

CITY OF ORILLIA



2021 ANNUAL BUDGET

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CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET
TAX RATIOS 2011-2021

	Tax Ratio Ranges of Fairness		1998 Transition Ratios	2011 Tax Ratios	2012 Tax Ratios	2013 Tax Ratios	2014 Tax Ratios	2015 Tax Ratios	2016 Transition Ratios	2016 Tax Ratios	2017 Tax Ratios	2018 Transition Ratios	2018 Tax Ratios	2019 Tax Ratios	2020 Transition Ratios	2020 Tax Ratios	2021 Tax Ratios		
	Minimum	Maximum																	
Residential/Farm			1.0000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	1.000000	
Multi-Residential	1.0000	1.1000	2.8183	1.642353	1.682062	1.642860	1.624006	1.607277	1.591771	1.591771	1.532300	1.532300	1.477261	1.424000	1.384583	1.378000	1.378000	1.378000	
New Multi-Residential	1.0000	1.1000	N/A	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	1.100000	
Commercial Occupied	0.6000	1.1000	2.1206	1.980000	1.965000	1.938696	1.922718	1.905867	1.890065	1.890065	1.900000	1.900000	1.881444	1.865283	1.849990	1.849500	1.849500	1.849500	
Industrial Occupied	0.6000	1.1000	4.5268	1.947100	1.990815	1.943422	1.916554	1.876715	1.839152	1.839152	1.852318	1.852318	1.855585	1.850000	1.853926	1.842000	1.842000	1.842000	
Landfill	0.6000	0.7000									0.600000	0.600000	0.600000	0.598872	0.597728	0.597728	0.597728	0.597728	
Pipelines	0.6000	0.7000	1.9650	2.758151	2.811890	2.776566	2.773081	2.773081	2.773081	2.773081	2.790567	2.790567	2.813445	2.835303	2.855968	2.855968	2.855968	2.855968	
Farmlands			0.2500	0.250000	0.250000	0.250000	0.025000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000
Managed Forests			0.2500	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000	0.250000
Municipal Levy Increase				2.00%	1.95%	3.80%	1.60%	3.90%		3.86%	3.83%		3.33%	3.25%		3.57%	0.00%		

2021 ANNUAL OPERATING BUDGET
COMPARISON OF MUNICIPAL TAX LEVIES AND TAX RATES 2011-2021

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
MUNICIPAL TAX LEVY	38,335,961	39,798,956	41,902,148	42,991,861	45,073,482	47,167,521	48,794,950	51,972,021	54,921,757	57,917,180	59,185,582
MUNICIPAL TAX RATES											
RESIDENTIAL	1.124481%	1.101134%	1.139062%	1.142804%	1.170073%	1.198244%	1.213503%	1.220341%	1.224041%	1.233517%	1.232466%
MULTI-RESIDENTIAL	1.846795%	1.852175%	1.871319%	1.855920%	1.880631%	1.907331%	1.859451%	1.802762%	1.743034%	1.699785%	1.698338%
NEW MULTI-RESIDENTIAL	1.236929%	1.211247%	1.252968%	1.257084%	1.287080%	1.318069%	1.334853%	1.342375%	1.346445%	1.356869%	1.355713%
COMMERCIAL OCCUPIED - LOW BAND	1.880660%	1.810653%	1.843494%	1.865145%	1.884906%	1.932380%	1.986043%	1.954501%	1.939244%	1.932361%	1.935540%
COMMERCIAL OCCUPIED - HIGH BAND	3.761320%	3.852454%	3.922328%	3.968393%	4.010439%	4.111447%	4.225624%	4.158512%	4.126051%	4.111406%	4.118171%
COMMERCIAL EXCESS LAND - LOW BAND	1.316462%	1.267457%	1.290446%	1.305601%	1.319434%	1.352666%	1.390230%	1.368151%	1.357471%	1.352653%	1.354878%
COMMERCIAL EXCESS LAND - HIGH BAND	2.632924%	2.696718%	2.745630%	2.777875%	2.807307%	2.878013%	2.957937%	2.910959%	2.888235%	2.877964%	2.882720%
COMMERCIAL VACANT LAND - LOW BAND	1.316462%	1.267457%	1.290446%	1.305601%	1.319434%	1.352666%	1.390230%	1.368151%	1.357471%	1.352653%	1.354878%
COMMERCIAL VACANT LAND - HIGH BAND	2.632924%	2.696718%	2.745630%	2.777875%	2.807307%	2.878013%	2.957937%	2.910959%	2.888235%	2.877984%	2.882720%
INDUSTRIAL OCCUPIED	2.189477%	2.192154%	2.213678%	2.190246%	2.195894%	2.203753%	2.247793%	2.264446%	2.264476%	2.272138%	2.270202%
INDUSTRIAL EXCESS LAND	1.423160%	1.424900%	1.438891%	1.423660%	1.427331%	1.432440%	1.461066%	1.471890%	1.471909%	1.476890%	1.475632%
INDUSTRIAL VACANT LAND	1.423160%	1.424900%	1.438891%	1.423660%	1.427331%	1.432440%	1.461066%	1.471890%	1.471909%	1.476890%	1.475632%
LANDFILLS								0.732205%	0.733044%	0.737308%	0.736679%
PIPELINES	3.101488%	3.096268%	3.162681%	3.169088%	3.244707%	3.322829%	3.386361%	3.322347%	3.470527%	3.522885%	3.519883%
FARMLANDS	0.281120%	0.275284%	0.284766%	0.285701%	0.292518%	0.299561%	0.303376%	0.295221%	0.306010%	0.308379%	0.308117%
MANAGED FORESTS	0.281120%	0.275284%	0.284766%	0.285701%	0.292518%	0.299561%	0.303376%	0.295221%	0.306010%	0.308379%	0.308117%

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

SUMMARY OF EXPENDITURES & REVENUES

	PAGE	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
<u>NET EXPENDITURES</u>				
Functional Summary of Net Expenditures	2-3	63,787,974	64,435,983	1.0
Capital Tax Levy		2,000,000	2,000,000	0.0
TOTAL TAX BURDEN		65,787,974	66,435,983	1.0
<u>REVENUES</u>				
Taxation and General Revenues	4	65,787,974	66,435,983	1.0
TOTAL REVENUES		65,787,974	66,435,983	1.0
SURPLUS (DEFICIT)		0	0	

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

NET EXPENDITURES

<u>FUNCTIONAL SUMMARY OF NET EXPENDITURES</u>	PAGE	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Corporate Services	5-8	5,736,044	4,944,207	(13.8)
Health & Social Services	9-10	6,473,614	7,288,614	12.6
Reserves	11	16,864,819	16,194,010	(4.0)
Contingency	12	200,000	100,000	(50.0)
Recreation	13-14	5,435,303	5,464,651	0.5
Culture	15-16	1,158,870	1,202,939	3.8
Engineering and Transportation Services	17-18	900,092	975,101	8.3
Transit System	19-20	1,545,045	1,551,307	0.4
Transportation Services	21-22	3,811,888	3,932,543	3.2

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

NET EXPENDITURES

<u>FUNCTIONAL SUMMARY OF NET EXPENDITURES (continued)</u>	PAGE	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Waste Management Services	23-24	1,720,719	2,060,862	19.8
Street Lighting	25	885,672	1,138,412	28.5
Equipment	26-27	(596,118)	(700,332)	17.5
Fire Services	28-29	7,441,797	7,417,091	(0.3)
Development Services	30-31	593,627	446,667	(24.8)
Business Development	32-33	630,639	1,104,684	75.2
Boards & Committees	34	10,985,963	11,315,227	3.0
TOTAL NET EXPENDITURES		63,787,974	64,435,983	1.0

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

REVENUES

<u>TAXATION AND GENERAL REVENUES</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Taxation	57,933,327	59,146,073	2.1
Allowance for Supplementary Taxes	520,000	820,000	57.7
Payments in Lieu of Taxes	4,521,681	4,508,944	(0.3)
Orillia Power Promissory Notes	924,750	314,750	(66.0)
Orillia Power Dividend	1,100,000	858,000	(22.0)
Contribution from Reserves	0	0	0.0
Penalty and Interest on Taxes	770,000	770,000	0.0
Miscellaneous General Revenues	18,216	18,216	0.0
TOTAL TAXATION AND GENERAL REVENUES	65,787,974	66,435,983	1.0

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

CAO

EXPENDITURES

<u>CORPORATE SERVICES</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Council Expense - Mayor, Members of Council, Office	544,462	562,571	3.3
CAO's Department	512,479	478,002	(6.7)
Clerk's Department	801,188	712,032	(11.1)
Legislative Services	544,891	620,886	13.9
Animal Control	176,824	166,168	(6.0)
Financial Services Department	1,506,048	1,512,311	0.4
Information Technology	1,119,544	1,245,109	11.2
Facilities Department	2,186,116	1,835,144	(16.1)
Human Resources Department	653,953	830,536	27.0
Corporate Communications & Tourism	698,241	0	(100.0)

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

CAO

EXPENDITURES

<u>CORPORATE SERVICES (continued)</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Boards and Committees Remuneration	21,800	21,800	0.0
Grants	32,000	32,000	0.0
Contract Services	97,095	97,095	0.0
Tax Collection Costs, Write-offs & Assessment Adjustments	590,000	590,000	0.0
Property Assessment Services	420,334	415,389	(1.2)
General Liability Insurance	282,838	311,122	10.0
Sundry Corporate Services Expense	47,940	48,440	1.0
Sustainable Orillia Grant	10,000	10,000	0.0
Child Advocacy Grant	15,940	15,940	0.0
Accessibility Advisory Committee	1,750	1,750	0.0
Information Orillia	0	25,000	0.0
TOTAL CORPORATE SERVICES EXPENDITURES	10,263,443	9,531,295	(7.1)

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

CAO

REVENUES

<u>CORPORATE SERVICES (continued)</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Licences and Permits - General	75,881	77,899	2.7
Licences and Permits - Lottery	28,975	29,390	1.4
Tax Certificates	35,742	35,742	0.0
Income from Investments	1,315,456	1,698,591	29.1
Rents	1,889,133	1,543,729	(18.3)
Various Fees and Charges	36,692	37,240	1.5
Overhead Charges	35,000	35,000	0.0
Recoveries (Boards, Committees & Waterworks System)	536,238	545,705	1.8

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

CAO

REVENUES

<u>CORPORATE SERVICES (continued)</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Provincial Transfer & Grants	50,000	50,000	0.0
Animal Control Revenue	45,800	55,200	20.5
Provincial Offences Revenue & Court Fines	183,000	183,000	0.0
Fee for Service (Parking)	7,332	7,442	1.5
Parking Fines	246,150	246,150	0.0
Fine Administration Fees	42,000	42,000	0.0
TOTAL CORPORATE SERVICES REVENUES	4,527,399	4,587,088	1.3

TOTAL CORPORATE SERVICES EXPENDITURES	10,263,443	9,531,295	(7.1)
TOTAL CORPORATE SERVICES REVENUES	4,527,399	4,587,088	1.3
NET TAX BURDEN	5,736,044	4,944,207	(13.8)

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

CAO

EXPENDITURES

<u>SOCIAL SERVICES</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Ontario Works	1,068,000	1,189,000	11.3
Social Housing	1,862,000	1,938,000	4.1
Children's Services	584,000	631,000	8.0
Grants to Organizations	0	0	0.0
TOTAL SOCIAL SERVICES EXPENDITURES	3,514,000	3,758,000	6.9

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

CAO

EXPENDITURES

<u>HEALTH SERVICES</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Long Term Care	1,275,000	2,279,000	78.7
Paramedic Services	1,729,000	1,646,000	(4.8)
Health Unit Requisition	448,614	448,614	0.0
Prior Year Reconciliation	0	0	0.0
TOTAL HEALTH SERVICES EXPENDITURES	3,452,614	4,373,614	26.7

<u>SOCIAL & HEALTH SERVICES SUMMARY</u>			
Net Social Services Expenditures (Page 9)	3,514,000	3,758,000	6.9
Net Health Services Expenditures (Page 10)	3,452,614	4,373,614	26.7
Revenue from Development Charges Reserve	218,000	266,000	22.0
Revenue from (Transfer to) Social & Health Services Reserve	275,000	577,000	109.8
NET SOCIAL & HEALTH SERVICES EXPENDITURES	6,473,614	7,288,614	12.6

CITY OF ORILLIA

2021 ANNUAL OPERATING BUDGET

CAO

CONTRIBUTION TO RESERVES & ALLOWANCES

EXPENDITURES

	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
<u>TO RESERVES & ALLOWANCES:</u>			
Reserve - Elections	37,900	37,900	0.0
Reserve - Equipment Replacement & Purchase	1,242,000	1,242,000	0.0
Reserve - Transient Marina	120,000	120,000	0.0
Reserve - Barnfield Point Recreation Centre	57,500	57,500	0.0
Reserve - City Centre	368,000	368,000	0.0
Reserve - Trails	389,000	389,000	0.0
Reserve - Park Equipment	137,000	137,000	0.0
Reserve - Park Development	640,000	640,000	0.0
Reserve - Roads	1,292,000	1,292,000	0.0
Reserve - Leacock Home	100,000	100,000	0.0
Reserve - Fire Equipment Replacement & Purchase	236,000	236,000	0.0
Reserve - Transit	278,000	278,000	0.0
Reserve - Opera House	77,000	77,000	0.0
Reserve - 2 Hunter Valley Road	72,000	72,000	0.0
Reserve - Municipal Operations Centre	98,000	98,000	0.0
Reserve - Tax Rate Stabilization	37,500	37,500	0.0
Reserve - Major Capital Facilities	6,505,309	5,804,914	(10.8)
Reserve - Major Facilities Operating Reserve	0	0	0.0
Reserve - Major Facility Capital Maintenance	1,900,000	1,900,000	0.0
Reserve - Dougall Canal	16,146	16,146	0.0
Reserve - Community Improvement Plan	375,000	375,000	0.0
Reserve - Development Charges Incentives Reserve	125,000	125,000	0.0
Reserve - Social & Health Services Reserve	929,000	929,000	0.0
Reserve - Stormwater	1,004,466	1,004,466	0.0
Reserve - Land Acquisition (70 Front Street net operating)	280,998	310,584	10.5
Reserve - Landfill Closure/Post Closure Reserve	467,000	467,000	0.0
Reserve - Affordable Housing	80,000	80,000	n/a
Reserve - Self Insurance	0	0	0.0
TOTAL TO RESERVES	16,864,819	16,194,010	(4.0)

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

CAO

EXPENDITURES

<u>CONTINGENCY</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Annual Allowance	200,000	100,000	(50.0)
TOTAL CONTINGENCY	200,000	100,000	(50.0)

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERAL MANAGER OF CORPORATE SERVICES

EXPENDITURES

	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
General Administration	537,158	572,341	6.5
Parks Planning & Development	248,829	191,808	(22.9)
Parks Operations	2,210,095	2,349,178	6.3
Facilities Administration	269,168	127,544	(52.6)
Facilities Operations	3,607,707	3,640,951	0.9
Recreation Programs	3,437,472	3,937,250	14.5
Sports Programming	270,195	0	(100.0)
Food Concessions	332,732	249,754	(24.9)
Equipment Operating & Maintenance	168,231	170,699	1.5
TOTAL RECREATION EXPENDITURES	11,081,587	11,239,524	1.4

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERAL MANAGER OF CORPORATE SERVICES

REVENUES

	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Parks	160,249	163,874	2.3
Facilities	2,397,540	2,493,945	4.0
Recreation Programs	1,957,134	2,135,621	9.1
Sports Programming	167,487	0	(100.0)
Marina	82,000	82,000	0.0
Food Concessions	413,680	413,680	0.0
Donation Revenue	15,250	15,250	0.0
Equipment	452,944	470,503	3.9
TOTAL PARKS & RECREATION REVENUES	5,646,284	5,774,873	2.3
TOTAL PARKS & RECREATION EXPENDITURES	11,081,587	11,239,524	1.4
TOTAL PARKS & RECREATION REVENUES	5,646,284	5,774,873	2.3
NET TAX BURDEN	5,435,303	5,464,651	0.5

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

DIRECTOR OF BUSINESS DEVELOPMENT

EXPENDITURES

<u>CULTURE</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Culture Development	163,403	172,340	5.5
Culture Marketing	0	0	0.0
Opera House	1,033,424	1,063,014	2.9
Leacock Home	406,323	413,565	1.8
Orillia Museum of Art & History	150,000	150,000	0.0
TOTAL CULTURE EXPENDITURES	1,753,150	1,798,919	2.6

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

DIRECTOR OF BUSINESS DEVELOPMENT

REVENUES

<u>CULTURE</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Culture (band concerts)	8,800	8,800	0.0
Opera House	503,650	505,150	0.3
Leacock Home	81,830	82,030	0.2
TOTAL CULTURE REVENUE	594,280	595,980	0.3

TOTAL CULTURE EXPENDITURES	1,753,150	1,798,919	2.6
TOTAL CULTURE REVENUE	594,280	595,980	0.3
NET TAX BURDEN	1,158,870	1,202,939	3.8

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERAL MANAGER OF DEVELOPMENT SERVICES AND ENGINEERING

EXPENDITURES

<u>ENGINEERING</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Engineering Department	1,570,754	1,861,042	18.5
TOTAL ENGINEERING EXPENDITURES	1,570,754	1,861,042	18.5

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERAL MANAGER OF DEVELOPMENT SERVICES AND ENGINEERING

REVENUES

<u>ENGINEERING</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Tender Documents, Service Connection & Entrance Permit Fees	7,100	7,000	(1.4)
Charge-outs to Capital Projects/Water & Wastewater Reserve	663,562	878,941	32.5
TOTAL ENGINEERING OVERHEAD REVENUES	670,662	885,941	32.1

TOTAL ENGINEERING EXPENDITURES	1,570,754	1,861,042	18.5
TOTAL ENGINEERING OVERHEAD REVENUES	670,662	885,941	32.1
NET TAX BURDEN	900,092	975,101	8.3

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERAL MANAGER OF DEVELOPMENT SERVICES AND ENGINEERING

EXPENDITURES

<u>TRANSIT SYSTEM</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Payment to Operator	2,639,705	2,657,919	0.7
Fuel Escalation	25,324	0	(100.0)
Transit Operations	73,147	88,363	20.8
Advertising	14,320	14,320	0.0
Transit Administration	86,031	87,057	1.2
O.W.L.S.	341,324	343,700	0.7
TOTAL TRANSIT SYSTEM EXPENDITURES	3,179,851	3,191,359	0.4

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERAL MANAGER OF DEVELOPMENT SERVICES AND ENGINEERING

REVENUES

<u>TRANSIT SYSTEM</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Transit Fares	1,025,402	1,051,759	2.6
Advertising & Contract Services	45,780	45,780	0.0
Dedicated Gas Tax Reserve & COVID Safe Restart Grant	548,399	526,907	(3.9)
O.W.L.S.	15,225	15,606	2.5
TOTAL TRANSIT SYSTEM REVENUES	1,634,806	1,640,052	0.3

TOTAL TRANSIT SYSTEM EXPENDITURES	3,179,851	3,191,359	0.4
TOTAL TRANSIT SYSTEM REVENUES	1,634,806	1,640,052	0.3
NET TAX BURDEN	1,545,045	1,551,307	0.4

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERALMANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

EXPENDITURES

<u>TRANSPORTATION SERVICES</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Roadways (see detail page 21A)	2,793,820	2,867,854	2.6
Operations - Administration	594,903	639,939	7.6
Traffic Control - Signs, traffic lines, guiderails, & signals	203,371	202,794	(0.3)
Work Force Expense (Statutory holidays, vacation, sick time, clothing)	307,814	314,131	2.1
TOTAL TRANSPORTATION SERVICES EXPENDITURES	3,899,908	4,024,718	3.2

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERALMANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

EXPENDITURES

<u>ROADWAYS</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Shoreline Maintenance (Transferred to Storm Water in 2020)	0	0	0.0
Bridges & Culverts (Transferred to Storm Water in 2020)	0	0	0.0
Roadside Maintenance (Part transferred to Storm Water in 2020)	380,214	385,403	1.4
Hardtop Maintenance	390,654	396,160	1.4
Supplemental Downtown Maintenance	55,507	56,416	1.6
Winter Control	1,967,445	2,029,875	3.2
TOTAL ROADWAYS MAINTENANCE EXPENDITURES	2,793,820	2,867,854	2.6

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERALMANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

REVENUES

<u>TRANSPORTATION SERVICES</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Recoveries (Water and Wastewater System)	39,270	43,425	10.6
Permit Revenue	48,750	48,750	0.0
TOTAL TRANSPORTATION SERVICES REVENUES	88,020	92,175	4.7

TOTAL TRANSPORTATION SERVICES EXPENDITURES	3,899,908	4,024,718	3.2
TOTAL TRANSPORTATION SERVICES REVENUES	88,020	92,175	4.7
NET TAX BURDEN	3,811,888	3,932,543	3.2

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERALMANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

EXPENDITURES

<u>WASTE MANAGEMENT SERVICES</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Waste Diversion Site Operations (see detail page 23A)	865,064	888,094	2.7
Garbage Collection Contracts	645,518	658,244	2.0
Garbage Tag Costs	16,300	16,300	0.0
Administration	193,391	203,260	5.1
Recycling	907,410	1,217,931	34.2
Municipal Taxes	94,043	93,728	(0.3)
Waste Management Advisory Committee	10,925	10,895	(0.3)
TOTAL WASTE MANAGEMENT SERVICES EXPENDITURES	2,732,651	3,088,452	13.0

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERALMANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

EXPENDITURES

<u>WASTE DIVERSION SITE - OPERATIONS</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Site Operations	449,226	455,415	1.4
Equipment	110,397	111,782	1.3
Cover	2,000	2,000	0.0
Annual Monitoring Program	56,664	64,987	14.7
Household Special Waste	112,910	115,579	2.4
Leaf & Yard Compost	73,667	78,131	6.1
Brush Chipping	28,500	28,500	0.0
Drywall, Carpet & Shingle Disposal	31,700	31,700	0.0
TOTAL OPERATING EXPENDITURES	865,064	888,094	2.7

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERALMANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

REVENUES

<u>WASTE MANAGEMENT SERVICES</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Tippage Fees	435,500	445,000	2.2
Sale of Material	45,200	46,500	2.9
Recycling Grants	333,332	338,190	1.5
Household Special Waste	82,900	82,900	0.0
User Pay Revenues	115,000	115,000	0.0
TOTAL WASTE MANAGEMENT SERVICES REVENUES	1,011,932	1,027,590	1.5
TOTAL WASTE MANAGEMENT SERVICES EXPENDITURES	2,732,651	3,088,452	13.0
TOTAL WASTE MANAGEMENT SERVICES REVENUES	1,011,932	1,027,590	1.5
NET TAX BURDEN	1,720,719	2,060,862	19.8

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERALMANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

EXPENDITURES

<u>STREET LIGHTING</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Street Lighting	885,672	1,138,412	28.5
TOTAL STREET LIGHTING EXPENDITURES	885,672	1,138,412	28.5

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERALMANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

EXPENDITURES

<u>EQUIPMENT OPERATION</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Operating Expense	307,112	311,175	1.3
Repair & Maintenance	470,036	422,419	(10.1)
Undistributed Expense	109,503	110,898	1.3
TOTAL EQUIPMENT OPERATION EXPENDITURES	886,651	844,492	(4.8)

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERALMANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

REVENUES

<u>EQUIPMENT OPERATION</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Equipment Rental Rates	1,482,769	1,544,824	4.2
TOTAL EQUIPMENT OPERATION REVENUES	1,482,769	1,544,824	4.2

TOTAL EQUIPMENT OPERATION EXPENDITURES	886,651	844,492	(4.8)
TOTAL EQUIPMENT OPERATION REVENUES	1,482,769	1,544,824	4.2
NET TAX BURDEN	(596,118)	(700,332)	17.5

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

FIRE CHIEF

EXPENDITURES

<u>FIRE SERVICES</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Administration	602,151	478,484	(20.5)
Suppression	5,846,337	5,903,745	1.0
Volunteer Firefighters	95,980	95,980	0.0
Inspection & Prevention & Emergency Planning	491,912	506,557	3.0
Accommodation - Main Fire Hall	85,378	93,035	9.0
Accommodation - Substation	29,208	38,401	31.5
Communications	539,521	553,740	2.6
TOTAL FIRE SERVICES EXPENDITURES	7,690,487	7,669,942	(0.3)

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

FIRE CHIEF

REVENUES

<u>FIRE SERVICES</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Fire Services Revenues	40,600	40,600	0.0
Dispatch Service Fees	171,648	175,080	2.0
911	36,442	37,171	2.0
TOTAL FIRE SERVICES REVENUES	248,690	252,851	1.7

TOTAL FIRE SERVICES EXPENDITURES	7,690,487	7,669,942	(0.3)
TOTAL FIRE SERVICES REVENUES	248,690	252,851	1.7
NET TAX BURDEN	7,441,797	7,417,091	(0.3)

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERAL MANAGER OF DEVELOPMENT SERVICES AND ENGINEERING

EXPENDITURES

	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Building	590,523	603,363	2.2
Planning	860,199	904,907	5.2
Municipal Heritage Committee	4,230	4,230	0.0
Committee of Adjustment/Property Standards Committee	4,630	4,676	1.0
TOTAL DEVELOPMENT SERVICES EXPENDITURES	1,459,582	1,517,176	3.9

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERAL MANAGER OF DEVELOPMENT SERVICES AND ENGINEERING

REVENUES

	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Building, Plumbing, Sign Permits	648,025	857,213	32.3
Application & Processing Fees	90,815	106,875	17.7
Development Control Fees	89,148	69,148	(22.4)
Ministry of Environment Review Fees	1,100	1,100	0.0
Committee of Adjustment	24,195	23,660	(2.2)
Letters of Compliance, photocopies, etc.	12,672	12,513	(1.3)
TOTAL DEVELOPMENT SERVICES REVENUES	865,955	1,070,509	23.6
TOTAL DEVELOPMENT SERVICES EXPENDITURES	1,459,582	1,517,176	3.9
TOTAL DEVELOPMENT SERVICES REVENUES	865,955	1,070,509	23.6
NET TAX BURDEN	593,627	446,667	(24.8)

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

DIRECTOR OF BUSINESS DEVELOPMENT

EXPENDITURES

	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Business Development and Communications	613,639	1,086,684	77.1
Development Grants and Partnerships	18,000	18,000	0.0
TOTAL ECONOMIC DEVELOPMENT EXPENDITURES	631,639	1,104,684	74.9

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

DIRECTOR OF BUSINESS DEVELOPMENT

REVENUES

	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Partnerships, Grants and Miscellaneous	1,000	0	(100.0)
TOTAL ECONOMIC DEVELOPMENT REVENUES	1,000	0	(100.0)
TOTAL ECONOMIC DEVELOPMENT EXPENDITURES	631,639	1,104,684	74.9
TOTAL ECONOMIC DEVELOPMENT REVENUES	1,000	0	(100.0)
NET TAX BURDEN	630,639	1,104,684	75.2

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

BOARDS & COMMITTEES

NET EXPENDITURES

	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Police Services Board (see page 34A)	8,348,965	8,623,100	3.3
Orillia Public Library (see page 34A)	2,213,454	2,252,756	1.8
Youth Opportunities Committee (see page 34B)	396,944	412,771	4.0
Orillia Farmers' Market (see page 34B)	0	0	0.0
Commemorative Awards Committee	1,600	1,600	0.0
Tree Canopy & Natural Vegetation Program	25,000	25,000	0.0
TOTAL BOARDS & COMMITTEES NET EXPENDITURES	10,985,963	11,315,227	3.0

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

BOARDS & COMMITTEES

NET EXPENDITURES

	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Police Services Board Expenditures	8,361,054	8,638,734	3.3
School Crossing Guard Expenditures	118,478	119,983	1.3
Police Services Board Revenues	130,567	135,617	3.9
POLICE SERVICES BOARD NET EXPENDITURES	8,348,965	8,623,100	3.3

Orillia Public Library Expenditures	2,442,260	2,490,290	2.0
Orillia Public Library Revenue	228,806	237,534	3.8
ORILLIA PUBLIC LIBRARY NET EXPENDITURES	2,213,454	2,252,756	1.8

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

BOARDS & COMMITTEES

NET EXPENDITURES

	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Youth Opportunities Committee Expenditures	437,694	453,521	3.6
Youth Opportunities Committee Revenues	40,750	40,750	0.0
YOUTH OPPORTUNITIES COMMITTEE NET EXPENDITURES	396,944	412,771	4.0

Orillia Farmers' Market Expenditures	29,942	29,942	0.0
Orillia Farmers' Market Revenue	29,942	29,942	0.0
Transfer from Orillia Farmers' Market Reserve	0	0	0.0
City Contribution	0	0	0.0
ORILLIA FARMERS' MARKET NET EXPENDITURES	0	0	0.0

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET

GENERALMANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVI

PARKING SYSTEM

SUMMARY OF EXPENDITURES & REVENUES

<u>EXPENDITURES</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
General Operating	196,927	202,711	2.9
Property Maintenance	105,868	133,696	26.3
Municipal Taxes	104,554	122,557	17.2
Administration	32,078	36,830	14.8
TOTAL EXPENDITURES	439,427	495,794	12.8
<u>REVENUES</u>			
Parking Meters	500,000	500,000	0.0
Permits & Rentals	142,860	151,560	6.1
Provincial Grant - COVID Safe Restart	0	0	0.0
TOTAL REVENUES	642,860	651,560	1.4
Surplus Available For Contribution To Parking Reserve Fund	203,433	155,766	(23.4)

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET
WASTEWATER SYSTEM

SUMMARY OF EXPENDITURES & REVENUES

GENERAL MANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

<u>EXPENDITURES</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Operating (see detail page 36A)	2,878,939	2,825,597	(1.9)
TOTAL EXPENDITURES	2,878,939	2,825,597	(1.9)
<u>REVENUES</u>			
Sewer Rates	8,018,405	8,653,252	7.9
Hauled Sewage	550,000	550,000	0.0
Recoveries - Capital Projects	32,000	0	(100.0)
Sanitary Discharge agreements	70,000	110,000	57.1
Local Improvement Ratepayer Share / Leacock Service / Enviro-save fees	51,740	51,740	0.0
TOTAL REVENUES	8,722,145	9,364,992	7.4
Surplus Available For Contribution To Water & Wastewater Reserve Fund	5,843,206	6,539,395	11.9

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET
WASTEWATER SYSTEM

EXPENDITURES

GENERAL MANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Waste Water Treatment Plant	1,442,728	1,491,575	3.4
Sludge Management	452,000	336,100	(25.6)
Sanitary Sewer Pumping Stations	414,413	411,121	(0.8)
Envirosave Program	11,099	11,239	1.3
Engineering Services	106,815	74,815	(30.0)
Collection System	199,870	220,255	10.2
Municipal Taxes, Insurance & Audit	143,151	185,133	29.3
Pollution Inspection & Control	108,863	95,359	(12.4)
TOTAL OPERATING EXPENDITURES	2,878,939	2,825,597	(1.9)

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET
WATERWORKS SYSTEM

SUMMARY OF EXPENDITURES & REVENUES

GENERAL MANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
<u>EXPENDITURES</u>			
Operating (see detail page 37A)	4,256,153	4,405,452	3.5
TOTAL EXPENDITURES	4,256,153	4,405,452	3.5
<u>REVENUES</u>			
Water Rates	6,772,413	7,421,925	9.6
Local Improvement - Ratepayers' Share	33,737	45,737	35.6
Recoveries from Capital Projects	30,000	0	(100.0)
Other Revenue	187,980	177,680	(5.5)
TOTAL REVENUES	7,024,130	7,645,342	8.8
Surplus Available For Contribution To Water & Wastewater Reserve Fund	2,767,977	3,239,890	17.0

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET
WATERWORKS SYSTEM

GENERAL MANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

<u>EXPENDITURES - OPERATING</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Filtration Plant	1,434,857	1,488,385	3.7
Storage	22,852	24,099	5.5
Distribution & Transmission System	823,952	840,901	2.1
General Administration	1,066,040	1,140,934	7.0
Water Efficiency Program	4,800	4,800	0.0
Engineering Services	112,895	80,125	(29.0)
Billing & Collecting	654,853	686,134	4.8
Source Water Protection	89,000	93,825	5.4
Municipal Taxes	46,904	46,249	(1.4)
TOTAL OPERATING EXPENDITURES	4,256,153	4,405,452	3.5

CITY OF ORILLIA
2021 ANNUAL OPERATING BUDGET
STORM WATER SYSTEM

SUMMARY OF EXPENDITURES & REVENUES

GENERAL MANAGER OF ENVIRONMENT AND INFRASTRUCTURE SERVICES

<u>EXPENDITURES</u>	2020 APPROVED BUDGET	2021 APPROVED BUDGET	% BUDGET/ BUDGET
Storm Water System	344,300	348,950	1.4
General Administration	36,856	39,552	7.3
Engineering Services	103,288	110,646	7.1
TOTAL EXPENDITURES	484,444	499,148	3.0
<u>REVENUES</u>			
Storm Water Surcharge	553,396	588,196	6.3
TOTAL REVENUES	553,396	588,196	6.3
Funds available for transfer to (from) Storm Water Reserve Fund	68,952	89,048	29.1

CITY OF ORILLIA
2021 RESERVES AND RESERVE FUNDS BUDGET
INDEX

<u>PAGE</u>	<u>RESERVE</u>	<u>BALANCE JAN 1/20</u>	<u>2020 NET CHANGE</u>	<u>BALANCE DEC 31/20</u>	<u>2021 BUDGET CHANGE</u>	<u>PROJECTED BALANCE DEC 31/21</u>
41	Affordable Housing	0	120,000	120,000	80,000	200,000
42	Barnfield Point Recreation Centre	776,845	(31,687)	745,158	58,500	803,658
43	Boards & Commissions	359,502	(20,050)	339,452	-	339,452
44	Capital Contingency	885,228	76,479	961,707	-	961,707
45	City Centre	96,232	269,812	366,044	(5,000)	361,044
46	Community Improvement Plan	916,527	329,275	1,245,802	135,000	1,380,802
47	Development Charges	(15,004,168)	1,920,509	(13,083,659)	1,896,000	(11,187,659)
48	Development Charges Incentives Reserve	149,289	114,557	263,846	125,000	388,846
49	Dougall Canal	6,247	6,477	12,724	16,229	28,953
50	Downtown Orillia Management Board	52,514	8,129	60,643	3,300	63,943
51	Elections	111,773	37,740	149,513	37,900	187,413
52	Equipment Pool	385,986	116,190	502,176	42,000	544,176
53	OPDC Sale Proceeds Legacy Fund	-	36,054,658	36,054,658	-	36,054,658
54	Farmers' Market Renovations	-	-	-	-	-
55	Federal Gas Tax Reserve	4,290,455	(473,953)	3,816,502	53,000	3,869,502
56	Fire Equipment	(203,144)	186,009	(17,135)	171,000	153,865
57	Hospital	-	-	-	-	-
58	2 Hunter Valley Road	860,650	(26,413)	834,237	72,000	906,237
59	Land Acquisition	(19,570,303)	1,549,040	(18,021,263)	2,113,584	(15,907,679)
60	Landfill Closure/Post Closure Reserve	918,740	(685,511)	233,229	(222,000)	11,229
61	Leacock Home	35,694	34,755	70,449	32,000	102,449
62	Major Facilities Capital Maintenance	1,128,774	1,125,881	2,254,655	1,684,000	3,938,655
63	Major Capital Facilities	(35,239,465)	2,903,894	(32,335,571)	3,363,914	(28,971,657)
64	Major Facilities Operating Reserve	-	-	-	-	-
65	Marina	449,218	68,446	517,664	120,000	637,664

CITY OF ORILLIA
2021 RESERVES AND RESERVE FUNDS BUDGET
INDEX

<u>PAGE</u>	<u>RESERVE</u>	<u>BALANCE JAN 1/20</u>	<u>2020 NET CHANGE</u>	<u>BALANCE DEC 31/20</u>	<u>2021 BUDGET CHANGE</u>	<u>PROJECTED BALANCE DEC 31/21</u>
66	Municipal Accommodation Tax (MAT)	0	26,177	26,177	99,898	126,075
67	Municipal Operations Centre	(165,739)	96,166	(69,573)	99,000	29,427
68	OCIF Fund - Roads	10,540	1,866	12,406	100	12,506
69	OCIF Fund - Storm Water	314,274	(321,961)	(7,687)	870,000	862,313
70	Opera House Concert Piano	16,091	193	16,284	(5,785)	10,499
71	Opera House	129,107	38,437.00	167,544	(123,000)	44,544
72	Park Development Reserve	13,321	331,192	344,513	(258,000)	86,513
73	Park Equipment	334,290	(103,000)	231,290	2,000	233,290
74	Parking	2,078,906	134,700	2,213,606	103,766	2,317,372
75	Purchase of Parkland (5% Cash-in-lieu)	(3,481)	74,707	71,226	103,000	174,226
76	Roads	956,128	(417,261)	538,867	67,000	605,867
77	Self-Insurance	322,980	252,026	575,006	(115,000)	460,006
78	Self-Insurance - WSIB	357,051	96,996	454,047	7,000	461,047
79	Social & Health Services Reserve	5,385,829	-	5,385,829	352,000	5,737,829
80	Storm Water	838,206	663,282	1,501,488	667,466	2,168,954
81	Tax Rate Stabilization	8,880,655	3,125,221	12,005,876	(3,555,228)	8,450,648
82	Trails	139,770	241,423	381,193	250,000	631,193
83	Transit Equipment	397,519	139,119	536,638	(155,000)	381,638
84	Transit - Dedicated Gas Tax	466,340	(45,644)	420,696	2,735	423,431
85	Water & Wastewater	26,223,680	4,959,751	31,183,431	(2,745,721)	28,437,710
86	Youth Opportunities	48,732	43,726	92,458	1,000	93,458
	TOTALS	(11,849,207)	53,021,353	41,172,146	5,443,658	46,615,804

CITY OF ORILLIA
2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	120,000	The Reserve was established on December 9, 2019 to provide funding for Council approved affordable housing programs.
Proposed Revenues Interest Contribution from the 2021 Operating Budget	80,000	
Total	80,000	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Projected Reserve balance, December 31, 2021	200,000	

2021 RESERVES AND RESERVE FUNDS BUDGET

Barnfield Point Recreation Centre

26-9-17

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	745,158	To provide funds for the eventual replacement of the Barnfield Point Recreation Centre, and its major equipment components.
Proposed Revenues		In 2020, capital projects returned surplus funds as listed below:
Interest	16,000	2020 - Barnfield Point Furniture \$1,632
Contribution from the 2021 Operating Budget	57,500	<u>\$1,632</u>
Total	73,500	BUDGET COMMENT
Proposed Expenditures		The contribution to the 2021 Capital Budget is to finance:
Contribution to the 2021 Capital Budget	15,000	- Barnfield Point Furniture Replacement 15,000
		<u>\$15,000</u>
Total	15,000	
Projected Reserve balance, December 31, 2021	803,658	

ORILLIA POLICE SERVICES	Values Influence 06-6-4355
Reserve balance, January 1, 2021	6,056
Other revenue	---
Expenditure	---
Projected Reserve balance, December 31, 2021	6,056

ORILLIA PUBLIC LIBRARY	General 56-6-3210	Book Purchase 56-6-3220
Reserve balance, January 1, 2021	197,288	136,108
Other revenue	---	---
Expenditure	---	---
Projected Reserve balance, December 31, 2021	197,288	136,108

2021 RESERVES AND RESERVE FUNDS BUDGET

Capital Contingency

00-6-4316

Supplemental Approvals in 2020

2020 - City Centre Space Reallocation	\$50,000
2016 - Asset Management Plan Update	27,000
2020 - Forest Avenue Dock/Signs Encroachment Matters	60,000
Total	<u>\$137,000</u>

Deficits from Capital Projects Closed in 2020

2017 - Smart Cities Initiatives	\$4,244
2020 - Pay Equity Plan	634
2017 - Telephone System Replacement	553
2018 - Library Fountain	275
2017/18 - Couch Beach/Centennial Waterfront Repairs	68
2019 - New Horizons Seniors at Play Program	51
2017 - Sidewalk Spot Repairs	26
2019 - Library Responsive Website	17
Total	<u>\$5,867</u>

Surpluses from Capital Projects Closed in 2020

2019 - City Centre Roof Replacement	\$52,502
2019 - Solid Waste Collection Contract Review and Procurement	20,898
2020 - Couchiching Beach Park Sewage Pump Replacement	14,852
2019 - Audible Pedestrian Signal Upgrades - Various Intersections	14,323
2016 - City Centre Entrance Lobby Refurbishment	13,345
2020 - Waste Diversion Site Landfill Gas Assessment	11,209
2020 - West Orillia Sports Complex Tennis Court Resurfacing	11,000
2019 - Signal Preemption System	9,117
2017/18 - Wyandotte Reconstruction Barrie Rd to Colborne St W	8,536
2017 - Traffic Signal Preemption System	8,397
2015 - Active Transportation Connections	8,361
2017 - Survey of Dougall Canal	8,353
2020 - Homewood Park Roof Replacement - Pavilion & Washroom	7,121
2018 - Sidewalk Program	5,992
2017 - Traffic Signals Old Barrie Rd - University Avenue	5,520
2020 - Survey Equipment GPS Unit	4,867
2017 - BIA Sidewalks	4,803
2013 - Waste Diversion Site Shoreline Control Program	3,116
2019 - 70 Front St N - Ongoing Environmental Monitoring Program	2,520
2020 - Digital Communications Equipment Upgrade	1,383
2018 - Old Barrie Rd Trail Adjacent Trail Relocation	1,272
2019 - Brant St Reconstruction	1,053
2018 - Communication Equipment	501
2020 - Recruitment Software	227
2017 - Waste Diversion Site Shoreline Erosion Control	79
Total	<u>\$219,347</u>

2021 RESERVES AND RESERVE FUNDS BUDGET

Capital Contingency
00-6-4316

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	961,707	Capital contingency accumulated from capital project surpluses that were originally funded from the annual capital tax levy allocation in the operating budget. See opposite page for a list of project that returned surpluses to the reserve or required additional funds in 2020.
Proposed Revenues		
Total	0	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Projected Reserve balance, December 31, 2021	961,707	

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE										
Reserve balance, January 1, 2021	366,044	This reserve fund was established to help fund City Centre block improvements. In 2020, capital projects returned surplus funds as listed below: <table style="width: 100%; margin-left: 400px;"> <tr> <td style="width: 80%;">2018 - City Centre HVAC Improvement</td> <td style="text-align: right;">\$1,386</td> </tr> <tr> <td>2020 - City Centre Heat Pump Replacement</td> <td style="text-align: right;">426</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$1,812</td> </tr> </table>	2018 - City Centre HVAC Improvement	\$1,386	2020 - City Centre Heat Pump Replacement	426		\$1,812				
2018 - City Centre HVAC Improvement	\$1,386											
2020 - City Centre Heat Pump Replacement	426											
	\$1,812											
Proposed Revenues												
Contribution from the 2021 Operating Budget	368,000											
Interest	7,000											
Total	375,000											
Proposed Expenditures		BUDGET COMMENT										
Contribution to the 2021 Capital Budget	380,000	The contribution to the 2021 Capital Budget is to finance: <table style="width: 100%; margin-left: 400px;"> <tr> <td style="width: 80%;">- Flooring Replacements</td> <td style="text-align: right;">20,000</td> </tr> <tr> <td>- Renovations-Public Facing Counters and Security</td> <td style="text-align: right;">175,000</td> </tr> <tr> <td>- Brick Restoration</td> <td style="text-align: right;">150,000</td> </tr> <tr> <td>- Heat Pump Replacements</td> <td style="text-align: right;">35,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;">\$380,000</td> </tr> </table>	- Flooring Replacements	20,000	- Renovations-Public Facing Counters and Security	175,000	- Brick Restoration	150,000	- Heat Pump Replacements	35,000		\$380,000
- Flooring Replacements	20,000											
- Renovations-Public Facing Counters and Security	175,000											
- Brick Restoration	150,000											
- Heat Pump Replacements	35,000											
	\$380,000											
Total	380,000											
Projected Reserve balance, December 31, 2021	361,044											

2021 RESERVES AND RESERVE FUNDS BUDGET

Community Improvement Plan

00-6-4450

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	1,245,802	The 2014 budget created this reserve based on a recommendation from the Council-adopted Downtown Tomorrow Plan. The Community Improvement Plan provides financial incentives to encourage development and redevelopment within the broader Downtown Tomorrow Plan study area. The program commenced in 2017.
Proposed Revenues Contribution from the 2021 Operating Budget	375,000	
Total	375,000	
Proposed Expenditures Grant Payments	240,000	
Total	240,000	
Projected Reserve balance, December 31, 2021	1,380,802	

2021 RESERVES AND RESERVE FUNDS BUDGET

<u>Supplemental Approvals in 2020</u>		<u>Surpluses from Capital Projects Closed in 2020</u>	
2020 - Stormwater Master Plan	\$21,200	2017 - Traffic Signals - Old Barrie Rd - University Avenue	\$31,067
		2019 - Orchard Point Traffic Study	39,377
Total	<u>\$21,200</u>	2014-2016 Zone 3 Booster Pump Station Upgrade	41,018
		Total	<u>\$111,462</u>

Deficits from Capital Projects Closed in 2020

2021 RESERVES AND RESERVE FUNDS BUDGET

Development Charges
38-9-80

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	(13,083,659)	<p>On October 25, 1993, the City of Orillia passed a new Development Charges By-law, applicable to residential and non-residential properties. A new by-law is required to be approved at least every five years. Council approved the current by-law in February 2018.</p> <p>See opposite page for a list of projects that returned surpluses to the reserve or required additional funds in 2020.</p>
Proposed Revenues		
Interest	(383,000)	
Estimated Contributions from Developers	3,000,000	
Total	2,617,000	
Proposed Expenditures		BUDGET COMMENT
Contribution to the 2021 Capital Budget	455,000	<p>The contribution to the 2021 Capital Budget is to finance:</p> <ul style="list-style-type: none"> - Development Charges Background Study \$70,000 - West Street Widening 135,000 - West Orillia Well Standby 250,000
Contribution to the 2021 Social & Health Services Operating Budget	266,000	
Total	721,000	
Projected Reserve balance, December 31, 2021	(11,187,659)	<u>\$455,000</u>

2021 RESERVES AND RESERVE FUNDS BUDGET

Development Charges Incentives Reserve

00-6-4370

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	263,846	<p>The Development Charges By-law was updated in August of 1999. During the review process leading up to the new By-law, it was determined that the City had paid for some growth-related infrastructure out of the general tax levy over the preceding years. In 1999, Development Charges repaid these amounts to the City. This reserve was created with the funds repaid to the City from the Development Charges Reserve.</p> <p>Beginning in 2014, Council approved annual contribution to the reserve to ensure sufficient funds are available to support the ongoing moratorium on industrial development charges.</p> <p>Industrial Development Charges totalling \$10,443 were funded in 2020 for the following properties: 449 West Street South \$ 10,443</p>
Proposed Revenues		
Contribution from the 2021 Operating Budget	125,000	
Total	125,000	
Proposed Expenditures		BUDGET COMMENT
Estimated subsidy for Industrial Construction		
Total	0	
Projected Reserve balance, December 31, 2021	388,846	

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	12,724	<p>This reserve fund was established to fund the maintenance of the northern portion of the Dougall Canal (formerly the Couchiching Point Canal). In the 2018 budget, the South Dougall Canal was added to the scope of the maintenance program.</p> <p>This reserve is funded through a special levy on the benefiting properties.</p>
Proposed Revenues		
Tax Levy	16,146	
Interest	83	
Total	16,229	BUDGET COMMENT
Proposed Expenditures		
Canal Maintenance		
Total	0	
Projected Reserve balance, December 31, 2021	28,953	

CITY OF ORILLIA

2021 RESERVES AND RESERVE FUNDS BUDGET

RESERVE FUNDS

Downtown Orillia Management Board

09-6-3200

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	60,643	Provides funds for various DOMB purposes. Contributions to the Reserve come from the DOMB tax levy.
Proposed Revenues		
Contribution from the Downtown Management Board Operating Budget	2,500	
Interest	800	
Total	3,300	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Projected Reserve balance, December 31, 2021	63,943	

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	149,513	Provides for municipal election expenses. Elections are held every four years.
Proposed Revenues Contribution from the 2021 Operating Budget	37,900	
Total	37,900	
		BUDGET COMMENT
Proposed Expenditures		
Total	0	
Projected Reserve balance, December 31, 2021	187,413	

2021 RESERVES AND RESERVE FUNDS BUDGET

Equipment Pool
00-6-4332

	PROPOSED ACTIVITY	PURPOSE				
Reserve balance, January 1, 2021	502,176	<p>Provides for the replacement of the Equipment Pool inventory. The most recent estimated total replacement cost value of the inventory is approximately \$14 million.</p> <p>The equipment is charged out on an hourly basis to operational and capital accounts. The excess of rental revenues over the cost of operating the equipment is set aside in this reserve, but has to be supplemented in order to provide an adequate contribution level.</p> <p>In 2020, an additional \$996 was transferred to the 2019 Fleet Replacement project.</p>				
Proposed Revenues	1,242,000					
Contribution from the 2021 Operating Budget						
Total	1,242,000					
Proposed Expenditures	1,200,000					
Contribution to the 2021 Capital Budget						
Total	1,200,000	<p>BUDGET COMMENT</p> <p>The contribution to the 2021 Capital Budget is to finance:</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 80%;">- Annual Replacement Program</td> <td style="text-align: right;">\$1,200,000</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black;"><u>\$1,200,000</u></td> </tr> </table>	- Annual Replacement Program	\$1,200,000		<u>\$1,200,000</u>
- Annual Replacement Program	\$1,200,000					
	<u>\$1,200,000</u>					
Projected Reserve balance, December 31, 2021	544,176					

2021 RESERVES AND RESERVE FUNDS BUDGET

Hydro Legacy Reserve
00-6-4900

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	36,054,658	<p>This reserve was created in 2020 to hold, in perpetuity, the principal amount associated with net proceeds from the sale of Orillia Power Distribution Company (OPDC) shares to Hydro One. The funds will be invested to provide a return equal or greater than the dividends and loan interest previously received from OPDC and this income will be directed to the major capital facility reserve. Funds in this reserve cannot be used in casflow or internal borrowing calculations.</p>
Proposed Revenues		
Total	0	
Proposed Expenditures		
		BUDGET COMMENT
Total	0	
Projected Reserve balance, December 31, 2021	36,054,658	

2021 RESERVES AND RESERVE FUNDS BUDGET

Farmers' Market Renovations

00-6-4130

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	0	Provides a reserve for renovation of the Farmers' Market facilities. The reserve is made up of surpluses generated by Farmers' Market operations. Deficits are also funded from this reserve.
Proposed Revenues		
Total	0	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Projected Reserve balance, December 31, 2021	0	

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE				
Reserve balance, January 1, 2021	3,816,502	Federal gas tax revenues are contributed to this reserve as required under the Municipal Funding Agreement with AMO. Expenditures are limited to environmentally sustainable infrastructure projects within the categories of public transit, water, wastewater, solid waste, roads, bridges, and community energy systems.				
Proposed Revenues						
Federal Gas Tax Allocation	1,977,000					
Interest	53,000					
Total	2,030,000	BUDGET COMMENT				
Proposed Expenditures		The contribution to the 2021 Capital Budget is to finance: <table style="width: 100%; border: none;"> <tr> <td style="padding-left: 40px;">- Centennial Drive Local Area Improvements</td> <td style="text-align: right;">\$1,926,000</td> </tr> <tr> <td></td> <td style="text-align: right;"><u>\$1,926,000</u></td> </tr> </table>	- Centennial Drive Local Area Improvements	\$1,926,000		<u>\$1,926,000</u>
- Centennial Drive Local Area Improvements	\$1,926,000					
	<u>\$1,926,000</u>					
Contribution to the 2021 Capital Budget	1,977,000					
Total	1,977,000	Funds committed to projects are kept in the reserve to earn interest until needed. However, committed funds are not included in the opening or closing balances.				
Projected Reserve balance, December 31, 2021	3,869,502					

2021 RESERVES AND RESERVE FUNDS BUDGET

Fire Equipment Replacement & Purchase

00-6-4352

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	(17,135)	Provides a reserve for replacement of fire trucks, other major firefighting equipment and dispatch equipment.
Proposed Revenues		In 2020, \$10 was returned to the reserve from the 2019 Pumper Fire Apparatus project.
Contribution from the 2021 Operating Budget	236,000	
Total	236,000	BUDGET COMMENT
Proposed Expenditures		
Contribution to the 2021 Capital Budget	65,000	The contribution to the 2021 Capital Budget is to finance:
		- Hurst "eDraulic" Rescue Tools \$65,000
		<u><u>\$65,000</u></u>
Total	65,000	
Projected Reserve balance, December 31, 2021	153,865	

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	0	The Reserve was established by Council on August 15, 2019 "for the sole purpose of providing a future contribution for the new Orillia build". No contributions have been budgeted to-date.
Proposed Revenues		
Total	0	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Projected Reserve balance, December 31, 2021	0	

2021 RESERVES AND RESERVE FUNDS BUDGET

2 Hunter Valley Road
00-6-4510

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	834,237	Property sold in 2021.
Proposed Revenues Contribution from the 2021 Operating Budget	72,000	In 2020, \$1,587 was returned to the reserve from the 2019 2 Hunter Valley HVAC Rooftop Replacement.
Total	72,000	BUDGET COMMENT
Proposed Expenditures Contribution to the 2021 Capital Budget	0	
Total	0	
Projected Reserve balance, December 31, 2021	906,237	

2021 RESERVES AND RESERVE FUNDS BUDGET

RESERVES AND ALLOWANCES

Land Acquisition

20-9-21

Supplemental Approvals in 2020

Homewood Servicing Opportunity	\$148,900
70 Front Street Sale/Legal	195,000
Total	<u><u>\$343,900</u></u>

Surpluses from Capital Projects Closed in 2020

2017 - Horne Sanitary Sewer Extension	\$38,016
2019 - 70 Front Street Roof Membrane	54,618
Total	<u><u>\$92,634</u></u>

Deficits from Capital Projects Closed in 2020

2017 - 70 Front Street Lease Review	108
Total	<u><u>\$108</u></u>

2021 RESERVES AND RESERVE FUNDS BUDGET

Hydro Legacy Reserve
00-6-4900

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	36,054,658	<p>In 2020 the sale of Orillia Power Distribution Company (OPDC) to Hydro One was completed. As per Council direction from January 18, 2016 indicated that the net proceeds would be placed in a "(perpetual) legacy fund" and invested in financial products that would provide a return equivalent or greater than the previous dividends and loan interest received from OPDC that were used to supplement capital reserve requirements.</p> <p><i>NOTE:</i> Although included in reserves, these funds are not allowed to be accessed to fund operating or capital needs and cannot be used in any cashflow needs or forecasts where internal borrowing might be required. A motion of Council would be required to remove this restriction.</p>
<p>Proposed Revenues</p> <p>All interest earned is transferred to other capital reserves</p>		
Total	0	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Projected Reserve balance, December 31, 2021	36,054,658	

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	(18,021,263)	Provides for land acquisition costs for various municipal purposes. This fund allows the City to be in a position to acquire required property as it becomes available.
Proposed Revenues		In 2020, the net operating revenue of \$883,444 from the 70 Front Street property was contributed to this reserve.
Interest	(637,000)	
Sale of Land	1,500,000	In 2020, net revenue from the sale of Preferred Sites to Hydro One totalling \$3,319,064 was contributed to this reserve.
Net Rent Revenue - 70 Front Street North	310,584	
Transfer from Tax Rate Stabilization	1,000,000	
Total	2,173,584	BUDGET COMMENT
Proposed Expenditures		The contribution to the 2021 Capital Budget is to finance:
Contribution to the 2021 Capital Budget	60,000	- 70 Front Street North - Parking Lot Repairs \$60,000
Total	60,000	<u><u>\$60,000</u></u>
Projected Reserve balance, December 31, 2021	(15,907,679)	

2021 RESERVES AND RESERVE FUNDS BUDGET

Landfill Closure/Post Closure Reserve Fund

19-9-15

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	233,229	Beginning in 2014, the intent of the reserve is to set aside funds to offset the cost of closure and post-closure maintenance of the landfill site.
Proposed Revenues		In 2020, capital projects returned surplus funds as listed below:
Contribution from the 2021 Operating Budget	467,000	2019 - Waste Diversion Site Capping Phase 1 \$3,131
Interest	-	2019 - Waste Diversion Site Closure - Post Closure Reporting 6,345
		2020 - Waste Diversion Site Soil Management 889
		<u>\$10,365</u>
Total	467,000	BUDGET COMMENT
Proposed Expenditures		The contribution to the 2021 Capital Budget is to finance:
Contribution to the 2021 Capital Budget	689,000	- Waste Diversion Site Concrete Grinding \$100,000
		- Waste Diversion Site Capping 589,000
		<u>\$689,000</u>
Total	689,000	
Projected Reserve balance, December 31, 2021	11,229	

2021 RESERVES AND RESERVE FUNDS BUDGET

Major Facilities Capital Maintenance

43-9-01

	PROPOSED ACTIVITY	PURPOSE														
Reserve balance, January 1, 2021	2,254,655	<p>The reserve was established with the 2019 budget to provide funds for the capital maintenance of major facilities that are do not have separate reserves. (These include Library, Fire Station, Recreation Centre, etc.)</p> <p>In 2020, capital projects returned surplus funds as listed below:</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding-left: 40px;">2019 Library Exterior HVAC Ductwork Insulation Replacement</td> <td style="text-align: right;">\$54,148</td> </tr> <tr> <td style="padding-left: 40px;">2020 - Library - Flooring Replacement</td> <td style="text-align: right;">40,853</td> </tr> <tr> <td style="padding-left: 40px;">2019 - Rotary Place HVAC Equipment Retrofit</td> <td style="text-align: right;">33,744</td> </tr> <tr> <td style="padding-left: 40px;">2020 - Rotary Place - HVAC & BAS Upgrades</td> <td style="text-align: right;">15,300</td> </tr> <tr> <td style="padding-left: 40px;">2020 - Rotary Place Orillia Room Flooring Refinishing</td> <td style="text-align: right;">8,796</td> </tr> <tr> <td style="padding-left: 40px;">2020 - Additional Cooling for SCBA Repair Room - Fire Station 1</td> <td style="text-align: right; border-bottom: 1px solid black;">31</td> </tr> <tr> <td></td> <td style="text-align: right; border-bottom: 3px double black;">\$152,871</td> </tr> </table> <p>In 2020, Council approved \$166,000 to increase the Orillia Recreation Centre Budget Contingency allowance.</p>	2019 Library Exterior HVAC Ductwork Insulation Replacement	\$54,148	2020 - Library - Flooring Replacement	40,853	2019 - Rotary Place HVAC Equipment Retrofit	33,744	2020 - Rotary Place - HVAC & BAS Upgrades	15,300	2020 - Rotary Place Orillia Room Flooring Refinishing	8,796	2020 - Additional Cooling for SCBA Repair Room - Fire Station 1	31		\$152,871
2019 Library Exterior HVAC Ductwork Insulation Replacement	\$54,148															
2020 - Library - Flooring Replacement	40,853															
2019 - Rotary Place HVAC Equipment Retrofit	33,744															
2020 - Rotary Place - HVAC & BAS Upgrades	15,300															
2020 - Rotary Place Orillia Room Flooring Refinishing	8,796															
2020 - Additional Cooling for SCBA Repair Room - Fire Station 1	31															
	\$152,871															
Proposed Revenues																
Contribution from the 2021 Operating Budget	1,900,000															
Interest	74,000															
Total	1,974,000															
Proposed Expenditures		BUDGET COMMENT														
Contribution to the 2021 Capital Budget	290,000	<p>The contribution to the 2021 Capital Budget is to finance:</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding-left: 40px;">- ORC - On/Off Site Monitoring & Maintenance</td> <td style="text-align: right;">\$290,000</td> </tr> </table>	- ORC - On/Off Site Monitoring & Maintenance	\$290,000												
- ORC - On/Off Site Monitoring & Maintenance	\$290,000															
Total	290,000															
Projected Reserve balance, December 31, 2021	3,938,655	\$290,000														

2021 RESERVES AND RESERVE FUNDS BUDGET

Supplemental Approvals in 2020

2016 - Centennial Drive Area Improvements	286,000
	<u>\$286,000</u>

Surpluses from Capital Projects Closed in 2020

2018 - BOA Upgrades	\$48,174
2016 - 70 Front Demolition Estimate	11,335
2015 - Port Area Public Realm	1,044
2017 - Fundamental Fitness	77
	<u>\$60,630</u>

Deficits from Capital Projects Closed in 2020

2018 - Essential Sports Program	\$1,048
2017/18 - Couch Beach/ Centennial Water	811
	<u>\$1,859</u>

2021 RESERVES AND RESERVE FUNDS BUDGET

Major Capital Facilities

41-9-01

	PROPOSED ACTIVITY	PURPOSE						
Reserve balance, January 1, 2021	(32,335,571)	To provide funds for Major Capital Facilities (Library, Fire Station, Recreation Facilities, Port Building, Environmental Monitoring Project).						
Proposed Revenues								
Contribution from the 2021 Operating Budget	5,804,914							
Interest	(990,000)							
Transfer from Tax Rate Stabilization	1,000,000							
Total	5,814,914	BUDGET COMMENT						
Proposed Expenditures		The contribution to the 2021 Capital Budget is to finance: <table style="margin-left: 40px; width: 80%;"> <tr> <td>- Atherley Narrows Trail Connection</td> <td style="text-align: right;">\$1,050,000</td> </tr> <tr> <td>- Waste Diversion Site Capping</td> <td style="text-align: right;">1,401,000</td> </tr> <tr> <td></td> <td style="text-align: right;"><u>\$2,451,000</u></td> </tr> </table>	- Atherley Narrows Trail Connection	\$1,050,000	- Waste Diversion Site Capping	1,401,000		<u>\$2,451,000</u>
- Atherley Narrows Trail Connection	\$1,050,000							
- Waste Diversion Site Capping	1,401,000							
	<u>\$2,451,000</u>							
Contribution to the 2021 Capital Budget	2,451,000							
Total	2,451,000							
Projected Reserve balance, December 31, 2021	(28,971,657)							

2021 RESERVES AND RESERVE FUNDS BUDGET

Major Capital Facilities Operating Reserve
00-6-4125

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	0	To offset the impact on the tax levy from the first year operating costs of new major capital facilities. Starting in 2015, Council authorized that the balance and contributions to the Major Facilities Operating Reserve be transferred to the Tax Rate Stabilization Reserve.
Proposed Revenues		
Total	0	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Projected Reserve balance, December 31, 2021	0	

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	517,664	To provide Capital expansion and improvements to the Waterfront Marina.
Proposed Revenues Contribution from the 2021 Operating Budget	120,000	In 2020, an additional \$1,555 was transferred to the 2017/18 Couchiching/Centennial Waterfront Repairs project.
Total	120,000	BUDGET COMMENT
Proposed Expenditures Contribution to the 2021 Capital Budget	0	
Total	0	
Projected Reserve balance, December 31, 2021	637,664	

2021 RESERVES AND RESERVE FUNDS BUDGET

Municipal Accommodation Tax (MAT)

25-9-01

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	26,177	The Reserve was created as part of the 2020 budget and will be funded from a portion of the Municipal Accommodation Tax Revenue.
Proposed Revenues		
Contribution from MAT revenue	99,398	
Interest	500	
Total	99,898	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Projected Reserve balance, December 31, 2021	126,075	

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	(69,573)	This reserve was established in 1998 for the expansion of the James St. Operations garage. After the expansion was completed in 2004, the reserve was retained to be used for the ultimate replacement of the Operations Centre or component parts.
Proposed Revenues		
Contribution from the 2021 Operating Budget	98,000	
Interest	1,000	
Total	99,000	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Projected Reserve balance, December 31, 2021	29,427	

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE						
Reserve balance, January 1, 2021	(7,687)	The Ontario Community Infrastructure Fund formula based grant designated for storm water projects is contributed to this reserve.						
Proposed Revenues								
Grants	1,278,000							
Interest	17,000							
Total	1,295,000	BUDGET COMMENT						
Proposed Expenditures	425,000	The contribution to the 2021 Capital Budget is to finance: <table style="margin-left: 40px; margin-top: 10px;"> <tr> <td>- Centennial Drive Area Improvements</td> <td style="text-align: right;">\$300,000</td> </tr> <tr> <td> Jarvis Street Reconstruction</td> <td style="text-align: right;"><u>125,000</u></td> </tr> <tr> <td></td> <td style="text-align: right;"><u><u>\$425,000</u></u></td> </tr> </table>	- Centennial Drive Area Improvements	\$300,000	Jarvis Street Reconstruction	<u>125,000</u>		<u><u>\$425,000</u></u>
- Centennial Drive Area Improvements	\$300,000							
Jarvis Street Reconstruction	<u>125,000</u>							
	<u><u>\$425,000</u></u>							
Total	425,000							
Projected Reserve balance, December 31, 2021	862,313							

CITY OF ORILLIA
2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	16,284	To provide a sustainable funding source for the repair and eventual replacement of the Opera House concert piano. This reserve fund was initiated as part of an agreement with the Orillia Concert Association. Contributions to this fund come from fees earned from the piano rental.
Proposed Revenues		
Interest	65	
Contribution from Piano Rentals	500	
Total	565	BUDGET COMMENT
Proposed Expenditures		
Repair Piano (BDCT-21-05 Subsequent to budget)	6,350	
Total	6,350	
Projected Reserve balance, December 31, 2021	10,499	

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE										
Reserve balance, January 1, 2021	344,513	Provides funds for the development and redevelopment of parkland.										
Proposed Revenues												
Contribution from the 2021 Operating Budget	640,000											
Interest	2,000											
Total	642,000	BUDGET COMMENT										
Proposed Expenditures		The contribution to the 2021 Capital Budget is to finance: <table style="margin-left: 40px; width: 100%;"> <tr> <td>- Couchiching Beach Park Greenhouse/Maintenance Building Replacement</td> <td style="text-align: right;">\$750,000</td> </tr> <tr> <td>- Terry Fox Circle Design</td> <td style="text-align: right;">\$50,000</td> </tr> <tr> <td>- Waterfront Maintenance</td> <td style="text-align: right;">75,000</td> </tr> <tr> <td>- Tennis Court Resurfacing - Kitchener Park</td> <td style="text-align: right;">25,000</td> </tr> <tr> <td></td> <td style="text-align: right;"><u>\$900,000</u></td> </tr> </table>	- Couchiching Beach Park Greenhouse/Maintenance Building Replacement	\$750,000	- Terry Fox Circle Design	\$50,000	- Waterfront Maintenance	75,000	- Tennis Court Resurfacing - Kitchener Park	25,000		<u>\$900,000</u>
- Couchiching Beach Park Greenhouse/Maintenance Building Replacement	\$750,000											
- Terry Fox Circle Design	\$50,000											
- Waterfront Maintenance	75,000											
- Tennis Court Resurfacing - Kitchener Park	25,000											
	<u>\$900,000</u>											
Contribution to the 2021 Capital Budget	900,000											
Total	900,000											
Projected Reserve balance, December 31, 2021	86,513											

2021 RESERVES AND RESERVE FUNDS BUDGET

Park Equipment
00-6-4329

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	231,290	Provides funds for purchase of park equipment and playground apparatus.
Proposed Revenues		
Contribution from the 2021 Operating Budget	137,000	
Contribution from Tax Rate Stabilization Reserve (one-time)	100,000	
Total	237,000	BUDGET COMMENT
Proposed Expenditures		The contribution to the 2021 Capital Budget is to finance:
Contribution to the 2021 Capital Budget	235,000	
Total	235,000	
Projected Reserve balance, December 31, 2021	233,290	

2021 RESERVES AND RESERVE FUNDS BUDGET

Parking System
04-6-4000

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	2,213,606	Provides funds for purchase and development of downtown parking. Funded by surplus of parking revenues.
Proposed Revenues		In 2020, capital projects returned surplus funds as listed below:
Contribution from the 2021 Operating Budget	155,766	2017 - Parking to DOMB Legal Services 3,000.00
Interest	48,000	2017 - Pay By Phone - Parking 2,820.03
		2020 - Replace Pay and Display Parking Kiosks 2,260.00
		<u> \$8,080</u>
Total	203,766	In 2020, an additional \$1,332 was transferred to the 2018 Municipal Lot #7 Paving project.
Proposed Expenditures		BUDGET COMMENT
Contribution to the 2021 Capital Budget	100,000	The contribution to the 2021 Capital Budget is to finance:
		- Replace Pay and Display Parking Kiosks \$20,000
		- Parking Lot Garden Renovation and Refresh 30,000
		- Parking Lot Structural Update 50,000
Total	100,000	<u> \$100,000</u>
Projected Reserve balance, December 31, 2021	2,317,372	

2021 RESERVES AND RESERVE FUNDS BUDGET

Purchase of Parkland
(5% Cash-in-lieu)
12-9-02

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	71,226	Provides for the purchase and development of parkland.
Proposed Revenues		This account is funded from cash contributions in lieu of parkland dedications by developers pursuant to the Planning Act, and from the sale of surplus parkland.
Contribution from Developers	100,000	Developers contributed \$129,660 to this reserve in 2020.
Interest	3,000	In 2020, Council approved \$55,000 for the Rotary Aqua Theatre project.
Total	103,000	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Projected Reserve balance, December 31, 2021	174,226	

2021 RESERVES AND RESERVE FUNDS BUDGET

Roads
00-6-4314

	PROPOSED ACTIVITY	PURPOSE												
Reserve balance, January 1, 2021	538,867	Provides funds for the redevelopment of the City's roads system.												
Proposed Revenues		In 2020, surpluses from the following projects were returned to the reserve:												
Contribution from the 2021 Operating Budget	1,292,000	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">2019 - Traffic Controller Upgrades</td> <td style="text-align: right;">\$71,151</td> </tr> <tr> <td>2018 - Annual Road Resurfacing</td> <td style="text-align: right;">70,737</td> </tr> <tr> <td>2019- Orchard Point Traffic Study</td> <td style="text-align: right;">4,822</td> </tr> <tr> <td>2018 - Sidewalk Program</td> <td style="text-align: right;">1,030</td> </tr> <tr> <td></td> <td style="text-align: right; border-top: 1px solid black;"><u>\$147,739</u></td> </tr> </table>	2019 - Traffic Controller Upgrades	\$71,151	2018 - Annual Road Resurfacing	70,737	2019- Orchard Point Traffic Study	4,822	2018 - Sidewalk Program	1,030		<u>\$147,739</u>		
2019 - Traffic Controller Upgrades	\$71,151													
2018 - Annual Road Resurfacing	70,737													
2019- Orchard Point Traffic Study	4,822													
2018 - Sidewalk Program	1,030													
	<u>\$147,739</u>													
Total	1,292,000	In 2020, Council approved \$132,000 for the 2020 Roads Resurfacing project.												
Proposed Expenditures		BUDGET COMMENT												
Contribution to the 2021 Capital Budget	1,225,000	The contribution to the 2021 Capital Budget is to finance:												
		<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">- Jarvis Street Reconstruction</td> <td style="text-align: right;">\$175,000</td> </tr> <tr> <td>- Annual Road Resurfacing Program</td> <td style="text-align: right;">381,000</td> </tr> <tr> <td>- Annual Sidewalk Program</td> <td style="text-align: right;">440,000</td> </tr> <tr> <td>- 400mm Trunk Watermain Extension on Borland Street East</td> <td style="text-align: right;">35,000</td> </tr> <tr> <td>- Centennial Drive Area Improvements</td> <td style="text-align: right;">174,000</td> </tr> <tr> <td>- Audible Pedestrian Signal Upgrades</td> <td style="text-align: right;">20,000</td> </tr> </table>	- Jarvis Street Reconstruction	\$175,000	- Annual Road Resurfacing Program	381,000	- Annual Sidewalk Program	440,000	- 400mm Trunk Watermain Extension on Borland Street East	35,000	- Centennial Drive Area Improvements	174,000	- Audible Pedestrian Signal Upgrades	20,000
- Jarvis Street Reconstruction	\$175,000													
- Annual Road Resurfacing Program	381,000													
- Annual Sidewalk Program	440,000													
- 400mm Trunk Watermain Extension on Borland Street East	35,000													
- Centennial Drive Area Improvements	174,000													
- Audible Pedestrian Signal Upgrades	20,000													
Total	1,225,000													
Projected Reserve balance, December 31, 2021	605,867	<u><u>\$1,225,000</u></u>												

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	575,006	Provides for the liability of self-insured equipment and deductible amounts.
Proposed Revenues		The fund is financed from premium savings.
Interest	8,000	In 2020 \$300,000 transferred from tax rate stabilization reserve
Departmental Insurance (from Operating Budget)	834,900	
Total	842,900	BUDGET COMMENT
Proposed Expenditures		
Insurance Premium	812,600	
Allowance for Insurance Settlements/Adjusters' Fees	145,300	
Total	957,900	
Projected Reserve balance, December 31, 2021	460,006	

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	454,047	Provides for the liability of self-insured WSIB coverage.
Projected Revenues		The fund is financed from premium savings.
Interest	7,000	In 1998, Council approved the transfer of WSIB coverage from the premium-based Schedule 1 to the self-insured Schedule 2.
Departmental WSIB Payments	300,000	
Total	307,000	BUDGET COMMENT
Projected Expenditures		
WSIB Claims/Insurance/Claims Management	300,000	
Total	300,000	
Projected Reserve balance, December 31, 2021	461,047	

2021 RESERVES AND RESERVE FUNDS BUDGET

Social & Health Services Reserve

00-6-4127

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	5,385,829	To offset future year-to-year spikes in County social and health service costs due to capital projects. The Reserve was established in the 2015 budget. In 2020 \$1,982,506 was contributed to the reserve from County program surpluses - primarily LTC as a result of provincial COVID grants.
Proposed Revenues Contribution from the 2021 Operating Budget	929,000	
Total	929,000	BUDGET COMMENT
Proposed Expenditures Contribution to Operating	577,000	
Total	577,000	
Projected Reserve balance, December 31, 2021	5,737,829	

2021 RESERVES AND RESERVE FUNDS BUDGET

Tax Rate Stabilization

00-6-4121

	PROPOSED ACTIVITY	PURPOSE								
Reserve balance, January 1, 2021	12,005,876	Provides a contingency allowance for the Operating Budget. The balance is accumulated from prior year's operating surpluses.								
Proposed Revenues		In the 2015 Budget Council authorized that the balance and future contributions to the Major Facilities Operating Reserve be transferred to the Tax Rate Stabilization Reserve.								
Contribution from the 2021 Operating Budget	37,500	In 2020 the Province provided safe restart grants related to COVID issues. Unspent amounts of \$1,491,582 were required to be placed in reserve for use in 2021.								
Total	37,500	In 2020, \$28,089 was returned to the reserve from the 2019 City Centre Roof Replacement project. Council also approved an additional \$484,000 to increase the Orillia Recreation Centre Budget Contingency allowance and \$1,000,000 for COVID economic recovery.								
		BUDGET COMMENT								
Proposed Expenditures										
Transfer to water reserve to pay off internal IT leases	378,994	In 2019, the Provincial Municipal Modernizing Grant of \$520,308 was transferred to the reserve to be held for future use related to implementation of Service Delivery efficiencies. The funds are temporarily held in this Reserve until allocated to specific projects. The 2021 Capital Budget includes an approval of \$110,000 from this grant budget and financial software bringing the total to \$155,000 of committed/expended use of this grant. At the Council meeting of May 10, 2021, the following was approved: - Transfer \$378,994 to water reserves to retire internal IT lease obligations - Transfer of \$2,000,000 the Land Acquisition Reserve (50%) and Major Capital Fac. Reserve (50%), - Transfer \$500,000 to new IT reserve for technology improvements								
Transfer to Land Acquisition Reserve (50%) and Major Capital Facilities Reserve (50%)	2,000,000									
New IT Reserve for technology improvements	500,000									
Budget and Financial Software - 2021 Capital Budget	110,000									
Required in 2021 budget to provide 0% levy increase	603,734									
Total	3,592,728	** Balance Made up of:								
Projected Reserve balance, December 31, 2021	8,450,648 **	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding-left: 40px;">Unspent Social and Economic Recovery Fund</td> <td style="text-align: right;">835,000</td> </tr> <tr> <td style="padding-left: 40px;">Provincial Municipal Modernizing Grant</td> <td style="text-align: right;">365,308</td> </tr> <tr> <td style="padding-left: 40px;">COVID Safe Restart Grant</td> <td style="text-align: right;">1,491,582</td> </tr> <tr> <td style="padding-left: 40px;">General Tax Rate Stabilization</td> <td style="text-align: right;">5,758,758</td> </tr> </table>	Unspent Social and Economic Recovery Fund	835,000	Provincial Municipal Modernizing Grant	365,308	COVID Safe Restart Grant	1,491,582	General Tax Rate Stabilization	5,758,758
Unspent Social and Economic Recovery Fund	835,000									
Provincial Municipal Modernizing Grant	365,308									
COVID Safe Restart Grant	1,491,582									
General Tax Rate Stabilization	5,758,758									

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	381,193	Funding from this reserve fund is allocated for future Capital requirements of the trail systems. It will be necessary to build the reserve fund to a level which can support the continuing expansion and eventual replacement of the trail system.
Proposed Revenues		
Contribution from the 2021 Operating Budget	389,000	
Interest	11,000	
Total	400,000	
Proposed Expenditures		BUDGET COMMENT
Contribution to the 2021 Capital Budget	150,000	The contribution to the 2021 Capital Budget is to finance:
		- Lightfoot Trail Resurfacing & Repair
		\$150,000
		<u>\$150,000</u>
Total	150,000	
Projected Reserve balance, December 31, 2021	631,193	

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	420,696	This fund receives grant revenue from the Province of Ontario under the Dedicated Gas Tax Funds for the Public Transportation Program. Receipts are allocated amongst municipalities with transit systems using a formula based on a combination of ridership and population.
Proposed Revenues		
Allocated Provincial Gas Tax	481,000	
Interest	2,735	
Total	483,735	BUDGET COMMENT
Proposed Expenditures		
Contribution to the Operating Budget	481,000	
Total	481,000	
Projected Reserve balance, December 31, 2021	423,431	

2021 RESERVES AND RESERVE FUNDS BUDGET

Supplemental Approvals in 2020

2020 - Stormwater Master Plan	\$3,800
2020 - Water Filtration Plant Fencing	11,400
2016 - Asset Management Plan Update	3,000
Total	<u>\$18,200</u>

Surpluses from Capital Projects Closed in 2020

2017/18 - Wyandotte Reconstruction Barrie Rd to Colborne St W	\$415,413
2020 - Digital Communications Equipment Upgrade	728
2014 - 2016 Zone 3 Booster Pump Station Upgrade	4,389
2018 - Collection/Distribution System Rehabilitation	27,482
2018 - Water Treatment Control System Rehabilitation	691
2019 - Permit to Take Water Renewal Ground Supply Wells	15,257
2019 - Water Facilities & Equipment Rehabilitation	126,754
2019 - Well 1 & 2 Refurbishment	33,393
2020 - Water System Financial Plan	4,738
2020 - Water Filtration Plan Chlorine Room Rehabilitation	9,734
2017 - Water Distribution System Bypass Valve Installations	23,051
2018 - WWTC Facility & Equipment Rehabilitation	514
	<u>\$662,145</u>

**CITY OF ORILLIA
2021 RESERVES AND RESERVE FUNDS BUDGET**

	PROPOSED ACTIVITY	PURPOSE																												
Reserve balance, January 1, 2021	31,183,431	Provides for replacement, construction and purchase of major waterworks and sanitary sewer structures and facilities. The funding is the net operating surplus from previous year's operations. See opposite page for a list of project that returned surpluses to the reserve or required additional funds.																												
Proposed Revenues																														
Interest	516,000																													
Contribution from the 2021 Operating Budget	9,779,285																													
Repayment of internal IT leases from tax rate stabilization	378,994																													
Total	10,674,279	BUDGET COMMENT																												
Proposed Expenditures		The contribution to the 2021 Capital Budget is to finance: <table border="0" style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding-left: 20px;">- 400mm Trunk Watermain Extension on Borland Street East</td> <td align="right">\$2,300,000</td> </tr> <tr> <td style="padding-left: 20px;">- Centennial Drive Area Improvements</td> <td align="right">7,900,000</td> </tr> <tr> <td style="padding-left: 20px;">- Jarvis Street Reconstruction</td> <td align="right">225,000</td> </tr> <tr> <td style="padding-left: 20px;">- Harvie Hill Repairs</td> <td align="right">100,000</td> </tr> <tr> <td style="padding-left: 20px;">- Replace Watermain on Esther Anne Drive, Karen Crescent and Charles Road</td> <td align="right">150,000</td> </tr> <tr> <td style="padding-left: 20px;">- Water Filtration Plant Chlorine Room and Infrastructure</td> <td align="right">850,000</td> </tr> <tr> <td style="padding-left: 20px;">- Water Filtration Plant Motor Control Centre Replacements</td> <td align="right">625,000</td> </tr> <tr> <td style="padding-left: 20px;">- Water Filtration Plant and Wastewater Treatment Centre Equip Rehabilitation</td> <td align="right">800,000</td> </tr> <tr> <td style="padding-left: 20px;">- Water and Wastewater Control System Rehabilitation</td> <td align="right">275,000</td> </tr> <tr> <td style="padding-left: 20px;">- Collection / Distribution - System Rehabilitation Program</td> <td align="right">50,000</td> </tr> <tr> <td style="padding-left: 20px;">- Climate Change Action Plan</td> <td align="right">40,000</td> </tr> <tr> <td style="padding-left: 20px;">- West Orillia Well/Champlain Sewage Pumping Station - Install Fencing</td> <td align="right">45,000</td> </tr> <tr> <td style="padding-left: 20px;">- Cooling Equipment for Critical Water Facility Locations</td> <td align="right">60,000</td> </tr> <tr> <td></td> <td align="right"><u>\$13,420,000</u></td> </tr> </table>	- 400mm Trunk Watermain Extension on Borland Street East	\$2,300,000	- Centennial Drive Area Improvements	7,900,000	- Jarvis Street Reconstruction	225,000	- Harvie Hill Repairs	100,000	- Replace Watermain on Esther Anne Drive, Karen Crescent and Charles Road	150,000	- Water Filtration Plant Chlorine Room and Infrastructure	850,000	- Water Filtration Plant Motor Control Centre Replacements	625,000	- Water Filtration Plant and Wastewater Treatment Centre Equip Rehabilitation	800,000	- Water and Wastewater Control System Rehabilitation	275,000	- Collection / Distribution - System Rehabilitation Program	50,000	- Climate Change Action Plan	40,000	- West Orillia Well/Champlain Sewage Pumping Station - Install Fencing	45,000	- Cooling Equipment for Critical Water Facility Locations	60,000		<u>\$13,420,000</u>
- 400mm Trunk Watermain Extension on Borland Street East	\$2,300,000																													
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- West Orillia Well/Champlain Sewage Pumping Station - Install Fencing	45,000																													
- Cooling Equipment for Critical Water Facility Locations	60,000																													
	<u>\$13,420,000</u>																													
Contribution to the 2021 Capital Budget	13,420,000																													
Total	13,420,000																													
Projected Reserve balance, December 31, 2021	28,437,710																													

2021 RESERVES AND RESERVE FUNDS BUDGET

	PROPOSED ACTIVITY	PURPOSE
Reserve balance, January 1, 2021	92,458	In each year, the balance of unspent donations to the Youth Centre are contributed to this reserve. Balances in the reserve will be used for programming and special projects in future years.
Proposed Revenues Interest	1,000	
Total	1,000	BUDGET COMMENT
Proposed Expenditures		
Total	0	
Projected Reserve balance, December 31, 2021	93,458	

**CITY OF ORILLIA
CAPITAL PROGRAM
2021**

(Thousands of dollars)

PROJECT	PAGE	2020	RESERVES FUNDS	DEVELOPMENT CHARGES	2020 CAPITAL TAX LEVY	EXTERNAL
Human Resources						
Fire						
Hurst "eDraulic" Rescue Tools	1	65	65			Fire Equipment Reserve
Community Services						
Waterfront Maintenance	2	75	75			Park Development Reserves
Playground Replacement	3	235	235			Park Equipment Reserves
City Wide Park Improvements - Dorset Park	4	60			60	
J.B. Tudhope Memorial Park Improvements	5	200			180	20 Other: Mariposa Folk Foundation
Lightfoot Trail Resurfacing & Repair	6	150	150			Trail Reserves
Terry Fox Circle Design	7	50	50			Park Development Reserves
Park Signage - Interpretive	8	30			30	
Orillia Opera House Technical Theatre Equipment Upgrades	9	50			50	
Atherley Narrows Trail Connection	10	1,050	1,050			Major Capital Facilities Reserve
Trail Connections - Wilson Point Road and Leacock Museum/Brewery Lane	11	60	60			Trail Reserves
Financial Services						
Budget and Financial Software	12	110				110 Municipal Modernization Fund
Development Charges Background Study	13	70		70		
Engineering						
Centennial Drive Area Improvements	14	10,600	10,300			300 Federal Gas Tax Reserve 1,926/WW Reserve 7,900/Stormwater Reserve 300/Roads Reserve 174/OCIF 300
West Street Widening	15	270		135	135	
Jarvis Street Reconstruction	16	525	400			125 Roads Reserve 175 / Water and Wastewater Reserve 225 /OCIF 125
Annual Road Resurfacing Program	17	854	381			473 Roads Reserve 381 / OCIF Roads 473
Annual Sidewalk Program	18	440	440			Roads Reserve
Audible Pedestrian Signal Upgrades (various intersections)	19	20	20			Roads Reserve
400mm Trunk Watermain Extension on Borland Street East	20	2,335	2,335			Water and Wastewater Reserve 2,300 / Roads Reserve 35
West Orillia Well Standby	21	250		250		
Harvie Hill Repairs	22	100	100			Water and Wastewater Reserve
Replace Watermain on Esther Anne Drive, Karen Crescent and Charles Road	23	150	150			Water and Wastewater Reserve
Transit						
Terminal - Detail Design	24	600	600			Parking Reserve 200 / Transit Equipment 400
Transit Shelter Program	25	54	15			39 Transit Equipment Reserve 15 /ICIP 39
Security Cameras - Buses	26	80	22			58 Transit Equipment Reserve 22 /ICIP 58

**CITY OF ORILLIA
CAPITAL PROGRAM
2021**

(Thousands of dollars)

PROJECT	PAGE	2020	RESERVES FUNDS	DEVELOPMENT CHARGES	2020 CAPITAL TAX LEVY	EXTERNAL
Property and Environmental Sustainability						
OMAH Roof Restoration	27	110			110	
Orillia Recreation Centre - On/Off Site Monitoring & Maintenance	28	290	290			Major Facilities Capital Maintenance Reserve
Municipal Operations Roof Project - Asbestos Abatement	29	474			474	
City Centre Renovations-Public Facing Counters and Security	30	175	175			City Centre Reserve
Environmental Monitoring Program	31	50			50	
Climate Change Action Plan	32	120	40		80	Water and Wastewater Reserve
City Centre Brick Restoration	33	150	150			City Centre Reserve
City Centre Heat Pump Replacements	34	35	35			City Centre Reserve
Rotary Place HVAC Retrofit	35	45			45	
66 Peter Street South - Demolition	36	300			300	Major Capital Facilities Reserve
Opera House Roof Replacement - Additional Costs	37	226	226			Opera House Restoration Reserve
70 Front Street North - Parking Lot Repairs	38	60	60			Land Acquisition Reserve
Cooling Equipment for Critical Water Facility Locations	39	60	60			Water and Wastewater Reserve
Rotary Place Overhead Door Repair	40	20			20	
Leacock Home - Rooftop HVAC Units	41	50	50			Leacock Home Reserve
West Orillia Well/Champlain Sewage Pumping Station Buildings - Install Fencing	42	45	45			Water and Wastewater Reserve
City Centre - Flooring Replacement	43	20	20			City Centre Reserve
LED Lighting Replacements - Rotary Place and Water/Wastewater Buildings	44	71			35	36 Other: 2020 LED Facilities Lighting Upgrade Rebates
Fire Station #1 - Snow Melt System	45	20			20	
J.B. Tudhope Memorial Park Administration Building Improvements	46	25			25	
Rotary Place Sport Netting Replacement	47	45			45	
Leacock Museum Maintenance and Repairs - Painting	48	20	20			Leacock Home Reserve
Barnfield Point Recreation Centre - Furniture Replacements	49	15	15			Barnfield Point Recreation Centre Reserve
Operation and Source Protection						
Fleet Replacements	50	1,200	1,200			Equipment Reserve
Fleet Additions	51	92			92	
Centennial Boat Launch Paving	52	50			50	
Tennis Court Resurfacing - Kitchener Park	53	25	25			Park Development Reserve
Stormwater Rehabilitation Program	54	140	140			Stormwater Reserve
Fuel Management System Replacement	55	41			41	
West Orillia Sports Complex Fertigation System	56	15			15	
Sidewalk Spot Repair Program	57	50			50	
Annual Road Spot Repair Program	58	40			40	
Water / Wastewater						
Water Filtration Plant Chlorine Room and Infrastructure	59	850	850			Water and Wastewater Reserve
Water Filtration Plant Motor Control Centre Replacements	60	625	625			Water and Wastewater Reserve
Water Filtration Plant and Wastewater Treatment Centre Equipment Rehabilitation	61	800	800			Water and Wastewater Reserve
Water and Wastewater Control System Rehabilitation	62	275	275			Water and Wastewater Reserve
Collection / Distribution - System Rehabilitation Program	63	50	50			Water and Wastewater Reserve
Waste Diversion						
Waste Diversion Site Concrete Grinding	64	100	100			Landfill Closure/Post Closure Reserve
Waste Diversion Site Capping	65	1,990	1,990			Major Capital Facilities 1,401 / Landfill Closure/Post Closure 589

**CITY OF ORILLIA
CAPITAL PROGRAM
2021**

(Thousands of dollars)

PROJECT	PAGE	2020	RESERVES FUNDS	DEVELOPMENT CHARGES	2020 CAPITAL TAX LEVY	EXTERNAL
Other Contribution to Major Capital Facilities Reserve		53			53	
TOTAL		27,305	23,689	455	2,000	1,161