water & Wastewater

02-6-4310

Surpluses from Capital Projects Closed in 2018

Supplemental Approvals in 2018

Tertiary Treatment	\$369,561
Collins Drive - Legal Costs	9,500
Waste Water Master Plan	5,200
Total	<u>\$384,261</u>

2017 - WWTC - Tower Replacement	\$37
2012-2015 - Coldwater Rd Reconstruction	362,231
2015/16 - Fittons Rd	85,279
2016 - Elmer Ave Recon	95,626
2015 - Sanitary Sewer System	41,609
2017 - WFP Condition Assessment	85,037
2016 - Commerce Rd SPS Rehab	29,672
2017 - Hydrant & Chamber Markers	3,454
2017 - WFP - Taste & Odour	131,365
2016 - Water Treatment Control System Rehab	2,355
2018 - Water Facility & Equip Rehab	38,989
2015 - Fire Hydrant & Air Relief Valve Replacement	962
2016 - Harvie Hill Reservoir Cleaning & Inspection	23,358
2017 - Inflow & Infiltration	7,732
2017 - Rosemary Rd Reservoir Cleaning & Inspection	37,400
2017 - Groundwater Wells Performance Testing	565
2015-17 - Water Distribution Rehab System Program	107,231
2016 - WWTC secondary Boiler for Primary Digester	24,504
2017 - Wastewater Facilities and Equipment rehab	21,129
2016 - Queen St Design	12,164
	<u>\$1,110,699</u>

**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	<b>PROPOSED ACTIVITY</b>	<b>PURPOSE</b>																														
<b>Reserve balance, January 1, 2019</b>	20,878,468	Provides for replacement, construction and purchase of major waterworks and sanitary sewer structures and facilities. The funding is the net operating surplus from previous year's operations.  See opposite page for a list of project that returned surpluses to the reserve or required additional funds.																														
Proposed Revenues																																
Interest	358,000																															
Contribution from the 2019 Operating Budget	8,072,014																															
<b>Total</b>	<b>8,430,014</b>	<b>BUDGET COMMENT</b>																														
Proposed Expenditures		The contribution to the 2019 Capital Budget is to finance: <table border="0" style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding-left: 20px;">- Front Street South - Reconstruction</td> <td align="right">\$2,113,000</td> </tr> <tr> <td style="padding-left: 20px;">- Laclie Street EA and Design</td> <td align="right">150,000</td> </tr> <tr> <td style="padding-left: 20px;">- Annual Road Spot Repair Program</td> <td align="right">120,000</td> </tr> <tr> <td style="padding-left: 20px;">- Permit to Take Water Renewal - Ground Supply Wells</td> <td align="right">35,000</td> </tr> <tr> <td style="padding-left: 20px;">- Wastewater Treatment Centre Facilities &amp; Equipment Rehabilitation</td> <td align="right">280,000</td> </tr> <tr> <td style="padding-left: 20px;">- Water Facilities and Equipment Rehabilitation</td> <td align="right">165,000</td> </tr> <tr> <td style="padding-left: 20px;">- Collection / Distribution System Rehabilitation</td> <td align="right">250,000</td> </tr> <tr> <td style="padding-left: 20px;">- Harvie Hill Water Standpipe Repairs and Painting</td> <td align="right">440,000</td> </tr> <tr> <td style="padding-left: 20px;">- Well 1 and Well 2 Refurbishment</td> <td align="right">75,000</td> </tr> <tr> <td style="padding-left: 20px;">- Water Treatment Control System Rehabilitation</td> <td align="right">130,000</td> </tr> <tr> <td style="padding-left: 20px;">- Wastewater Treatment Centre Control System Rehabilitation</td> <td align="right">260,000</td> </tr> <tr> <td style="padding-left: 20px;">- Monitoring Well Decommissioning</td> <td align="right">20,000</td> </tr> <tr> <td style="padding-left: 20px;">- Sewage Pumping Station Rehabilitation - Fittons Road East</td> <td align="right">1,100,000</td> </tr> <tr> <td style="padding-left: 20px;">- Fleet Additions</td> <td align="right">17,000</td> </tr> <tr> <td style="padding-left: 20px;">- Communications System Enhancement</td> <td align="right">35,000</td> </tr> </table>	- Front Street South - Reconstruction	\$2,113,000	- Laclie Street EA and Design	150,000	- Annual Road Spot Repair Program	120,000	- Permit to Take Water Renewal - Ground Supply Wells	35,000	- Wastewater Treatment Centre Facilities & Equipment Rehabilitation	280,000	- Water Facilities and Equipment Rehabilitation	165,000	- Collection / Distribution System Rehabilitation	250,000	- Harvie Hill Water Standpipe Repairs and Painting	440,000	- Well 1 and Well 2 Refurbishment	75,000	- Water Treatment Control System Rehabilitation	130,000	- Wastewater Treatment Centre Control System Rehabilitation	260,000	- Monitoring Well Decommissioning	20,000	- Sewage Pumping Station Rehabilitation - Fittons Road East	1,100,000	- Fleet Additions	17,000	- Communications System Enhancement	35,000
- Front Street South - Reconstruction	\$2,113,000																															
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- Sewage Pumping Station Rehabilitation - Fittons Road East	1,100,000																															
- Fleet Additions	17,000																															
- Communications System Enhancement	35,000																															
Contribution to the 2019 Capital Budget	5,190,000																															
<b>Total</b>	<b>5,190,000</b>	<u><u>\$5,190,000</u></u>																														
<b>Reserve balance, December 31, 2019</b>	24,118,482																															



**CITY OF ORILLIA**  
**2019 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE
<b>Reserve balance, January 1, 2019</b>	60,987	In each year, the balance of unspent donations to the Youth Centre are contributed to this reserve. Balances in the reserve will be used for programming and special projects in future years.
Proposed Revenues Interest	700	
<b>Total</b>	700	<b>BUDGET COMMENT</b>
Proposed Expenditures		
<b>Total</b>	0	
<b>Reserve balance, December 31, 2019</b>	61,687	

**CITY OF ORILLIA  
CAPITAL PROGRAM  
2019  
(Thousands of dollars)**

PROJECT	PAGE	2019	RESERVE DEVELOPMENT 2019 CAPITAL			
			FUNDS	CHARGES	TAX LEVY	EXTERNAL
<b>CORPORATE SERVICES</b>						
Municipal Service and Organizational Review	1	85			85	
<b>CORPORATE COMMUNICATIONS AND TOURISM</b>						
Secondary Gateway Signage	2	150			150	
<b>FACILITIES AND SPECIAL PROJECTS</b>						
City Centre - Roof Replacement and Deck Repair Design Fees- North Wing (Phase 1)	3	1,100	1,100			Tax Rate Stabilization Reserve 550 / Capital Contingency Reserve 550
Municipal Operations Centre - Roof Repair and Lighting Upgrades	4	621	621			Municipal Operations Centre Reserve
70 Front Street North - Roof Membrane Replacement	5	600	600			Land Acquisition Reserve
Municipal Operations Centre - Carbon Monoxide Detection System Replacement	6	10	10			Municipal Operations Centre Reserve
2 Hunter Valley Road - HVAC Replacement	7	30	30			2 Hunter Valley Road Reserve
Library - Exterior HVAC Ductwork Insulation Replacement	8	337	337			Major Capital Facilities Reserve
City Centre - Structural Repairs	9	200	200			City Centre Reserve
Library - Electrical Room Climate Control	10	18			18	
City Centre - Brick Restoration	11	75	75			City Centre Reserve
City Centre - Carpet/Flooring Replacement	12	20	20			City Centre Reserve
Library - Stair and Bike Rack Repair	13	28			28	
Library - Stair and Bike Rack Repair	76	2			2	
City Centre - Council Chambers AV Upgrades and Refurbishment - Design	77	40			40	
<b>HUMAN RESOURCES</b>						
Pay Equity Plans	14	75			75	
<b>IT</b>						
Smart City Initiatives - Phase Two	78	90			90	
<b>DEVELOPMENT SERVICES AND ENGINEERING</b>						
<b>- ENGINEERING</b>						
West Ridge Boulevard Widening	15	2,700	1,080	1,620		Federal Gas Tax Reserve 348 / Roads Reserve 410 / Stormwater Reserve 322
Reconstruction of Front Street South	16	6,500	5,200	260		1,040 Federal Gas Tax Reserve 2,187 / Roads Reserve 900 / Water & Wastewater Reserve 2,113 / OCIF 1,040
Annual Road Resurfacing Program	17	718			245	473 Ontario Community Infrastructure Funds(Roads) 473
Annual Sidewalk Program	18	410			410	
Road Inventory Management System (RIMS) Updates	19	35	35			Roads Reserve
Signal Pre-emption System (various intersections)	20	14			14	
Audible Pedestrian Signal Upgrades (various intersections)	21	42			42	
Laclie Street EA and Design	22	750	550	200		Roads Reserve 250 / Water & Wastewater Reserve 150 / Stormwater 150
Traffic Monitoring Equipment Update	23	15	15			Roads Reserve
Inch Farm Industrial Lands Servicing / Sewage Pumping and Forcemain	24	3,562	3,302	260		Land Acquisition Reserve
Orchard Point Traffic Study	79	55	6	49		Roads Reserve

**CITY OF ORILLIA  
CAPITAL PROGRAM  
2019  
(Thousands of dollars)**

PROJECT	PAGE	2019	RESERVE DEVELOPMENT 2019 CAPITAL			
			FUNDS	CHARGES	TAX LEVY	EXTERNAL
<b>- PARKING</b>						
Waterfront / BIA Area Traffic and Parking Study	25	70	70			Parking Reserve
Municipal Parking Lot - Garden Renovations and Refresh	26	35	35			Parking Reserve
<b>- TRANSIT</b>						
Transit Terminal Study	27	60	60			Major Capital Facilities Reserve 50 / Parking Reserve 10
New Transit Shelter Program	28	54	54			Transit Equipment Reserve
<b>- PLANNING</b>						
Housing Strategy	29	50		45	5	
<b>ECONOMIC DEVELOPMENT</b>						
Sale and Promotion of 70 Front Street North	30	80	80			Land Acquisition Reserve
<b>ENVIRONMENTAL SERVICES AND OPERATIONS</b>						
255 West Street South - On/Off Site Monitoring & Maintenance	31	30	30			Major Capital Facilities Reserve
Waste Diversion Site Capping - Phase 1	32	50	50			Landfill Closure/Post Closure Reserve
Traffic Controller Update Program	33	180	180			Roads Reserve
Pavement Markings	34	30			30	
Kitchener Park Action Plan - Phase 2 - Construction	35	530	530			Landfill Closure/Post Closure Reserve
Sidewalk Spot Repair Program	36	50			50	
Annual Road Spot Repair Program	37	160	120		40	Water and Wastewater Reserve
Retro-Reflectometer	38	43			43	
Waste Diversion Site Closure - Post Closure Reporting	39	25	25			Landfill Closure/Post Closure Reserve
70 Front Street North - On-Going Environmental Monitoring Program	40	30			30	
Solid Waste Collection - Contract Review and Procurement	81	45			45	
<b>- WATER / WASTEWATER</b>						
Permit to Take Water Renewal - Ground Supply Wells	41	35	35			Water and Wastewater Reserve
Wastewater Treatment Centre Facilities & Equipment Rehabilitation	42	280	280			Water and Wastewater Reserve
Water Facilities and Equipment Rehabilitation	43	165	165			Water and Wastewater Reserve
Collection / Distribution System Rehabilitation Program	44	250	250			Water and Wastewater Reserve
Harvie Hill Water Standpipe Repairs and Painting	45	440	440			Water and Wastewater Reserve
Well 1 & Well 2 Refurbishment	46	75	75			Water and Wastewater Reserve
Water Treatment Control System Rehabilitation	47	130	130			Water and Wastewater Reserve
Wastewater Treatment Centre Control System Rehabilitation	48	260	260			Water and Wastewater Reserve
Monitoring Well Decommissioning	49	20	20			Water and Wastewater Reserve
Sewage Pumping Station Rehabilitation - Fittons Road East	50	1,100	1,100			Water and Wastewater Reserve
Zone 3 Booster Pumping Station - Phase 2 Expansion	51	110		110		

**CITY OF ORILLIA  
CAPITAL PROGRAM  
2019**  
(Thousands of dollars)

**FINAL APPROVALS  
February 4, 2019**

PROJECT	PAGE	2019	RESERVE DEVELOPMENT 2019 CAPITAL			
			FUNDS	CHARGES	TAX LEVY	EXTERNAL
<b>- STORMWATER</b>						
Stormwater Rehabilitation Program	52	235	235			Stormwater Reserve
<b>FLEET</b>						
Fleet Replacement-Environmental Services & Operations/Parks, Recreation & Culture	53	1489	1489			Equipment reserve
Fleet Additions - Environmental Services & Operations/Parks, Recreation & Culture	54	75	35		40	Stormwater Reserve 18 / Water and Wastewater Reserve 17
Fleet Equipment - Scan Tool - Environmental Services & Operations	55	20			20	
<b>FIRE</b>						
Communication System Enhancement	56	70	35		35	Water & Wastewater Reserve
Pumper Fire Apparatus	57	650	650			Fire Equipment Reserve
Telephone System Replacement	58	15			15	
<b>LIBRARY</b>						
Responsive Website Upgrade	83	27			27	
<b>PARKS, RECREATION AND CULTURE</b>						
Barnfield Point Recreation Centre Sewage System Replacement	59	40	40			Barnfield Point Recreation Centre Reserve
Opera House Roof Replacement	60	200	200			Opera House Restoration Reserve
Brian Orser Arena Lighting Upgrades	61	50	50			Major Capital Facilities Reserve
Leacock Boathouse Railing/Decking	62	15	15			Leacock Home Reserve
Leacock Museum Master Plan	63	70	70			Leacock Home Reserve
Waterfront Parkland Design Plan	64	75	75			Major Capital Facilities Reserve
Rotary Place HVAC Equipment Retrofit	65	100	100			Major Capital Facilities Reserve
J.B. Tudhope Memorial Park Improvements	66	300	200		100	Purchase of Parkland Reserve
Kitchener Park Ball Diamond Repair	67	33			33	
Multi-Use Trail (Stone Ridge Blvd to TransCanada Pipeline)	68	24		24		
Special Event Waste Diversion Stations	69	26			26	
Rotary Aqua Theatre	70	225	225			Purchase of Parkland Reserve
Ontario Winter Games	71	20			20	
Barnfield Point Recreation Centre Furniture	72	10	10			Barnfield Point Recreation Centre Reserve
West Orillia Sports Complex Concrete and Asphalt Repair	73	30	30			Major Capital Facilities Reserve
Evacuation Centre Generator - Orillia Recreation Centre	74	400	400			Major Capital Facilities Reserve
Dock Lighting and Safety Ladders - Port of Orillia	75	35	35			Marina Reserve
West Orillia Park Construction	87	2,900	551	2,349		Purchase of Parkland Reserve
Rowing Club Building Repairs	88	35			35	
Brant Street Park Improvements	89	50			50	
Centennial Park Skate Trail	92	60	60			Major Capital Facilities Reserve
J.B. Tudhope Memorial Park Disc Golf Course	94	30			15	15 Orillia Disc Golf Association
<b>NEW ITEMS ADDED AT BUDGET COMMITTEE:</b>						
Contribution to the Capital Contingency Reserve	NEW 01	92			92	
<b>TOTAL</b>		30,070	21,675	4,917	1,950	1,528