

City of Orillia

2027-2036 Ten-Year Capital Plan



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Executive Summary

The 2027–2036 Ten-Year Capital Plan establishes a long-term framework for maintaining and renewing the City's infrastructure, supporting growth, and delivering community priorities in a financially sustainable manner.

The Plan includes 927 capital projects with a total estimated investment of approximately \$808 million over the next ten years, representing an average annual investment of \$80.8 million. The proposed 2027 capital program totals approximately \$86.3 million.

The Plan is intended to guide future budget deliberations and infrastructure planning. It is a planning and affordability framework and does not authorize project spending. Individual projects will continue to be reviewed and approved by Council through the annual budget process.

Key highlights



Maintains focus on **state-of-good-repair** infrastructure and asset renewal.



Supports **growth-related** infrastructure required to accommodate future development.



Maintains debt levels within Council's approved **affordability guidelines**.



Utilizes a **balanced funding strategy** consisting of reserves, development charges, grants and debt financing.



Identifies **long-term financial pressures** associated with construction inflation, development charge legislation, interest rates and infrastructure renewal requirements.



Provides a **transparent framework** to support future capital budget decisions and long-term financial sustainability.



Key metric	2027–2036 Ten-Year Capital Plan
Total Capital Investment	\$808 Million
Number of Projects	927
Average Annual Investment	\$80.8 Million
Proposed 2027 Capital Program	\$86.3 Million
Primary Investment Focus	Roads, Water/Wastewater, Vehicles & Facilities
Primary Funding Source	\$500 Million - Asset Management Reserves (62%)
Debt Financing	\$124 Million (15% of Plan)
Development Charge Funding	\$94 Million (12% of Plan)
Current Debt Servicing Level	4.1% of Own-Source Revenues
City Debt Policy Limit	10%
Provincial Debt Limit	25%

Purpose

The purpose of this report is to provide Council with an updated Ten-Year Capital and Reserve Forecast, highlight key trends and illustrate financial strategy options to ensure service level sustainability.

The Ten-Year Capital Plan is intended to guide future budget development and does not constitute approval of individual capital projects or expenditures.

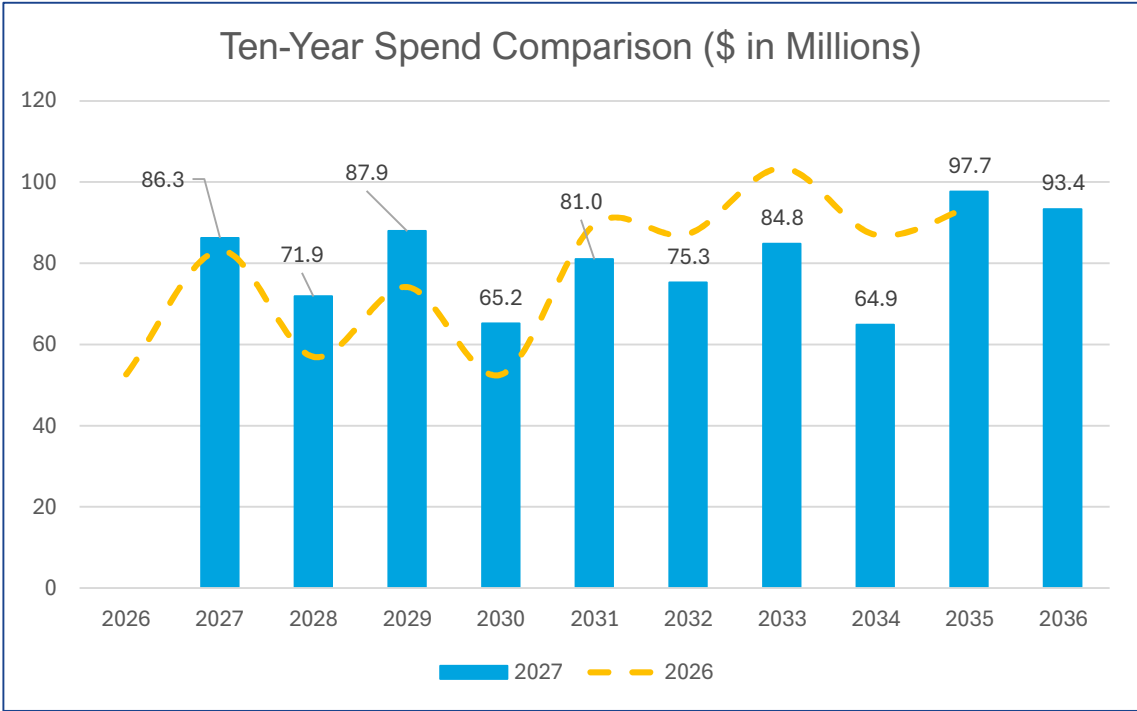
Background and key facts

The Ten-Year Capital Plan is a key financial planning tool that supports long-term decision-making. The Plan is informed by the Asset Management Plan, Development Charges Background Study, Official Plan, Water and Stormwater Master Plans, Parks and Recreation Master Plan and other strategic planning documents.



2027: Ten-Year Capital Plan Capital Investment Comparison

Capital Investment (\$ in Millions)	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Total	Total Projects
2026 - 2035 Ten-Year Plan	52.67	83.14	56.98	74.19	52.59	89.55	87.28	103.49	87.05	94.02	-	781.0	790
2027 - 2036 Ten-Year Plan	-	86.26	71.86	87.94	65.23	81.01	75.31	84.85	64.89	97.65	93.37	808.4	927
Variance	(52.67)	3.12	14.88	13.75	12.64	(8.54)	(11.97)	(18.64)	(22.16)	3.64	93.37	27.4	137
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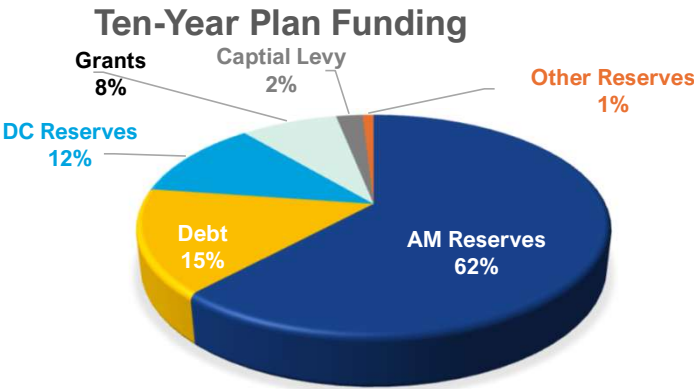
2027: Ten-Year Capital Plan Projects by Asset Class

Asset Category	Value (\$ in Millions)	%
Roads & Related	369.62	45.7%
Water, Wasterwater, Stormwater	133.48	16.5%
Vehicles & Equipment	130.40	16.1%
Buildings, Land & Furniture	98.80	12.2%
Parks & Paths	42.83	5.3%
Other	33.24	4.1%
Total	808.37	100%

Asset Category (\$ in Millions)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Total
Roads & Related	17.57	20.77	26.65	16.02	41.31	30.04	40.66	45.24	66.96	64.40	369.62
Water, Wasterwater, Stormwater	12.22	9.09	22.88	22.17	17.31	26.88	14.56	2.36	4.54	1.48	133.48
Vehicles & Equipment	26.53	24.71	13.61	8.16	8.71	7.99	7.33	8.72	12.77	11.87	130.40
Buildings, Land & Furniture	19.63	4.12	18.84	11.25	7.15	6.08	15.24	4.10	5.85	6.54	98.80
Parks & Paths	4.45	4.75	4.08	4.01	3.43	3.01	5.57	2.94	6.40	4.20	42.83
Other	5.86	8.43	1.87	3.62	3.10	1.31	1.50	1.53	1.13	4.88	33.24
Total	86.26	71.86	87.94	65.23	81.01	75.31	84.85	64.89	97.65	93.37	808.37

2027: Ten-Year Capital Plan Ten-Year Funding Forecast

Source	(\$ Millions)	%
AM Reserves	500.14	62%
Debt	124.49	15%
DC Reserves	94.08	12%
Grants	64.64	8%
Captial Levy	17.65	2%
Other Reserves	7.36	1%
Total	808.37	100%



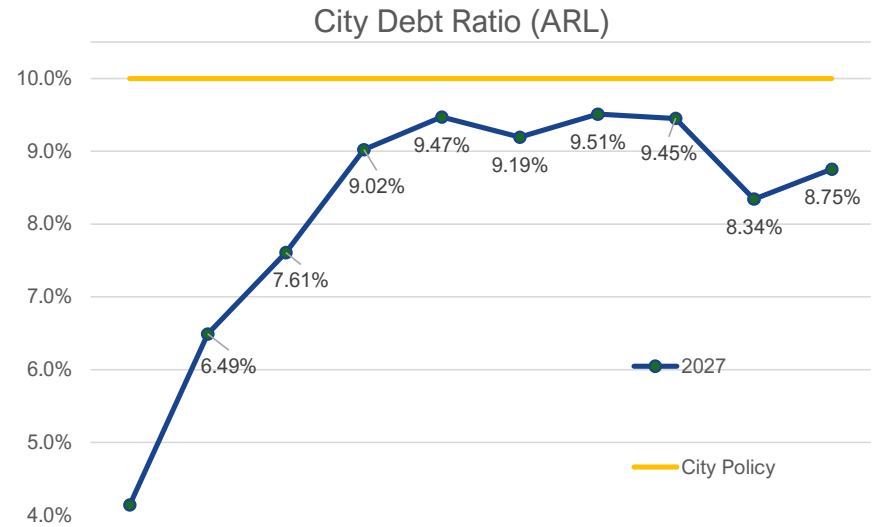
Debt Forecast	Projects	Principal (\$ in Millions)
Existing Debt Service Payments	5	41.89
Committed Debt Services Payments	5	20.20
Ten-Year Forecast Service Payments	27	124.49
Total Services Payments (\$)	37	186.57

Debt Servicing Capacity (ARL*)		(\$ in Millions)
Current ARL Usage	4%	\$5.20
Internal Limit	10%	\$12.40
Provincial Limit	25%	\$31.10

*Annual Repayment Limit

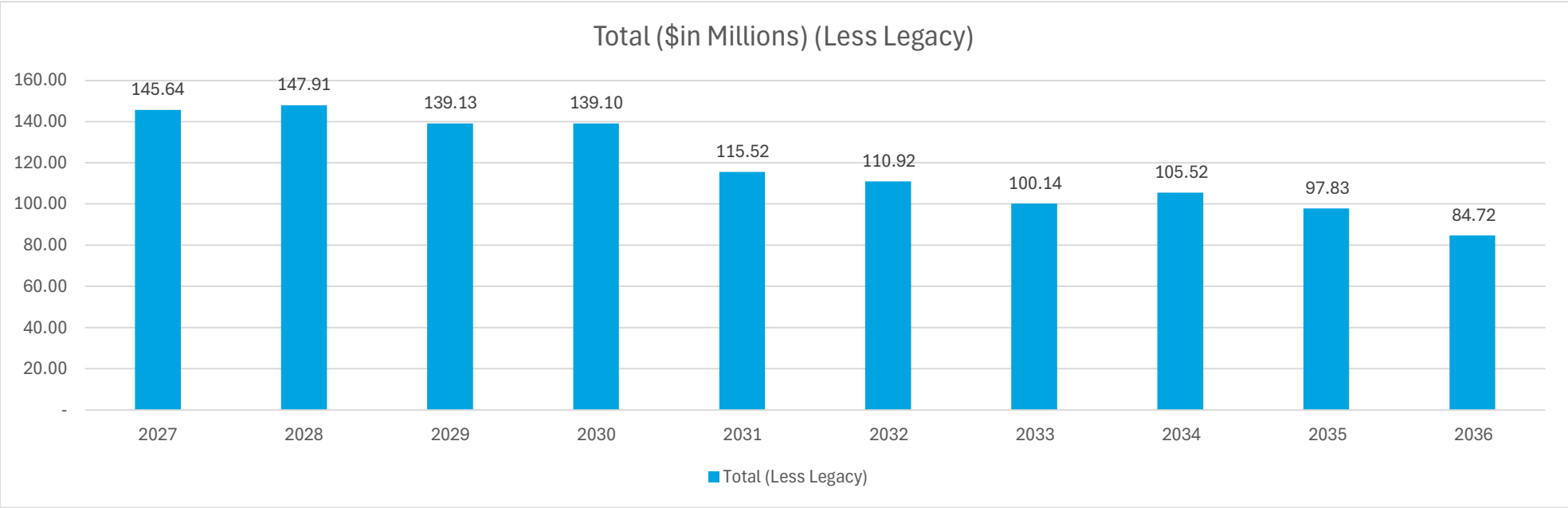
Principal Debt Capacity (ARL)		(\$ in Millions)
**Principle Range Available	10%	\$60 - \$93
**Principle Range Available	25%	\$210 - \$332

** Range calculated based on term and interest rate



2027: Ten-Year Capital Plan Reserve Forecast Summary

Reserve Category (\$ in Millions)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
A. Sustainability	46.71	47.02	47.33	47.64	47.95	48.26	48.58	48.89	49.20	49.51
B. Corporate	6.56	5.73	5.32	5.39	4.00	4.63	3.60	4.45	5.94	5.90
C. Development Charges	(8.51)	(1.18)	(1.36)	3.48	1.34	(20.96)	(27.19)	(20.82)	(12.46)	(3.09)
D. Development Related	7.61	6.14	4.59	2.41	0.76	(0.92)	(2.29)	(3.78)	(5.43)	(7.16)
E. Grant Funding	1.29	(0.59)	(0.50)	(0.40)	(0.11)	3.50	5.29	4.68	3.55	0.69
F. Asset Management	110.82	109.54	102.49	99.24	80.27	95.00	90.70	90.56	75.41	57.18
G.Special Interest	2.88	2.96	2.97	3.06	3.03	3.12	3.18	3.26	3.32	3.40
Total Reserve Balance	167.35	169.63	160.84	160.81	137.23	132.63	121.85	127.23	119.54	106.43
Total (Less Legacy)	145.64	147.91	139.13	139.10	115.52	110.92	100.14	105.52	97.83	84.72



2027: Ten-Year Capital Plan Summary by Division

Division	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Grand Total
Council, CAO and Corporate Services	1.43	6.38	1.54	0.79	0.73	1.01	1.31	1.14	0.72	0.78	15.84
Fire	2.80	0.20	2.00	0.19	0.75	2.18	9.77	2.15	1.04	0.39	21.46
Development and Infrastructure Planning	0.94	0.41	0.28	-	-	-	0.32	-	-	0.44	2.39
Infrastructure Capital Planning	31.58	29.77	49.15	38.80	59.80	56.50	55.10	47.48	70.26	66.30	504.73
Parking and Transit	1.30	3.60	2.66	1.03	0.97	0.13	0.10	0.44	1.54	5.32	17.09
Asset Management and Maintenance	20.05	7.75	21.00	8.55	9.23	8.11	5.70	5.62	8.82	11.11	105.93
Environmental Services	22.81	17.90	6.32	7.60	5.05	3.22	6.45	3.27	7.55	3.33	83.49
Parks and Recreation	5.30	5.83	4.98	8.28	4.47	4.15	6.08	4.78	7.72	5.68	57.25
Library	0.07	0.02	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.02	0.17
Grand Total	86.26	71.86	87.94	65.23	81.01	75.31	84.85	64.89	97.65	93.37	808.37

Divisional Summaries

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Council, CAO and Corporate Services

The Ten-Year Capital Plans of the Corporate Services and CAO divisions play a critical role in supporting the City's ability to deliver services and are designed to strengthen and modernize key corporate functions such as Finance, Human Resources, Business Development, Tourism, and Information Technology.

These plans prioritize maintaining and enhancing core IT infrastructure to ensure the City operates with secure, reliable, and up-to-date technology, including the replacement of outdated legacy systems. Plans also focus on improving financial tools and data management practices to provide accurate, meaningful information for decision-making while ensuring compliance with legislative requirements.

In addition, plans support enhancing user experience across all City interfaces and customer service interactions, ultimately supporting more efficient service delivery, stronger economic and tourism opportunities and improved engagement with residents, businesses and visitors.

Key projects/priorities for 2027-2036

Finance Transformation Project

- As the current financial system is being phased out, the City needs a replacement. This includes all functions that touch finances including A/P & A/R, Payroll, Reporting, and all Tax & Water Billings.

Information Technology End User Refreshes

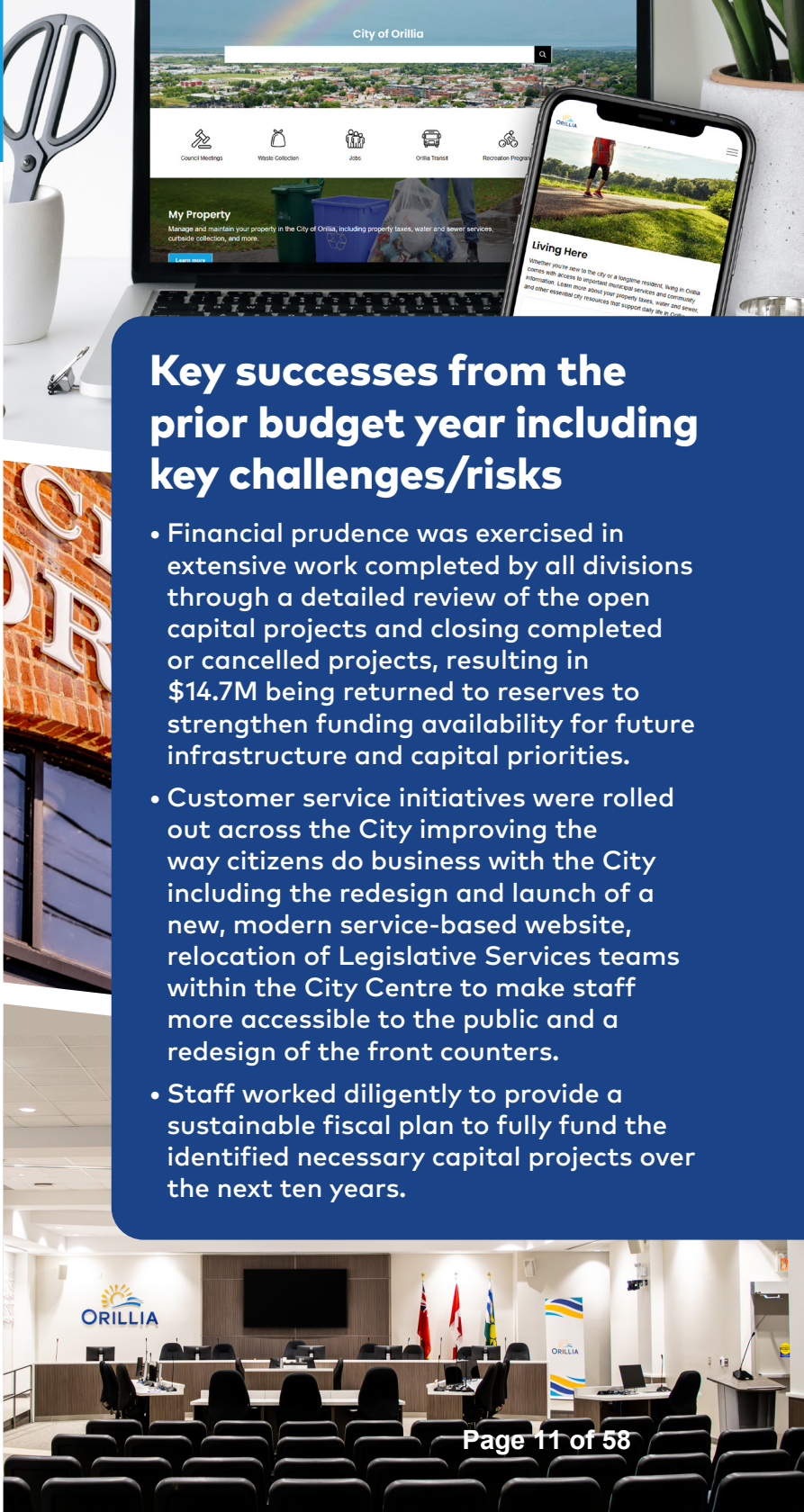
- A significant amount is invested each year in ensuring the City is in compliance with its Technology Replacement schedule to ensure staff are using safe and reliable technology.

Continuing Customer Service Initiatives

- Supporting the continued enhancement of centralized customer service to enable more streamlined, consistent and accessible interactions across channels.

Key successes from the prior budget year including key challenges/risks

- Financial prudence was exercised in extensive work completed by all divisions through a detailed review of the open capital projects and closing completed or cancelled projects, resulting in \$14.7M being returned to reserves to strengthen funding availability for future infrastructure and capital priorities.
- Customer service initiatives were rolled out across the City improving the way citizens do business with the City including the redesign and launch of a new, modern service-based website, relocation of Legislative Services teams within the City Centre to make staff more accessible to the public and a redesign of the front counters.
- Staff worked diligently to provide a sustainable fiscal plan to fully fund the identified necessary capital projects over the next ten years.



2027: Ten-Year Capital Plan
Council, CAO, and Corporate Services

(\$ in Millions)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Grand Total
Council	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	4.00
CAO	0.08	0.08	0.00	0.00	0.00	0.00	0.08	0.00	0.00	0.00	0.23
Economic Development & Tourism	0.43	0.74	0.59	0.29	0.33	0.61	0.84	0.74	0.32	0.38	5.27
Finance	0.50	5.17	0.55	0.08	0.00	0.00	0.00	0.00	0.00	0.00	6.30
Human Resources	0.03	0.00	0.00	0.03	0.00	0.00	0.00	0.00	0.00	0.00	0.05
Council, CAO, and Corporate Services Total	1.43	6.38	1.54	0.79	0.73	1.01	1.31	1.14	0.72	0.78	15.84

Asset Category	(\$ in Millions)
Software/Hardware	10.51
Miscellaneous	4.13
Equipment	0.74
Studies	0.46
Total	15.84

Funding Source	% (\$ in Millions)	
AM Reserves	1%	0.20
Debt	32%	5.06
DC Reserves	1%	0.13
Grants	0%	0.00
Captial Levy	28%	4.43
Other Resvs	38%	6.03
Total	100%	15.84

Top 5 Projects	Year	(\$ in Millions)
Financial Transformation	2027	5.99
End User Technology Refresh	2032	0.31
End User Technology Refresh	2033	0.31
Network/WAN EOL Updates-Rotary Place	2033	0.30
End User Technology Refresh	2036	0.34
Total Projects		15.84

Fire Services

The Orillia Fire Department’s Ten-Year capital plan supports the critical infrastructure, equipment and resources needed to protect life, safety and property within the City of Orillia. It supports essential service delivery, including fire suppression, medical response, ice and water rescue operations, and hazardous materials response. Fire Prevention promotes safety and fire code compliance through proactive community engagement.

Future capital needs for the program are guided by population growth and development to ensure Orillia Fire can meet increasing service demands.

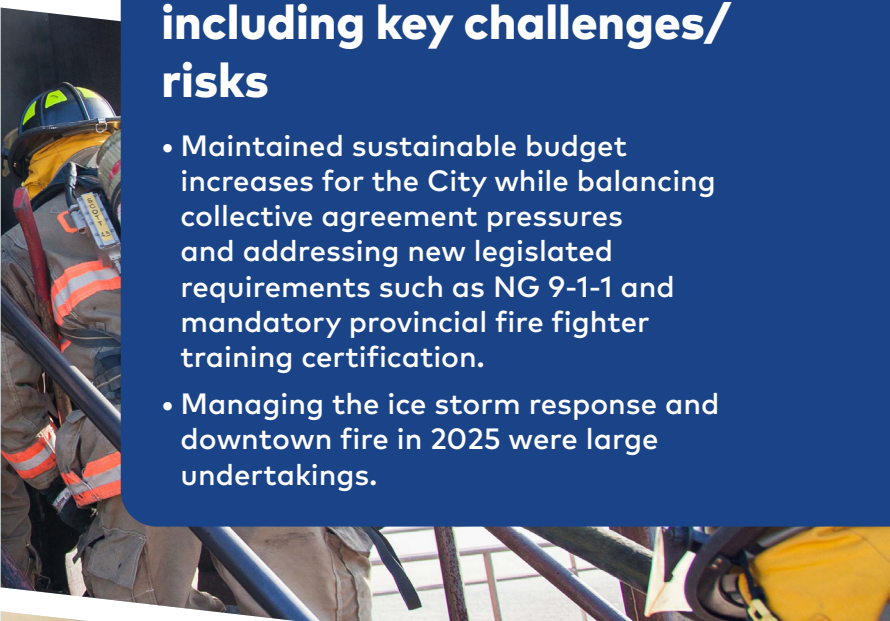
Key projects/priorities for 2027-2036

- Continuing equipment and asset replacement to ensure equipment remains operational.
- Reducing overall maintenance costs.
- Assessing the need for an additional fire station to support future growth.
- Expanding opportunities to attract additional partners to grow our 9-1-1 call taking and fire dispatch services.



Key successes from the 2025-2026 budget year including key challenges/risks

- Maintained sustainable budget increases for the City while balancing collective agreement pressures and addressing new legislated requirements such as NG 9-1-1 and mandatory provincial fire fighter training certification.
- Managing the ice storm response and downtown fire in 2025 were large undertakings.



2027: Ten-Year Capital Plan
Fire Services

(\$ in Millions)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Grand Total
Fire Services Total	2.80	0.20	2.00	0.19	0.75	2.18	9.77	2.15	1.04	0.39	21.46

Asset Category	(\$ in Millions)
Vehicles	10.50
Building	8.00
Equipment	2.96
Total	21.46

Funding Source	%	(\$ in Millions)
AM Reserves	64%	13.75
Debt	31%	6.69
DC Reserves	4%	0.95
Grants	0%	0.00
Capitla Levy	0%	0.00
Other Resvs	0%	0.07
Total	100%	21.46

Top 5 Projects	Year	(\$ in Millions)
Fire Department - Fleet Replacements	2026	2.69
(MY*) 2028 Fire Fleet Replacements	2028	1.97
Pumper for Station 3	2032	1.90
Pumper 1 Replacement	2032	1.90
Fire Station 3	2033	8.00
Total Projects		21.46

*Multi-Year

Development and Infrastructure Planning

The Development and Infrastructure Planning division supports the execution of the City's Ten-Year Capital Plan through integrated planning based on the City's master plans and asset management data. Capital projects are categorized into three core service areas, ensuring that long-term infrastructure investments are prioritized, strategically designed, and costed based on lifecycle needs.

Within these areas the division leads the prioritization, design and construction for key infrastructure such as stormwater projects focused on the City's stormwater management network, transportation projects to address roadway and traffic systems, and projects to support the City's water and wastewater infrastructure.

In addition, the division oversees planning-related initiatives including the Official Plan and associated projects including zoning and development to ensure alignment between growth planning and capital investment.

Key projects/priorities for 2027-2036

- Complete the Downtown Streetscape project.
- Priority upgrades to water and wastewater systems including the new Biosolids Facility.
- Priority upgrades to the stormwater system including several water quality improvement projects.
- Complete the City's new zoning and municipal boundary expansion.

Key successes from the 2025-2026 budget year including key challenges/risks

- Completed a new Stormwater Master Plan.
- Work continues on developing a new Transportation Master Plan and a new Downtown Streetscape design.
- Progress on the design development of several Sewer Pump Station projects and Water Wells.
- Progress toward the completion of new Official Plan and municipal boundary expansion.
- Completed new Engineering Design Criteria.



2027: Ten-Year Capital Plan

Development and Infrastructure Planning

(\$ in Millions)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Grand Total
Development and Infrastructure Planning Total	0.94	0.41	0.28	0.00	0.00	0.00	0.32	0.00	0.00	0.44	2.39

Asset Category	(\$ in Millions)
Studies	1.41
Parks	0.32
Road related other	0.30
Sewer Pipes	0.29
Equipment	0.07
Total	2.39

Funding Source	% (\$ in Millions)	
AM Reserves	30%	0.72
Debt	0%	0.00
DC Reserves	64%	1.54
Grants	0%	0.00
Captial Levy	5%	0.13
Other Resvs	0%	0.00
Total	100%	2.39

Top 5 Projects	Year	(\$ in Millions)
Outlet 3 - End of Pipe Retrofit Construction	2026	0.29
Sundial Creek Water Quality Mitigation and Municipal Drainage Diversion EA	2026	0.41
Comprehensive Update to the Zoning By-law	2027	0.35
Official Plan	2033	0.32
Comprehensive Update to the Zoning By-law	2036	0.44
Total Projects		2.39

Infrastructure Capital Projects

The Engineering Capital Infrastructure division supports the City's Ten-Year capital infrastructure program by delivering a range of projects from design through construction.

These capital works include various road reconstruction projects involving roads, sidewalks, and underground water, sanitary, and storm systems, and advancing road resurfacing and sidewalk replacement programs to maintain core City infrastructure, improve drivability, and enhance pedestrian safety and active transportation.

Key projects/priorities for 2027-2036

- Complete the full road reconstruction of Lachie Street Phases 3 and 4.
- Expedite an intensive program for road resurfacing and sidewalk replacements throughout the City.
- Continue the full road reconstruction program of City streets with the most critical end of life underground infrastructure as the determining factor for project prioritization.



Key successes from the 2025-2026 budget year including key challenges/risks

- Completion of approximately \$36M in Capital Projects by the end of 2026.
- Projects include Harvie Hill Water Standpipe, Bayview Sanitary Sewer Pump Station, Jarvis Street Phase 2 road reconstruction and trunk watermain relining, road resurfacing, sidewalk replacement, Wyandotte Street reconstruction, and skateboard park and pickleball courts at the Orillia Recreation Centre.



2027: Ten-Year Capital Plan

Infrastructure Capital Projects

(\$ in Millions)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Grand Total
Infrastructure Capital Projects Total	31.58	29.77	49.15	38.80	59.80	56.50	55.10	47.48	70.26	66.30	504.73

Asset Category	(\$ in Millions)
Roads	335.01
Sewer Pipes	99.24
Water pipes	33.84
Road related other	28.99
Studies	4.78
Sidewalks	2.23
Miscellaneous	0.54
Bridges	0.12
Total	504.73

Funding Source	%	(\$ in Millions)
AM Reserves	57%	287.09
Debt	16%	81.21
DC Reserves	15%	76.42
Grants	11%	55.79
Captial Levy	1%	4.22
Other Resvs	0%	0.00
Total	100%	504.73

Top 5 Projects	Year	(\$ in Millions)
Harvie Hill Phase 2 - Construction	2032	17.86
Murphy Road: Hwy 12 to Uthoff - Design, Utilities & Construction	2032	14.14
Woodside Drive Extension: New Roadway	2033	12.56
Oxford Phase 2 - Construction Including Design, Utilities and Soils	2035	10.56
Oxford St Phase 1 - Construction Including Design, Utilities and Soils	2036	11.26
Total Projects		504.73

Parking and Transit

The Parking and Transit Division's Ten-Year capital plan supports infrastructure investment that aligns with growth while maintaining reliable service through timely replacements, ensuring the City can deliver sustainable and accessible transit and parking programs.

Transit and parking priorities will focus on improving accessibility, safety, and service reliability while keeping assets in good condition. Transit efforts include installing shelters annually and replacing aging fleet with consideration of alternative propulsion types, while parking improvements focus on resurfacing lots and replacing aging equipment in line with the Asset Management Plan.

Key projects/priorities for 2027-2036

Conventional & Specialized Vehicle Replacements

- Replacing conventional public transit vehicles at the end of their useful life ensures continued safety, reliability, efficiency, and can reduce environmental impact if non-diesel buses are purchased.

Transit Operational Review

- Conducting a review will help to ensure services remain efficient, responsive to current ridership needs, and aligned with evolving community growth and transportation trends.

New Parking Lot Construction

- Supporting accessible parking capacity, local businesses, and prevent increased congestion in surrounding areas after the closure of Lot 10 and pending closure of Lot 3.



Key successes from the prior budget year including key challenges/risks

- Acquired four new conventional and one specialized transit vehicle.



2027: Ten-Year Capital Plan
Parking and Transit

(\$ in Millions)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Grand Total
Parking and Transit Total	1.30	3.60	2.66	1.03	0.97	0.13	0.10	0.44	1.54	5.32	17.09

Asset Category	(\$ in Millions)
Vehicles	11.63
Parking lots	3.32
Equipment	1.33
Land	0.72
Studies	0.10
Total	17.09

Funding Source	%	(\$ in Millions)
AM Reserves	81%	13.90
Debt	0%	0.00
DC Reserves	0%	0.03
Grants	18%	3.15
Captial Levy	0%	0.00
Other Resvs	0%	0.00
Total	100%	17.09

Top 5 Projects	Year	(\$ in Millions)
Conventional Bus Replacement	2028	2.31
Conventional Bus Replacement	2028	1.16
Conventional Bus Replacement	2029	2.38
Conventional Bus Replacement	2035	1.38
Conventional Bus Replacement	2036	4.22
Total Projects		17.09

Asset Management and Maintenance

The Asset Management and Maintenance Division's Ten-Year capital plan supports several integrated service areas that ensure long-term strategic management of the City's infrastructure, including Asset Care, Corporate Facilities, Fleet, Roads Operations and Facility Capital Program.

The Asset Care Ten-Year capital plan supports asset inventory and condition data, short and long-term investments, while aligning capital works with ongoing maintenance and operations. The Corporate Facilities service area ensures the maintenance of safe, functional buildings and facilities that support municipal services, while Fleet supplies and manages the vehicles and equipment required across the corporation. Roads Operations preserves the City's road and sidewalk infrastructure network, and the Facility Capital program delivers capital projects for all facilities and parks. Together these service areas align planning, maintenance and project delivery to support a resilient infrastructure network for the City.

Key projects/priorities for 2027-2036

- Enhance integration of capital projects with operating practices.
- On-board remaining assets into the CityWide and GIS applications with preventive maintenance schedules.
- Deliver several capital projects including significant projects such as the Orillia Transit Terminal and Municipal Operations Centre Rehabilitation Project.
- Procure and deliver several capital fleet replacements and additions.

Key successes from the 2025-2026 budget year including key challenges/risks

- Added 8 facilities to the City's asset inventory and incorporated their preventive maintenance programs into the asset management system.
- Integrated and activated new and rehabilitated capital assets.
- Completed several capital projects including the 433 Gill Street Community Complex.
- Procured 42 pieces of fleet equipment as part of the 2025-2026 Capital Budget years.



2027: Ten-Year Capital Plan
Asset Management and Maintenance

(\$ in Millions)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Grand Total
Asset Management & Maintenance Total	20.05	7.75	21.00	8.55	9.23	8.11	5.70	5.62	8.82	11.11	105.93

Asset Category	(\$ in Millions)
Building	66.84
Vehicles	29.23
Parking lots	3.57
Land Improvements	2.34
Bridges	1.12
Streetlights, Signals, etc.	1.11
Equipment	0.86
Road related other	0.33
Studies	0.30
Roads	0.22
Furniture	0.03
Total	105.93

Funding Source	%	(\$ in Millions)
AM Reserves	72%	76.25
Debt	17%	18.30
DC Reserves	4%	3.89
Grants	5%	5.69
Capitla Levy	2%	1.80
Other Resvs	0%	0.00
Total	100%	105.93

Top 5 Projects	Year	(\$ in Millions)
Operations Centre Expansion/Addition - Design and Construction	2026	6.00
Transit Terminal - Construction	2027	11.91
(MY) 2028 Fleet Replacements - 3 Year Planning	2028	7.63
Climate Change Action - Rotary Place	2031	3.21
2036 Fleet Replacements	2036	3.66
Total Projects		105.93

Environmental Services

The Environmental Services Division's Ten-Year capital plan is focused on environmental protection, asset sustainability and climate resilience.

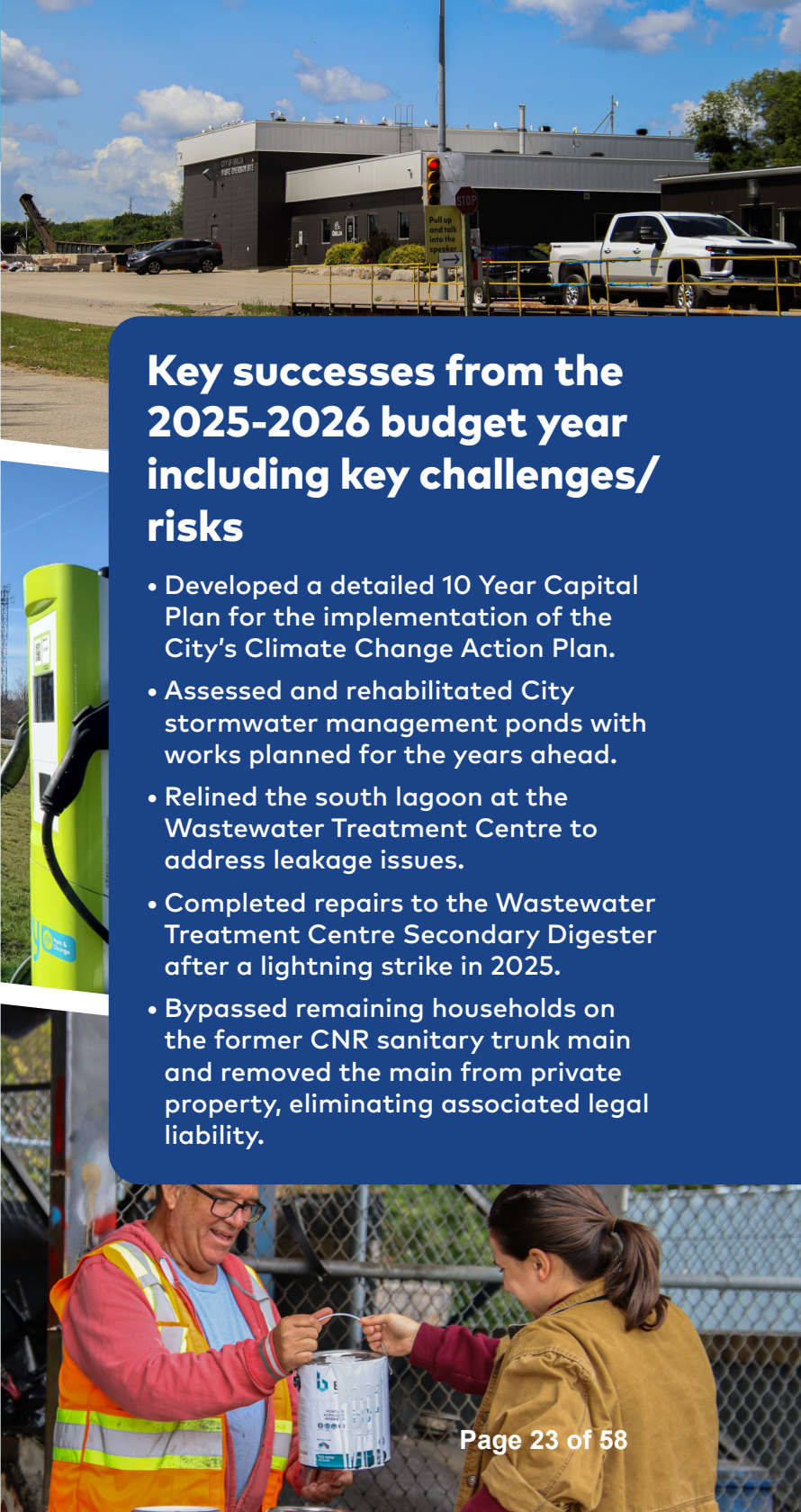
Key objectives include providing safe drinking water and effective wastewater treatment to protect public health and the environment. The plan also ensures City stormwater infrastructure systems are maintained to reduce flood risk, and advances waste management practices with a focus on waste reduction and landfill diversion. The Ten-Year capital plan also supports the City's Climate Change Action Plan to reduce greenhouse gas emissions and enhance community resilience.

Key projects/priorities for 2027-2036

- Continue to modernize Wastewater Treatment Centre through various projects
- Rehabilitate City stormwater ponds and storm pump stations
- Construct a new Household Hazardous Waste Depot, Final Capping and New Drop Off Area
- Continuation of the City's Climate Change Action Plan implementation

Key successes from the 2025-2026 budget year including key challenges/risks

- Developed a detailed 10 Year Capital Plan for the implementation of the City's Climate Change Action Plan.
- Assessed and rehabilitated City stormwater management ponds with works planned for the years ahead.
- Relined the south lagoon at the Wastewater Treatment Centre to address leakage issues.
- Completed repairs to the Wastewater Treatment Centre Secondary Digester after a lightning strike in 2025.
- Bypassed remaining households on the former CNR sanitary trunk main and removed the main from private property, eliminating associated legal liability.



2027: Ten-Year Capital Plan

Environmental Services

(\$ in Millions)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Grand Total
Waste Management & Environmental Compliance	2.93	0.18	0.47	3.11	0.46	0.25	3.52	0.00	0.53	0.05	11.49
Water/ Wastewater	19.89	17.72	5.85	4.49	4.59	2.97	2.93	3.27	7.02	3.27	72.00
Environmental Services Total	22.81	17.90	6.32	7.60	5.05	3.22	6.45	3.27	7.55	3.33	83.49

Asset Category	(\$ in Millions)
Equipment	71.68
Land	4.22
Building	2.71
Miscellaneous	2.37
Land Improvements	1.35
Studies	0.85
Road related other	0.20
Water pipes	0.11
Total	83.49

Funding Source	% (\$ in Millions)	
AM Reserves	78%	65.28
Debt	16%	13.24
DC Reserves	5%	3.97
Grants	0%	0.00
Captial Levy	0%	0.00
Other Resvs	1%	1.01
Total	100%	83.49

Top 5 Projects	Year	(\$ in Millions)
32600 - Waste Diversion Site Capping 2032-2033	2026	3.64
27677 - WWTC Process Upgrades	2027	23.47
26650 - Water Filtration Plant Filter Renewal	2028	4.34
NEW29678 - New Primary Clarifier - Construction	2031	2.50
35650 - 2035 Water Meter Renewal Program	2036	2.71
Total Projects		83.49

Parks and Recreation

The Parks and Recreation Division’s Ten-Year capital plan focuses on maintaining and rehabilitating existing parks, facilities, trails, and waterfront assets to sustain service levels. Capital investments will prioritize state-of-good-repair, preventative maintenance, and the replacement of aging infrastructure, while enhancing accessibility, safety, and user experience.

Targeted upgrades to facilities, equipment, and service technologies will support evolving community needs, alongside ongoing efforts to protect and enhance natural and waterfront assets.

Key projects/priorities for 2027-2036

Park and Infrastructure Maintenance Programs

- Expansion of electrical repairs, horticultural renewal, tree lot management, and general park restoration initiatives to address aging assets and long-term sustainability.

Morningstar Park Construction

- Construction of the new park following completion of the detailed design phase to expand recreation opportunities in a growing area of the city.

Waterfront and Park Design Initiatives

- Advance design plans for Foundry Park, Veterans Park, and the Aqua Theatre shoreline to support future rehabilitation, accessibility improvements, shoreline protection, and enhanced public spaces.

Key successes from the 2025-2026 budget year including key challenges/risks

- Continued rehabilitation and resurfacing of the Lightfoot Trail System improved safety and accessibility for residents.
- Advanced lifecycle replacement planning for playgrounds, recreation equipment, and park infrastructure.
- Completed design work for several capital projects, including pickleball, skateboard park and facility upgrades.



2027: Ten-Year Capital Plan Parks and Recreation

(\$ in Millions)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Grand Total
Parks & Recreation	5.23	5.67	4.89	7.73	4.21	4.10	6.08	4.78	7.48	5.68	55.84
Recreation Programs	0.07	0.16	0.09	0.55	0.26	0.05	0.00	0.00	0.24	0.00	1.41
Parks and Recreation Total	5.30	5.83	4.98	8.28	4.47	4.15	6.08	4.78	7.72	5.68	57.25

Asset Category	(\$ in Millions)
Parks	41.56
Building	12.43
Equipment	1.40
Paths & Trails	0.95
Studies	0.47
Software/Hardware	0.43
Total	57.25

Source	% (\$ in Millions)	
AM Reserves	75%	42.94
Debt	0%	0.00
DC Reserves	12%	7.15
Grants	0%	0.00
Captial Levy	12%	7.08
Other Resvs	0%	0.09
Total	100%	57.25

Top 5 Projects	Year	(\$ in Millions)
Master Plan Project #1	2030	1.70
Master Plan Project #2	2031	1.70
Master Plan Project #3	2032	1.70
Terry Fox Circle - Plaza and Walkway	2035	3.00
Port of Orillia Finger Docks	2036	3.00
Total Projects		57.25

Orillia Public Library

The Orillia Public Library's Ten-Year capital plan supports the Library's role as a welcoming community hub with investments in comfortable, accessible furniture, reliable technology and well-designed spaces for more than 1000 daily visitors. Library users depend on comfortable, functional environments to connect, read, study, and access community resources. A phased approach to infrastructure and furniture renewal ensures the Library remains a safe, accessible and supportive space for everyday use.

The plan also prioritizes investment in accessible spaces, technology and internet infrastructure to reflect evolving community needs. These upgrades will ensure residents and visitors have access to the tools, technology and environments they need to learn, connect and participate in the community.

Key projects/priorities for 2027-2036

- Replace Family Department furniture (service desk, tables, couches).
- Replace Mezzanine lounge chairs.
- Add new study carrels.
- Replace deteriorating program room tables.
- Replace damaged furniture as needed.
- Soundproof the study pods.

Key successes from the 2025-2026 budget year including key challenges/risks

- Lounge chairs in the Fireplace Lounge were replaced with circular tables and chairs, to address significant wear and tear caused by sustained use which has increased the usability and enjoyment of this space.
- This space also required a new design to meet community needs for a place to study and a space to better connect.



2027: Ten-Year Capital Plan
Orillia Public Library

(\$ in Millions)	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Grand Total
Orillia Public Library Total	0.07	0.02	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.02	0.17

Asset Category	(\$ in Millions)
Furniture	0.17
Studies	0.01
Total	0.17

Funding Source	% (\$ in Millions)
AM Reserves	0% 0.00
Debt	0% 0.00
DC Reserves	0% 0.00
Grants	0% 0.00
Captial Levy	0% 0.00
Other Resvs	100% 0.17
Total	100% 0.17

Top 5 Projects	Year	(\$ in Millions)
Soundproof Study Pods	2027	0.04
Furniture and Equipment Replacement	2027	0.03
Furniture and Equipment Replacement	2028	0.02
Furniture and Equipment Replacement	2031	0.01
Furniture and Equipment Replacement	2036	0.02
Total Projects		0.17

Appendices



2027: Ten-Year Capital Plan
Appendix A: Projects By Funding Source

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
Council								
1	27000 - Council Discretion (Balance Transferred to Operating)	-	-	-	-	0.40	-	0.40
2	28000 - Council Discretion (Balance Transferred to Operating)	-	-	-	-	0.40	-	0.40
3	29000 - Council Discretion (Balance Transferred to Operating)	-	-	-	-	0.40	-	0.40
4	30000 - Council Discretion (Balance Transferred to Operating)	-	-	-	-	0.40	-	0.40
5	31000 - Council Discretion (Balance Transferred to Operating)	-	-	-	-	0.40	-	0.40
6	32000 - Council Discretion (Balance Transferred to Operating)	-	-	-	-	0.40	-	0.40
7	33000 - Council Discretion (Balance Transferred to Operating)	-	-	-	-	0.40	-	0.40
8	34000 - Council Discretion (Balance Transferred to Operating)	-	-	-	-	0.40	-	0.40
9	35000 - Council Discretion (Balance Transferred to Operating)	-	-	-	-	0.40	-	0.40
10	36000 - Council Discretion (Balance Transferred to Operating)	-	-	-	-	0.40	-	0.40
Council Total		-	-	-	-	4.00	-	4.00
CAO								
11	27525 - City Wide Customer Service	-	-	-	-	0.08	-	0.08
12	28526 - City Wide Customer Service	-	-	-	-	0.08	-	0.08
13	33525 - City Wide Customer Service	-	-	-	-	0.08	-	0.08
CAO Total		-	-	-	-	0.23	-	0.23
Economic Development, Tourism and IT								
14	26132 - Self-Check Out Kiosks (Library)	-	-	-	-	-	0.01	0.01
15	27050 - Wayfinding and Gateway Signage Maintenance (Multiple Years(27/29))	-	-	-	-	-	0.10	0.10
16	27051 - OOH Tech Upgrades	0.03	-	-	-	-	-	0.03
17	27052 - Lead Generation	-	-	-	-	-	0.03	0.03
18	27053 - Leacock Signage and Wayfinding	-	-	-	-	-	0.05	0.05
19	27054 - Equity, Diversity and Inclusion Initiatives	-	-	-	-	0.01	-	0.01
20	27100 - Art in Public Places	-	-	-	-	-	0.03	0.03
21	27130 - Security Gate Replacement (Library)	-	-	-	-	-	0.01	0.01
22	27131 - End User Technology Refresh	-	-	-	-	-	0.17	0.17
23	27132 - Printers, Workstations, and Visual Equipment Replacements (Library)	-	-	-	-	-	0.03	0.03
24	27133 - Tablets-Four Year Hardware Refresh (10 yr plan)	-	-	-	-	-	0.03	0.03
25	28051 - Equity, Diversity and Inclusion Initiatives	-	-	-	-	0.01	-	0.01
26	28052 - OOH Tech Upgrades	0.03	-	-	-	-	-	0.03
27	28130 - IT Backup and Recovery Technology and Processes	-	-	-	-	-	0.04	0.04
28	28131 - Server Hardware Replacements (Library)	-	-	-	-	-	0.05	0.05
29	28132 - Network/WAN Updates	-	-	-	-	-	0.12	0.12
30	28133 - IT Security Assessment Program	-	-	-	-	-	0.03	0.03
31	28134 - Library Catalogue Software/Service Replacement (Library)	-	-	-	-	-	0.15	0.15
32	28135 - Tablets-Four Year Hardware Refresh (10 yr plan)	-	-	-	-	-	0.03	0.03
33	28136 - End User Technology Refresh	-	-	-	-	-	0.28	0.28
34	28137 - Printers, Workstations, and Visual Equipment Replacements (Library)	-	-	-	-	-	0.02	0.02

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
35	29050 - OOH Tech Upgrades	0.03	-	-	-	-	-	0.03
36	29100 - Art in Public Places	-	-	-	-	-	0.03	0.03
37	29130 - Book Vending Machine (Library)	-	-	-	-	-	0.02	0.02
38	29131 - Tablets-Four Year Hardware Refresh (10 yr plan)	-	-	-	-	-	0.03	0.03
39	29132 - End User Technology Refresh	-	-	-	-	-	0.28	0.28
40	29133 - Network/WAN Updates	-	-	-	-	-	0.12	0.12
41	29134 - Printers, Workstations, and Visual Equipment Replacements (Library)	-	-	-	-	-	0.03	0.03
42	30050 - Equity, Diversity and Inclusion Initiatives	-	-	-	-	0.01	-	0.01
43	30051 - OOH Tech Upgrades	0.03	-	-	-	-	-	0.03
44	30130 - Video Conferencing Equipment (Library)	-	-	-	-	-	0.00	0.00
45	30131 - Boardroom A/V Refresh (Multiple Years(30/34))	-	-	-	-	-	0.04	0.04
46	30132 - Tablets-Four Year Hardware Refresh (10 yr plan)	-	-	-	-	-	0.04	0.04
47	30133 - End User Technology Refresh	-	-	-	-	-	0.16	0.16
48	30135 - Printers, Workstations, and Visual Equipment Replacements (Library)	-	-	-	-	-	0.03	0.03
49	31050 - OOH Tech Upgrades	0.03	-	-	-	-	-	0.03
50	31100 - Art in Public Places	-	-	-	-	-	0.03	0.03
51	31130 - Tablets-Four Year Hardware Refresh (10 yr plan)	-	-	-	-	-	0.03	0.03
52	31131 - End User Technology Refresh	-	-	-	-	-	0.18	0.18
53	31132 - Printers, Workstations, and Visual Equipment Replacements (Library)	-	-	-	-	-	0.02	0.02
54	31137 - IT Security Assessment Program	-	-	-	-	-	0.04	0.04
55	32050 - Equity, Diversity and Inclusion Initiatives	-	-	-	-	0.01	-	0.01
56	32051 - OOH Tech Upgrades	0.03	-	-	-	-	-	0.03
57	32130 - Tablets-Four Year Hardware Refresh (10 yr plan)	-	-	-	-	-	0.04	0.04
58	32131 - End User Technology Refresh	-	-	-	-	-	0.31	0.31
59	32132 - Network/WAN Updates	-	-	-	-	-	0.21	0.21
60	32133 - Printers, Workstations, and Visual Equipment Replacements (Library)	-	-	-	-	-	0.02	0.02
61	33050 - OOH Tech Upgrades	0.03	-	-	-	-	-	0.03
62	33100 - Art in Public Places	-	-	-	-	-	0.03	0.03
63	33130 - Tablets-Four Year Hardware Refresh (10 yr plan)	-	-	-	-	-	0.04	0.04
64	33131 - Network Equipment Replacements (Library)	-	-	-	-	-	0.02	0.02
65	33132 - Network/WAN EOL Updates-Rotary Place	-	-	-	-	-	0.30	0.30
66	33133 - MOC Wi-Fi Network Update Proposal	-	-	-	-	0.05	-	0.05
67	33134 - End User Technology Refresh	-	-	-	-	-	0.31	0.31
68	33135 - Printers, Workstations, and Visual Equipment Replacements (Library)	-	-	-	-	-	0.03	0.03
69	33136 - IT Backup and Recovery Technology and Processes	-	-	-	-	-	0.05	0.05
70	34050 - OOH Tech Upgrades	0.03	-	-	-	-	-	0.03
71	34130 - Tablets-Four Year Hardware Refresh (10 yr plan)	-	-	-	-	-	0.05	0.05
72	34131 - Microfiche Reader Replacement (Library)	-	-	-	-	-	0.01	0.01
73	34132 - Electronic Bulletin Board (Library)	-	-	-	-	-	0.02	0.02
74	34133 - Book Vending Machine (Library)	-	-	-	-	-	0.02	0.02
75	34134 - Book Sorter (Library)	-	-	-	-	-	0.15	0.15
76	34135 - End User Technology Refresh	-	-	-	-	-	0.20	0.20

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
77	34136 - Network/WAN Updates	-	-	-	-	-	0.11	0.11
78	34137 - Printers, Workstations, and Visual Equipment Replacements (Library)	-	-	-	-	-	0.03	0.03
79	34138 - IT Backup and Recovery Technology and Processes	-	-	-	-	-	0.05	0.05
80	34139 - IT Security Assessment Program	-	-	-	-	-	0.05	0.05
81	35100 - Art in Public Places	-	-	-	-	-	0.03	0.03
82	35130 - Self Check Kiosks EOL Replacements (Library)	-	-	-	-	-	0.02	0.02
83	35131 - Tablets-Four Year Hardware Refresh (10 yr plan)	-	-	-	-	-	0.04	0.04
84	35132 - End User Technology Refresh	-	-	-	-	-	0.20	0.20
85	35133 - Printers, Workstations, and Visual Equipment Replacements (Library)	-	-	-	-	-	0.03	0.03
86	36130 - End User Technology Refresh	-	-	-	-	-	0.34	0.34
87	36131 - Tablets-Four Year Hardware Refresh	-	-	-	-	-	0.04	0.04
Economic Development, Tourism and IT Total		0.20	-	-	-	0.09	4.98	5.27
Finance								
88	27181 - Supplier Performance Management	-	-	-	-	-	0.02	0.02
89	27183 - Procurement Solicitation Template Updates	-	-	-	-	-	0.03	0.03
90	27184 - Financial Transformation	-	5.06	-	-	-	0.93	5.99
91	28180 - Corporate User Fees Study	-	-	-	-	0.08	-	0.08
92	29180 - Development Charges Study	-	-	0.13	-	-	-	0.13
93	29181 - Investment & Cash Flow Software	-	-	-	-	-	0.03	0.03
94	28181 - Procurement Policy & Procedure Update	-	-	-	-	0.04	-	0.04
Finance Total		-	5.06	0.13	-	0.12	1.00	6.30
Human Resources								
95	27190 - Employee Engagement Survey	-	-	-	-	-	0.03	0.03
96	30190 - Employee Engagement Survey	-	-	-	-	-	0.03	0.03
Human Resources Total		-	-	-	-	-	0.05	0.05
Fire Services								
97	26020 - (MY*) Fire Department - Fleet Replacements	-	2.69	-	-	-	-	2.69
98	27022 - Bunker Gear	0.05	-	-	-	-	-	0.05
99	27023 - Respiratory Fit Tester	0.04	-	-	-	-	-	0.04
100	28020 - Telephone System at Station One Replacement	-	-	-	-	-	0.04	0.04
101	28021 - (MY*) 2028 Fire Fleet Replacements	1.97	-	-	-	-	-	1.97
102	28022 - Bunker Gear	0.05	-	-	-	-	-	0.05
103	28024 - Fire Extinguisher Training Unit	0.02	-	-	-	-	-	0.02
104	29020 - SCBA Cascade System Replacement	0.11	-	-	-	-	-	0.11
105	29021 - Bunker Gear Extractor and Drying Cabinet Replacement	0.04	-	-	-	-	-	0.04
106	29023 - Bunker Gear	0.05	-	-	-	-	-	0.05
107	30020 - Fire Fighter Protective Clothing (Bunker Gear)	0.04	-	-	-	-	-	0.04
108	30021 - Portable Radios Replacement	0.02	-	-	-	-	-	0.02
109	30023 - Live Fire/Ventilation Training Prop	0.04	-	-	-	-	-	0.04
110	31020 - E-Tools Replacement	0.09	-	-	-	-	-	0.09
111	31021 - Communications hardware and software update	0.66	-	-	-	-	-	0.66
112	32021 - Pumper 1 Replacement	1.90	-	-	-	-	-	1.90

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
113	32022 - E-Tools Replacement	0.09	-	-	-	-	-	0.09
114	33020 - Fire Station 3	4.00	4.00	-	-	-	-	8.00
115	34020 - Debrillator Replacement	0.03	-	-	-	-	-	0.03
116	34021 - Rescue Vehicle Replacement	1.80	-	-	-	-	-	1.80
117	34022 - Thermal Imaging Cameras Replacement	0.04	-	-	-	-	-	0.04
118	34023 - Portable Radios Replacement	0.04	-	-	-	-	-	0.04
119	34024 - Light duty vehicle replacement	0.24	-	-	-	-	-	0.24
120	35020 - Fireboat Engines	0.13	-	-	-	-	-	0.13
121	35021 - Dispatch Console Replacement	0.31	-	-	-	-	-	0.31
122	35022 - Uninterrupted Power Supply - Communications	0.09	-	-	-	-	-	0.09
123	35023 - Self Contained Breathing Apparatus Replacement	0.32	-	-	-	-	-	0.32
124	35024 - Portable radio replacement	0.04	-	-	-	-	-	0.04
125	36020 - E-Tools Replacement	0.10	-	-	-	-	-	0.10
126	36021 - Bunker Gear	0.10	-	-	-	-	-	0.10
127	36022 - EOC IT Refresh	-	-	-	-	-	0.04	0.04
128	36023 - Car 4 Replacement	0.10	-	-	-	-	-	0.10
129	36024 - PPV Fans Replacement	0.03	-	-	-	-	-	0.03
130	36025 - Fire Hose Replacement	0.03	-	-	-	-	-	0.03
131	27021 - PPV Fans Replacement	0.02	-	-	-	-	-	0.02
132	32023 - Pumper for Station 3	0.95	-	0.95	-	-	-	1.90
133	33022 - Marine 2 Replacement	0.03	-	-	-	-	-	0.03
134	33021 - Ice Rescue Equipment Replacement	0.03	-	-	-	-	-	0.03
135	35025 - Car 3 Replacement	0.12	-	-	-	-	-	0.12
136	35026 - Dispatch Room Monitors	0.04	-	-	-	-	-	0.04
Fire Services Total		13.75	6.69	0.95	-	-	0.07	21.46
Development & Infrastructure Planning								
137	26260 - Outlet 3 - End of Pipe Retrofit Construction	0.22	-	0.07	-	-	-	0.29
138	26278 - Sundial Creek Water Quality Mitigation and Municipal Drainage Diversion EA	0.37	-	0.04	-	-	-	0.41
139	27207 - Comprehensive Update to the Zoning By-law	-	-	0.32	-	0.04	-	0.35
140	27299 - Oversized stop sign pilot project Matchedash St S and Elgin St	0.02	-	-	-	-	-	0.02
141	28205 - Housing Needs Assessment	-	-	0.11	-	0.01	-	0.12
142	33200 - Official Plan	-	-	0.32	-	-	-	0.32
143	36200 - Comprehensive Update to the Zoning By-law	-	-	0.40	-	0.04	-	0.44
144	NEW27301 - Stormwater Meteorological Equipment	0.07	-	-	-	-	-	0.07
145	27201 - Planning and Development Engineering Fees Bench marking)	-	-	0.09	-	-	-	0.09
146	29287 - Construct intersection of Woodside Drive at Mary St and Quinn Ave	0.03	-	0.21	-	0.03	-	0.28
Development & Infrastructure Planning Total		0.72	-	1.54	-	0.13	-	2.39
Infrastructure Capital Projects								
147	27252 - Lacie Street Phase 3 - Construction	-	6.85	-	1.71	-	-	8.57
148	27253 - Asphalt Resurfacing	0.68	-	-	3.83	-	-	4.50
149	27254 - Sidewalks Replacement	0.23	-	-	1.28	-	-	1.50
150	27255 - Lead in Drinking Water Reduction Program	0.12	-	-	-	-	-	0.12

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
151	27257 - Forest Avenue South SPS and Collins Drive Upgrades - Construction	-	6.15	-	-	-	-	6.15
152	27259 - Sundial Creek Floodplain Mapping Study	0.16	-	0.01	-	-	-	0.18
153	27261 - Couchiching Point SPS Upgrades - Design	0.38	-	0.38	-	-	-	0.75
154	27262 - Water and Wastewater System Master Plan	0.05	-	0.43	-	-	-	0.47
155	27263 - Biosolids Facility - Design	-	0.80	-	-	-	-	0.80
156	27265 - Traffic Monitoring Equipment Update	0.02	-	-	-	-	-	0.02
157	27266 - Secondary Chlorination Optimization - Design	0.05	-	0.05	-	-	-	0.10
158	27269 - MTO Signal Timing Changes	0.03	-	-	-	-	-	0.03
159	27271 - Pedestrian Countdown Timers + Audible Pedestrian Signals	0.05	-	-	-	-	-	0.05
160	27273 - West Orillia Standby Groundwater Well (TWIN) - Drilling	0.14	-	1.29	-	-	-	1.44
161	27274 - Bass Lake Sideroad arterial cross section design	0.30	-	0.20	-	-	-	0.49
162	27275 - Traffic Calming small projects	-	-	-	-	0.04	-	0.04
163	27277 - West Street and Fittons Road Detail Design (2025 MMTMP Traffic Road Project)	0.14	-	0.07	-	0.07	-	0.28
164	27278 - MMTMP - Sidewalk Project - Forrest Street and James Ave	-	-	-	0.06	-	-	0.06
165	27279 - Concept (EA) Design of Colborne Street	0.06	-	0.06	-	0.12	-	0.23
166	27280 - Traffic Garden	0.12	-	-	-	0.12	-	0.23
167	27281 - Sanitary Sewer CCTV & Relining Program	0.24	-	-	-	-	-	0.24
168	27285 - Minor Drainage Maintenance Design and Construction	0.53	-	-	-	-	-	0.53
169	27288 - Downtown StreetScape Project - Preparation for Construction for Phase 1	0.16	-	-	-	-	-	0.16
170	27289 - Inflow and Infiltration Flow monitoring - Study	0.09	-	0.03	-	-	-	0.12
171	27290 - Cedar Island Drainage Mitigation - Design	0.83	-	-	-	-	-	0.83
172	27292 - Sundial Creek Water Quality Mitigation and Municipal Drainage Diversion EA	0.74	-	0.08	-	-	-	0.83
173	27300 - North Street Phase 1 - Utilities and Soils	0.43	-	-	-	-	-	0.43
174	27301 - Design of Woodside Drive at Mary St and Quinn Ave	0.07	-	0.03	-	0.03	-	0.13
175	27302 - North Street Phase 2 - Utilities Relocation, Soils Investigation	0.45	-	-	-	-	-	0.45
176	27303 - Fixed Vehicle Speed Feedback Signs at ASE location	0.02	-	-	-	0.02	-	0.04
177	28250 - Downtown StreetScape Project - Construction of Phase 1, Preparation of Phase 2	2.92	-	-	-	-	-	2.92
178	28251 - Lacie Street Phase 4 - Construction	-	8.16	-	1.97	-	-	10.13
179	28252 - Lead in Drinking Water Reduction Program	0.12	-	-	-	-	-	0.12
180	28253 - Outlet 43 - End of Pipe Retrofit Design	0.06	-	-	-	-	-	0.06
181	28254 - Bridges Assessment	0.03	-	-	-	-	-	0.03
182	28255 - Asphalt Resurfacing	0.68	-	-	3.83	-	-	4.50
183	28256 - Sidewalks Replacement	0.23	-	-	1.25	-	-	1.48
184	28257 - Outlet U1 - End of Pipe Retrofit Design	0.09	-	-	-	-	-	0.09
185	28264 - Fittons Heights - Design	0.43	-	-	-	-	-	0.43
186	28267 - Pedestrian Countdown Timers + Audible Pedestrian Signals	-	-	-	-	0.06	-	0.06
187	28268 - Secondary Chlorination Optimization - Construction	0.63	-	0.63	-	-	-	1.27
188	28272 - Installation of a Pedestrian Crossover at Fittons Rd East and Peter Street North	0.04	-	-	-	0.04	-	0.07
189	28273 - West Street and Fittons Road Utilities/Soils (2025 MMTMP Traffic Road Project)	0.06	-	0.03	-	0.03	-	0.11
190	28274 - 2025 MMTMP - Sidewalk Project	-	-	0.07	-	-	-	0.07
191	28278 - Sewage Pumping Station Upgrades - Study	0.05	-	0.01	-	-	-	0.06
192	28279 - 2028 Inflow and Infiltration Flow monitoring - Study	0.11	-	0.01	-	-	-	0.12

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
193	28280 - Outlet 3 - End of Pipe Retrofit Construction	0.22	-	0.07	-	-	-	0.29
194	28281 - New Groundwater Supply (Rosemary) - Design	-	-	1.45	-	-	-	1.45
195	28282 - Queen and Front Street Drainage Mitigation Construction	0.60	-	0.07	-	-	-	0.66
196	28284 - Secondary Clarifier - Construction	1.27	-	1.27	-	-	-	2.54
197	28285 - Zone 3 Booster Pumping Station Expansion	-	-	0.19	-	-	-	0.19
198	28286 - 2028 Sanitary Sewer CCTV & Relining Program	0.24	-	-	-	-	-	0.24
199	28293 - Fittons Road East - Design	0.05	-	0.06	-	-	-	0.11
200	29250 - Lead in Drinking Water Reduction Program	0.12	-	-	-	-	-	0.12
201	29251 - Downtown StreetScape Project - Construction of Phase 2, Preparation of Phase 3	4.87	-	-	-	-	-	4.87
202	29255 - Asphalt Resurfacing	0.68	-	-	3.83	-	-	4.50
203	29256 - Sidewalks Replacement	0.23	-	-	1.25	-	-	1.48
204	29260 - Phase 1 Biosolids Facility - Construction	-	9.11	-	-	-	-	9.11
205	29265 - Sundial Creek Water Quality Mitigation Design	0.31	-	-	-	-	-	0.31
206	29267 - Traffic Monitoring Equipment Update	0.01	-	-	-	-	-	0.01
207	29268 - Atherley Road Water Quality Retrofit EA	0.09	-	0.00	-	-	-	0.09
208	29269 - Bass Lake Sideroad arterial cross construction	1.65	-	3.87	-	-	-	5.51
209	29270 - North Street Phase 1 - Construction	7.59	-	-	-	-	-	7.59
210	29271 - Traffic Calming small projects	-	-	-	-	0.05	-	0.05
211	29277 - Champlain SPS Forcemain - Construction	-	-	0.65	-	-	-	0.65
212	29278 - Zone 3 Booster Pumping Station Expansion - Construction	-	-	0.94	-	-	-	0.94
213	29279 - 2029 Sanitary Sewer CCTV & Relining Program	0.25	-	-	-	-	-	0.25
214	29280 - Outlet 46 - End of Pipe Retrofit - Design	0.07	-	0.03	-	-	-	0.10
215	29281 - Pond F7 - End of Pipe Retrofit Construction	0.22	-	0.07	-	-	-	0.29
216	29282 - Couchiching Point SPS Upgrades - Construction	-	7.50	-	-	-	-	7.50
217	29283 - Outlet 1 - End of Pipe Retrofit Construction	2.00	-	0.31	-	-	-	2.30
218	29284 - 2029 Sewage Pumping Station Upgrades - Design	0.18	-	0.02	-	-	-	0.20
219	29286 - Jamieson Drive Sidewalk Design	-	-	0.16	-	-	-	0.16
220	29288 - Fittons Heights - Utilities	0.45	-	-	-	-	-	0.45
221	30250 - Downtown StreetScape Project - Construction of Phase 3, Preparation of Phase 4	4.53	-	-	-	-	-	4.53
222	30251 - Royce Water/Sewer Servicing (Design/Const)	0.06	-	-	-	-	-	0.06
223	30252 - Outlet 75 End of Pipe Retrofit - EA	0.06	-	0.06	-	-	-	0.13
224	30253 - Outlet 73 End of Pipe Retrofit - EA	0.10	-	-	-	-	-	0.10
225	30254 - Atherley Road Water Quality Retrofit Design	0.10	-	-	-	-	-	0.10
226	30255 - Asphalt Resurfacing	0.68	-	-	3.83	-	-	4.50
227	30256 - Sidewalks Replacement	0.23	-	-	1.25	-	-	1.48
228	30257 - Cedar Island Drainage Mitigation Construction - Preliminary	2.96	-	-	-	-	-	2.96
229	30258 - Harvey St - Utilities Relocation, Soils Investigation	0.44	-	-	-	-	-	0.44
230	30259 - Lead in Drinking Water Reduction Program	0.13	-	-	-	-	-	0.13
231	30260 - New Groundwater Supply - Construction	-	-	1.45	-	-	-	1.45
232	30262 - Multi Modal Transportation Master Plan	-	-	0.29	-	0.07	-	0.36
233	30265 - Sundial Creek Water Quality Mitigation Construction	3.00	-	-	-	-	-	3.00
234	30267 - Sundial Creek Conveyance Control Study	0.13	-	-	-	-	-	0.13

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
235	30268 - Bridges Assessment	0.03	-	-	-	-	-	0.03
236	30269 - Water/Wastewater System Financial Plan	0.09	-	0.01	-	-	-	0.10
237	30270 - Harvie Hill Phase 2 - Design	-	-	0.33	-	-	-	0.33
238	30271 - Traffic Calming Small Projects	-	-	-	-	0.05	-	0.05
239	30274 - 2025 MMTMP - Sidewalk Project	-	-	0.07	-	-	-	0.07
240	30278 - Sewage Pumping Station Upgrades - Study	0.05	-	0.01	-	-	-	0.06
241	30279 - Mill Creek Basin 8 - End of Pipe Retrofit Construction	1.42	-	0.16	-	-	-	1.58
242	30280 - 2030 Sanitary Sewer CCTV & Relining Program	0.26	-	-	-	-	-	0.26
243	30282 - King Street Extension: Front to Cedar Island Drive - Design	0.03	-	0.14	-	-	-	0.17
244	30283 - Fowlie Street - Soils and Design	0.25	-	-	-	-	-	0.25
245	30284 - Poughkeepsie/Matchedsash - Design	0.22	-	-	-	-	-	0.22
246	30285 - North Street Phase 3 - Design/Utilities	0.56	-	-	-	-	-	0.56
247	30286 - Outlet U1 - End of Pipe Retrofit Construction	0.88	-	0.10	-	-	-	0.98
248	30287 - Phase 2 Biosolids Facility - Construction	-	9.34	-	-	-	-	9.34
249	30288 - Outlet 43 - End of Pipe Retrofit - Construction	0.23	-	0.25	-	-	-	0.47
250	30289 - Harvey Street - Design	0.42	-	-	-	-	-	0.42
251	30290 - Outlet 46 - End of Pipe Retrofit Construction	0.48	-	0.26	-	-	-	0.73
252	30291 - Minor Drainage Maintenance	0.19	-	-	-	-	-	0.19
253	30295 - Fittons Road East - - Construction Including Utilities, Soil	2.13	-	0.71	-	-	-	2.84
254	31250 - Lead in Drinking Water Reduction Program	0.13	-	-	-	-	-	0.13
255	31254 - Harvey St - Construction	6.96	-	-	1.96	-	-	8.92
256	31256 - Asphalt Resurfacing	0.18	-	-	1.01	-	-	1.19
257	31257 - Sidewalks Replacement	-	-	-	0.59	-	-	0.59
258	31258 - DC Pricing Update	-	-	0.07	-	-	-	0.07
259	31259 - Grant Gander Ross Ball Diamond - End of Pipe Retrofit - EA - Preliminary	0.15	-	0.05	-	-	-	0.20
260	31260 - Outlet 31 - End of Pipe Retrofit - EA	0.11	-	0.11	-	-	-	0.21
261	31261 - Watermain from Goldie Dr. service main to Mariposa Dr. - Design, Construction	0.52	-	0.52	-	-	-	1.05
262	31262 - Watermain on Commerce Rd. from Kubota to Goldie Dr. - Design, Construction	1.24	-	1.24	-	-	-	2.49
263	31263 - Outlet 91 - End of Pipe Retrofit - EA	0.08	-	0.01	-	-	-	0.10
264	31264 - Atherley Road Water Quality Retrofit Construction - Preliminary	0.46	-	-	-	-	-	0.46
265	31265 - Sundial Creek Conveyance Control Design	0.10	-	-	-	-	-	0.10
266	31266 - Downtown StreetScape Project - Construction of Phase 4	5.51	-	-	-	-	-	5.51
267	31267 - Outlet 75 End of Pipe Retrofit - Design	0.10	-	-	-	-	-	0.10
268	31268 - Traffic Monitoring Equipment Update	0.01	-	-	-	-	-	0.01
269	31269 - Murphy Rd Ext (Inch Road Creek to East End Incl. Bridge) - Design, Utilities, Construction	0.75	-	8.17	-	-	-	8.92
270	31270 - Outlet 73 End of Pipe Retrofit - Design	0.10	-	-	-	-	-	0.10
271	31272 - Traffic Calming small projects	-	-	-	-	0.05	-	0.05
272	31275 - Patrick Street and Coldwater Road Intersection Rebuild	0.22	-	0.11	-	0.11	-	0.44
273	31276 - 2025 MMTMP - Sidewalk Project	-	-	0.07	-	-	-	0.07
274	31277 - NEW Old Barrie Rd/University Ave to Hwy 11 Widening - Construction	0.16	-	0.47	-	-	-	0.63
275	31278 - Colborne St - Construction	2.35	-	0.39	-	1.17	-	3.91
276	31279 - 2031 Sanitary Sewer CCTV & Relining Program	0.26	-	-	-	-	-	0.26

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
277	31280 - 2031 SPS Upgrades - Construction	2.46	-	0.27	-	-	-	2.73
278	31281 - Bayview Street - Design	0.31	-	-	-	-	-	0.31
279	31282 - 2031 Sewage Pumping Station Upgrades - Design	0.18	-	0.02	-	-	-	0.21
280	31283 - Dunedin St (Memorial) - Design	0.35	-	-	-	-	-	0.35
281	31284 - Victoria Street - Design	0.08	-	-	-	-	-	0.08
282	31285 - Dunedin (Memorial) - Utilities Relocation, Soil Investigation	0.36	-	-	-	-	-	0.36
283	31286 - Victoria St- Utilities Relocation, Soil Investigation	0.09	-	-	-	-	-	0.09
284	31287 - Minor Drainage Maintenance	0.20	-	-	-	-	-	0.20
285	31288 - Poughkeepsie/Matchedsash - Utilities	0.23	-	-	-	-	-	0.23
286	31291 - Stormwater Management Master Plan and Stream Restoration Plan	0.48	-	0.24	-	-	-	0.72
287	31292 - King Street Extension: Front to Cedar Island Drive - Utilities	0.04	-	0.14	-	-	-	0.18
288	31293 - Fittons Heights - Construction	7.96	-	-	1.40	-	-	9.36
289	32250 - North Street Phase 2 - Construction	-	9.21	-	-	-	-	9.21
290	32251 - Lead in Drinking Water Reduction Program	0.13	-	-	-	-	-	0.13
291	32253 - Outlet 91 - End of Pipe Retrofit - Design	0.05	-	0.05	-	-	-	0.10
292	32254 - Outlet 31 - End of Pipe Retrofit - Design	0.11	-	0.11	-	-	-	0.22
293	32255 - Outlet 75 End of Pipe Retrofit - Construction	0.73	-	0.12	-	-	-	0.86
294	32256 - Harvie Hill Phase 2 - Construction	-	-	17.86	-	-	-	17.86
295	32257 - Asphalt Resurfacing	0.18	-	-	1.04	-	-	1.22
296	32258 - Sidewalks Replacement	-	-	-	0.61	-	-	0.61
297	32259 - Bridges Assessment	0.03	-	-	-	-	-	0.03
298	32260 - Outlet 73 End of Pipe Retrofit - Construction	0.19	-	0.02	-	-	-	0.21
299	32261 - Grant Gander Ross Ball Diamond - End of Pipe Retrofit - Design - Preliminary	0.33	-	-	-	-	-	0.33
300	32262 - Secondary Chlorination Optimization - Design	0.05	-	0.05	-	-	-	0.11
301	32263 - Sundial Creek Conveyance Control Construction - Preliminary	4.07	-	-	-	-	-	4.07
302	32267 - Traffic Calming small projects	-	-	-	-	0.05	-	0.05
303	32268 - 2025 MMTMP Active Transportation small projects	0.02	-	-	-	0.02	-	0.05
304	32269 - 2025 MMTMP -Traffic Road Project	0.06	-	0.03	-	0.03	-	0.12
305	32270 - 2025 MMTMP - Sidewalk Project	-	-	0.07	-	-	-	0.07
306	32271 - Sewage Pumping Station Upgrades - Study	0.05	-	0.01	-	-	-	0.06
307	32272 - 2025 MMTMP Active Transportation Major project - Construct	0.11	-	-	-	0.11	-	0.21
308	32275 - Water and Wastewater System Master Plan	0.05	-	0.48	-	-	-	0.54
309	32276 - 2032 Sanitary Sewer CCTV & Relining Program	0.27	-	-	-	-	-	0.27
310	32277 - Bayview - Utilities Relocation, Soil Investigation	0.32	-	-	-	-	-	0.32
311	32278 - King Street Extension: Front to Cedar Island Drive - Construction	2.39	-	1.20	-	-	-	3.59
312	32279 - Murphy Road: Hwy 12 to Uthoff - Design, Utilities, Construction	3.32	-	10.82	-	-	-	14.14
313	32280 - Minor Drainage Maintenance	0.20	-	-	-	-	-	0.20
314	33250 - Lead in Drinking Water Reduction Program	0.14	-	-	-	-	-	0.14
315	33254 - Asphalt Resurfacing	0.19	-	-	1.06	-	-	1.25
316	33255 - Sidewalks Replacement	-	-	-	0.62	-	-	0.62
317	33259 - Secondary Chlorination Optimization - Construction	0.72	-	0.72	-	-	-	1.44
318	33265 - Outlet 31 - End of Pipe Retrofit - Construction	1.90	-	1.90	-	-	-	3.81

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
319	33266 - Outlet 91 - End of Pipe Retrofit - Construction	0.30	-	-	-	-	-	0.30
320	33267 - Old Barrie Road / University Avenue - Dual WB Right	3.22	1.07	-	-	-	-	4.29
321	33269 - Signalize West Ridge Blvd and Stone Ridge Boulevard	-	1.56	-	-	-	-	1.56
322	33270 - Grant Gander Ross Ball Diamond End of Pipe Retrofit Construction - Preliminary	4.40	-	-	-	-	-	4.40
323	33271 - Traffic Calming small projects	-	-	-	-	0.05	-	0.05
324	33272 - MMTMP Active Transportation small projects	0.02	-	-	-	0.02	-	0.05
325	33273 - 2025 MMTMP -Traffic Road Project	0.06	-	0.03	-	0.03	-	0.12
326	33274 - 2025 MMTMP - Sidewalk Project	-	-	0.08	-	-	-	0.08
327	33275 - 2025 MMTMP -Traffic Road Project Major - Design	0.03	-	0.12	-	0.01	-	0.16
328	33277 - 2033 Sanitary Sewer CCTV & Relining Program	0.27	-	-	-	-	-	0.27
329	33279 - 2033 SPS Upgrades - Construction	2.59	-	0.29	-	-	-	2.87
330	33280 - 2033 Sewage Pumping Station Upgrades - Design	0.19	-	0.02	-	-	-	0.22
331	33281 - Minor Drainage Maintenance	0.21	-	-	-	-	-	0.21
332	33282 - Victoria - Construction	1.87	-	-	-	-	-	1.87
333	33283 - Sidewalk Project - Construct sidewalk Jamieson Drive	-	-	0.31	-	-	-	0.31
334	33286 - Woodside Drive Extension: New Roadway	3.14	-	9.42	-	-	-	12.56
335	33287 - Peter St Phase 1 - Construction Including Utilities, Soil	8.00	-	-	2.00	-	-	10.00
336	33288 - Poughkeepsie/Matchedsash - Construction	4.87	-	-	-	-	-	4.87
337	33289 - Fowlie Street - Construction	2.74	-	-	-	-	-	2.74
338	34250 - Lead in Drinking Water Reduction Program	0.14	-	-	-	-	-	0.14
339	34254 - Asphalt Resurfacing	0.19	-	-	1.09	-	-	1.28
340	34255 - Sidewalks Replacement	-	-	-	0.64	-	-	0.64
341	34262 - Coldwater Street - Construction Incl Design and Utilities, Soil	3.80	-	-	0.95	-	-	4.75
342	34265 - Bridges Assessment	0.03	-	-	-	-	-	0.03
343	34268 - Traffic Calming small projects	-	-	-	-	0.05	-	0.05
344	34269 - 2025 MMTMP Active Transportation small projects	0.03	-	-	-	0.03	-	0.05
345	34270 - 2025 MMTMP -Traffic Road Project	0.06	-	0.03	-	0.03	-	0.13
346	34274 - 2034 Sewage Pumping Station Upgrades - Study	0.06	-	0.01	-	-	-	0.06
347	34275 - 2034 Sanitary Sewer CCTV & Relining Program	0.28	-	-	-	-	-	0.28
348	34276 - Minor Drainage Maintenance	0.21	-	-	-	-	-	0.21
349	34277 - Dunedin (Memorial) - Construction	5.71	-	-	1.90	-	-	7.61
350	34278 - Old Barrie Road / Highway 11 Southbound Ramps - Design, Util, Construct	0.78	0.78	-	-	-	-	1.56
351	34279 - John St - Construction Including Utilities, Soil	3.77	-	-	-	-	-	3.77
352	34282 - Quinn Avenue - - Construction Incl Design and Utilities, Soil	8.07	-	-	-	-	-	8.07
353	34283 - Bayview St - Construction	6.70	-	-	-	-	-	6.70
354	34286 - Highway 12 - 3rd EB Lane from West Ridge to Westmount	1.95	-	1.95	-	-	-	3.90
355	34287 - North Street Phase 3 - Construction	4.51	-	-	1.58	-	-	6.09
356	35250 - Lead in Drinking Water Reduction Program	0.14	-	-	-	-	-	0.14
357	35253 - Asphalt Resurfacing	0.20	-	-	1.12	-	-	1.31
358	35254 - Sidewalks Replacement	0.10	-	-	0.56	-	-	0.66
359	35260 - 2035 Sanitary Sewer CCTV & Relining Program	0.29	-	-	-	-	-	0.29
360	35262 - 2035 SPS Upgrades - Construction	2.65	-	0.29	-	-	-	2.94

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
361	35263 - 2035 Sewage Pumping Station Upgrades - Design	0.20	-	0.02	-	-	-	0.22
362	35264 - Peter Street Phase 1 - Design	0.45	-	-	-	-	-	0.45
363	35265 - John Street- Design	0.17	-	-	-	-	-	0.17
364	35268 - Minor Drainage Maintenance	0.22	-	-	-	-	-	0.22
365	35269 - Peter Street Phase 2 - Construction Incl Design and Utilities, Soil	8.17	-	-	1.79	-	-	9.96
366	35270 - Calverley - Construction Incl Design and Utilities, Soil	-	6.69	-	-	-	-	6.69
367	35271 - Oxford Phase 2 - Construction Incl Design and Utilities, Soil	10.56	-	-	-	-	-	10.56
368	35272 - McKinnell/Linwood - Construction Incl Design and Utilities, Soil	6.93	-	-	1.52	-	-	8.45
369	35273 - Olive Crescent - Construction Incl Design and Utilities, Soil	-	6.86	-	-	-	-	6.86
370	35274 - Memorial (Elmer Ave) - Construction Incl Design and Utilities, Soil	4.40	-	-	-	-	-	4.40
371	35275 - Cedar - - Construction Incl Design and Utilities, Soil	3.26	-	-	-	-	-	3.26
372	35276 - Cameron Street Construction Incl Design and Utilities, Soil	2.45	-	-	-	-	-	2.45
373	36250 - 2036 Sanitary Sewer CCTV & Relining Program	0.30	-	-	-	-	-	0.30
374	36251 - 2036 Sewage Pumping Station Upgrades - Study	0.06	-	0.01	-	-	-	0.07
375	36252 - 2036 Inflow and Infiltration Flow monitoring - Study	0.13	-	0.01	-	-	-	0.15
376	36253 - Minor Drainage Maintenance	0.22	-	-	-	-	-	0.22
377	36254 - Grenville Street - Construction Incl Design and Utilities, Soil	-	4.93	-	-	-	-	4.93
378	36255 - Dallas - Construction Incl Design and Utilities, Soil	2.69	-	-	1.79	-	-	4.48
379	36256 - Colborne Street West - Construction Incl Design and Utilities, Soil	1.68	-	-	1.73	1.39	-	4.81
380	36257 - Hilda Street Construction Incl Design and Utilities, Soil	5.07	-	-	-	-	-	5.07
381	36258 - Moffat Street Construction Incl Design and Utilities, Soil	7.00	-	-	-	-	-	7.00
382	36259 - Westmount Drive Construction Incl Design and Utilities, Soil	5.35	-	-	-	-	-	5.35
383	36260 - Forest Avenue North - Construction Incl Design and Utilities, Soil	3.17	-	-	-	-	-	3.17
384	36261 - Oxford St Phase 1 - Construction Incl Design and Utilities, Soil	9.57	-	-	1.69	-	-	11.26
385	36262 - Forest Avenue South - Construction Incl Design and Utilities, Soil	7.60	-	-	1.56	-	-	9.15
386	36263 - Douglas Street - Construction Incl Design and Utilities, Soil	2.23	-	-	-	-	-	2.23
387	36264 - Lead in Drinking Water Reduction Program	0.15	-	-	-	-	-	0.15
388	36265 - Sundial Creek Watershed Conveyance Control - Construction	0.60	-	-	-	-	-	0.60
389	36266 - Neywash Street - Construction Incl Design and Utilities, Soil	4.81	-	-	-	-	-	4.81
390	36267 - Asphalt Resurfacing	0.20	-	-	1.14	-	-	1.35
391	36268 - Sidewalks Replacement	0.10	-	-	0.57	-	-	0.67
392	36269 - Stormwater Management Master Plan Update	0.36	-	0.18	-	-	-	0.54
393	NEW27300 - Secondary Clarifier - Detailed Design	0.18	-	0.18	-	-	-	0.35
394	NEW27302 - Floodplain Mapping Peer Review	0.56	-	-	-	-	-	0.56
395	34280 - Parkview/Brant/Canice - Design	0.48	-	-	-	-	-	0.48
396	35266 - Parkview/Brant/Canice - - Construction Including Utilities, Soil	8.71	-	-	1.78	-	-	10.49
397	32281 - Sundial Drive Culvert Replacement - Construction	-	1.24	-	-	-	-	1.24
398	30281 - 2030 Inflow and Infiltration Flow monitoring - Study	0.11	-	0.01	-	-	-	0.13
399	34285 - Sundial Creek Rail Trail Culvert Replacement - Construction	-	0.95	-	-	-	-	0.95
400	32274 - 2032 Inflow and Infiltration Flow monitoring - Study	0.12	-	0.01	-	-	-	0.13
401	31294 - 2031 Inflow and Infiltration Flow monitoring - Study	0.12	-	0.01	-	-	-	0.13
402	31290 - Sundial Drive Culvert Replacement - Design	0.26	-	-	-	-	-	0.26

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
403	35261 - 2035 Inflow and Infiltration Flow monitoring - Study	0.13	-	0.01	-	-	-	0.14
404	30293 - Stormwater Funding and Cash-in-Lieu Study	0.30	-	-	-	-	-	0.30
405	30294 - Stormwater Regulatory Review	0.06	-	-	-	-	-	0.06
406	34281 - 2034 Inflow and Infiltration Flow monitoring - Study	0.13	-	0.01	-	-	-	0.14
407	33285 - Sundial Creek Rail Trail Culvert Replacement - Design	0.21	-	-	-	-	-	0.21
408	28291 - LID Tracking Tool	0.17	-	-	-	-	-	0.17
409	29289 - 2029 Inflow and Infiltration Flow monitoring - Study	0.11	-	0.01	-	-	-	0.12
410	33278 - 2033 Inflow and Infiltration Flow monitoring - Study	0.12	-	0.01	-	-	-	0.14
411	28270 - Bass Lake Sideroad arterial cross section soils and utility relocation	0.43	-	0.11	-	-	-	0.54
412	28289 - Orma Park and Couchiching Heights Channel Re-alignment Design	0.17	-	-	-	-	-	0.17
413	28290 - Stormwater Facility Quality and Quantity Control Feasibility Study	0.29	-	-	-	-	-	0.29
414	28288 - West Orillia Well (TWIN) Connection - Construction	0.12	-	1.11	-	-	-	1.24
415	28287 - Minor Drainage Maintenance	0.18	-	-	-	-	-	0.18
416	28292 - Stormwater Monitoring and Model Calibration/Validation	0.17	-	-	-	-	-	0.17
417	27306 - Flood Mitigation Opportunities Study Environmental Assessment	0.56	-	-	-	-	-	0.56
418	27305 - Outlet 15 - End of Pipe Retrofit - Design	0.06	-	0.01	-	-	-	0.08
419	27307 - Couchiching SPS Infiltration Reduction	0.25	-	-	-	-	-	0.25
420	29300 - Outlet 15 - End of Pipe Retrofit - Construction	0.71	-	-	-	-	-	0.71
421	29272 - West Street and Fittons Road Construction (2025 MMTMP Traffic Road Project)	0.83	-	0.46	-	0.37	-	1.66
422	29285 - Minor Drainage Maintenance	0.19	-	-	-	-	-	0.19
423	34284 - Sundial Creek Watershed Conveyance Control - Construction	0.57	-	-	-	-	-	0.57
424	35277 - Sundial Creek Watershed Conveyance Control - Construction	0.59	-	-	-	-	-	0.59
425	31289 - Inch Farm SWM Pond Reconstruction	9.10	-	-	-	-	-	9.10
426	30292 - Orma Park and Couchiching Heights Channel Re-alignment Construction	0.30	-	-	-	-	-	0.30
427	33284 - Sundial Creek Watershed Conveyance Control - Construction	0.56	-	-	-	-	-	0.56
428	32282 - Sundial Creek Watershed Conveyance Control - Construction	0.54	-	-	-	-	-	0.54
Infrastructure Capital Projects Total		287.09	81.21	76.42	55.79	4.22	-	504.73
Parking & Transit								
429	27350 - Transit Shelter Program	-	-	0.02	0.04	-	-	0.06
430	27351 - Replace pay and display parking machines	0.04	-	-	-	-	-	0.04
431	27353 - Parking Lot Construction	1.10	-	-	-	-	-	1.10
432	28350 - Transit Shelter Program	-	-	0.02	0.04	-	-	0.06
433	28352 - Conventional Bus Replacement	0.31	-	-	0.84	-	-	1.16
434	28354 - Conventional Bus Replacement	1.39	-	-	0.92	-	-	2.31
435	28356 - Replace parking meters with pay and display machines	0.08	-	-	-	-	-	0.08
436	29351 - Conventional Bus Replacement	1.43	-	-	0.95	-	-	2.38
437	29353 - Transit Shelter Program	0.02	-	-	0.04	-	-	0.06
438	29354 - Replace parking meters with pay and display machines	0.23	-	-	-	-	-	0.23
439	30352 - NEW Transit Shelter Program	0.04	-	-	0.02	-	-	0.06
440	30353 - Replace parking meters with pay and display machines	0.06	-	-	-	-	-	0.06
441	30355 - Specialized Transit Vehicle	0.11	-	-	0.08	-	-	0.19
442	31350 - Replace parking meters	0.03	-	-	-	-	-	0.03

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
443	31351 - Replace pay and display parking machines	0.03	-	-	-	-	-	0.03
444	31352 - Transit Shelter Program	0.04	-	-	0.02	-	-	0.06
445	31353 - Transit Operational Review	0.02	-	-	0.08	-	-	0.10
446	31355 - Replace parking meters with pay and display machines	0.12	-	-	-	-	-	0.12
447	32351 - Transit Shelter Program	0.04	-	-	0.02	-	-	0.06
448	32352 - Parking Lot Resurfacing	0.07	-	-	-	-	-	0.07
449	33350 - Replace pay and display parking machines	0.04	-	-	-	-	-	0.04
450	33351 - Transit Shelter Program	0.04	-	-	0.02	-	-	0.06
451	34350 - Replace parking meters	0.03	-	-	-	-	-	0.03
452	34351 - Replace pay and display parking machines	0.03	-	-	-	-	-	0.03
453	34352 - Transit Shelter Program	0.04	-	-	0.02	-	-	0.06
454	34353 - Parking Lot Resurfacing	0.32	-	-	-	-	-	0.32
455	35350 - Transit Shelter Program	0.04	-	-	0.02	-	-	0.06
456	35351 - Conventional Bus Replacement	1.38	-	-	-	-	-	1.38
457	35352 - Parking Study	0.10	-	-	-	-	-	0.10
458	36350 - Transit Shelter Program	0.06	-	-	-	-	-	0.06
459	36351 - Conventional Bus Replacement	4.22	-	-	-	-	-	4.22
460	36352 - Replace pay & display machines	0.03	-	-	-	-	-	0.03
461	36353 - Parking Lot Replacement	1.00	-	-	-	-	-	1.00
462	30354 - Parking Lot Purchase & Design	0.72	-	-	-	-	-	0.72
463	27354 - Parking Lot Repairs	0.10	-	-	-	-	-	0.10
464	31356 - Parking Lot Construction	0.63	-	-	-	-	-	0.63
Parking & Transit Total		13.90	-	0.03	3.15	-	-	17.09
Asset Management / Maintenance								
465	26404 - Roof Replacement and Repair Program	1.26	-	-	-	-	-	1.26
466	26459 - Operations Centre Expansion/Addition - Design and Construction	-	6.00	-	-	-	-	6.00
467	26529 - Tree Replanting Program	0.02	-	-	-	-	-	0.02
468	26550 - (MY*) 2026 Fleet Replacements	-	2.92	-	-	-	-	2.92
469	27403 - Windows and Doors Replacement Program	0.38	-	-	-	-	-	0.38
470	27404 - Roof Replacement and Repair Program	0.40	-	-	-	-	-	0.40
471	27405 - HVAC Replacement Program	0.71	-	-	-	-	-	0.71
472	27406 - Fire, Life Safety and Security Program	0.53	-	-	-	-	-	0.53
473	27408 - Flooring Replacement Program	0.34	-	-	-	-	-	0.34
474	27412 - Traffic Signals Replacement Program	0.06	-	-	-	-	-	0.06
475	27413 - Street Light Maintenance Program	0.04	-	-	-	-	-	0.04
476	27422 - City Facilities - Unscheduled Emergency Rehabilitation & Replacement	0.13	-	-	-	-	-	0.13
477	27423 - Water Facilities - Unscheduled Asset Rehabilitation	0.10	-	-	-	-	-	0.10
478	27424 - Waste Water Facilities - Unscheduled Asset Rehabilitation	0.10	-	-	-	-	-	0.10
479	27429 - Downtown BIA Benches	0.03	-	-	-	-	-	0.03
480	27430 - Corporate Facility Condition Assessments	0.03	-	-	-	-	-	0.03
481	27450 - Fire Station 2 - Interior Refurbishment	0.20	-	-	-	-	-	0.20
482	27451 - SLM Swanmore Hall Upgrades/Archival Storage	0.10	-	-	-	-	-	0.10

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
483	27454 - Transit Terminal - Construction	-	6.22	-	5.69	-	-	11.91
484	27551 - 2027 Fleet Additions	-	-	0.16	-	0.18	-	0.34
485	27679 - 2027 Storm Station Pump Rehabilitation	0.08	-	-	-	-	-	0.08
486	28269 - Road Condition Survey	-	-	-	-	0.22	-	0.22
487	28401 - Parking Lots and Exterior Works Program	0.80	-	-	-	-	-	0.80
488	28403 - Windows and Doors Replacement Program	0.07	-	-	-	-	-	0.07
489	28404 - Roof Replacement and Repair Program	0.71	-	-	-	-	-	0.71
490	28405 - HVAC Replacement Program	1.51	-	-	-	-	-	1.51
491	28406 - Fire, Life Safety and Security Program	0.19	-	-	-	-	-	0.19
492	28408 - Flooring Replacement Program	0.21	-	-	-	-	-	0.21
493	28411 - Interior Finishings Program	0.07	-	-	-	-	-	0.07
494	28412 - Traffic Signals Replacement Program	0.06	-	-	-	-	-	0.06
495	28413 - Street Light Maintenance Program	0.04	-	-	-	-	-	0.04
496	28422 - City Facilities - Unscheduled Emergency Rehabilitation & Replacement	0.13	-	-	-	-	-	0.13
497	28423 - Water Facilities - Unscheduled Asset Rehabilitation	0.10	-	-	-	-	-	0.10
498	28424 - Waste Water Facilities - Unscheduled Asset Rehabilitation	0.10	-	-	-	-	-	0.10
499	28425 - Orillia Public Library - Exterior Stone Repair	0.04	-	-	-	-	-	0.04
500	28430 - Climate Change Action - Fleet Optimization & Net Zero Strategy	0.07	-	-	-	-	-	0.07
501	28455 - Climate Change Action - Orillia City Centre Retrofits	0.63	-	-	-	-	-	0.63
502	28550 - (MY*) 2028 Fleet Replacements - 3 Year Planning	7.63	-	-	-	-	-	7.63
503	28551 - 2028 Fleet Additions	-	-	0.23	-	0.08	-	0.30
504	29401 - Parking Lots and Exterior Works Program	0.04	-	-	-	-	-	0.04
505	29402 - Facade Restoration Program	1.88	-	-	-	-	-	1.88
506	29403 - Windows and Doors Replacement Program	0.32	-	-	-	-	-	0.32
507	29404 - Roof Replacement and Repair Program	2.49	-	-	-	-	-	2.49
508	29405 - HVAC Replacement Program	1.32	-	-	-	-	-	1.32
509	29406 - Fire, Life Safety and Security Program	0.63	-	-	-	-	-	0.63
510	29407 - Asset Management Plan Update	0.04	-	0.01	-	-	-	0.05
511	29409 - Electrical and Lighting Program	0.17	-	-	-	-	-	0.17
512	29412 - Traffic Signals Replacement Program	0.07	-	-	-	-	-	0.07
513	29413 - Street Light Maintenance Program	0.04	-	-	-	-	-	0.04
514	29422 - City Facilities - Unscheduled Emergency Rehabilitation & Replacement	0.14	-	-	-	-	-	0.14
515	29423 - Water Facilities - Unscheduled Asset Rehabilitation	0.10	-	-	-	-	-	0.10
516	29424 - Waste Water Facilities - Unscheduled Asset Rehabilitation	0.10	-	-	-	-	-	0.10
517	29450 - City Centre - Foundation and Masonry Repairs	0.90	-	-	-	-	-	0.90
518	29451 - Orillia Opera House - Washroom Addition	-	1.00	-	-	-	-	1.00
519	29452 - Climate Change Action - WWTC Retrofits	1.68	-	-	-	-	-	1.68
520	29551 - 2029 Fleet Additions	-	-	0.17	-	0.04	-	0.21
521	30403 - Windows and Doors Replacement Program	0.41	-	-	-	-	-	0.41
522	30404 - Windows and Doors Replacement Program	-	2.15	-	-	-	-	2.15
523	30405 - HVAC Replacement Program	0.20	-	-	-	-	-	0.20
524	30406 - Fire, Life Safety and Security Program	0.29	-	-	-	-	-	0.29

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
525	30408 - Flooring Replacement Program	0.43	-	-	-	-	-	0.43
526	30412 - Traffic Signals Replacement Program	0.07	-	-	-	-	-	0.07
527	30413 - Street Light Maintenance Program	0.04	-	-	-	-	-	0.04
528	30422 - City Facilities - Unscheduled Emergency Rehabilitation & Replacement	0.14	-	-	-	-	-	0.14
529	30423 - Water Facilities - Unscheduled Asset Rehabilitation	0.10	-	-	-	-	-	0.10
530	30424 - Waste Water Facilities - Unscheduled Asset Rehabilitation	0.10	-	-	-	-	-	0.10
531	30425 - Orillia Public Library - Exterior Stone Repair	0.04	-	-	-	-	-	0.04
532	30430 - Orillia Opera House - Conservation	0.06	-	-	-	-	-	0.06
533	30431 - SLM Conservation - Maintenance	0.12	-	-	-	-	-	0.12
534	30432 - Stephen Leacock Museum - Property Studies	-	-	-	-	0.06	-	0.06
535	30551 - 2030 Fleet Additions	-	-	-	-	0.45	-	0.45
536	31404 - Roof Replacement and Repair Program	0.54	-	-	-	-	-	0.54
537	31405 - HVAC Replacement Program	0.08	-	-	-	-	-	0.08
538	31408 - Flooring Replacement Program	0.08	-	-	-	-	-	0.08
539	31412 - Traffic Signals Replacement Program	0.07	-	-	-	-	-	0.07
540	31413 - Street Light Maintenance Program	0.04	-	-	-	-	-	0.04
541	31422 - City Facilities - Unscheduled Emergency Rehabilitation & Replacement	0.14	-	-	-	-	-	0.14
542	31423 - Water Facilities - Unscheduled Asset Rehabilitation	0.11	-	-	-	-	-	0.11
543	31424 - Waste Water Facilities - Unscheduled Asset Rehabilitation	0.11	-	-	-	-	-	0.11
544	31450 - City Centre - Floor Deck and Slab Repairs	2.01	-	-	-	-	-	2.01
545	31454 - Climate Change Action - Rotary Place	3.21	-	-	-	-	-	3.21
546	31550 - 2031 Fleet Replacements	2.70	-	-	-	-	-	2.70
547	31551 - 2031 Fleet Additions	-	-	0.06	-	-	-	0.06
548	32264 - Road Condition Survey	-	-	-	-	0.30	-	0.30
549	32401 - Parking Lots and Exterior Works Program	0.25	-	-	-	-	-	0.25
550	32402 - Facade Restoration Program	0.90	-	-	-	-	-	0.90
551	32403 - Windows and Doors Replacement Program	0.17	-	-	-	-	-	0.17
552	32404 - Roof Replacement and Repair Program	0.04	-	-	-	-	-	0.04
553	32405 - HVAC Replacement Program	1.50	-	-	-	-	-	1.50
554	32406 - Fire, Life Safety and Security Program	0.20	-	-	-	-	-	0.20
555	32408 - Flooring Replacement Program	0.07	-	-	-	-	-	0.07
556	32409 - Electrical and Lighting Program	0.10	-	-	-	-	-	0.10
557	32410 - Elevator and Equipment Program	0.12	-	-	-	-	-	0.12
558	32412 - Traffic Signals Replacement Program	0.07	-	-	-	-	-	0.07
559	32413 - Street Light Maintenance Program	0.04	-	-	-	-	-	0.04
560	32422 - City Facilities - Unscheduled Emergency Rehabilitation & Replacement	0.15	-	-	-	-	-	0.15
561	32423 - Water Facilities - Unscheduled Asset Rehabilitation	0.11	-	-	-	-	-	0.11
562	32424 - Waste Water Facilities - Unscheduled Asset Rehabilitation	0.11	-	-	-	-	-	0.11
563	32425 - Orillia Public Library - Exterior Stone Repair	0.04	-	-	-	-	-	0.04
564	32450 - Rotary Place - Ice Rink Replacements	1.27	-	-	-	-	-	1.27
565	32550 - 2032 Fleet Replacements	2.33	-	-	-	-	-	2.33
566	32551 - 2032 Fleet Additions	-	-	0.19	-	0.06	-	0.25

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
567	33401 - Parking Lots and Exterior Works Program	0.22	-	-	-	-	-	0.22
568	33402 - Facade Restoration Program	0.08	-	-	-	-	-	0.08
569	33404 - Roof Replacement and Repair Program	0.37	-	-	-	-	-	0.37
570	33405 - HVAC Replacement Program	0.34	-	-	-	-	-	0.34
571	33408 - Flooring Replacement Program	1.73	-	-	-	-	-	1.73
572	33412 - Traffic Signals Replacement Program	0.07	-	-	-	-	-	0.07
573	33413 - Street Light Maintenance Program	0.04	-	-	-	-	-	0.04
574	33422 - City Facilities - Unscheduled Emergency Rehabilitation & Replacement	0.15	-	-	-	-	-	0.15
575	33423 - Water Facilities - Unscheduled Asset Rehabilitation	0.11	-	-	-	-	-	0.11
576	33424 - Waste Water Facilities - Unscheduled Asset Rehabilitation	0.11	-	-	-	-	-	0.11
577	33550 - 2033 Fleet Replacements	2.30	-	-	-	-	-	2.30
578	33551 - 2033 Fleet Additions	-	-	0.08	-	0.08	-	0.15
579	34401 - Parking Lots and Exterior Works Program	0.22	-	-	-	-	-	0.22
580	34402 - Asset Management Plan Update	0.06	-	0.02	-	-	-	0.08
581	34403 - Windows and Doors Replacement Program	0.08	-	-	-	-	-	0.08
582	34405 - HVAC Replacement Program	0.64	-	-	-	-	-	0.64
583	34406 - Fire, Life Safety and Security Program	0.36	-	-	-	-	-	0.36
584	34408 - Flooring Replacement Program	0.16	-	-	-	-	-	0.16
585	34411 - Interior Finishings Program	0.56	-	-	-	-	-	0.56
586	34412 - Traffic Signals Replacement Program	0.07	-	-	-	-	-	0.07
587	34413 - Street Light Maintenance Program	0.04	-	-	-	-	-	0.04
588	34422 - City Facilities - Unscheduled Emergency Rehabilitation & Replacement	0.15	-	-	-	-	-	0.15
589	34423 - Water Facilities - Unscheduled Asset Rehabilitation	0.12	-	-	-	-	-	0.12
590	34424 - Waste Water Facilities - Unscheduled Asset Rehabilitation	0.12	-	-	-	-	-	0.12
591	34425 - Orillia Public Library - Exterior Stone Repair	0.04	-	-	-	-	-	0.04
592	34550 - 2034 Fleet Replacements	2.76	-	-	-	-	-	2.76
593	34551 - 2034 Fleet Additions	-	-	0.12	-	0.08	-	0.20
594	35402 - Façade Restoration Program	1.46	-	-	-	-	-	1.46
595	35403 - Windows and Doors Replacement Program	0.62	-	-	-	-	-	0.62
596	35404 - Roof Replacement and Repair Program	1.12	-	-	-	-	-	1.12
597	35405 - HVAC Replacement Program	1.22	-	-	-	-	-	1.22
598	35406 - Fire, Life Safety and Security Program	0.50	-	-	-	-	-	0.50
599	35412 - Traffic Signals Replacement Program	0.07	-	-	-	-	-	0.07
600	35413 - Street Light Maintenance Program	0.04	-	-	-	-	-	0.04
601	35422 - City Facilities - Unscheduled Emergency Rehabilitation & Replacement	0.15	-	-	-	-	-	0.15
602	35423 - Water Facilities - Unscheduled Asset Rehabilitation	0.12	-	-	-	-	-	0.12
603	35424 - Waste Water Facilities - Unscheduled Asset Rehabilitation	0.12	-	-	-	-	-	0.12
604	35550 - 2035 Fleet Replacements	2.75	-	-	-	-	-	2.75
605	35551 - 2035 Fleet Additions	-	-	0.35	-	0.14	-	0.49
606	36401 - Parking Lots and Exterior Works Program	1.94	-	-	-	-	-	1.94
607	36402 - Facade Restoration Program	1.78	-	-	-	-	-	1.78
608	36403 - Windows and Doors Replacement Program	1.26	-	-	-	-	-	1.26

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
609	36405 - HVAC Replacement Program	0.08	-	-	-	-	-	0.08
610	36406 - Fire, Life Safety, and Security Program	0.03	-	-	-	-	-	0.03
611	36408 - Flooring Replacement Program	0.31	-	-	-	-	-	0.31
612	36409 - Electrical and Lighting Program	0.60	-	-	-	-	-	0.60
613	36411 - Interior Finishings Program	0.51	-	-	-	-	-	0.51
614	36412 - Traffic Signals Replacement Program	0.08	-	-	-	-	-	0.08
615	36413 - Street Light Maintenance Program	0.05	-	-	-	-	-	0.05
616	36414 - Condition Assessments	0.03	-	-	-	-	-	0.03
617	36422 - City Facilities - Unscheduled Emergency Rehabilitation & Replacement	0.20	-	-	-	-	-	0.20
618	36423 - Water Facilities - Unscheduled Asset Rehabilitation	0.12	-	-	-	-	-	0.12
619	36424 - Waste Water Facilities - Unscheduled Asset Rehabilitation	0.12	-	-	-	-	-	0.12
620	36550 - 2036 Fleet Replacements	3.66	-	-	-	-	-	3.66
621	36551 - 2036 Fleet Additions	-	-	0.12	-	0.12	-	0.23
622	36553 - Radio Tower Infrastructure	0.12	-	-	-	-	-	0.12
623	34414 - Condition Assessments	0.03	-	-	-	-	-	0.03
624	35414 - Condition Assessments	0.15	-	-	-	-	-	0.15
625	33414 - Condition Assessments	0.03	-	-	-	-	-	0.03
626	32414 - Condition Assessments	0.03	-	-	-	-	-	0.03
627	27552 - Radio Tower Infrastructure	0.11	-	-	-	-	-	0.11
628	28414 - Condition Assessments	0.03	-	-	-	-	-	0.03
629	29414 - Condition Assessments	0.14	-	-	-	-	-	0.14
630	28451 - City Centre - Floor Deck and Slab Inspection	0.08	-	-	-	-	-	0.08
631	30414 - Condition Assessments	0.03	-	-	-	-	-	0.03
632	31414 - Condition Assessments	0.03	-	-	-	-	-	0.03
633	27401 - Tudhope / Barnfield Point Parking Lot Re-design	0.10	-	-	-	-	-	0.10
634	27456 - 188 Jarvis Street Rehabilitation	0.16	-	-	-	-	-	0.16
635	32552 - Radio Tower Infrastructure	0.06	-	-	-	-	-	0.06
636	29602 - Stormwater Pond Maintenance - University	-	-	2.34	-	-	-	2.34
637	28604 - Ben's Ditch Cleanout - Assessment and Additional Environmental Studies	-	-	0.07	-	-	-	0.07
Asset Management / Maintenance Total		76.25	18.30	3.89	5.69	1.80	-	105.93
Waste Management & Environmental Compliance								
638	27600 - Waste Diversion Site Entrance Road and Bridge Repaving	0.16	-	0.04	-	-	-	0.20
639	27601 - Waste Diversion Site Concrete Crushing	0.16	-	-	-	-	-	0.16
640	27602 - Waste Diversion Site Monitoring Wells	0.03	-	-	-	-	-	0.03
641	27603 - Waste Diversion Site - Bunker System	-	1.50	-	-	-	-	1.50
642	28601 - Push Wall Bin System Maintenance	0.03	-	-	-	-	-	0.03
643	29600 - Waste Diversion Site - Compost Pad and Swale Maintenance	0.10	-	0.01	-	-	-	0.11
644	30600 - Waste Diversion Site - Onsite Compost Swale Water Treatment	0.36	-	0.04	-	-	-	0.40
645	30601 - Waste Diversion Site Liability Reporting	0.03	-	0.00	-	-	-	0.03
646	30602 - Waste Diversion Site - Waste Minimization Plan	0.05	-	0.01	-	-	-	0.06
647	30604 - Community Assessment Reporting - 255 West St. S.	0.16	-	-	-	-	-	0.16
648	30607 - Stormwater Pond Maintenance - Champlain	1.35	-	-	-	-	-	1.35

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
649	32600 - Waste Diversion Site Capping 2032-2033	3.33	-	0.15	-	-	0.16	3.64
650	32602 - Waste Diversion Site Monitoring Wells	0.03	-	-	-	-	-	0.03
651	32603 - Waste Diversion Site Weighscale Rehabilitation	0.03	-	-	-	-	-	0.03
652	35600 - Waste Diversion Site Fencing and Gates	0.22	-	-	-	-	-	0.22
653	35601 - Waste Diversion Site Liability Reporting	0.04	-	0.00	-	-	-	0.04
654	35602 - Waste Diversion Site - Waste Minimization Plan	0.06	-	0.01	-	-	-	0.07
655	35603 - Waste Diversion Site Concrete Crushing	0.20	-	-	-	-	-	0.20
656	36600 - Roll-off Bin Replacement	-	-	-	-	-	0.05	0.05
657	27605 - HHW Depot - Construction Top Up	-	-	0.12	-	-	0.68	0.80
658	27604 - Climate Change Implementation Plan - 2027 Projects	0.24	-	-	-	-	-	0.24
659	29601 - Climate Change Implementation Plan - 2029 Projects	0.36	-	-	-	-	-	0.36
660	28603 - Climate Change Implementation Plan - 2028 Projects	0.12	-	-	-	-	-	0.12
661	28602 - Single-family Curbside Waste Audit	-	-	-	-	-	0.04	0.04
662	31600 - Climate Change Implementation Plan - 2031 projects	0.16	-	-	-	-	-	0.16
663	33600 - Single-family Curbside Waste Audit	-	-	-	-	-	0.04	0.04
664	32604 - Push Wall Bin System Maintenance	-	-	-	-	-	0.03	0.03
665	30606 - Ben's Ditch Cleanout - Sediment Removal and Rehabilitation	1.35	-	-	-	-	-	1.35
666	30605 - Climate Change Implementation Plan - 2030 projects	0.06	-	-	-	-	-	0.06
Waste Management & Environmental Compliance Total		8.59	1.50	0.39	-	-	1.01	11.49
Water/Wastewater								
667	26650 - Water Filtration Plant Filter Renewal	4.34	-	-	-	-	-	4.34
668	26679 Top Up - 2025 WWTC Lagoon Liner Cleaning & Repairs	0.22	-	-	-	-	-	0.22
669	27650 - 2027 Water Meter Renewal Program	0.61	-	-	-	-	-	0.61
670	27651 - WFP Low Lift Pump Replacements	0.59	-	-	-	-	-	0.59
671	27652 - 2027 Water Assets Renewal	0.95	-	-	-	-	-	0.95
672	27675 - 2027 CCTV Program	0.45	-	-	-	-	-	0.45
673	27676 - 2027 Wastewater Asset Renewal	0.82	-	0.12	-	-	-	0.95
674	27677 - WWTC Process Upgrades	11.74	11.74	-	-	-	-	23.47
675	27678 - WWTC Substation Rehabilitation	0.82	-	-	-	-	-	0.82
676	28650 - PTTW Renewal Application	0.05	-	-	-	-	-	0.05
677	28651 - 2028 Water Asset Renewal	0.97	-	-	-	-	-	0.97
678	28652 - 2028 Reservoirs Cleaning & Inspection	0.18	-	-	-	-	-	0.18
679	28653 - 2028 Water Meter Renewal Program	0.62	-	-	-	-	-	0.62
680	28654 - Lightfoot Trail Watermain Abandonment	0.11	-	-	-	-	-	0.11
681	28655 - Water Conservation and Efficiency Plan Update	0.03	-	0.03	-	-	-	0.06
682	28675 - 2028 CCTV Program	0.46	-	-	-	-	-	0.46
683	28676 - 2028 Wastewater Asset Renewal	0.85	-	0.13	-	-	-	0.97
684	29650 - 2029 WFP Chlorine Room Maintenance	0.12	-	-	-	-	-	0.12
685	29651 - 2029 Water Assets Renewal	1.00	-	-	-	-	-	1.00
686	29653 - 2029 Water Meter Renewal Program	0.64	-	-	-	-	-	0.64
687	29675 - 2029 CCTV Program	0.48	-	-	-	-	-	0.48
688	29676 - 2029 Wastewater Asset Renewal	0.87	-	0.13	-	-	-	1.00

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
689	30650 - Well 1 and 2 Refurbishment Wells and Pumphouses	0.20	-	-	-	-	-	0.20
690	30651 - 2030 Water Assets Renewal	1.02	-	-	-	-	-	1.02
691	30652 - 2030 Water Meter Renewal Program	0.74	-	-	-	-	-	0.74
692	30653 - 2030 Granular Activated Carbon (GAC) Replacement	0.49	-	-	-	-	-	0.49
693	30654 - 2030 WFP/WWTC/PS Condition Assessment	0.24	-	-	-	-	-	0.24
694	30675 - 2030 WWTC Lagoon Liner Cleaning & Repairs	0.51	-	-	-	-	-	0.51
695	30676 - 2030 Wastewater Asset Renewal	0.89	-	0.13	-	-	-	1.02
696	30677 - 2030 CCTV Program	0.49	-	-	-	-	-	0.49
697	31650 - 2031 Water Meter Renewal Program	0.58	-	-	-	-	-	0.58
698	31651 - 2031 Water Assets Renewal	1.05	-	-	-	-	-	1.05
699	31675 - 2031 CCTV Program	0.50	-	-	-	-	-	0.50
700	31676 - 2031 Wastewater Asset Renewal	0.91	-	0.14	-	-	-	1.05
701	31678 - 2031 SCADA Master Plan	0.12	-	0.03	-	-	-	0.16
702	32650 - 2032 Water Meter Renewal Program	0.32	-	-	-	-	-	0.32
703	32651 - 2032 Water Asset Renewal	1.07	-	-	-	-	-	1.07
704	32675 - 2032 CCTV Program	0.51	-	-	-	-	-	0.51
705	32676 - 2032 Wastewater Asset Renewal	0.93	-	0.14	-	-	-	1.07
706	33650 - 2033 Reservoirs Cleaning & Inspection	0.20	-	-	-	-	-	0.20
707	33651 - 2033 Water Assets Renewal	1.10	-	-	-	-	-	1.10
708	33652 - 2033 Water Meter Renewal Program	0.14	-	-	-	-	-	0.14
709	33675 - 2033 CCTV Program	0.52	-	-	-	-	-	0.52
710	33676 - 2033 Wastewater Asset Renewal	0.96	-	0.14	-	-	-	1.10
711	34651 - 2034 Water Assets Renewal	1.13	-	-	-	-	-	1.13
712	34652 - 2034 Water Meter Renewal Program	0.21	-	-	-	-	-	0.21
713	34653 - 2034 WFP Chlorine Room Maintenance	0.14	-	-	-	-	-	0.14
714	34675 - 2034 CCTV Program	0.54	-	-	-	-	-	0.54
715	34676 - 2034 Wastewater Asset Renewal	0.98	-	0.15	-	-	-	1.13
716	35650 - 2035 Water Meter Renewal Program	2.71	-	-	-	-	-	2.71
717	35651 - 2035 Water Assets Renewal	1.15	-	-	-	-	-	1.15
718	35652 - WFP/WWTC/PS Condition Assessment	0.33	-	-	-	-	-	0.33
719	35653 - 2035 GAC Replacement	0.55	-	-	-	-	-	0.55
720	35675 - 2035 CCTV Program	0.58	-	-	-	-	-	0.58
721	35676 - 2035 Wastewater Asset Renewal	1.16	-	-	-	-	-	1.16
722	35677 - James Street Pumping Station Generator Rehabilitation	0.25	-	-	-	-	-	0.25
723	35678 - WWTC Lagoon Liner Cleaning and Repairs	0.30	-	-	-	-	-	0.30
724	36650 - 2036 Water Meter Renewal Program	0.13	-	-	-	-	-	0.13
725	36651 - 2036 Water Assets Renewal	1.18	-	-	-	-	-	1.18
726	36675 - 2036 CCTV Program	0.59	-	-	-	-	-	0.59
727	36676 - 2036 Wastewater Asset Renewal	1.18	-	-	-	-	-	1.18
728	36677 - 2036 SCADA Master Plan	0.14	-	0.04	-	-	-	0.18
729	30401 - Parking Lots and Exterior Works Program	0.05	-	-	-	-	-	0.05
730	31677 - Anoxic-Anaerobic Zone Tank Retrofit - Design and Construction	1.00	-	-	-	-	-	1.00

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
731	28678 - New Primary Clarifier - Detailed Design	0.15	-	0.15	-	-	-	0.30
732	28677 - Septage Receival Equalization Tank - Construction	1.50	-	-	-	-	-	1.50
733	29678 - New Primary Clarifier - Construction	0.25	-	2.25	-	-	-	2.50
734	27680 - Septage Receival Equalization Tank - Detailed Design	0.10	-	-	-	-	-	0.10
Water/Wastewater Total		56.69	11.74	3.58	-	-	-	72.00
Parks and Recreation								
735	27203 - Trail Wayfinding Signage Plan and construction	0.20	-	-	-	0.05	-	0.25
736	27205 - Aqua Theatre - Shoreline Review and Construction	-	-	-	-	0.35	-	0.35
737	27206 - Lightfoot Trail System Resurfacing & Repair	0.10	-	-	-	-	-	0.10
738	27211 - Playground Replacement - Construction	0.25	-	-	-	-	-	0.25
739	27212 - Morningstar Park Construction	1.20	-	0.30	-	-	-	1.50
740	27527 - Recreation Centres Communication Systems - Design	0.03	-	-	-	-	-	0.03
741	27529 - Rotary Place Kitchen - Design	0.03	-	-	-	-	-	0.03
742	27531 - Park Washrooms Rehabilitation Program	0.13	-	-	-	-	-	0.13
743	27532 - Interior Finishings Program	0.09	-	-	-	-	-	0.09
744	27534 - Orillia Recreation Centre - Equipment Rehabilitation & Replacement	0.25	-	-	-	-	-	0.25
745	27535 - Recreation Facilities - Equipment Rehabilitation & Replacement	0.15	-	-	-	-	-	0.15
746	27537 - Design of Veterans Park/Skateboard Park/Shoreline	-	-	0.25	-	-	-	0.25
747	28421 - Orillia Recreation Centre - Equipment Rehabilitation & Replacement	0.24	-	-	-	-	-	0.24
748	28450 - Couchiching Park - Bandshell Rehabilitation	0.06	-	-	-	-	-	0.06
749	28523 - Veterans' Park Shoreline and Boardwalk and skatepark	-	-	0.10	-	0.51	-	0.61
750	28525 - Recreation Centre Communication Systems - Installation	0.08	-	-	-	-	-	0.08
751	28529 - Aquatics Starting Blocks and Timing Equipment	0.03	-	-	-	-	-	0.03
752	28530 - Rotary Place Kitchen - Installation	0.25	-	-	-	-	-	0.25
753	28532 - Park Washrooms Rehabilitation Program	0.04	-	-	-	-	-	0.04
754	28533 - Waterfront Park	-	-	0.08	-	-	-	0.08
755	28534 - Inch Farm Block 62 Park - Design	-	-	0.20	-	-	-	0.20
756	28535 - Recreation Facilities - Equipment Rehabilitation & Replacement	0.18	-	-	-	-	-	0.18
757	28541 - Trail Wayfinding Signage Plan and construction	0.20	-	-	-	0.05	-	0.25
758	28542 - Lightfoot Trail System Resurfacing & Repair	0.10	-	-	-	-	-	0.10
759	28543 - Playground Replacements	0.05	-	-	-	-	-	0.05
760	28549 - WOSC Artificial Turf Replacement	1.51	-	-	-	-	-	1.51
761	29203 - Couchiching Beach Park Parking Lot Expansion	-	-	0.10	-	-	-	0.10
762	29523 - Homewood Park Upgrades	0.15	-	0.24	-	-	-	0.39
763	29524 - Bayview Park Upgrades	0.06	-	0.05	-	-	-	0.11
764	29527 - Multi-Use Trail at Trans Canada Pipeline - Design	-	-	0.07	-	0.01	-	0.08
765	29528 - Aquatics Starting Blocks and Timing Equipment	0.08	-	-	-	-	-	0.08
766	29529 - Park Washrooms Rehabilitation Program	0.06	-	-	-	-	-	0.06
767	29530 - Orillia Recreation Centre - Equipment Rehabilitation & Replacement	0.25	-	-	-	-	-	0.25
768	29534 - Inch Farm Block 62 Park - Construction	0.15	-	1.35	-	-	-	1.50
769	29535 - Recreation Facilities - Equipment Rehabilitation & Replacement	0.20	-	-	-	-	-	0.20
770	29542 - Lightfoot Trail System Resurfacing & Repair	0.10	-	-	-	-	-	0.10

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
771	29543 - Playground Replacements	0.25	-	-	-	-	-	0.25
772	29545 - Aquatic Centre Filter Refurbishment	0.10	-	-	-	-	-	0.10
773	30202 - Master Plan Project #1	1.70	-	-	-	-	-	1.70
774	30519 - Homewood Park Upgrades	-	-	0.25	-	-	-	0.25
775	30523 - Couchiching Beach Park Parking Lot Expansion - Copy	-	-	1.00	-	-	-	1.00
776	30524 - Bayview Park Upgrades	0.09	-	0.26	-	-	-	0.35
777	30525 - Park Special Event Waste Containers	-	-	-	-	0.03	-	0.03
778	30526 - ORC Screens and Gymnasium/Pool Scoreboards	0.41	-	-	-	-	-	0.41
779	30527 - Multi-Use Trail at Trans Canada Pipeline - Construction	0.04	-	0.36	-	-	-	0.40
780	30528 - McKinnell Square Park Design	-	-	-	-	0.25	-	0.25
781	30533 - Park Washrooms Rehabilitation Program	0.02	-	-	-	-	-	0.02
782	30534 - Interior Finishings Program	0.10	-	-	-	-	-	0.10
783	30535 - Recreation Facilities - Equipment Rehabilitation & Replacement	0.17	-	-	-	-	-	0.17
784	30536 - Orillia Recreation Centre - Equipment Rehabilitation & Replacement	0.26	-	-	-	-	-	0.26
785	30537 - Rotary Place Kitchen Construction	0.13	-	-	-	-	-	0.13
786	30538 - ORC - Pool Treatment System and Operations	0.29	-	-	-	-	-	0.29
787	30539 - Steam Room Mechanical Rehabilitation	0.05	-	-	-	-	-	0.05
788	30541 - Homewood Park Construction Phase 1	-	-	0.25	-	-	-	0.25
789	30542 - Lightfoot Trail System Resurfacing & Repair	0.10	-	-	-	-	-	0.10
790	30543 - Playground Replacements	0.05	-	-	-	-	-	0.05
791	31201 - Master Plan Project #2	1.70	-	-	-	-	-	1.70
792	31525 - Park Equipment & Rehabilitation	-	-	-	-	0.17	-	0.17
793	31527 - Multi Use Trail at Trans Canada Pipeline	-	-	0.05	-	0.01	-	0.06
794	31531 - Park Washrooms Rehabilitation Program	0.05	-	-	-	-	-	0.05
795	31532 - Orillia Recreation Centre - Equipment Rehabilitation & Replacement	0.26	-	-	-	-	-	0.26
796	31533 - McKinnell Square Park Construction	-	-	-	-	1.50	-	1.50
797	31534 - Couchiching Park - Pavilion Concrete Repair and Concession Stand Rehabilitation	0.17	-	-	-	-	-	0.17
798	31535 - Recreation Facilities - Equipment Rehabilitation & Replacement	0.17	-	-	-	-	-	0.17
799	31542 - Lightfoot Trail System Resurfacing & Repair	0.10	-	-	-	-	-	0.10
800	31543 - Playground Replacements	0.25	-	-	-	-	-	0.25
801	32201 - Master Plan Project #3	1.70	-	-	-	-	-	1.70
802	32527 - Muti Use Trail at Trans Canada Pipeline	-	-	0.27	-	0.03	-	0.30
803	32528 - Interior Finishings Program	0.33	-	-	-	-	-	0.33
804	32529 - Orillia Recreation Centre - Equipment Rehabilitation & Replacement	0.27	-	-	-	-	-	0.27
805	32535 - Recreation Facilities - Equipment Rehabilitation & Replacement	0.17	-	-	-	-	-	0.17
806	32536 - York Street Park Design	-	-	0.12	-	0.02	-	0.14
807	32542 - Lightfoot Trail System Resurfacing & Repair	0.10	-	-	-	-	-	0.10
808	32543 - Playground Replacements	0.05	-	-	-	-	-	0.05
809	32545 - Kitchener Park	-	-	0.08	-	0.04	-	0.12
810	33201 - Master Plan Project #4	1.70	-	-	-	-	-	1.70
811	33526 - Interior Finishings Program	0.11	-	-	-	-	-	0.11
812	33527 - Orillia Recreation Centre - Equipment Rehabilitation & Maintenance	0.27	-	-	-	-	-	0.27

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
813	33528 - Kitchener Park	-	-	0.44	-	1.16	-	1.60
814	33535 - Recreation Facilities - Equipment Rehabilitation & Replacement	0.27	-	-	-	-	-	0.27
815	33536 - York Street Park	-	-	0.25	-	0.75	-	1.00
816	33542 - Lightfoot Trail System Resurfacing & Repair	0.10	-	-	-	-	-	0.10
817	33543 - Playground Replacements	0.25	-	-	-	-	-	0.25
818	34201 - Master Plan Project #5	0.20	-	-	-	-	-	0.20
819	34525 - Orillia Recreation Centre - Equipment Rehabilitation & Maintenance	0.28	-	-	-	-	-	0.28
820	34526 - Park Special Event Waste Containers	-	-	-	-	0.04	-	0.04
821	34527 - Park & Athletic Field Fencing	0.02	-	-	-	-	-	0.02
822	34528 - Park & Athletic Field Fencing	0.03	-	-	-	-	-	0.03
823	34529 - Rotary Place - Ceiling Replacement	1.03	-	-	-	-	-	1.03
824	34530 - Portal Parks	0.13	-	-	-	-	-	0.13
825	34531 - Terry Fox Circle - Plaza and Walkway	0.28	-	-	-	-	-	0.28
826	34535 - Recreation Facilities - Equipment Rehabilitation & Replacement	0.28	-	-	-	-	-	0.28
827	34542 - Lightfoot Trail System Resurfacing & Repair	0.10	-	-	-	-	-	0.10
828	34543 - Playground Replacements	0.05	-	-	-	-	-	0.05
829	35201 - Master Plan Project #6	0.05	-	-	-	-	-	0.05
830	35522 - Terry Fox Circle - Plaza and Walkway	3.00	-	-	-	-	-	3.00
831	35525 - Orillia Recreation Centre - Equipment Rehabilitation & Maintenance	0.28	-	-	-	-	-	0.28
832	35530 - Portal Parks	0.75	-	-	-	-	-	0.75
833	35535 - Recreation Facilities - Equipment Rehabilitation & Replacement	0.28	-	-	-	-	-	0.28
834	35542 - Lightfoot Trail System Resurfacing & Repair	0.10	-	-	-	-	-	0.10
835	35543 - Playground Replacements	0.25	-	-	-	-	-	0.25
836	36525 - Orillia Recreation Centre - Equipment Rehabilitation & Maintenance	0.30	-	-	-	-	-	0.30
837	36526 - ORC Fitness Centre Flooring Replacement	0.20	-	-	-	-	-	0.20
838	36527 - Domestic Hot Water System Replacement	0.15	-	-	-	-	-	0.15
839	36528 - ORC Standard Generator Replacement	0.25	-	-	-	-	-	0.25
840	36529 - Variable Frequency Drive (VFD) Replacement	0.04	-	-	-	-	-	0.04
841	36532 - Multi Year Tree Lot / Woodlot Management Program	0.20	-	-	-	-	-	0.20
842	36535 - Recreation Facilities - Equipment Rehabilitation & Replacement	0.30	-	-	-	-	-	0.30
843	36542 - Lightfoot Trail System Resurfacing & Repair	0.15	-	-	-	-	-	0.15
844	36543 - Playground Replacements	0.05	-	-	-	-	-	0.05
845	36544 - Athletic Field/Ball Diamond Rehabilitation	0.40	-	-	-	-	-	0.40
846	36548 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	0.25	-	-	-	-	-	0.25
847	36549 - Port of Orillia Finger Docks	3.00	-	-	-	-	-	3.00
848	30547 - Beach Safety and Accessibility Infrastructure Replacement	0.08	-	-	-	-	-	0.08
849	30521 - Ongoing Electrical Repairs to aging Infrastructure in the Park System	0.15	-	-	-	-	-	0.15
850	30522 - Multi Year Tree Lot / Woodlot Management Program	0.20	-	-	-	-	-	0.20
851	32532 - Multi Year Tree Lot / Woodlot Management Program	0.20	-	-	-	-	-	0.20
852	31545 - Multi Year Tree Lot / Woodlot Management Program	0.20	-	-	-	-	-	0.20
853	28547 - Ongoing Electrical Repairs to aging Infrastructure in the Park System	0.15	-	-	-	-	-	0.15
854	28545 - Boardwalk Construction Phase 2	0.50	-	-	-	-	-	0.50

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
855	29532 - Multi Year Tree Lot / Woodlot Management Program	0.20	-	-	-	-	-	0.20
856	29533 - Ongoing Electrical Repairs to aging Infrastructure in the Park System	0.15	-	-	-	-	-	0.15
857	28531 - Multi Year Tree Lot / Woodlot Management Program	0.20	-	-	-	-	-	0.20
858	34532 - Multi Year Tree Lot / Woodlot Management Program	0.20	-	-	-	-	-	0.20
859	33532 - Multi Year Tree Lot / Woodlot Management Program	0.20	-	-	-	-	-	0.20
860	35532 - Multi Year Tree Lot / Woodlot Management Program	0.20	-	-	-	-	-	0.20
861	29536 - ORC Electrical Infrastructure Expansion	0.05	-	-	-	-	-	0.05
862	30545 - ORC Indoor Track Flooring Replacement	0.20	-	-	-	-	-	0.20
863	30546 - ORC Access Control	0.50	-	-	-	-	-	0.50
864	30520 - Equipment Repair and Replacement	1.50	-	-	-	-	-	1.50
865	27544 - Equipment Repair and Replacement	0.10	-	-	-	-	-	0.10
866	35538 - ORC - Pool Treatment System and Operations	0.29	-	-	-	-	-	0.29
867	27536 - Park General Maintenance	0.20	-	-	-	-	-	0.20
868	27542 - Boardwalk Construction Phase 1	0.50	-	-	-	-	-	0.50
869	27533 - Ongoing Electrical Repairs to aging Infrastructure in the Park System	0.15	-	-	-	-	-	0.15
870	27543 - Multi Year Tree Lot / Woodlot Management Program	0.20	-	-	-	-	-	0.20
871	32530 - Building Humidification System Replacement	0.10	-	-	-	-	-	0.10
872	32531 - Variable Frequency Drive (VFD) Replacement	0.04	-	-	-	-	-	0.04
873	34536 - Variable Frequency Drive (VFD) Replacement	0.04	-	-	-	-	-	0.04
874	36530 - Foundry Park Dog Park	0.40	-	-	-	-	-	0.40
875	35544 - Athletic Field/Ball Diamond Rehabilitation	0.40	-	-	-	-	-	0.40
876	30548 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	0.10	-	-	-	-	-	0.10
877	28546 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	0.05	-	-	-	-	-	0.05
878	29546 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	0.08	-	-	-	-	-	0.08
879	33548 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	0.18	-	-	-	-	-	0.18
880	34548 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	0.20	-	-	-	-	-	0.20
881	32533 - Spin Studio Enclosure Design and Planning	0.03	-	-	-	-	-	0.03
882	31548 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	0.13	-	-	-	-	-	0.13
883	32548 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	0.15	-	-	-	-	-	0.15
884	35548 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	0.23	-	-	-	-	-	0.23
885	31541 - Homewood Park Construction Phase 2	-	-	0.55	-	-	-	0.55
886	31544 - Athletic Field/Ball Diamond Rehabilitation	0.40	-	-	-	-	-	0.40
887	30544 - Aqua Theatre Pathways and Accessibility Connections	-	-	-	-	0.45	-	0.45
888	30549 - Athletic Field/Ball Diamond Rehabilitation	0.40	-	-	-	-	-	0.40
889	34544 - Athletic Field/Ball Diamond Rehabilitation	0.40	-	-	-	-	-	0.40
890	33544 - Athletic Field/Ball Diamond Rehabilitation	0.40	-	-	-	-	-	0.40
891	32544 - Athletic Field/Ball Diamond Rehabilitation	0.40	-	-	-	-	-	0.40
892	27545 - Foundry Park Master Plan	-	-	0.30	-	-	-	0.30
893	27541 - Baseball Diamond Rehabilitation	0.40	-	-	-	-	-	0.40
894	28538 - Aqua Theatre - Construction	-	-	-	-	0.35	-	0.35
895	29544 - Aqua Theatre - Amphitheatre Seating Bowl Reconstruction	-	-	-	-	0.80	-	0.80
896	29541 - Baseball Diamond Rehabilitation	0.40	-	-	-	-	-	0.40

Capital Project Detail List (\$ in Millions)		AM Reserves	Debt	DC Reserves	Grants	Capital Levy	Other Reserves	Grand Total
897	28548 - Baseball Diamond Rehabilitation	0.40	-	-	-	-	-	0.40
898	28544 - Aqua Theatre - Accessible Seating Construction	-	-	-	-	0.35	-	0.35
Parks and Recreation Total		42.00	-	6.92	-	6.92	-	55.84
Recreation Programs								
899	27526 - Fitness Equipment	0.04	-	-	-	-	-	0.04
900	27528 - Active Net Upgrades	0.03	-	-	-	-	-	0.03
901	28527 - Parks and Facilities Service Review	-	-	0.03	-	0.09	-	0.12
902	28528 - Fitness Equipment	0.04	-	-	-	-	-	0.04
903	29525 - Fitness Equipment	0.04	-	-	-	-	-	0.04
904	29526 - Aquatic Equipment Replacement	0.05	-	-	-	-	-	0.05
905	30529 - Fitness Equipment	0.37	-	-	-	-	-	0.37
906	30530 - Aquatic Amenity Replacement	0.12	-	-	-	-	-	0.12
907	30531 - Aquatic Equipment	0.05	-	-	-	-	-	0.05
908	30532 - Wheelchair Replacement - Sport and Aquatic	0.02	-	-	-	-	-	0.02
909	31526 - Fitness Equipment	0.04	-	0.00	-	-	-	0.04
910	31528 - Aquatic Amenity Replacement	0.12	-	-	-	-	-	0.12
911	31529 - Wheelchair Replacement - Sport and Aquatic	0.02	-	-	-	-	-	0.02
912	31530 - Youth Study	-	-	-	-	-	0.09	0.09
913	32525 - Recreation Self Service Kiosks	-	-	-	-	0.03	-	0.03
914	32526 - Wheelchair Replacement - Sport and Aquatic	0.02	-	-	-	-	-	0.02
915	35526 - Parks, Recreation, Culture Master Plan	-	-	0.20	-	0.04	-	0.24
Recreation Programs Total		0.94	-	0.23	-	0.16	0.09	1.41
Orillia Public Library								
916	27950 - Furniture and Equipment Replacement	-	-	-	-	-	0.03	0.03
917	28950 - Furniture and Equipment Replacement	-	-	-	-	-	0.02	0.02
918	29950 - Furniture and Equipment Replacement	-	-	-	-	-	0.01	0.01
919	31950 - Furniture and Equipment Replacement	-	-	-	-	-	0.01	0.01
920	32950 - Strategic Plan	-	-	-	-	-	0.01	0.01
921	33950 - Furniture and Equipment Replacement	-	-	-	-	-	0.01	0.01
922	36950 - Furniture and Equipment Replacement	-	-	-	-	-	0.02	0.02
923	32952 - Furniture and Equipment Replacement	-	-	-	-	-	0.01	0.01
924	34950 - Furniture and Equipment Replacement	-	-	-	-	-	0.01	0.01
925	30950 - Furniture and Equipment Replacement	-	-	-	-	-	0.01	0.01
926	35950 - Furniture and Equipment Replacement	-	-	-	-	-	0.01	0.01
927	27953 - Soundproof Study Pods	-	-	-	-	-	0.04	0.04
Orillia Public Library Total		-	-	-	-	-	0.17	0.17
Grand Total		500.14	124.49	94.08	64.64	17.65	7.36	808.37

*Multi-Year

2027: Ten-Year Capital Plan

Appendix B: New Projects By Division

#	New Projects Added (134 projects, \$58.8M)	Division	Project Total (\$ in Millions)
1	NEW31289 - Inch Farm SWM Pond Reconstruction	Infrastructure Capital Projects	9.10
2	NEW27184 - Financial Transformation	Council, CAO and Corporate Services	5.99
3	NEW29678 - New Primary Clarifier - Construction	Environmental Services	2.50
4	NEW29602 - Stormwater Pond Maintenance - University	Asset Management and Maintenance	2.34
5	NEW32023 - Pumper for Station 3	Fire Services	1.90
6	NEW29272 - West Street and Fittons Road Construction (2025 MMTMP Traffic Road Project)	Infrastructure Capital Projects	1.66
7	NEW30520 - Equipment Repair and Replacement	Parks & Recreation	1.50
8	NEW28677 - Septage Receival Equalization Tank - Construction	Environmental Services	1.50
9	NEW30606 - Ben's Ditch Cleanout - Sediment Removal and Rehabilitation	Environmental Services	1.35
10	NEW32281 - Sundial Drive Culvert Replacement - Construction	Infrastructure Capital Projects	1.24
11	NEW28288 - West Orillia Well (TWIN) Connection - Construction	Infrastructure Capital Projects	1.24
12	NEW31677 - Anoxic-Anaerobic Zone Tank Retrofit - Design and Construction	Environmental Services	1.00
13	NEW34285 - Sundial Creek Rail Trail Culvert Replacement - Construction	Infrastructure Capital Projects	0.95
14	NEW27605 - HHW Depot - Construction Top Up	Environmental Services	0.80
15	NEW29544 - Aqua Theatre - Amphitheatre Seating Bowl Reconstruction	Parks & Recreation	0.80
16	NEW30354 - Parking Lot Purchase & Design	Parking and Transit	0.72
17	NEW29300 - Outlet 15 - End of Pipe Retrofit - Construction	Infrastructure Capital Projects	0.71
18	NEW31356 - Parking Lot Construction	Parking and Transit	0.63
19	NEW35277 - Sundial Creek Watershed Conveyance Control - Construction	Infrastructure Capital Projects	0.59
20	NEW34284 - Sundial Creek Watershed Conveyance Control - Construction	Infrastructure Capital Projects	0.57
21	NEW27306 - Flood Mitigation Opportunities Study Environmental Assessment	Infrastructure Capital Projects	0.56
22	NEW27302 - Floodplain Mapping Peer Review	Infrastructure Capital Projects	0.56
23	NEW33284 - Sundial Creek Watershed Conveyance Control - Construction	Infrastructure Capital Projects	0.56
24	NEW31541 - Homewood Park Construction Phase 2	Parks & Recreation	0.55
25	NEW32282 - Sundial Creek Watershed Conveyance Control - Construction	Infrastructure Capital Projects	0.54
26	NEW28270 - Bass Lake Sideroad arterial cross section soils and utility relocation	Infrastructure Capital Projects	0.54

#	New Projects Added (134 projects, \$58.8M)	Division	Project Total (\$ in Millions)
27	NEW30546 - ORC Access Control	Parks & Recreation	0.50
28	NEW28545 - Boardwalk Construction Phase 2	Parks & Recreation	0.50
29	NEW27542 - Boardwalk Construction Phase 1	Parks & Recreation	0.50
30	NEW30544 - Aqua Theatre Pathways and Accessibility Connections	Parks & Recreation	0.45
31	NEW34544 - Athletic Field/Ball Diamond Rehabilitation	Parks & Recreation	0.40
32	NEW28548 - Baseball Diamond Rehabilitation	Parks & Recreation	0.40
33	NEW30549 - Athletic Field/Ball Diamond Rehabilitation	Parks & Recreation	0.40
34	NEW33544 - Athletic Field/Ball Diamond Rehabilitation	Parks & Recreation	0.40
35	NEW27541 - Baseball Diamond Rehabilitation	Parks & Recreation	0.40
36	NEW31544 - Athletic Field/Ball Diamond Rehabilitation	Parks & Recreation	0.40
37	NEW29541 - Baseball Diamond Rehabilitation	Parks & Recreation	0.40
38	NEW32544 - Athletic Field/Ball Diamond Rehabilitation	Parks & Recreation	0.40
39	NEW35544 - Athletic Field/Ball Diamond Rehabilitation	Parks & Recreation	0.40
40	NEW29601 - Climate Change Implementation Plan - 2029 Projects	Environmental Services	0.36
41	NEW28544 - Aqua Theatre - Accessible Seating Construction	Parks & Recreation	0.35
42	NEW28538 - Aqua Theatre - Construction	Parks & Recreation	0.35
43	NEW27300 - Secondary Clarifier - Detailed Design	Infrastructure Capital Projects	0.35
44	NEW30293 - Stormwater Funding and Cash-in-Lieu Study	Infrastructure Capital Projects	0.30
45	NEW30292 - Orma Park and Couchiching Heights Channel Re-alignment Construction	Infrastructure Capital Projects	0.30
46	NEW27545 - Foundry Park Master Plan	Parks & Recreation	0.30
47	NEW28678 - New Primary Clarifier - Detailed Design	Environmental Services	0.30
48	NEW35538 - ORC - Pool Treatment System and Operations	Parks & Recreation	0.29
49	NEW28290 - Stormwater Facility Quality and Quantity Control Feasibility Study	Infrastructure Capital Projects	0.29
50	NEW29287 - Construct intersection of Woodside Drive at Mary St and Quinn Ave	Development and Infrastructure Planning	0.28
51	NEW31290 - Sundial Drive Culvert Replacement - Design	Infrastructure Capital Projects	0.26
52	NEW27307 - Couchiching SPS Infiltration Reduction	Infrastructure Capital Projects	0.25
53	NEW27604 - Climate Change Implementation Plan - 2027 Projects	Environmental Services	0.24
54	NEW35548 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	Parks & Recreation	0.23
55	NEW33285 - Sundial Creek Rail Trail Culvert Replacement - Design	Infrastructure Capital Projects	0.21
56	NEW32532 - Multi Year Tree Lot / Woodlot Management Program	Parks & Recreation	0.20

#	New Projects Added (134 projects, \$58.8M)	Division	Project Total (\$ in Millions)
57	NEW30522 - Multi Year Tree Lot / Woodlot Management Program	Parks & Recreation	0.20
58	NEW30545 - ORC Indoor Track Flooring Replacement	Parks & Recreation	0.20
59	NEW29532 - Multi Year Tree Lot / Woodlot Management Program	Parks & Recreation	0.20
60	NEW35532 - Multi Year Tree Lot / Woodlot Management Program	Parks & Recreation	0.20
61	NEW33532 - Multi Year Tree Lot / Woodlot Management Program	Parks & Recreation	0.20
62	NEW28531 - Multi Year Tree Lot / Woodlot Management Program	Parks & Recreation	0.20
63	NEW27543 - Multi Year Tree Lot / Woodlot Management Program	Parks & Recreation	0.20
64	NEW34532 - Multi Year Tree Lot / Woodlot Management Program	Parks & Recreation	0.20
65	NEW27536 - Park General Maintenance	Parks & Recreation	0.20
66	NEW34548 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	Parks & Recreation	0.20
67	NEW31545 - Multi Year Tree Lot / Woodlot Management Program	Parks & Recreation	0.20
68	NEW29285 - Minor Drainage Maintenance	Infrastructure Capital Projects	0.19
69	NEW28287 - Minor Drainage Maintenance	Infrastructure Capital Projects	0.18
70	NEW33548 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	Parks & Recreation	0.18
71	NEW28292 - Stormwater Monitoring and Model Calibration/Validation	Infrastructure Capital Projects	0.17
72	NEW28291 - LID Tracking Tool	Infrastructure Capital Projects	0.17
73	NEW28289 - Orma Park and Couchiching Heights Channel Re-alignment Design	Infrastructure Capital Projects	0.17
74	NEW27456 - 188 Jarvis Street Rehabilitation	Asset Management and Maintenance	0.16
75	NEW31600 - Climate Change Implementation Plan - 2031 projects	Environmental Services	0.16
76	NEW35414 - Condition Assessments	Asset Management and Maintenance	0.15
77	NEW28547 - Ongoing Electrical Repairs to aging Infrastructure in the Park System	Parks & Recreation	0.15
78	NEW27533 - Ongoing Electrical Repairs to aging Infrastructure in the Park System	Parks & Recreation	0.15
79	NEW30521 - Ongoing Electrical Repairs to aging Infrastructure in the Park System	Parks & Recreation	0.15
80	NEW29533 - Ongoing Electrical Repairs to aging Infrastructure in the Park System	Parks & Recreation	0.15
81	NEW32548 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	Parks & Recreation	0.15
82	NEW35261 - 2035 Inflow and Infiltration Flow monitoring - Study	Infrastructure Capital Projects	0.14
83	NEW34281 - 2034 Inflow and Infiltration Flow monitoring - Study	Infrastructure Capital Projects	0.14
84	NEW33278 - 2033 Inflow and Infiltration Flow monitoring - Study	Infrastructure Capital Projects	0.14
85	NEW29414 - Condition Assessments	Asset Management and Maintenance	0.14
86	NEW32274 - 2032 Inflow and Infiltration Flow monitoring - Study	Infrastructure Capital Projects	0.13

#	New Projects Added (134 projects, \$58.8M)	Division	Project Total (\$ in Millions)
87	NEW31294 - 2031 Inflow and Infiltration Flow monitoring - Study	Infrastructure Capital Projects	0.13
88	NEW30281 - 2030 Inflow and Infiltration Flow monitoring - Study	Infrastructure Capital Projects	0.13
89	NEW31548 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	Parks & Recreation	0.13
90	NEW29289 - 2029 Inflow and Infiltration Flow monitoring - Study	Infrastructure Capital Projects	0.12
91	NEW28603 - Climate Change Implementation Plan - 2028 Projects	Environmental Services	0.12
92	NEW35025 - Car 3 Replacement	Fire Services	0.12
93	NEW27552 - Radio Tower Infrastructure	Asset Management and Maintenance	0.11
94	NEW27544 - Equipment Repair and Replacement	Parks & Recreation	0.10
95	NEW32530 - Building Humidification System Replacement	Parks & Recreation	0.10
96	NEW30548 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	Parks & Recreation	0.10
97	NEW27680 - Septage Receival Equalization Tank - Detailed Design	Environmental Services	0.10
98	NEW27401 - Tudhope / Barnfield Point Parking Lot Re-design	Asset Management and Maintenance	0.10
99	NEW27354 - Parking Lot Repairs	Parking and Transit	0.10
100	NEW27201 - Planning and Development Engineering Fees Bench marking)	Development and Infrastructure Planning	0.09
101	NEW28451 - City Centre - Floor Deck and Slab Inspection	Asset Management and Maintenance	0.08
102	NEW27305 - Outlet 15 - End of Pipe Retrofit - Design	Infrastructure Capital Projects	0.08
103	NEW29546 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	Parks & Recreation	0.08
104	NEW30547 - Beach Safety and Accessibility Infrastructure Replacement	Parks & Recreation	0.08
105	NEW27301 - Stormwater Meteorological Equipment	Development and Infrastructure Planning	0.07
106	NEW28604 - Ben's Ditch Cleanout - Assessment and Additional Environmental Studies	Asset Management and Maintenance	0.07
107	NEW30294 - Stormwater Regulatory Review	Infrastructure Capital Projects	0.06
108	NEW32552 - Radio Tower Infrastructure	Asset Management and Maintenance	0.06
109	NEW30605 - Climate Change Implementation Plan - 2030 projects	Environmental Services	0.06
110	NEW28546 - 150 Front Street - Unscheduled Emergency Rehabilitation & Replacement	Parks & Recreation	0.05
111	NEW29536 - ORC Electrical Infrastructure Expansion	Parks & Recreation	0.05
112	NEW30401 - Parking Lots and Exterior Works Program	Environmental Services	0.05
113	NEW33600 - Single-family Curbside Waste Audit	Environmental Services	0.04
114	NEW34536 - Variable Frequency Drive (VFD) Replacement	Parks & Recreation	0.04
115	NEW32531 - Variable Frequency Drive (VFD) Replacement	Parks & Recreation	0.04
116	NEW28181 - Procurement Policy & Procedure Update	Council, CAO and Corporate Services	0.04

#	New Projects Added (134 projects, \$58.8M)	Division	Project Total (\$ in Millions)
117	NEW35026 - Dispatch Room Monitors	Fire Services	0.04
118	NEW28602 - Single-family Curbside Waste Audit	Environmental Services	0.04
119	NEW27953 - Soundproof Study Pods	Orillia Public Library	0.04
120	NEW33022 - Marine 2 Replacement	Fire Services	0.03
121	NEW32604 - Push Wall Bin System Maintenance	Environmental Services	0.03
122	NEW32533 - Spin Studio Enclosure Design and Planning	Parks & Recreation	0.03
123	NEW34414 - Condition Assessments	Asset Management and Maintenance	0.03
124	NEW33414 - Condition Assessments	Asset Management and Maintenance	0.03
125	NEW32414 - Condition Assessments	Asset Management and Maintenance	0.03
126	NEW31414 - Condition Assessments	Asset Management and Maintenance	0.03
127	NEW33021 - Ice Rescue Equipment Replacement	Fire Services	0.03
128	NEW28414 - Condition Assessments	Asset Management and Maintenance	0.03
129	NEW30414 - Condition Assessments	Asset Management and Maintenance	0.03
130	NEW27021 - PPV Fans Replacement	Fire Services	0.02
131	NEW35950 - Furniture and Equipment Replacement	Orillia Public Library	0.01
132	NEW34950 - Furniture and Equipment Replacement	Orillia Public Library	0.01
133	NEW30950 - Furniture and Equipment Replacement	Orillia Public Library	0.01
134	NEW32952 - Furniture and Equipment Replacement	Orillia Public Library	0.01
Total of New Projects Added			58.88

2027: Ten-Year Capital Plan
Appendix C: Revised, Rescheduled or Cancelled Projects By Division

#	Revised, Rescheduled or Cancelled Projects (17 Projects, \$29.2M)	Revised, Rescheduled or Cancelled	Division	Project Total (\$ in Millions)
1	35259 - Outlet 103-2 Ben's Ditch - Storm Pond - End of Pipe Retrofit - EA Design and Construction	Rescheduled	Infrastructure Capital Projects	23.04
2	31522 - Terry Fox Circle - Plaza and Walkway - (Delete)	Revised	Parks & Recreation	3.28
3	32523 - Portal Parks - Delete	Revised	Parks & Recreation	0.88
4	27298 - Cedar Island Drainage Mitigation - Design	Revised	Infrastructure Capital Projects	0.56
5	28524 - Bayview Park Upgrades - Delete	Revised	Parks & Recreation	0.46
6	30134 - Network/WAN Updates	Revised	Council, CAO and Corporate Services	0.24
7	28531 - J.B. Tudhope Memorial Park Storage - Construction	Cancelled	Parks & Recreation	0.20
8	30273 - 2025 MMTMP -Traffic Road Project	Revised	Infrastructure Capital Projects	0.12
9	31274 - 2025 MMTMP Active Transportation Major project - Design	Revised	Infrastructure Capital Projects	0.11
10	29274 - 2025 MMTMP - Sidewalk Project	Revised	Infrastructure Capital Projects	0.07
11	31273 - 2025 MMTMP Active Transportation small projects	Revised	Infrastructure Capital Projects	0.05
12	30272 - 2025 MMTMP Active Transportation small projects	Revised	Infrastructure Capital Projects	0.05
13	29273 - 2025 MMTMP Active Transportation small projects	Revised	Infrastructure Capital Projects	0.05
14	27276 - 2025 MMTMP Active Transportation small projects *Combine with 27280*	Revised	Infrastructure Capital Projects	0.04
15	27530 - J.B. Tudhope Memorial Park Storage - Design	Cancelled	Parks & Recreation	0.04
16	30603 - Stormwater Pond Maintenance - Fittons	Revised	Environmental Services	0.04
17	28600 - Stormwater Pond Maintenance - Dancy Drive	Revised	Environmental Services	0.03
Total Revised, Rescheduled or Cancelled Projects				29.24