

City of Orillia

2026 Operating Budget





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Message from Mayor Don McIsaac

I would like to thank our Strategic Leadership Team, Operational Leadership Team, Finance Team, and City staff for preparing a draft budget that considers external challenges while ensuring we continue to provide the high standard of services our community relies on.

Your property taxes play a vital role in supporting the services that impact our daily lives, such as emergency services (police, fire, paramedics), public transit, waste collection, safe drinking water and the upkeep of roads and parks throughout the year.

They also support vital cultural and tourism programs that make Orillia a vibrant and welcoming place to live and visit. Like many municipalities across the province, Orillia faces the challenge of delivering enhanced services to meet the growing needs of our community, and to ensure long-term sustainability for the future.

As we look ahead to 2026, we recognize that rising costs, both internal and external, such as policing and social service delivery which are beyond our control, present significant challenges. These pressures underscore the need for careful planning and budgeting to ensure we remain responsive and resilient.

This year, we've restructured the budget process into three clear phases to improve transparency and to simplify the review process. The Capital Budget was addressed in September, followed by the Operating Budget in October, and finally, with

external service providers including the County, OPP and the health unit, in November.

Another important part of our budget process this year was to engage with residents to learn more about how municipal services are perceived, valued, and prioritized. Through vision boards at the Library and ORC, an online survey and several public meetings, residents shared perspectives that helped us to understand your concerns.

Thank you to everyone who participated in the surveys. Your input provides valuable insights into what matters most to our community.

Balancing fiscal responsibility with the needs of our growing city is never easy, but we are committed to making thoughtful decisions that prioritize the well-being of our residents today and into the future.

Thank you for your continued involvement as we collaborate to ensure Orillia remains a vibrant and welcoming community we can all be proud of.



Don McIsaac
Mayor

City of Orillia Organizational Structure

Council



Don McIsaac
Mayor



David Campbell
Ward 1
Councillor



Whitney Smith
Ward 1
Councillor



Ralph Cipolla
Ward 2
Councillor



Luke Leatherdale
Ward 2
Councillor



Jeff Czetwerzuk
Ward 3
Councillor



Jay Fallis
Ward 3
Councillor



**Janet-Lynne
Durnford**
Ward 4
Councillor



Tim Lauer
Ward 4
Councillor

Strategic Leadership Team



Amanpreet Singh Sidhu
Chief Administrative Officer &
City Solicitor



Jamie Galloway
General Manager, Development
Services and Engineering



Roger Young
General Manager, Environment
and Infrastructure Services

Community Profile



By the Numbers

33k+ residents

9,285 families

Median household income
\$71,000

40% population
growth expected by 2051

Median age of
46.8 years

49% of the
population has post-
secondary education

61.2% households
own their property

60% of the
population is working
age (15 to 64 years)

Orillia statistics from
Statistics Canada (2021)

Who We Are

Orillia is a growing community that maintains its small-town character while offering big-city amenities to residents and visitors.

The beautiful City of Orillia is a four- season playground located on the picturesque shores of Lake Simcoe and Lake Couchiching. We are a city that values our small-town charm and heritage while embracing a future that is dynamic, progressive and innovative.

The quality of life in Orillia, affectionately known as the "Sunshine City", is incomparable. With our vibrant downtown area full of charming shops, restaurants and cafés to explore, and our beautiful waterfront parks and extensive trail system, Orillia offers something for everyone.

Nestled between the sparkling waters of two lakes, Orillia offers a scenic landscape that draws visitors from near and far. We are a city full of culture, arts and recreation opportunities. We are home to the Mariposa Folk Festival, celebrated folk legend Gordon Lightfoot, the iconic Orillia Opera House, the Stephen Leacock National Historic Site and an ever-expanding line-up of festivals and events.

Residents have access to an award-winning hospital and a modern public library. The new Orillia Recreation Centre and West Orillia Sports Complex provide opportunities for Orillia's athletes to train and compete and are vital hubs for exciting and diverse recreational and fitness opportunities.

Orillia continues to rank as one of the top places to live and invest across Canada. The City supports responsible growth that benefits residents, businesses and visitors. Orillia is a prime location for investment that promotes quality lifestyle, a skilled workforce, and cost-effective operations.



Community first

Council Priorities: 2022-2026

The City of Orillia is committed to working with our residents to ensure we live, work, and play in a welcoming and inclusive community. Council's priorities reflect the realities of the current economic and social climate and include:

- 1 Helping the community with things that matter such as physician recruitment, housing, investing in improving roads infrastructure and services, protecting the City's natural beauty and implementing the Climate Change Action Plan.
- 2 Strengthening community participation/engagement through equity, diversity, inclusion and truth and reconciliation.
- 3 Looking at ways to help our most vulnerable, such as those facing homelessness, mental health and the opioid crisis.
- 4 Business retention and expansion and arts and culture.

For more information on Council priorities and actions supporting these priorities, please visit orillia.ca/councilpriorities.



Budget Overview



What is a Municipal Budget?

The municipal budget is a financial plan that, once approved, guides departments in delivering services to the community. It is an estimate of costs, revenues, and resources over a set period, usually for one year. It also reflects forecasts of future financial conditions.

A budget is a tool for financial management and serves as:

- 1 A plan of action for City leaders to achieve program and service objectives, with financial commitments to meet those objectives.
- 2 A statement of priorities for the community.
- 3 A standard for tracking performance to determine how well programs are working.
- 4 A document that reflects funding policies.
- 5 A tool used to prepare for and manage potential financial challenges.
- 6 A way to communicate with residents to help them understand how the City spends tax dollars on services, programs and projects.



Classification of Budget

The City's budget is split into two main parts: the Operating Budget and the Capital Budget. Together these two parts of the budget help the city to manage both its regular services and future improvements.

Operating Budget

Funding day-to-day operations:

- Maintenance of buildings
- Materials and supplies
- Grass cutting, parks maintenance
- Staff salaries and benefits
- Snowplowing
- Insurance, and more

Capital Budget

Funding for long-term community projects and equipment:

- Road projects /sidewalk repairs
- New water and sewer pipes
- Park upgrades
- Vehicles, equipment, and more.
- Facility improvements

The Budget Challenge

Each year, the city must balance its budget. That means:

- Spending wisely on services people rely on—like road repairs, parks, snowplowing, and clean water
- Using other sources of money (like grants, fees, and reserves) to reduce how much we need from property taxes
- Setting property taxes at a level that covers what's needed, while still supporting growth, keeping the city financially healthy, and investing in the future

$$\text{Expenses} - \text{Non-Tax Revenues} = \text{The Property Tax Levy}$$



Budget Framework



Initiatives

Moving towards the City's vision and enabling strategic corporate and operational priorities.



Maintaining Service Levels

Maintaining service to the community under constant inflation and legislative pressures.



Managing Growth

Balancing the timing and costs of growth with revenue streams and available funds.



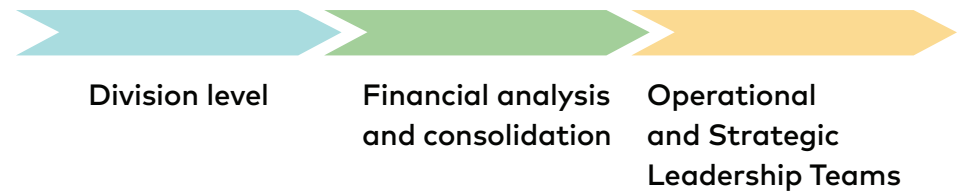
Budget Process in Orillia

The annual budget process involves four key stages:

Stage 1: Budget Direction

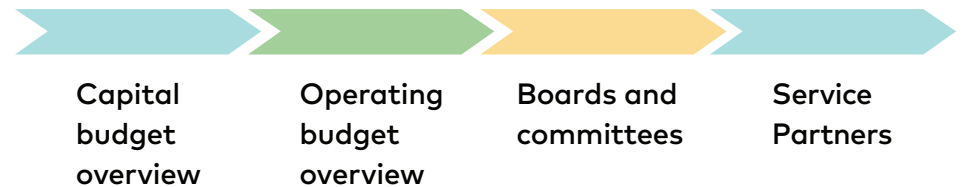


Stage 2: Corporate Budget Preparation and Review



Budget preparation takes into consideration the current economic climate, Council direction and priorities, service levels, efficiencies, long-term requirements and external pressures.

Stage 3: Budget Review



Stage 4: Strong Mayor Process





Net Levy Requirement

Levy Breakdown	2025	2026
2025 Property Tax Levy & By-law	75,066,670	75,066,670
Add: Provincial Heads & Beds	237,375	245,025
Add: Provincial Education Payment in Lieu	161,980	161,833
Add: Prior Year Change in Assessment Growth	3,882	3,882
2025 Total City Levy	75,469,907	75,477,410
Less: Change in Heads & Beds		(7,503)
Add: 2026 Estimated Assessment Growth		1,000,000
Add: 2025 Additional Net Levy Requirement		1,135,027
2026 Total City Levy		77,604,933
2026 Levy Increase		2026
2026 Funding Requirement		2,135,027
Add: Change in Provincial Heads & Beds		(7,650)
Add: Change in Provincial Education Payment in Lieu		147
Less: 2026 Estimated Assessment Growth		(1,000,000)
Levy Required Increase		1,127,524
Levy Required Rate Increase		1.48%
1% Levy Increase Adjustment Calculation		2026
2025 Property Tax Levy & By-law		75,066,670
Add: 2026 Estimated Assessment Growth		1,000,000
Total Base Levy		76,066,670
1% of Total Total Base Levy		760,667



**Operating Budget Summary
by Department and Division**

Department and Division	Budget				Change Requests							
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change
Contracted Services & Boards												
OPP Detachment Board	(246,825)	(240,260)	6,565	(2.66%)	-	-	-	-	-	6,565	-	6,565
Police Services	9,964,268	11,064,404	1,100,136	11.04%	-	1,100,136	-	-	-	-	-	1,100,136
OPP Detachment Board & Police Services Subtotal	9,717,443	10,824,144	1,106,701	11.39%	-	1,100,136	-	-	-	6,565	-	1,106,701
Simcoe County Services	9,688,182	8,227,003	(1,461,179)	(15.08%)	-	-	(1,461,179)	-	-	-	-	(1,461,179)
Simcoe Muskoka District Health Unit	524,169	544,922	20,753	3.96%	-	-	20,753	-	-	-	-	20,753
Contracted Services & Boards Total	19,929,794	19,596,069	(333,725)	(1.67%)	-	1,100,136	(1,440,426)	-	-	6,565	-	(333,725)
Mayor & Council	681,478	597,042	(84,437)	(12.39%)	-	(78,946)	-	-	-	(5,491)	-	(84,437)
Agencies & Committees	420,295	428,295	8,000	1.81%	-	-	-	-	-	8,000	-	8,000
Honorariums	21,000	21,000	-	-	-	-	-	-	-	-	-	-
Council, Agencies, Committees Total	1,122,773	1,046,337	(76,437)	(6.81%)	-	(78,946)	-	-	-	2,509	-	(76,437)
CAO & Communications	1,035,024	924,336	(110,688)	(10.69%)	-	(104,075)	-	-	-	(6,613)	-	(110,688)
Fire Services	8,840,073	9,228,833	388,760	4.40%	-	451,171	(67,740)	-	-	5,329	-	388,760
Office of the CAO Total	9,875,097	10,153,169	278,072	2.82%	-	347,096	(67,740)	-	-	(1,284)	-	278,072
Business Development, Tourism & IT	3,045,082	3,159,963	114,881	3.77%	(27,363)	150,517	65,232	-	(75,000)	(12,416)	13,910	114,881
Legal Services & Real Estate	83,998	(85,047)	(169,045)	201.25%	-	(265,822)	92,192	-	-	4,585	-	(169,045)
Council Services	943,823	963,160	19,337	2.05%	-	36,501	(15,769)	-	-	(1,395)	-	19,337
Financial Services	2,052,492	2,323,683	271,191	13.21%	-	154,760	-	-	86,996	29,435	-	271,191
Human Resources	1,093,662	1,235,768	142,106	12.99%	-	52,069	-	-	90,307	-	-	142,106
Corporate Services Total	7,219,058	7,597,527	378,470	5.24%	(27,363)	128,025	141,655	-	102,033	20,209	13,910	378,470
Development Infrastructure Planning	922,910	1,072,247	149,336	16.18%	(61,645)	317,091	(8,711)	(42,300)	(75,000)	19,900	-	149,336
Infrastructure Capital Projects	127,837	(110,653)	(238,491)	(186.56%)	-	(238,491)	-	-	-	-	-	(238,491)
Legislative Services												
Building Standards	(216,147)	(148,550)	67,597	31.27%	-	70,018	-	-	-	(2,421)	-	67,597
By-Law	404,063	394,274	(9,789)	(2.48%)	-	(62,961)	62,000	-	-	(8,828)	-	(9,789)
Transit	2,260,970	2,351,831	90,861	4.02%	-	56,119	9,876	41,400	(47,000)	30,466	-	90,861
Legislative Services Subtotal	2,448,886	2,597,554	148,669	6.07%	-	63,176	71,876	41,400	(47,000)	19,217	-	148,669
Development Engineering Services Total	3,499,633	3,559,147	59,514	1.70%	(61,645)	141,776	63,165	(900)	(122,000)	39,118	-	59,514
Parks & Recreation	7,657,873	7,566,982	(90,890)	(1.19%)	-	199,283	(327,320)	-	-	31,146	6,000	(90,890)
Asset Management & Maintenance	7,568,273	8,066,799	498,526	6.59%	-	293,312	82,501	162,097	33,143	28,087	(100,614)	498,526
Waste Management and Environmental Compliance	2,142,518	1,998,577	(143,941)	(6.72%)	78,988	221,186	(442,404)	-	5,500	(7,211)	-	(143,941)
Enviro Infrastructure Services Total	17,368,664	17,632,358	263,694	1.52%	78,988	713,781	(687,223)	162,097	38,643	52,023	(94,614)	263,694
Library Funding	2,925,301	3,051,720	126,419	4.32%	-	-	-	-	-	126,419	-	126,419
Contributions to Reserves	20,474,278	20,693,025	218,747	1.07%	(100,000)	-	866,796	-	486,265	(1,034,314)	-	218,747
Investment Income - OPG	(1,314,750)	(1,233,584)	81,166	(6.17%)	-	-	-	-	-	81,166	-	81,166
Investment Income - General	(3,157,280)	(1,787,946)	1,369,334	(43.37%)	-	-	-	-	-	(1,369,334)	-	1,369,334
Corporate Adjustments	(1,814,666)	(2,078,389)	(263,723)	14.53%	100,000	1,486,104	(741,796)	-	(600,314)	2,230,951	-	(263,723)
Corporate Transaction Total	17,112,883	18,644,826	1,531,943	8.95%	-	1,486,104	125,000	-	(114,049)	34,888	-	1,531,943
Sub Total Grand Total	76,127,903	78,229,433	2,101,531	2.76%	(10,020)	3,837,972	(1,865,569)	161,197	(95,373)	154,027	(80,704)	2,101,531
Tax Related (Supp, Penalties, WO, MPAC)	(657,996)	(624,500)	33,496	-	-	-	-	-	-	33,496	-	33,496
Total Levy Requirement	75,469,907	77,604,933	2,135,027	2.83%	(10,020)	3,837,972	(1,865,569)	161,197	(95,373)	187,523	(80,704)	2,135,027
Change: Heads/Beds & Educational Pmnt in Lieu	399,355	406,858	(7,503)									
2026 Estimated Assessment Growth		1,000,000	(1,000,000)									
Estimated Levy Requirement and Increase			1,127,524	1.48%								

Total Service Partner Contracts Impacts Analysis

	2025	2026	Change	%	Levy Impact
OPP Police Services Contract	10,001,239	11,101,375	1,100,136	11.00%	1.45%
Simcoe County Services Contract	11,028,672	9,198,755	(1,829,917)	(16.59%)	(2.41%)
Reserve Funding	(1,340,490)	(971,752)	368,738	(27.51%)	0.48%
County Services Net	9,688,182	8,227,003	(1,461,179)	(15.08%)	(1.92%)
Simcoe Muskoka District Health Unit	524,169	544,922	20,753	3.96%	0.03%
Total	20,213,590	19,873,300	(340,290)	(1.68%)	(0.45%)



**Operating Budget Summary
by Revenue and Expenses**

Department and Division	Budget				Change Requests							
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adjustments	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change
Revenues / Funding Source	26,933,115	23,779,879	(3,153,236)	(11.71%)	168,988	(3,594,795)	(860,581)	42,300	890,802	(65,321)	265,371	(3,153,236)
Grants and Donations	2,308,684	438,646	(1,870,038)	(81.00%)	-	(973,808)	(879,190)	-	-	(17,040)	-	(1,870,038)
Investment Income	4,472,030	3,021,530	(1,450,499)	(32.43%)	-	(1,369,334)	(75,000)	-	-	(6,166)	-	(1,450,499)
Licenses and Permits	1,346,791	1,315,080	(31,711)	(2.35%)	-	(6,500)	(24,231)	-	-	(980)	-	(31,711)
Other Revenues	748,376	742,197	(6,179)	(0.83%)	-	-	-	-	-	(6,179)	-	(6,179)
Reserve Funding	6,118,036	5,999,801	(118,235)	(1.93%)	141,625	(775,153)	(318,738)	-	628,827	(60,167)	265,371	(118,235)
Taxation	1,770,000	1,770,000	-	-	-	-	-	-	-	-	-	-
User Fees and Serv Chgs	10,169,199	10,492,624	323,425	3.18%	27,363	(470,000)	436,577	42,300	261,975	25,210	-	323,425
Expenses / Expenditure	102,403,022	101,384,812	(1,018,210)	(0.99%)	158,968	243,177	(2,726,150)	203,497	795,429	122,202	184,667	(1,018,210)
Administration	1,394,490	1,349,269	(45,221)	(3.24%)	15,000	8,835	36,000	-	(96,752)	(8,304)	-	(45,221)
Contracted Services	34,068,821	32,672,817	(1,396,004)	(4.10%)	78,988	498,992	(2,764,260)	116,400	511,000	142,966	19,910	(1,396,004)
Financing	3,183,474	3,348,231	164,757	5.18%	-	-	-	-	-	-	164,757	164,757
Grants Contributions	3,963,176	4,138,570	175,394	4.43%	-	126,419	-	-	-	48,975	-	175,394
Labour Costs	34,822,206	35,025,652	203,446	0.58%	64,980	(282,189)	38,358	87,097	294,676	525	-	203,446
Material and Supplies	2,695,510	2,666,959	(28,551)	(1.06%)	-	5,399	36,511	-	6,200	(76,661)	-	(28,551)
Other	-	-	-	-	-	-	-	-	-	-	-	-
Redistribution	(3,457,567)	(3,516,129)	(58,563)	1.69%	-	(51,465)	-	-	-	(7,097)	-	(58,563)
Rentals and Leases	135,725	152,271	16,547	12.19%	-	-	-	-	10,000	6,547	-	16,547
Reserve Contributions	20,718,011	20,870,259	152,248	0.73%	-	83,286	-	-	70,305	(1,343)	-	152,248
Transaction Charges	156,589	176,887	20,298	12.96%	-	-	-	-	-	20,298	-	20,298
Utilities, Tax and Insurance	4,029,087	3,806,526	(222,561)	(5.52%)	-	(146,099)	(72,759)	-	-	(3,703)	-	(222,561)
Write Offs	693,500	693,500	-	-	-	-	-	-	-	-	-	-
Net Operating Budget	75,469,907	77,604,933	2,135,027	2.83%	(10,020)	3,837,972	(1,865,569)	161,197	(95,373)	187,523	(80,704)	2,135,027
Change: Heads/Beds & Educational	399,355	406,858	(7,503)									
2026 Estimated Assessment Growth	-	1,000,000	(1,000,000)									
Estimated Levy Requirement and Increase			1,127,524	1.48%								

**Operating Budget
Levy Supported Budget Change List Summary**

Department & Division		*Report Reference	Change Pg.No.	Change Req No.	Pre Approvals	Corp Adj.	Maint Serv.	Changes			Capital Impacts	Levy Impact		
No.	Change Request							Growth	Initiative	Other		\$	%	Cuml. %
Service Partners & Boards														
Police Services														
1	OPP Annual Billing Statement Increase		40	CORP1.29		1,100,136						1,100,136	1.45%	1.45%
OPP Detachment Board														
2	Other Adjustments									6,565		6,565	0.01%	1.45%
Simcoe County Services														
3	Simcoe County Service Adjustments		38	CORP1.28		(1,461,179)						(1,461,179)	(1.92%)	(0.47%)
Simcoe Muskoka District Health Unit														
4	Service Increases		37	CORP1.27		20,753						20,753	0.03%	(0.44%)
Orillia Divisional Summaries														
City-Wide														
5	Salary Progressions, COLA and Transitions					788,141						788,141	1.04%	0.60%
MD	Casual Wage Schedule Increase		77	HR2.02		86,809						86,809	0.11%	0.71%
6	Removal of 2025 One-Time Items					3,158,281						3,158,281	4.15%	4.86%
MD	Interdepartmental Allocations		175	CORP1.19		(180,578)						(180,578)	(0.24%)	4.63%
MD	Fleet Redistribution		157	CORP1.17		(1,349,966)						(1,349,966)	(1.77%)	2.85%
MD	Insurance Allocation Transfer to Reflect Actuals		182	CORP4.02		(145,783)						(145,783)	(0.19%)	2.66%
Mayor & Council														
7	Other Adjustments									(5,491)		(5,491)	(0.01%)	2.65%
Agencies & Committees														
8	Increase in funding from Mat Rsvf									(19,000)		(19,000)	(0.02%)	2.63%
9	Increase in lighthouse warming centre funding									8,000		8,000	0.01%	2.64%
10	Other Adjustments									19,000		19,000	0.02%	2.66%
CAO & Communications														
11	Other Adjustments									(6,613)		(6,613)	(0.01%)	2.65%
Fire Services														
12	Dispatch Revenue Update		51	FIR1.04			(29,515)					(29,515)	(0.04%)	2.62%
13	Increase in False Alarms									(8,000)		(8,000)	(0.01%)	2.61%
14	MTO invoices									(1,000)		(1,000)	(0.00%)	2.60%
15	NG-911 Monitoring & Support		49	FIR1.02				19,300				19,300	0.03%	2.63%
MD	Winter Control Contracted Services		146	FCC1.05			1,550					1,550	0.00%	2.63%
MD	Fleet - New/Additional Fleet 310T Mechanic (Reduction to contract costs resulting form additional position)		160	FLT2.01			(72,675)					(72,675)	(0.10%)	2.54%
16	NG-911 Operating Costs		48	FIR1.01			13,600					13,600	0.02%	2.55%
17	Consolidating Accounts		50	FIR1.03		-						-	-	2.55%
18	Other Adjustments									14,329		14,329	0.02%	2.57%
Business Development, Tourism & IT														
19	Sponsorship & Naming Rights		57	BDT1.03					(75,000)			(75,000)	(0.10%)	2.47%
20	Correction for casual wage double entry error in 2025					7,500						7,500	0.01%	2.48%
21	Revenue Increase Based on Historical		56	BDT1.02			(10,000)					(10,000)	(0.01%)	2.47%
MD	Winter Control Contracted Services		146	FCC1.05			1,850					1,850	0.00%	2.47%
MD	Community Gardens Transfer		58	BDT4.01		(6,000)						(6,000)	(0.01%)	2.46%
MD	Winter Control Transfer re: Leacock		123	FCC1.04			6,402					6,402	0.01%	2.47%
22	Pre-Approved Used Fee Increase		55	BDT1.01		(27,363)						(27,363)	(0.04%)	2.44%
23	Correction for casual wage double entry error in 2025					50,000						50,000	0.07%	2.50%
24	Microsoft License Increase		59	IT1.01			38,000					38,000	0.05%	2.55%
25	Adobe License Increase		60	IT1.02			14,000					14,000	0.02%	2.57%
26	Citizen Portal Annual Operation & Support		61	IT1.03			13,000					13,000	0.02%	2.59%
MD	IT Licensing Transfer		117	REC1.01			1,980					1,980	0.00%	2.59%
27	Operating Impacts from Capital										13,910	13,910	0.02%	2.61%
28	Other Contractual Increases									19,040		19,040	0.03%	2.63%
29	Other Adjustments									(31,456)		(31,456)	(0.04%)	2.59%



**Operating Budget
Levy Supported Budget Change List Summary**

Department & Division		*Report Reference	Change Pg.No. Req No.	Changes						Levy Impact			
No.	Change Request			Pre Approvals	Corp Adj.	Maint Serv.	Growth	Initiative	Other	Capital Impacts	\$	%	Cuml. %
Legal Services & Real Estate													
30	Legal Revenue Adjustment		64 LEG1.01			92,192					92,192	0.12%	2.71%
31	Other Adjustments								4,585		4,585	0.01%	2.72%
Council Services													
32	Vitals Increase Revenue		67 CS1.01			(15,769)					(15,769)	(0.02%)	2.70%
33	2026 Election Costs		68 CS1.02					-			-	-	2.70%
34	Other Adjustments								(1,395)		(1,395)	(0.00%)	2.70%
Financial Services													
MD	Treasury Analyst (2026 net impact \$33,120 with corporate re-org offset)		71 FIN2.01					86,996			86,996	0.11%	2.81%
35	Other Adjustments								29,435		29,435	0.04%	2.85%
Human Resources													
MD	HR Coordinator (2026 net impact \$36,162 with corporate re-org offset)		76 HR2.01					90,037			90,037	0.12%	2.97%
36	Reserve Funding - Employee Recognition Program		75 CORP1.14		-						-	-	2.97%
Development & Infrastructure Planning													
37	Reorg and distribution of staff to areas of use				(244,197)						(244,197)	(0.32%)	2.65%
38	Decrease in revenue								8,283		8,283	0.01%	2.66%
39	2025 PLAN2.1 Housing Coordinator Offset from Cryfwd Reserve			(126,625)							(126,625)	(0.17%)	2.49%
40	OP and Zoning Fees		86 PLN1.01				(11,900)				(11,900)	(0.02%)	2.48%
41	Site Plan Approval		87 PLN1.02				(30,400)				(30,400)	(0.04%)	2.44%
42	Conversion of Contract Position to Full Time		88 PLN2.01			(8,711)					(8,711)	(0.01%)	2.43%
43	2025 PLAN2.1 Housing Coordinator full year impact			64,980							64,980	0.09%	2.51%
44	Reorg and distribution of staff to areas of use				41,888						41,888	0.06%	2.57%
MD	Transfer Wage - Asset Mgmt & Maint Division		138 HR4.03		(60,081)						(60,081)	(0.08%)	2.49%
45	Staff Conversion		94 CORP4.04		-						-	-	2.49%
MD	DSE work Unit Reassign		92 CORP4.03								-	-	2.49%
MD	ENG Re-Org Adjustments		90 CORP4.01		28,015						28,015	0.04%	2.52%
46	Redlight Camera		84 ENG1.03					(75,000)			(75,000)	(0.10%)	2.43%
47	Decrease in Development Fees Based on Actuals		83 ENG1.02		20,000						20,000	0.03%	2.45%
48	Reorg and distribution of staff to areas of use				804,449						804,449	1.06%	3.51%
MD	Capital Allocation Adjustment (Staff/Reorg)		98 ICP1.01		(223,757)						(223,757)	(0.29%)	3.22%
49	Other Adjustments								11,618		11,618	0.02%	3.23%
Infrastructure Capital Projects													
MD	ENG Re-Org Adjustments		90 CORP4.01		(5,362)						(5,362)	(0.01%)	3.22%
50	Speed Camera revenue transitioned to Engineering				500,000						500,000	0.66%	3.88%
51	Reorg and distribution of staff to areas of use				(843,576)						(843,576)	(1.11%)	2.77%
MD	Transfer Wage - Asset Mgmt & Maint Division		138 HR4.03		(230,590)						(230,590)	(0.30%)	2.47%
MD	Reduction to redistribution based on re-org		98 ICP1.01		276,512						276,512	0.36%	2.83%
Building Standards													
MD	ENG Re-Org Adjustment		90 CORP4.01		(16,250)						(16,250)	(0.02%)	2.81%
52	Reorg and distribution of staff to areas of use				19,501						19,501	0.03%	2.84%
53	Other Adjustments								(2,421)		(2,421)	(0.00%)	2.83%
By-Law													
54	Encampment Removal Moved From EIS Capital Project		103 BYLW1.01			22,500					22,500	0.03%	2.86%
55	Reduce Short Term Rental Licensing Revenue		104 BYLW1.02			40,000					40,000	0.05%	2.92%
56	Reorg and distribution of staff to areas of use				(96,607)						(96,607)	(0.13%)	2.79%
57	Other Adjustments								(9,328)		(9,328)	(0.01%)	2.78%



**Operating Budget
Levy Supported Budget Change List Summary**

Department & Division		*Report Reference	Change Pg.No.	Change Req No.	Changes						Levy Impact			
No.	Change Request				Pre Approvals	Corp Adj.	Maint Serv.	Growth	Initiative	Other	Capital Impacts	\$	%	Cuml. %
Transit														
58	Annual Contract Increase - OWLS		107	TRA1.01			33,000					33,000	0.04%	2.82%
59	Ontario Northland Revenue		108	TRA1.02			(30,000)					(30,000)	(0.04%)	2.78%
60	LUSU 2025-2026 U Pass Agreement		109	TRA1.03			(15,404)					(15,404)	(0.02%)	2.76%
61	Owls on Demand Annual Licensing		110	TRA1.05				41,400				41,400	0.05%	2.81%
62	Owls on Demand Annual Licensing		111	TRA1.06			22,280					22,280	0.03%	2.84%
63	Providing Affordable Transit		112	TRA1.10					(47,000)			(47,000)	(0.06%)	2.78%
64	Snow removal increase									4,970		4,970	0.01%	2.79%
65	Transit Shelter Repairs and cleaning									4,650		4,650	0.01%	2.79%
66	Increase to actuals including licensing fees									4,040		4,040	0.01%	2.80%
67	Reorg and distribution of staff to areas of use					25,069						25,069	0.03%	2.83%
68	Other Adjustments									16,806		16,806	0.02%	2.85%
Parks & Recreation														
69	Safer Communities Grant Revenue Residual		121	REC1.04			(50,000)					(50,000)	(0.07%)	2.79%
70	Reduction due to decreased Cnd Summer Jobs funding									9,000		9,000	0.01%	2.80%
71	Reduction in Camp Revenue and Expenses		131	REC2.02			(2,000)					(2,000)	(0.00%)	2.80%
72	Adult Hockey Fees		120	REC1.03			19,500					19,500	0.03%	2.82%
73	Transfer of Coordinators to Rec Adm		134	REC2.04			-					-	-	2.82%
MD	Community Gardener Salary Transfer		58	BDT4.01		6,000						6,000	0.01%	2.83%
74	Annual User Fee Increase		118	REC1.02			(492,750)					(492,750)	(0.65%)	2.18%
MD	IT Licensing Transfer		117	REC1.01		(1,980)						(1,980)	(0.00%)	2.18%
75	Position Allocation Changes		141	HR4.04			-					-	-	2.18%
76	Aquatic Coordinators		132	REC2.03			(776)					(776)	(0.00%)	2.18%
77	Community Gardens Divisional Transfer		136	REC4.01			-					-	-	2.18%
MD	Transfer Wages - Asset Mgmt & Maint Division		138	HR4.03		11,694						11,694	0.02%	2.20%
78	Removal of Job Costing - Parks		124	FCC1.06			7,262					7,262	0.01%	2.21%
79	Operating Impacts from Capital										6,000	6,000	0.01%	2.21%
80	Moose Beach Splash Pad Water / Sewer		126	FCC1.11			25,000					25,000	0.03%	2.25%
81	Winter Control Contracted Services - Rec		122	FCC1.03			75,940					75,940	0.10%	2.35%
82	Material and Contracts Inflation - Recreation		129	FCC1.17			20,660					20,660	0.03%	2.37%
83	Material and Contracts Inflation - Parks		130	FCC1.18			7,262					7,262	0.01%	2.38%
84	Recreation Job Cost Account Transfer		127	FCC1.12			-					-	-	2.38%
MD	Winter Control Transfer re: Leacock		123	FCC1.04		(6,402)						(6,402)	(0.01%)	2.37%
85	Park and Facility Operator - Additional Staff		135	FCC2.02			69,845					69,845	0.09%	2.47%
86	Other Adjustments									21,146		21,146	0.03%	2.49%

**Operating Budget
Levy Supported Budget Change List Summary**

Department & Division		*Report Reference	Change Pg.No.	Change Req No.	Pre Approvals	Corp Adj.	Maint Serv.	Changes			Capital Impacts	Levy Impact		
No.	Change Request							Growth	Initiative	Other		\$	%	Cuml. %
Asset Management & Maintenance														
87	City Boulevards Grass Cutting and Trimming		148	FCC1.07				75,000				75,000	0.10%	2.59%
MD	New Snow Removal Contract - Parking		199	PAR1.02			8,330					8,330	0.01%	2.60%
88	Damage Prevention Technician		159	FCC2.01					33,143			33,143	0.04%	2.65%
89	Decrease in debt payments - Street LED project										(100,615)	(100,615)	(0.13%)	2.51%
90	Adjustment to Street Light hydro		145	FCC1.02			(37,187)					(37,187)	(0.05%)	2.47%
MD	Transfer Wages - Asset Mgmt & Maint Division		138	HR4.03		241,453						241,453	0.32%	2.78%
MD	ENG Re-Org Adjustments		90	CORP4.01		28,738						28,738	0.04%	2.82%
MD	Capital Allocation Adjustment (Staff/Reorg)		98	ICP1.01		(52,755)						(52,755)	(0.07%)	2.75%
91	Geotab Tracking Software		154	FLT1.03			36,000					36,000	0.05%	2.80%
92	Bird Management Account Transfer		151	FCC1.10										
93	Adjustment to Contracts - Fleet		156	FLT1.04			35,000					35,000	0.05%	2.84%
MD	Fleet - New/Additional Fleet 310T Mechanic (Net impact \$14,422 with offset to contract costs in Fire)		160	FLT2.01				87,097				87,097	0.11%	2.96%
94	Adjustment to Parts/Repairs - Fleet		153	FLT1.01			30,000					30,000	0.04%	3.00%
MD	Winter Control Contracted Services		146	FCC1.05			16,430					16,430	0.02%	3.02%
95	Metasys Managed Server - Service Agreement		152	FCC1.15			26,100					26,100	0.03%	3.05%
96	Adjustment to City Centre Hydro		149	FCC1.08			(16,745)					(16,745)	(0.02%)	3.03%
97	Adjustment to Library Hydro		150	FCC1.09			(15,427)					(15,427)	(0.02%)	3.01%
98	Other Adjustments									28,087		28,087	0.04%	3.05%
Waste Management and Environmental Compliance														
99	Removal of CMO Blue Box Collection from prior years						829,190					829,190	1.09%	4.14%
100	Circular Materials - Calendar Funding									(4,986)		(4,986)	(0.01%)	4.13%
MD	2026 Solid Waste Management Fees		164	WME1.01			(13,100)					(13,100)	(0.02%)	4.12%
101	Increase in user fees to reflect actuals									(5,000)		(5,000)	(0.01%)	4.11%
102	Waste Collection Contract Annual Price Adjust		168	WME3.01		78,988						78,988	0.10%	4.21%
103	Removal of Residential Recycling Collection		165	WME1.02			(1,290,915)					(1,290,915)	(1.70%)	2.52%
104	Waste Diversion Site Contracts		166	WME1.04			20,721					20,721	0.03%	2.54%
105	Rigid Plastics		167	WME1.05					5,500			5,500	0.01%	2.55%
MD	Winter Control Contracted Services		146	FCC1.05			11,700					11,700	0.02%	2.57%
MD	Transfer Wages - Asset Mgmt & Maint Division		138	HR4.03		37,524						37,524	0.05%	2.61%
106	Other Adjustments									2,776		2,776	0.00%	2.62%



**Operating Budget
Levy Supported Budget Change List Summary**

Department & Division		*Report Reference	Change Pg.No.	Change Req No.	Pre Approvals	Corp Adj.	Maint Serv.	Growth	Initiative	Other	Capital Impacts	Levy Impact		
No.	Change Request											\$	%	Cuml. %
Corporate Transactions														
107	Cannabis Grant reduction		173	CORP1.16			50,000					50,000	0.07%	2.68%
108	OPG - Promissory Note Interest		174	CORP1.18			75,000					75,000	0.10%	2.78%
109	One-time Costs offset by Tax Rate Stab		179	CORP1.23					(6,297)			(6,297)	(0.01%)	2.77%
110	OPGC Promissory Note By-law Amendment - Oct 17, 2024.pdf									6,166		6,166	0.01%	2.78%
111	Misc. revenue reduction									8,996		8,996	0.01%	2.79%
112	Transf. from Dougal Canal									7,667		7,667	0.01%	2.80%
113	Admin fees									5,000		5,000	0.01%	2.81%
MD	Treasury Analyst (2026 net impact \$33,120 with corporate re-org offset)		71	FIN2.01					(53,876)			(53,876)	(0.07%)	2.74%
MD	HR Coordinator (2026 net impact \$36,162 with corporate re-org offset)		76	HR2.01					(53,876)			(53,876)	(0.07%)	2.67%
114	City-Wide Garage Sale Day MC-25-19 Jul 29 25									1,750		1,750	0.00%	2.67%
MD	Library Operating Adjustment Funding Request		177	CORP1.21			126,419					126,419	0.17%	2.84%
115	Labour Gapping		181	CORP2.01			(750,000)					(750,000)	(0.99%)	1.85%
116	Budget Contribution to Dougal Canal						(17,547)					(17,547)	(0.02%)	1.83%
117	AMP Resv. Incr - Levy Opt 3 July update (Fleet)		172	CORP1.05			1,552,353					1,552,353	2.04%	3.87%
118	Redirect Annual CIL Contributions to GEN AM		180	CORP1.26			-					-		
119	AMP Resv. - Levy (CAO/Mayor Adj) (IT)		178	CORP1.22			(747,341)					(747,341)	(0.98%)	2.88%
120	Subsidy Phase Out						(100,000)					(100,000)	(0.13%)	2.75%
121	Other Adjustments									5,308		5,308	0.01%	2.76%
122	Tax Related (Supp, Penalties, WO, MPAC)									33,496		33,496	0.04%	2.80%
123	Change: Heads/Beds & Educational Pmnt in Lieu							(7,503)				(7,503)	(0.01%)	2.79%
124	Property tax - anticipated assessment growth							(1,000,000)				(1,000,000)	(1.31%)	1.48%
												1,127,524	1.48%	



**Operating Budget
Multi Division Change Requests**

No.	CR No. & Budget Impact	Change Request Name & Division	*Report Reference	Pg. No.	Pre Approvals	Corp Adj.	Maint Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total
1	HR2.02	Casual Wage Schedule Increase									Total	87,864
1.1	Levy	Parks & Rec		77			70,768					70,768
1.2	Levy	Bus. Dev., Tourism & IT					5,410					5,410
1.3	Levy	Human Resources					3,999					3,999
1.4	Levy	Waste Management					3,460					3,460
1.5	Levy	By-Law					1,175					1,175
1.6	Levy	Council Services					800					800
1.7	Levy	Dev. and Infrs. Planning					387					387
1.8	Levy	Finance					313					313
1.9	Levy	Buildings					277					277
1.10	Levy	Road Operations					224					224
1.11	Rate Based	Parking					1,051					1,051
2	HR2.01	HR Coordinator									Total	36,161
2.1	Levy	Human Resources		76					90,037			90,037
2.2	Levy	Corporate Trans.							(53,876)			(53,876)
3	Fin2.01	Treasury Analyst									Total	33,120
3.1	Levy	Finance		71			86,996					86,996
3.2	Levy	Corporate Trans.					(53,876)					(53,876)
4	FCC1.05	Winter Control Contracted Services									Total	111,450
4.1	Levy	Corporate Facilities		146			16,430					16,430
4.2	Levy	Waste Management					11,700					11,700
4.3	Levy	Bus. Dev., Tourism & IT					1,850					1,850
4.4	Levy	Fire Services					1,550					1,550
4.5	Rate Based	Wastewater					40,740					40,740
4.6	Rate Based	Water					39,180					39,180
5	FLT2.01	Fleet - New/Additional Fleet 310T Mechanic									Total	14,422
5.1	Levy	Fleet		160				87,097				87,097
5.2	Levy	Fire Services						(72,675)				(72,675)
6	PAR1.02	New Snow Removal Contract - Parking					8,330				Total	46,660
6.1	Levy	Road Operations		199			8,330					8,330
6.2	Rate Based	Parking					38,330					38,330
7	REC1.01	IT Licensing Transfer									Total	-
7.1	Levy	Bus. Dev., Tourism & IT		117			1,980					1,980
7.2	Levy	Parks & Rec					(1,980)					(1,980)



**Operating Budget
Multi Division Change Requests**

No.	CR No. & Budget Impact	Change Request Name & Division	*Report Reference	Pg. No.	Pre Approvals	Corp Adj.	Maint Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total
8 CORP4.03 DSE Work Unit Reassign											Total	-
	8.1 Levy	Dev. and Infrs. Planning		92			10,530					10,530
	8.2 Levy	Infrastructure Capital Projects					-					-
	8.3 Levy	Development Services					(10,530)					(10,530)
9 BDT4.01 Community Gardens Transfer											Total	-
	9.1 Levy	Parks & Rec		58			6,000					6,000
	9.2 Levy	Bus. Dev., Tourism & IT					(6,000)					(6,000)
10 FCC1.04 Winter Control Transfer re: Leacock											Total	-
	10.1 Levy	Bus. Dev., Tourism & IT		123			6,402					6,402
	10.2 Levy	Parks & Rec					(6,402)					(6,402)
11 ICP1.01 Capital Allocation Adjustment (Staff/Reorg)											Total	-
	11.1 Levy	Infrastructure Capital Projects		98			276,512					276,512
	11.2 Levy	Asset Renewal					(52,755)					(52,755)
	11.3 Levy	Dev. and Infrs. Planning					(223,757)					(223,757)
12 CORP1.21 Library Operating Adjustment Funding Request											Total	-
	12.1 Levy	Corporate Trans.		177			190,419					190,419
	12.2 Levy	Library					(190,419)					(190,419)
13 LIB1.01 Simcoe County Grant (HS Coordinator)											Total	(51,719)
	13.1 Levy	Corporate Trans.		186			(64,000)					(64,000)
	13.2 Levy	Library					12,281					12,281
14 CORP4.04 Staff Conversion (Mgr. to Traffic Tech.)											Total	-
	14.1 Levy	Infrastructure Capital Projects		94			-					-
	14.2 Levy	Dev. and Infrs. Planning					-					-
15 HR4.03 Transfer Wages - Asset Mgmt & Maint Division											Total	(1)
	15.1 Levy	Asset Renewal		138			282,283					282,283
	15.2 Levy	Parks & Rec					11,694					11,694
	15.3 Levy	Waste Management					37,524					37,524
	15.4 Levy	Road Operations					(40,832)					(40,832)
	15.5 Levy	Planning Development					(60,080)					(60,080)
	15.6 Levy	Infrastructure Capital Projects					(230,590)					(230,590)
16 CORP4.01 ENG Re-Org Adjustments											Total	-
	16.1 Levy	Asset Renewal		90			28,738					28,738
	16.2 Levy	Dev. and Infrs. Planning					8,285					8,285
	16.3 Levy	Infrastructure Capital Projects					(5,362)					(5,362)
	16.4 Levy	Building					(16,250)					(16,250)
	16.5 Levy	Planning Development					(17,000)					(17,000)
	16.6 Rate Based	Parking					1,589					1,589



**Operating Budget
Multi Division Change Requests**

No.	CR No. & Budget Impact	Change Request Name & Division	*Report Reference	Pg. No.	Pre Approvals	Corp Adj.	Maint Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total
17 WME1.01 2026 Solid Waste Management Fees											Total	(13,700)
17.1	Levy	Waste Management		164			(13,100)					(13,100)
17.2	Rate Based	Water					(600)					(600)
18 CORP1.19 Interdepartmental Allocations Adjustment											Total	-
18.1	Levy	Infrastructure Capital Projects		175			38,601					38,601
18.2	Levy	Transit					26,835					26,835
18.3	Levy	Library					25,946					25,946
18.4	Levy	Buildings					10,497					10,497
18.5	Levy	Dev. and Infrs. Planning					630					630
18.6	Levy	Corporate Facilities					(5,234)					(5,234)
18.7	Levy	Bus. Dev., Tourism & IT					(8,920)					(8,920)
18.8	Levy	By-Law					(34,935)					(34,935)
18.9	Levy	Corporate Trans.					(208,052)					(208,052)
18.10	Rate Based	Wastewater					85,107					85,107
18.11	Rate Based	Water					63,985					63,985
18.12	Rate Based	Stormwater					29,619					29,619
18.13	Rate Based	Parking					(24,079)					(24,079)
19 CORP4.02 2026 Insurance Transfer											Total	(194,265)
19.1	Levy	Asset Renewal		182			(231)					(231)
19.2	Levy	Council					(357)					(357)
19.3	Levy	Infrastructure Capital Projects					(615)					(615)
19.4	Levy	Dev. and Infrs. Planning					(1,077)					(1,077)
19.5	Levy	Waste Management					(1,662)					(1,662)
19.6	Levy	Corporate Facilities					(4,237)					(4,237)
19.7	Levy	Bus. Dev., Tourism & IT					(6,483)					(6,483)
19.8	Levy	Road Operations					(7,612)					(7,612)
19.9	Levy	Fire Services					(11,931)					(11,931)
19.10	Levy	Library					(13,224)					(13,224)
19.11	Levy	Fleet					(13,889)					(13,889)
19.12	Levy	Parks & Rec					(29,050)					(29,050)
19.13	Levy	Corporate Trans.					(68,641)					(68,641)
19.14	Rate Based	Stormwater					(283)					(283)
19.15	Rate Based	Parking					(1,537)					(1,537)
19.16	Rate Based	Wastewater					(16,597)					(16,597)
19.17	Rate Based	Water					(16,839)					(16,839)



**Operating Budget
Multi Division Change Requests**

No.	CR No. & Budget Impact	Change Request Name & Division	*Report Reference	Pg. No.	Pre Approvals	Corp Adj.	Maint Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total
20 CORP1.17 Fleet Redistribution											Total	(1,132,256)
20.1	Levy	Road Operations		157			114,868					114,868
20.2	Levy	Waste Management					54,176					54,176
20.3	Levy	Parks & Rec					39,011					39,011
20.4	Levy	By-Law					3,095					3,095
20.5	Levy	Infrastructure Capital Projects					887					887
20.6	Levy	Dev. and Infrs. Planning					665					665
20.7	Levy	Fleet					(1,562,668)					(1,562,668)
20.8	Levy	Rate Based					228,688					228,688
20.9	Rate Based	Wastewater					59,767					59,767
20.10	Rate Based	Parking					(850)					(850)
20.11	Rate Based	Stormwater					(28,594)					(28,594)
20.12	Rate Based	Water					(41,301)					(41,301)
21 CORP1.12 AMP Resv. Cont. Rate Based- Opt 3 July Update											Total	1,397,342
21.1	Rate Based	Water		201					500,047			500,047
21.2	Rate Based	Wastewater							440,633			440,633
21.3	Rate Based	Stormwater							419,779			419,779
21.4	Rate Based	Parking							36,883			36,883
22 STM1.01 Excess Soil Disposal											Total	120,000
22.1	Rate Based	Stormwater		226					85,000			85,000
22.2	Rate Based	Wastewater							17,500			17,500
22.3	Rate Based	Water							17,500			17,500



**Operating Budget
Interdepartmental Allocations**

	Water	Wastewater	Stormwater	WWWS	Parking	Bylaw	Bld Std	Transit	Engineering	Library	Corporate	Capital
Starting Interdepartmental/ Indirect Allocation	459,904	358,104	173,327	991,335	264,843	(23,576)	74,141	206,486	(38,602)	491,960	(1,686,557)	(1,499,544)
CORP1.19 Interdepartmental Allocations	63,985	85,107	29,619	178,710	(24,079)	(34,935)	10,498	26,835	38,602	25,946	(221,456)	498,113
2026 Indirect Allocations	523,889	443,211	202,946	1,170,045	240,764	(58,511)	84,639	233,321	-	517,906	(1,908,013)	(1,001,431)
Increase in Water, Wastewater, Stormwater, Parking and Building offset with increases in revenues and user fees and charges. Starting interdepartmental includes prior year adj												



Staffing Changes

Division	Change Request / Position	Full Cost			Total
		Labour Costs	Other	Offsets	
Levy Supported					
CORPORATE SERVICES		177,033	-	(107,752)	69,281
Finance/ Corporate Transactions	FIN2.01 - Treasury Analyst*	86,996	-	(53,876)	33,120
Human Resources/ Corporate Trar	HR2.01 - HR Coordinator*	90,037	-	(53,876)	36,161
DEVELOPMENT SERVICES & ENGINEERING		8,711	-	(8,711)	-
Planning Development	PLN2.01 - Housing Coordinator - Permanent	8,711	-	(8,711)	-
ENVIRONMENT & INFRASTRUCTURE		159,673	-	(112,175)	47,498
Fleet/ Fire Services	FLT2.01 - Fleet - New/Additional Fleet 310T Mechanic*	87,097	-	(72,675)	14,422
Road Operations	FCC2.01 - Damage Prevention Technician	95,352	-	(59,500)	35,852
Parks & Rec	REC2.02 - Camp Program Adjustments	(22,000)	-	20,000	(2,000)
	REC2.03 - Aquatic Coordinators	(776)	-	-	(776)
TOTAL LEVY STAFFING CHANGES		345,417	-	(228,638)	116,779
Rate Supported					
ENVIRONMENT & INFRASTRUCTURE		31,485	-	-	31,485
Environmental Services - Water	WWW2.01 - Meter Technician (Contract)	31,485	-	-	31,485
TOTAL RATE BASED STAFFING CHANGES		31,485	-	-	31,485
TOTAL STAFFING CHANGES		376,902	-	(228,638)	148,264

*Offset in other divisions



Contributions to Reserve and Reserve Funds

Reserve	2025	2026	Change (\$)	Change (%)
Capital Levy Resv	2,000,000	2,000,000	-	-
CIP Resv Fund	-	-	-	-
Election Resv Fund	37,900	37,900	-	-
Employment Resv Fund	175,000	175,000	-	-
Fleet & Equip. Asset Mgmt. Resv Fund	1,773,000	1,924,170	151,170	8.53%
General Asset Mgmt. Resv Fund	12,768,647	13,529,172	760,525	5.96%
IT & Innovation Resv Fund	217,114	223,852	6,738	3.10%
Land Resv Fund	-	-	-	-
Landfill Site Asset Mgmt. Resv Fund	467,000	467,000	-	-
Opera House Asset Mgmt. Resv Fund	77,000	77,000	-	-
Storm Water Asset Mgmt. Resv Fund	200,000	100,000	(100,000)	(50.00%)
Tax Rate Stabilization Resv	1,240,617	1,240,617	-	-
Transit Asset Mgmt. Resv Fund	278,000	318,314	40,314	14.50%
Legacy Resv Fund	-	-	-	-
DC Incentive Resv Fund	600,000	600,000	-	-
CIL Recreation Land/CBC Oblig. Resv Fund	640,000	-	(640,000)	(100.00%)
Affordable Housing Resv Fund	-	-	-	-
Total Operating Contributions to Reserves	20,474,278	20,693,025	218,747	1.07%
Other Divisional Operating Contribution to Reserves				
Dougall Canal Reserve Fund	17,547	-	(17,547)	(100.00%)
Operating Carry forward Resv Fund	117,914	-	(117,914)	(100.00%)
Tourism M.A.T Resv Fund	52,525	52,525	-	-
Farmers Market Resv Fund	1,343	-	(1,343)	(100.00%)
Fleet & Equip. Asset Mgmt. Resv Fund	50,000	50,000	-	-
IT & Innovation Resv Fund	4,404	4,404	-	-
Total Other Divisional Operating Contributor	243,733	106,929	(136,804)	(56.13%)
Total Reserve and Reserve Fund Contribution	20,718,011	20,799,954	81,943	0.40%



2026 Capital Budget Operating Impacts

Capital Project	2026	2027	2028	2029	2030
Levy	15,560	16,159	16,800	17,486	18,220
26251 - Jarvis Street Phase 2 - CONSTRUCTION*	-	-	-	-	-
26404 - Roof Replacement and Repair Program*	-	-	-	-	-
26459 - Operations Centre Expansion/Addition - Design & Construction*	-	-	-	-	-
26130 - Network/WAN Updates 2026	3,210	3,435	3,675	3,932	4,208
26137 - End User Technology Refresh	5,350	5,725	6,125	6,554	7,013
26201 - Foundry Park Dog Park	7,000	7,000	7,000	7,000	7,000
Rate Based	-	-	-	-	-
26251 - Jarvis Street Phase 2 - CONSTRUCTION*	-	-	-	-	-
Total Operating Impacts from Capital	15,560	16,159	16,800	17,486	18,220

*Includes revenue & expense operating impacts that net to zero



2025 One-time Removals

DEPARTMENT	DIVISION	DESCRIPTION	2025 ONE-TIME
Levy Supported			3,158,281
Council	Mayor & Council	CORP1.30 (CR) - Opioid Crisis Community Connection Centre 1X	(100,000)
CAO	CAO & Communications	CAO2.2 (CR) - Community Food Strategy Coordinator	(30,000)
Corporate Services	Fire Services	FIR1.6 - NG-9-1-1 Provincial Grant - Operating	200,177
	Leacock Museum	FCC1.12 - Leacock Archaeological Assessment	(10,000)
	Opera House	CORP1.20 - One-time Costs < \$10K Offset by Invest Income	(9,500)
	Cultural Services	CORP1.20 - One-time Costs < \$10K Offset by Invest Income	(9,500)
	Council Services	CSV2.1 - Records and Information Management Contract	(40,691)
	Council Services	CSV2.2 - Part Time Support - No Longer Needed	30,054
Development Services & Engineering	Planning	Removal of Reserve Contribution	(117,914)
Environment & Infrastructure Services	Recreation Business Services	REC1.3 - BPRC Food Service Contract	(50,000)
	Youth Services	REC2.2 (AR) - Drop-in Program Operations	50,000
	Recreation Programs	REC1.1 - Adult hockey fees	(11,500)
	Roads	CORP1.20 - One-time Costs < \$10K Offset by Invest Income	(2,295)
	Fleet	CORP1.19 - Fleet redistribution	1,376,708
	Corporate Facilities	CORP1.20 - One-time Costs < \$10K Offset by Invest Income	(8,000)
	Waste Management and Environmental Compliance	Blue Box reimbursement from CMO	523,631
	Waste Management and Environmental Compliance	Removal of prior year's redistribution	(16,205)
	Waste Management and Environmental Compliance	CORP1.20 - One-time Costs < \$10K Offset by Invest Income	(1,900)
	Waste Management and Environmental Compliance	WME1.06 - Drywall and Shingle Stockpile Removal	(51,200)
	Waste Management and Environmental Compliance	WME1.09 - Recycle Collection Contract Budget Correction	(198,082)
	Waste Management and Environmental Compliance	WME3.03 - Recycle Collection Contract Annual Price Adj	(64,415)
Corporate Transactions	Corporate Transactions	CORP1.3 - OPP Annual Billing Statement	664,907
	Corporate Transactions	2025 Operating impact from Capital (25000 - Council Discretion)	150,937
	Corporate Transactions	Multiple 2025 one-time change requests	819,334
	Corporate Transactions	CORP1.16 - Corporate Revenue Adjustment	63,735
Rate Supported			(150,198)
Development Services & Engineering	Parking	PRK1.4 Decommission of Lot 15	(11,750)
	Parking	Removal of 2025 one time purchase of 35 parking meters	(9,900)
	Parking	PRK1.4 Decommission of Lot 15	(10,129)
	Parking	Removal of 2025 Reserve Contribution	(143,651)
Environment & Infrastructure Services	Water	WWW1.9 Site Security	-
	Water	Removal of 2025 Operating impact	21,531
	Water	WWW1.2 Flow Meter Installation	(81,500)
	Wastewater	WWW1.9 Site Security	-
	Wastewater	CORP1.13 Adjustment to Reserve Contribution	155,201
	Wastewater	FCC1.6 WWTC Contract Budget Increase	(20,000)
	Wastewater	WWW1.4 Cell Phone Operators	(1,500)
	Stormwater	WWW1.9 Site Security	-
	Stormwater	STM1.1 Stormwater Operating Budget Changes	(30,000)
	Stormwater	WME Microbial Source Water Tracking at Beaches	(18,500)



Operating Budget Summary
Department: Non Department
Division: Service Partners

Object Category	Budget				Change Requests							Notes
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	
Revenues / Funding Source	1,644,447	1,271,483	(372,964)	(22.68%)	-	-	(368,738)	-	-	(4,226)	-	(372,964)
Grants and Donations	216,986	212,760	(4,226)	(1.95%)	-	-	-	-	-	(4,226)	-	(4,226)
Other Revenues	36,971	36,971	-	-	-	-	-	-	-	-	-	-
Reserve Funding	1,390,490	1,021,752	(368,738)	(26.52%)	-	-	(368,738)	-	-	-	-	(368,738)
Taxation	-	-	-	-	-	-	-	-	-	-	-	-
User Fees and Serv Chgs	-	-	-	-	-	-	-	-	-	-	-	-
Expenses / Expenditure	21,574,241	20,867,552	(706,689)	(3.28%)	-	1,100,136	(1,809,164)	-	-	2,339	-	(706,689)
Administration	8,149	5,441	(2,708)	(33.23%)	-	-	-	-	-	(2,708)	-	(2,708)
Contracted Services	21,562,542	20,855,365	(707,177)	(3.28%)	-	1,100,136	(1,809,164)	-	-	1,851	-	(707,177)
Labour Costs	675	1,200	525	77.78%	-	-	-	-	-	525	-	525
Material and Supplies	2,875	5,546	2,671	92.90%	-	-	-	-	-	2,671	-	2,671
Reserve Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Utilities, Tax and Insurance	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Budget	19,929,794	19,596,069	(333,725)	(1.67%)	-	1,100,136	(1,440,426)	-	-	6,567	-	(333,725)

Revenue

	Requests	Reallocation	Total
CORP1.28 Simcoe County Services Adjustments - Long Term Care	(223,429)		(223,429)
CORP1.28 Simcoe County Services Adjustments - Paramedics	(145,309)		(145,309)
Other Adjustments	(4,226)		(4,226)
	(372,964)	-	(372,964)

Expenses

CORP1.27 SMDHU Increase	20,753		20,753
CORP1.28 Simcoe County Services Adjustments - Ontario Works	133,997		133,997
CORP1.28 Simcoe County Services Adjustments - Social Housing	(943,635)		(943,635)
CORP1.28 Simcoe County Services Adjustments - Childrens Service	225,334		225,334
CORP1.28 Simcoe County Services Adjustments - Long Term Care	(1,179,523)		(1,179,523)
CORP1.28 Simcoe County Services Adjustments - Paramedics	(66,090)		(66,090)
CORP1.29 OPP Annual Billing Statement Increase	1,100,136		1,100,136
Other Adjustments	2,339		2,339
	(706,689)	-	(706,689)
Total	(333,725)	-	(333,725)



Operating Budget Summary
Department: Non Department
Division: OPP Detachment Board

Object Category	Budget				Change Requests						Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth Initiative	Budget Adj.	Capital Impacts		Total Change
Revenues / Funding Source	266,986	262,760	(4,226)	(1.58%)	-	-	-	-	-	(4,226)	-	(4,226)
Grants and Donations	216,986	212,760	(4,226)	(1.95%)	-	-	-	-	-	(4,226)	-	(4,226)
Reserve Funding	50,000	50,000	-	-	-	-	-	-	-	-	-	-
Taxation	-	-	-	-	-	-	-	-	-	-	-	-
User Fees and Serv Chgs	-	-	-	-	-	-	-	-	-	-	-	-
Expenses / Expenditure	20,161	22,500	2,339	11.60%	-	-	-	-	-	2,339	-	2,339
Administration	8,149	5,441	(2,708)	(33.23%)	-	-	-	-	-	(2,708)	-	(2,708)
Contracted Services	8,462	10,313	1,851	21.87%	-	-	-	-	-	1,851	-	1,851
Labour Costs	675	1,200	525	77.78%	-	-	-	-	-	525	-	525
Material and Supplies	2,875	5,546	2,671	92.90%	-	-	-	-	-	2,671	-	2,671
Utilities, Tax and Insurance	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Budget	(246,825)	(240,260)	6,565	(2.66%)	-	-	-	-	-	6,565	-	6,565

	Requests	Reallocation	Total
Revenue			
Other Adjustments	(4,226)		(4,226)
	(4,226)	-	(4,226)
Expenses			
Other Adjustments	2,339		2,339
	2,339	-	2,339
Total	6,565	-	6,565



Operating Budget Summary
Department: Non Department
Division: Police Services

Object Category	Budget				Change Requests							Notes
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	
Revenues / Funding Source	36,971	36,971	-	-	-	-	-	-	-	-	-	-
Grants and Donations	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	36,971	36,971	-	-	-	-	-	-	-	-	-	-
Expenses / Expenditure	10,001,239	11,101,375	1,100,136	11.00%	-	1,100,136	-	-	-	-	-	1,100,136
Administration	-	-	-	-	-	-	-	-	-	-	-	-
Contracted Services	10,001,239	11,101,375	1,100,136	11.00%	-	1,100,136	-	-	-	-	-	1,100,136
Labour Costs	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Budget	9,964,268	11,064,404	1,100,136	11.04%	-	1,100,136	-	-	-	-	-	1,100,136

<u>Expenses</u>	<u>Requests</u>	<u>Reallocation</u>	<u>Total</u>
CORP1.29 OPP Annual Billing Statement Increase	1,100,136	-	1,100,136
	1,100,136	-	1,100,136
Total	1,100,136	-	1,100,136



Operating Budget Summary
Department: Non Department
Division: Simcoe County Services

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Ontario Works	1,136,145	1,270,142	133,997	11.79%			133,997			-		133,997	
Social Housing	2,632,599	1,688,964	(943,635)	(35.84%)			(943,635)			-		(943,635)	
Childrens Service	642,775	868,109	225,334	35.06%			225,334			-		225,334	
Long Term Care	2,962,609	2,006,515	(956,094)	(32.27%)			(956,094)			-		(956,094)	
Paramedic Services	2,314,054	2,393,273	79,219	3.42%			79,219			-		79,219	
Net Operating Budget	9,688,182	8,227,003	(1,461,179)	(15.08%)	-	-	(1,461,179)	-	-	-	-	(1,461,179)	

Draft budget is as per recent submission from the County of Simcoe.

Expenses provided by the County of Simcoe. Revenues are based on the Development Changes Background Study and historical reserve funding.

<u>Revenue</u>	<u>Requests</u>	<u>Reallocation</u>	<u>Total</u>
CORP1.28 Simcoe County Services Adjustments - Long Term Care	(223,429)		(223,429)
CORP1.28 Simcoe County Services Adjustments - Paramedics	(145,309)		(145,309)
	(368,738)	-	(368,738)
<u>Expenses</u>			
CORP1.28 Simcoe County Services Adjustments - Ontario Works	133,997		133,997
CORP1.28 Simcoe County Services Adjustments - Social Housing	(943,635)		(943,635)
CORP1.28 Simcoe County Services Adjustments - Childrens Service	225,334		225,334
CORP1.28 Simcoe County Services Adjustments - Long Term Care	(1,179,523)		(1,179,523)
CORP1.28 Simcoe County Services Adjustments - Paramedics	(66,090)		(66,090)
	(1,829,917)	-	(1,829,917)
Total	(1,461,179)	-	(1,461,179)



Operating Budget Summary
Department: Non Department
Division: Simcoe County Services

County Services	2026 Operating	Current	2026 Capital MFC Prior *	Interest	2026 Total Budget	2025 to 2026 Change
Budget Requirements						
Long Term Care (LTC) - Homes	1,789,181	217,333		217,333	2,006,514	(1,179,523)
Paramedic Services	2,230,571	178,441	27,013	205,454	2,436,025	(66,090)
Community Support & Wellbeing	1,269,127	1,014		1,014	1,270,141	133,997
Early Learning & Child Care System Mgmt	697,336			-	697,336	298,731
Community , Partner, Policy & Business	170,773			-	170,773	(73,397)
Housing ad Homelessness	1,298,414	7,229		7,229	1,305,643	106,507
Community Housing	1,049,267	155,729	107,325	263,054	1,312,321	(1,050,142)
Total Budget Requirements	8,504,669	559,746	134,338	694,085	9,198,755	(1,829,917)

Reserve Transfers	Levy Related	Development Charges			2026 Total Funding	2025 to 2026 Change
DC - LTC MFC						(223,429)
DC - Paramedic MFC		30,859	11,892	42,752	42,752	(136,310)
DC - Paramedic Non MFC Vehicles						(9,000)
Tax Rate Stabilization	929,000				929,000	-
Total Reserve Funding	929,000	30,859	11,892	42,752	971,752	(368,739)

Net Budget and Levy Requirement					8,227,003	(1,461,178)
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Expenses provided by the County of Simcoe. Revenues are based on the Development Changes Background Study and historical reserve funding.



Operating Budget Summary
Department: Non Department
Division: Simcoe Muskoka District Health Unit

Object Category	Budget				Change Requests								Notes
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change	
Expenses / Expenditure	524,169	544,922	20,753	3.96%	-	-	20,753	-	-	-	-	20,753	
Contracted Services	524,169	544,922	20,753	3.96%	-	-	20,753	-	-	-	-	20,753	
Net Operating Budget	524,169	544,922	20,753	3.96%	-	-	20,753	-	-	-	-	20,753	

<u>Expenses</u>	<u>Requests</u>	<u>Reallocation</u>	<u>Total</u>
CORP1.27 SMDHU Increase	20,753		20,753
	20,753	-	20,753
Total	20,753	-	20,753



Change Request Overview - Service Partners

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	(340,289)
CORP1.27 - SMDHU Budget Increase	20,753
CORP1.28 - Simcoe County Services Adjustments	(1,461,178)
CORP1.29 - OPP Annual Billing Statement	1,100,136
Net Levy Impact	(340,289)

Operating Change Request Detail



CORP1.27 - SMDHU Budget Increase

Consolidated Work Unit 80-85-126 - CONTRACTED SRV/BOARDS - HEALTH/SOCIAL SRV - HEALTH UNIT

Change Request Type A. OPERATING CHANGES OVER \$10,000

One-Time Budget No

Budget Theme Maintain Service

Council Strategic Priority 1. Helping the Community with Things That Matter

Description To account for the 2.97% historical increase.

Justification

Budget Year 2026

Overall Priority A - Recommended

Core Service Yes

Council Report Ref.

Operating Budget Impact

Expenses

OP - CONTRACTED SRV/BOARDS - HEALTH/SOCIAL SRV - HEALTH UNIT - 71000 - Contracts

Total Expenses

Net Total

	2026 Budget	2027 Budget	2028 Budget	2029 Budget
OP - CONTRACTED SRV/BOARDS - HEALTH/SOCIAL SRV - HEALTH UNIT - 71000 - Contracts	20,753	-	-	-
Total Expenses	20,753	-	-	-
Net Total	20,753	-	-	-

Operating Change Request Detail



CORP1.28 - Simcoe County Services Adjustments

Consolidated Work Unit	80-85-125 - CONTRACTED SRV/BOARDS - HEALTH/SOCIAL SRV	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	2. Looking After Our Most Vulnerable		
Description	This is an annual budget adjustment related to County of Simcoe services and associated payments.		
Justification	The County of Simcoe has provided a draft budget submission for 2026, which reflects a change in methodology. Going forward, service partners will contribute to capital based on asset depreciation values rather than a fixed 10-year term. Depreciation rates vary by asset class in accordance with County policy and discretion (eg. buildings depreciated over 40 years, ambulance vehicles over 6 years, etc.)		
Comments	As a result of the new methodology, City staff are working with the County of Simcoe and the City's Development Charges (DC) consultants to apply the draft figures as broad estimates for determining the City's DC allocations. As additional details become available, actuals will be refined based on final budget information and the updated DC Background Study.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues				
OP - CONTRACTED SRV/BOARDS - HEALTH/SOCIAL SRV - LT CAR - 58834 - Trf Fr Dcltc Orsvf	(223,429)	(223,429)	(223,429)	(223,429)
OP - CONTRACTED SRV/BOARDS - HEALTH/SOCIAL SRV - PARAMEDICS - 58833 - Trf Fr Dcparam Orsvf	(145,309)	(145,309)	(145,309)	(145,309)
Total Revenues	(368,738)	(368,738)	(368,738)	(368,738)
Expenses				
OP - CONTRACTED SRV/BOARDS - HEALTH/SOCIAL SRV - LT CAR - 71000 - Contracts	(1,179,523)	(1,179,523)	(1,179,523)	(1,179,523)
OP - CONTRACTED SRV/BOARDS - HEALTH/SOCIAL SRV - PARAMEDICS - 71000 - Contracts	(66,090)	(66,090)	(66,090)	(66,090)
OP - CONTRACTED SRV/BOARDS - HEALTH/SOCIAL SRV - CHILD SRV - 71000 - Contracts	225,334	225,334	225,334	225,334
OP - CONTRACTED SRV/BOARDS - HEALTH/SOCIAL SRV - SOCIAL HOUSING - 71000 - Contracts	(943,634)	(943,634)	(943,634)	(943,634)
OP - CONTRACTED SRV/BOARDS - HEALTH/SOCIAL SRV - ONT SRV - 71000 - Contracts	133,997	133,997	133,997	133,997
Total Expenses	(1,829,916)	(1,829,916)	(1,829,916)	(1,829,916)
Net Total	(1,461,178)	(1,461,178)	(1,461,178)	(1,461,178)

Operating Change Request Detail



CORP1.29 - OPP Annual Billing Statement

Consolidated Work Unit	80-85-120 - CONTRACTED SRV/BOARDS - POLICE	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	1. Helping the Community with Things That Matter		
Description	To increase the OPP costs for the 2026 Budget.		
Justification	Information on the OPP's 2026 Annual Billing Statement was provided by the OPP's Municipal Policing Bureau in October 2025 which includes an annual operating cost increase estimate of 11% over the 2025 budgeted amount of \$10,001,239. The total increase is \$1,100,136.29 in the contract for 2026.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Expenses				
OP - CONTRACTED SRV/BOARDS - POLICE - POLICING SRV - 71000 - Contracts	1,100,136	1,100,136	1,100,136	1,100,136
Total Expenses	1,100,136	1,100,136	1,100,136	1,100,136
Net Total	1,100,136	1,100,136	1,100,136	1,100,136



Operating Budget Summary
Department: Council
Division: Mayor & Council

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Expenses / Expenditure	681,478	597,042	(84,437)	(12.39%)	-	(78,946)	-	-	-	(5,491)	-	(84,437)	
Administration	26,050	19,650	(6,400)	(24.57%)						(6,400)		(6,400)	
Contracted Services	106,300	8,300	(98,000)	(92.19%)		(100,000)				2,000		(98,000)	1
Labour Costs	533,513	554,925	21,411	4.01%		21,411				-		21,411	2
Material and Supplies	6,200	6,200	-	-						-		-	
Utilities, Tax and Insurance	9,415	7,967	(1,448)	(15.38%)		(357)				(1,091)		(1,448)	3
Net Operating Budget	681,478	597,042	(84,437)	(12.39%)	-	(78,946)	-	-	-	(5,491)	-	(84,437)	

Expenses

	Requests	Reallocation	Total
1 Removal of 2025 One-Time Item "Opioid Crisis Connection Centre" (CORP1.30)	(100,000)		(100,000)
2 Salary progressions, COLA and transitions	21,411		21,411
3 CORP4.02 - 2026 Insurance Transfer		(357)	(357)
Other budget adjustments	(5,491)		(5,491)
	(84,080)	(357)	(84,437)
Total	(84,080)	(357)	(84,437)



Change Request Overview - Mayor & Council

CHANGE REQUEST	2026 Net Amount
CORP TRANSFER/ADJ (FINANCE ONLY)	(357)
CORP4.02 - 2026 Insurance Transfer	(357)
Net Levy Impact	(357)



Operating Budget Summary
Department: Council
Division: Agencies & Committees

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Accessibility Advisory	3,900	3,900	-	-									-
Child Advocacy Centre	45,000	45,000	-	-									-
Commemorative Awards	4,500	4,500	-	-									-
Community Contributions	37,500	45,500	8,000	17.58%						8,000		8,000	1
Orillia & District Arts Council	-	-	-	-									-
Heritage Committee	11,000	11,000	-	-									-
Information Orillia	50,000	50,000	-	-									2
Mariposa Folk Festival	-	-	-	-									-
Orillia Museum of Arts & History	180,000	180,000	-	-									-
Physician Recruitment	75,000	75,000	-	-									-
Sustainable Orillia	11,500	11,500	-	-									-
WMAC	1,895	1,895	-	-									-
Grants Committee	-	-	-	-									-
Net Operating Budget	420,295	428,295	8,000	2.11%						8,000		8,000	
Commissions Honorariums	21,000	21,000	-	-									
Total	441,295	449,295	8,000	1.99%								8,000	

<u>Grant Contribution Changes</u>	<u>Requests</u>	<u>Reallocation</u>	<u>Total</u>
1 Increase in Lighthouse Committee funding	8,000		8,000
	8,000		8,000
Grant Contributions Total	8,000	-	8,000



Operating Budget Summary
Department: Council
Division: Agencies & Committees

Object Category	Budget				Change Requests								Notes
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change	
Revenues / Funding Source	135,500	83,000	(52,500)	(38.75%)	-	-	-	-	-	(52,500)	-	(52,500)	
Reserve Funding	135,500	83,000	(52,500)	(38.75%)						(52,500)		(52,500)	1
Expenses / Expenditure	576,795	532,295	(44,500)	(7.72%)	-	-	-	-	-	(44,500)	-	(44,500)	
Administration	9,445	9,445	-	-						-		-	
Contracted Services	9,000	9,000	-	-						-		-	
Grants Contributions	534,500	490,000	(44,500)	(8.33%)						(44,500)		(44,500)	2
Labour Costs	21,000	21,000	-	-						-		-	
Material and Supplies	2,650	2,650	-	-						-		-	
Utilities, Tax and Insurance	200	200	-	-						-		-	
Net Operating Budget	441,295	449,295	8,000	1.81%	-	-	-	-	-	8,000	-	8,000	

Revenue

	Requests	Reallocation	Total
1 Removal of one time item in 2025 (ABC1.6 - Green Haven Shelter)	(71,500)		(71,500)
Increase in funding from Mat Rsvf	19,000		19,000
	(52,500)	-	(52,500)

Expenses

2 Removal of one time item in 2025 (ABC1.6 - Green Haven Shelter)	(71,500)		(71,500)
Increase in Lighthouse Committee funding	8,000		8,000
Increase in grant contributions	19,000		19,000
	(44,500)	-	(44,500)

Total	8,000	-	8,000
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Operating Budget Summary
Department: Chief Administrative Office
Division: CAO & Communications

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Expenses / Expenditure	1,035,024	924,336	(110,688)	(10.69%)	-	(104,075)	-	-	-	(6,613)	-	(110,688)	
Administration	224,618	220,305	(4,313)	(1.92%)						(4,313)		(4,313)	
Labour Costs	799,390	695,315	(104,075)	(13.02%)		(104,075)				-		(104,075)	1
Material and Supplies	7,330	4,630	(2,700)	(36.83%)						(2,700)		(2,700)	
Reserve Contributions	-	-	-	-						-		-	
Utilities, Tax and Insurance	3,686	4,086	400	10.85%						400		400	
Net Operating Budget	1,035,024	924,336	(110,688)	(10.69%)	-	(104,075)	-	-	-	(6,613)	-	(110,688)	

Expenses

	Requests	Reallocation	Total
1 Removal of 2025 one time item (CAO2.2 - Community Food Strategy Coordinator)	(30,000)		(30,000)
Salary progressions, COLA and transitions	(74,075)		(74,075)
Other budget adjustments	(6,613)		(6,613)
	(110,688)	-	(110,688)
Total	(110,688)	-	(110,688)



Operating Budget Summary
Department: Chief Administrative Office
Division: Fire Services

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Revenues / Funding Source	848,016	686,354	(161,662)	(19.06%)	-	(200,177)	29,515	-	-	9,000	-	(161,662)	
Grants and Donations	200,177	-	(200,177)	(100.00%)		(200,177)				-		(200,177)	1
Other Revenues	-	-	-	-						-		-	
Reserve Funding	190,000	190,000	-	-						-		-	
User Fees and Serv Chgs	457,839	496,354	38,515	8.41%			29,515			9,000		38,515	2
Expenses / Expenditure	9,688,089	9,915,188	227,098	2.34%	-	250,994	(38,225)	-	-	14,329	-	227,098	
Administration	25,920	25,420	(500)	(1.93%)						(500)		(500)	
Contracted Services	413,488	367,245	(46,243)	(11.18%)			(51,825)			5,582		(46,243)	3
Financing	-	-	-	-						-		-	
Labour Costs	8,919,207	9,182,132	262,925	2.95%		262,925				-		262,925	4
Material and Supplies	171,387	180,083	8,696	5.07%						8,696		8,696	
Rentals and Leases	200	2,700	2,500	1250.00%						2,500		2,500	
Reserve Contributions	-	-	-	-						-		-	
Utilities, Tax and Insurance	157,888	157,608	(279)	(0.18%)		(11,930)	13,600			(1,949)		(279)	5
Net Operating Budget	8,840,073	9,228,833	388,760	4.40%	-	451,171	(67,740)	-	-	5,329	-	388,760	

	Requests	Reallocation	Total
Revenue			
1 Removal of 2025 one time item (FIR1.6 NG-9-1-1 Provincial Grant - Operating)	(200,177)	-	(200,177)
2 FIR1.04 - Dispatch Revenue Update	29,515	-	29,515
Increase in False Alarms	8,000	-	8,000
MTO invoices	1,000	-	1,000
	(161,662)	-	(161,662)
Expenses			
3 FIR1.02 - NG-911 Monitoring & Support	19,300	-	19,300
FIR1.03 - Consolidating Accounts	-	-	-
FCC1.05 - Winter Control Contracted Services	1,550	-	1,550
FLT2.01 - New/Additional Fleet 310T Mechanic to Offset Contract Reduction (Reduction to contract costs resulting from additional position)	(72,675)	-	(72,675)
4 Salary progressions, COLA and transitions	262,925	-	262,925
5 FIR1.01 - NG-911 Operating Costs	13,600	-	13,600
CORP4.02 - 2026 Insurance Transfer	-	(11,930)	(11,930)
Other budget adjustments	14,329	-	14,328
	239,029	(11,930)	227,098
Total	400,691	(11,930)	388,760



Change Request Overview - Fire Services

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	4,934
FIR1.01 - NG-911 Operating Costs	13,600
FIR1.02 - NG-911 Monitoring & Support	19,300
FIR1.03 - Consolidating Accounts	-
FIR1.04 - Dispatch Revenue Update	(29,515)
FCC1.05 - Winter Control Contracted Services	1,550
B. STAFFING	(72,675)
FLT2.01 - Fleet - New/Additional Fleet 310T Mechanic	(72,675)
CORP TRANSFER/ADJ (FINANCE ONLY)	(11,931)
CORP4.02 - 2026 Insurance Transfer	(11,931)
Net Levy Impact	(79,672)

Operating Change Request Detail



FIR1.01 - NG-911 Operating Costs

Consolidated Work Unit 20-22-002 - CAO - FIRE - ADM
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Operating costs for NG-911
Justification Cost to run Optilink connection between Station 1 & Station 2 through Bell Canada

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - FIRE - ADM - DISPATCH - 72580 - Telephone	13,600	13,600	13,600	13,600	13,600
Total Expenses	13,600	13,600	13,600	13,600	13,600
Net Total	13,600	13,600	13,600	13,600	13,600

Operating Change Request Detail



FIR1.02 - NG-911 Monitoring & Support

Consolidated Work Unit 20-22-002 - CAO - FIRE - ADM
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Monthly monitoring and support
Justification Point to Point monitoring maintenance and support of the dispatching system and NG-911

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - FIRE - ADM - DISPATCH - 71000 - Contracts	19,300	19,300	19,300	19,300	19,300
Total Expenses	19,300	19,300	19,300	19,300	19,300
Net Total	19,300	19,300	19,300	19,300	19,300

Operating Change Request Detail



FIR1.03 - Consolidating Accounts

Consolidated Work Unit 20-22-351 - CAO - FIRE - SUPPRESSION
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Consolidating accounts, moving costs from Suppression to Dispatch.
Justification Better classification of the use of spend.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - FIRE - Suppression - FIREFIGHTING - 71020 - Contracts Radio	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
OP - FIRE - ADM - DISPATCH - 71000 - Contracts	10,000	10,000	10,000	10,000	10,000
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



FIR1.04 - Dispatch Revenue Update

Consolidated Work Unit 20-22-002 - CAO - FIRE - ADM
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 2. Looking After Our Most Vulnerable
Description Increase in fire dispatch revenue for 2026.
Justification This is due to the yearly per capita cost increase for fire dispatching services.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

Revenues

OP - FIRE - ADM - DISPATCH - 53520 - Fees Dispatch

OP - FIRE - ADM - DISPATCH - 53540 - Fees 911

Total Revenues

Net Total

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
OP - FIRE - ADM - DISPATCH - 53520 - Fees Dispatch	27,351	27,351	27,351	27,351	27,351
OP - FIRE - ADM - DISPATCH - 53540 - Fees 911	2,165	2,165	2,165	2,165	2,165
Total Revenues	29,515	29,515	29,515	29,515	29,515
Net Total	(29,515)	(29,515)	(29,515)	(29,515)	(29,515)



Operating Budget Summary
Department: Corporate Services
Division: Business Development, Tourism & IT

Object Category	Budget				Change Requests								Notes
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change	
Revenues / Funding Source	1,531,843	1,645,388	113,545	7.41%	27,363	-	10,000	-	75,000	1,182	-	113,545	
Grants and Donations	39,300	30,500	(8,800)	(22.39%)	-	-	-	-	-	(8,800)	-	(8,800)	
Other Revenues	587,524	588,620	1,096	0.19%	-	-	-	-	-	1,096	-	1,096	
Reserve Funding	200,000	200,000	-	-	-	-	-	-	-	-	-	-	
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	
User Fees and Serv Chgs	705,019	826,268	121,249	17.20%	27,363	-	10,000	-	75,000	8,886	-	121,249	1
Expenses / Expenditure	4,576,926	4,805,351	228,425	4.99%	-	150,517	75,232	-	-	(11,234)	13,910	228,425	
Administration	215,336	198,186	(17,150)	(7.96%)	-	-	-	-	-	(17,150)	-	(17,150)	
Contracted Services	1,062,750	1,140,932	78,182	7.36%	-	(25,500)	75,232	-	-	14,540	13,910	78,182	2
Financing	-	-	-	-	-	-	-	-	-	-	-	-	
Grants Contributions	462,625	556,100	93,475	20.21%	-	-	-	-	-	93,475	-	93,475	3
Labour Costs	2,410,138	2,601,557	191,420	7.94%	-	191,420	-	-	-	-	-	191,420	4
Material and Supplies	268,242	171,084	(97,158)	(36.22%)	-	-	-	-	-	(97,158)	-	(97,158)	5
Redistribution	(151,449)	(167,596)	(16,147)	10.66%	-	(8,920)	-	-	-	(7,227)	-	(16,147)	6
Rentals and Leases	58,200	58,200	-	-	-	-	-	-	-	-	-	-	
Reserve Contributions	58,272	56,929	(1,343)	(2.30%)	-	-	-	-	-	(1,343)	-	(1,343)	
Transaction Charges	4,300	12,800	8,500	197.67%	-	-	-	-	-	8,500	-	8,500	
Utilities, Tax and Insurance	188,512	177,159	(11,354)	(6.02%)	-	(6,483)	-	-	-	(4,871)	-	(11,354)	7
Net Operating Budget	3,045,082	3,159,963	114,881	3.77%	(27,363)	150,517	65,232	-	(75,000)	(12,416)	13,910	114,881	

Summary by business unit activity

Department and Division	Budget				Change Requests							
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change
Business Development	611,454	579,340	(32,114)	(0)	-	42,886	-	-	(75,000)	-	-	(32,114)
Tourism Development	-	-	-	-	-	-	-	-	-	-	-	-
Tourism Municipal Accommodation Tax	-	-	-	-	-	-	-	-	-	-	-	-
Farmer's Market	-	(2,125)	(2,125)	-	-	1,074	-	-	-	(3,200)	-	(2,125)
Leacock Museum	244,999	220,126	(24,873)	(0)	-	(17,729)	(1,748)	-	-	(5,396)	-	(24,873)
Opera House	540,576	587,482	46,906	0	(27,363)	80,269	-	-	-	(6,000)	-	46,906
Cultural Services	151,285	151,658	373	0	-	10,006	-	-	-	(9,633)	-	373
Information Technology	1,496,769	1,623,483	126,714	0	-	34,012	66,980	-	-	11,813	13,910	126,714
Business Development, Tourism & IT	3,045,082	3,159,963	114,881	3.77%	(27,363)	150,517	65,232	-	(75,000)	(12,416)	13,910	114,881

	<u>Requests</u>	<u>Reallocation</u>	<u>Total</u>
Revenue			
1 BDT1.02 - Revenue Increase Based on Historical	10,000		10,000
BDT1.03 - Sponsorship & Naming Rights	75,000		75,000
BDT1.01 - Pre-Approved Used Fee Increase	27,363		27,363
Other budget adjustments	1,182		1,182
	113,545	-	113,545
Expenses			
2 FCC1.05 - Winter Control Contracted Services	1,850		1,850
BDT4.01 - Community Gardens Transfer		(6,000)	(6,000)
FCC1.04 - Winter Control Transfer re: Leacock		6,402	6,402
Removal of one time cost in 2025	(19,500)		(19,500)
IT1.01 - Microsoft License Increase	38,000		38,000
IT1.02 - Adobe License Increase	14,000		14,000
IT1.03 - Citizen Portal Annual Operation & Support	13,000		13,000
REC1.01 - IT Licensing Transfer		1,980	1,980
Operating Impacts from Capital	13,910		13,910
Contractual Increases	19,040		19,040
3 Moving from Materials to Grant Contributions		93,475	93,475
4 HR2.02 - Casual Wage Schedule Increase	-		-
Salary progressions, COLA and transitions	143,420		143,420
Correction for casual wage doubling of a reduction error in 2025	57,500		57,500
Reduction of 2025 item (REC2.4 - Culture Summer Student-Casual Wages)	(9,500)		(9,500)
5 Moving from Materials to Grant Contributions		(93,475)	(93,475)
6 CORP1.19 - Interdepartmental Allocations Adjustment		(8,920)	(8,920)
7 CORP4.02 - 2026 Insurance Transfer		(6,483)	(6,483)
Other budget adjustments	(30,274)		(30,274)
	241,446	(13,020)	228,425
Total	127,901	(13,020)	114,881



Change Request Overview - Business Development, Tourism & IT

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	(46,051)
BDT1.01 - Pre-Approved User Fee Increase - Opera House	(27,363)
BDT1.02 - Revenue Increase Based on Historical	(10,000)
BDT1.03 - Sponsorship & Naming Rights	(75,000)
IT1.01 - Microsoft License Increase	38,000
IT1.02 - Adobe License Increase	14,000
IT1.03 - Citizen Portal Annual Operation & Support	13,000
FCC1.04 - Winter Control Transfer re: Leacock	6,402
FCC1.05 - Winter Control Contracted Services	1,850
REC1.01 - IT Licensing Transfer	1,980
CORP1.19 - Interdepartmental Allocations Adjustment	(8,920)
B. STAFFING	5,410
HR2.02 - Casual Wage Schedule Increase	5,410
CORP TRANSFER/ADJ (FINANCE ONLY)	(12,483)
BDT4.01 - Community Gardens Transfer	(6,000)
CORP4.02 - 2026 Insurance Transfer	(6,483)
Net Levy Impact	(53,124)

Operating Change Request Detail



BDT1.01 - Pre-Approved User Fee Increase - Opera House

Consolidated Work Unit 30-24-110 - BUS DEV/TOUR - TOURISM
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 4. Business Development
Description Council Pre-approved user fee increase representing 5% increase year over year on all external bookings at the Orillia Opera House
Justification Chapter 456 of the Municipal Code outlines the council approved user fees associated with the Orillia Opera House. 2026 will see a 5% increase from 2025
Comments Bylaw scheduled to appear on August 11 Council Agenda

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - BSDEV, TOUR & IT - TOURISM - OPERA HOUSE - 52500 - Events	27,363	27,363	27,363	27,363	27,363
Total Revenues	27,363	27,363	27,363	27,363	27,363
Net Total	(27,363)	(27,363)	(27,363)	(27,363)	(27,363)

Operating Change Request Detail



BDT1.02 - Revenue Increase Based on Historical

Consolidated Work Unit 30-24-110 - BUS DEV/TOUR - TOURISM
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Increase in forecasted revenue to reflect historical trends.
Justification The museum optimized its resources and services in 2023. As a result, the museum has seen an increase in revenue year over year with a new suite of programming available. Increasing the revenue to reflect trends will provide a more accurate accounting of the impact the museum has on the municipal operating budget

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - BSDEV, TOUR & IT - TOURISM - LEACOCK MUSEUM - 52500 - Events	10,000	10,000	10,000	10,000	10,000
Total Revenues	10,000	10,000	10,000	10,000	10,000
Net Total	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)

Operating Change Request Detail



BDT1.03 - Sponsorship & Naming Rights

Consolidated Work Unit 30-24-100 - BUS DEV/TOUR - BUS DEV
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme New Initiative/Enhanced Service

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref. Michael to add comments on Tuesday

Council Strategic Priority 5. Corporate Priority

Description Revenue associated with the monetization of municipal property through sponsorship and naming rights.

Justification In 2024, Council directed staff to investigate the feasibility of monetizing municipal property through sponsorship, naming rights and commercialization. This budget increase is associated with sponsorship and naming rights to be secured in 2026.

Comments Michael to add comments on Tuesday

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - BSDEV, TOUR & IT - BUS DEV - GENERAL - 52800 - Sponsorships	75,000	75,000	75,000	75,000	75,000
Total Revenues	75,000	75,000	75,000	75,000	75,000
Net Total	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)

Operating Change Request Detail



BDT4.01 - Community Gardens Transfer

Consolidated Work Unit 30-24-110 - BUS DEV/TOUR - TOURISM
Change Request Type CORP TRANSFER/ADJ (FINANCE ONLY)
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Description Transferring \$6,000 from Leacock Contract budget to Parks Community Garden budget to provide overall maintenance of the heritage gardens at Leacock

Justification Historically, the City of Orillia contracted an external contract to manage the Leacock Gardens. While this provided basic oversight, it created limitations in service continuity, community engagement, and integration of recreation programming and other opportunities. With the capacity now in place, reallocating these contract dollars to extend the employment of our Community Garden Coordinator presents a more effective and strategic use of funds. By transitioning this responsibility in-house, the Coordinator can provide consistent management of the Leacock Gardens from spring through fall, ensuring better care, timely maintenance, and alignment with the City's standards and seasonal programming.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - BSDEV, TOUR & IT - TOURISM - LEACOCK MUSEUM - 71000 - Contracts	(6,000)	-	-	-	-
OP - REC - PROGRAMS - NSP (Neighborhood Sport Prog.) - 61000 - Sal Wages	6,000	-	-	-	-
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



IT1.01 - Microsoft License Increase

Consolidated Work Unit 30-24-116 - ECO BUS/TOUR - INFO TECH
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Microsoft licensing cost increases
Justification Cost increases due to:
 - Additional licenses for more staff due to increased Microsoft Office 365 product use
 - Cost increase due to new three (3) year contract effective January 2026 (license costs are fixed for the period of the contract)

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - IT - ADM - GENERAL - 71240 - Prof / Consult	38,000	38,000	38,000	38,000	38,000
Total Expenses	38,000	38,000	38,000	38,000	38,000
Net Total	38,000	38,000	38,000	38,000	38,000

Operating Change Request Detail



IT1.02 - Adobe License Increase

Consolidated Work Unit 30-24-116 - ECO BUS/TOUR - INFO TECH
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description ADOBE licensing cost increases
Justification Cost increases due to:
 - Additional licenses for more staff due to increased ADOBE product use
 - Cost increase due to new three (3) year contract (license costs are fixed for the period of the contract)

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - IT - ADM - GENERAL - 71240 - Prof / Consult	14,000	14,000	14,000	14,000	14,000
Total Expenses	14,000	14,000	14,000	14,000	14,000
Net Total	14,000	14,000	14,000	14,000	14,000

Operating Change Request Detail



IT1.03 - Citizen Portal Annual Operation & Support

Consolidated Work Unit 30-24-116 - ECO BUS/TOUR - INFO TECH
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 5. Corporate Priority
Description Operating Costs for the Citizen Portal Alertable Widget and application.
Justification The operating costs for the Citizen Portal Capital Project (09027) were approved in the 2020 budget.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

The initial costs for the Alertable application (Citizen Portal Widget) were covered under the Capital Project.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - IT - ADM - GENERAL - 71240 - Prof / Consult	13,000	13,000	13,000	13,000	13,000
Total Expenses	13,000	13,000	13,000	13,000	13,000
Net Total	13,000	13,000	13,000	13,000	13,000



Operating Budget Summary
Department: Corporate Services
Division: Legal Services & Real Estate

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Revenues / Funding Source	728,221	590,694	(137,527)	(18.89%)	-	-	(134,192)	-	-	(3,335)	-	(137,527)	
Other Revenues	-	-	-	-						-		-	
Reserve Funding	-	-	-	-						-		-	
User Fees and Serv Chgs	728,221	590,694	(137,527)	(18.89%)			(134,192)			(3,335)		(137,527)	1
Expenses / Expenditure	812,219	505,647	(306,572)	(37.75%)	-	(265,822)	(42,000)	-	-	1,250	-	(306,572)	
Administration	12,600	13,050	450	3.57%						450		450	
Contracted Services	260,600	260,600	-	-						-		-	
Labour Costs	474,799	208,977	(265,822)	(55.99%)		(265,822)				-		(265,822)	2
Material and Supplies	1,700	1,700	-	-						-		-	
Reserve Contributions	-	-	-	-						-		-	
Utilities, Tax and Insurance	62,520	21,320	(41,200)	(65.90%)			(42,000)			800		(41,200)	3
Net Operating Budget	83,998	(85,047)	(169,045)	201.25%	-	(265,822)	92,192	-	-	4,585	-	(169,045)	

Revenue

	Requests	Reallocation	Total
1 LEG1.01 - Legal Revenue Adjustment	(134,192)		(134,192)
Other budget adjustments	(3,335)		(3,335)
	(137,527)	-	(137,527)

Expenses

2 Salary progressions, COLA and transitions (GM Corporate Services & Law Clerk)	(265,822)		(265,822)
3 LEG1.01 - Legal Revenue Adjustment	(42,000)		(42,000)
Other budget adjustments	1,250		1,250
	(306,572)		(306,572)

Grand Total	(169,044)	-	(169,045)
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Change Request Overview - Legal & Real Estate

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	92,192
LEG1.01 - Lease Agreement Adjustments	92,192
Net Levy Impact	92,192

Operating Change Request Detail



LEG1.01 - Lease Agreement Adjustments

Consolidated Work Unit	30-30-135 - LEGAL & REAL EST - REAL EST	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Adjustment to rental income and related expenses due to real estate transactions & new tenants		
Justification	- 360 West St S – end of lease on August 15, 2025 and anticipated sale of the property in 2026 - Simcoe Muskoka Skill force – City Centre tenant - new tenant at City Center this year with an annual rent		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - LEGAL & REAL EST - REAL EST - GENERAL - 56000 - Rentals	(123,000)	(123,000)	(123,000)	(123,000)	(123,000)
OP - LEGAL & REAL EST - REAL EST - TUDHOPE - 56000 - Rentals	(42,092)	-	-	-	-
OP - LEGAL & REAL EST - REAL EST - TUDHOPE - 56000 - Rentals	30,900	30,900	30,900	30,900	30,900
Total Revenues	(134,192)	(92,100)	(92,100)	(92,100)	(92,100)
Expenses					
OP - LEGAL & REAL EST - REAL EST - GENERAL - 72610 - Property Taxes	(42,000)	-	-	-	-
Total Expenses	(42,000)	-	-	-	-
Net Total	92,192	92,100	92,100	92,100	92,100



Operating Budget Summary
Department: Corporate Services
Division: Council Services

Object Category	Budget				Change Requests								Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint.	Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Revenues / Funding Source	101,259	307,160	205,901	203.34%	-	40,691		15,769	-	150,000	(559)	-	205,901	
Licenses and Permits	91,622	106,411	14,789	16.14%				15,769			(980)		14,789	1
Other Revenues	487	496	9	1.85%							9		9	
Reserve Funding	1,750	192,441	190,691	10896.63%		40,691				150,000	-		190,691	2
User Fees and Serv Chgs	7,400	7,812	412	5.57%							412		412	
Expenses / Expenditure	1,045,082	1,270,319	225,238	21.55%	-	77,192		-	-	150,000	(1,954)	-	225,238	
Administration	16,345	24,622	8,276	50.64%						10,000	(1,724)		8,276	3
Contracted Services	48,080	146,911	98,831	205.55%						100,000	(1,169)		98,831	4
Labour Costs	965,081	1,067,273	102,192	10.59%		77,192				25,000	-		102,192	5
Material and Supplies	13,642	19,014	5,372	39.38%						5,000	372		5,372	6
Rentals and Leases	1,933	12,500	10,567	546.52%						10,000	567		10,567	7
Reserve Contributions	-	-	-	-							-		-	
Transaction Charges	-	-	-	-							-		-	
Utilities, Tax and Insurance	-	-	-	-							-		-	
Net Operating Budget	943,823	963,160	19,337	2.05%	-	36,501		(15,769)	-	-	(1,395)	-	19,337	

Revenue

	Requests	Reallocation	Total
1 CS1.01 - Vitals Increase Revenue	15,769		15,769
2 CS1.02 - 2026 Election Costs	150,000		150,000
Prior year change request (CSV2.1 - Records and Information Management Contract)	40,691		40,691
Other budget adjustments	(559)		(559)
	205,901	-	205,901

Expenses

3 CS1.02 - 2026 Election Costs	10,000		10,000
4 CS1.02 - 2026 Election Costs	100,000		100,000
5 Salary progressions, COLA and transitions (Corporate Services Admin Assistant)	46,338		46,338
Prior year change request (CSV2.2 - Part Time Support - No Longer Needed)	30,054		30,054
CS1.02 - 2026 Election Costs	25,000		25,000
HR2.02 - Casual Wage Schedule Increase	800		800
6 CS1.02 - 2026 Election Costs	5,000		5,000
7 CS1.02 - 2026 Election Costs	10,000		10,000
Other budget adjustments	(1,953)		(1,953)
	225,238	-	225,238

Total	19,337	-	19,337
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Change Request Overview - Council Services

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	(15,769)
CS1.01 - Vitals Increase Revenue	(15,769)
CS1.02 - 2026 Election Costs	-
B. STAFFING	800
HR2.02 - Casual Wage Schedule Increase	800
Net Levy Impact	(14,969)

Operating Change Request Detail



CS1.01 - Vitals Increase Revenue

Consolidated Work Unit 30-36-002 - COUNCIL SERVICES - ADM
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Increase burial permits and marriage licenses.
Justification Increase burial permits and marriage licenses.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

Revenues
 OP - COUNCIL SERVICES - ADM - GENERAL - 57030 - Licenses
 Total Revenues
Net Total

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
	15,769	15,769	15,769	15,769	15,769
	15,769	15,769	15,769	15,769	15,769
	(15,769)	(15,769)	(15,769)	(15,769)	(15,769)

Operating Change Request Detail



CS1.02 - 2026 Election Costs

Consolidated Work Unit	30-36-270 - COUNCIL SERVICES - ELECTION	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	C - Council Referral
One-Time Budget	Yes	Core Service	No
Budget Theme	New Initiative/Enhanced Service	Council Report Ref.	CS-25-26
Council Strategic Priority	5. Corporate Priority		
Description	To fund the cost of the 2026 Election.		
Justification	Costs associated with holding the election were approved in essence for in-person polling on July 21st, 2025 to be ratified August 11th 2025. These costs are to be funded through the election reserve.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - COUNCIL SERVICES - ELECTION - GENERAL - 58812 - Trf Fr Elct Rsvf	150,000	-	-	-	-
Total Revenues	150,000	-	-	-	-
Expenses					
OP - COUNCIL SERVICES - ELECTION - GENERAL - 71000 - Contracts	100,000	-	-	-	-
OP - COUNCIL SERVICES - ELECTION - GENERAL - 61000 - Sal Wages	25,000	-	-	-	-
OP - COUNCIL SERVICES - ELECTION - GENERAL - 76100 - Adv Promotion	10,000	-	-	-	-
OP - COUNCIL SERVICES - ELECTION - GENERAL - 74040 - Leases Prop	10,000	-	-	-	-
OP - COUNCIL SERVICES - ELECTION - GENERAL - 77420 - Materials	5,000	-	-	-	-
Total Expenses	150,000	-	-	-	-
Net Total	-	-	-	-	-



Operating Budget Summary
Department: Corporate Services
Division: Financial Services

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Revenues / Funding Source	113,500	108,000	(5,500)	(4.85%)	-	-	-	-	-	(5,500)	-	(5,500)	
Grants and Donations	-	-	-	-	-	-	-	-	-	-	-	-	
Reserve Funding	-	-	-	-	-	-	-	-	-	-	-	-	
User Fees and Serv Chgs	113,500	108,000	(5,500)	(4.85%)	-	-	-	-	-	(5,500)	-	(5,500)	
Expenses / Expenditure	2,165,992	2,431,683	265,691	12.27%	-	154,760	-	-	86,996	23,935	-	265,691	
Administration	112,281	115,825	3,544	3.16%	-	-	-	-	-	3,544	-	3,544	
Contracted Services	66,338	86,854	20,516	30.93%	-	-	-	-	-	20,516	-	20,516	
Labour Costs	1,953,814	2,195,570	241,756	12.37%	-	154,760	-	-	86,996	-	-	241,756	1
Material and Supplies	19,760	19,385	(375)	(1.90%)	-	-	-	-	-	(375)	-	(375)	
Rentals and Leases	1,200	1,200	-	-	-	-	-	-	-	-	-	-	
Reserve Contributions	-	-	-	-	-	-	-	-	-	-	-	-	
Transaction Charges	12,600	12,850	250	1.98%	-	-	-	-	-	250	-	250	
Utilities, Tax and Insurance	-	-	-	-	-	-	-	-	-	-	-	-	
Net Operating Budget	2,052,492	2,323,683	271,191	13.21%	-	154,760	-	-	86,996	29,435	-	271,191	

<u>Revenue</u>	<u>Requests</u>	<u>Reallocation</u>	<u>Total</u>
Other budget adjustments	(5,500)	-	(5,500)
	(5,500)	-	(5,500)
<u>Expenses</u>			
1 HR2.02 - Casual Wage Schedule Increase	313	-	313
FIN2.01 - Treasury Analyst (2026 net impact \$33,120 with corporate re-org offset)	86,996	-	86,996
Salary progressions, COLA and transitions	154,447	-	154,447
Other budget adjustments	23,935	-	23,935
	265,691	-	265,691
Total	271,191	-	271,191



Change Request Overview - Finance

CHANGE REQUEST	2026 Net Amount
B. STAFFING	87,309
FIN2.01 - Treasury Analyst	86,996
HR2.02 - Casual Wage Schedule Increase	313
Net Levy Impact	87,309

Operating Change Request Detail



FIN2.01 - Treasury Analyst

Consolidated Work Unit	30-38-280 - FIN - FPA/TREAS	Budget Year	2026
Change Request Type	B. STAFFING	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	A Jr. Treasury Analyst to address accumulated workload, and provide treasury processing and analytical support, on AP, AR, bank recs, fixed assets, investment tracking, internal control reviews, and grant reporting, to expedite YE, FS, audit & FIR, etc. Several activities are occurring ad hoc outside the area and are not effective; best practice is to consolidate them. The team consists of 3.5 FTEs, 1 AP, 1 AR, Supervisor and ½ Manager. This role will strengthen this lean team, allowing workload to be spread more effectively, improving operational continuity during vacancies, etc. Further, there is a need to leverage systems to mitigate future capacity pressures including a transition to a new financial system, requiring planning to address the discontinuation of Great Plains (GP) by 2029.		
Justification	Since 2018, AP invoices rose 42% from 18k to 25k annually, with the same staff. The team is processing approx.15k/FTE vs a target of 10.5k/FTE or 17.5k overall. The City's volume is greater than local comparators and likely due to the City being a single tier municipality, responsible for services like solid waste, transit, etc. This pressure is creating delays, rework, etc. Further key activities are occurring ad hoc and outside the area, creating conflicts and continuity issues e.g. bank/investment and account recs, TCA tracking, grant reporting, etc. Due to stretched resources, subledger, account and investment recs, journal entries processing, etc., are not occurring regularly, resulting in a backlog of work to achieve timely year-end results, financial statements and audit completion. The treasury area is the backbone of financial stewardship, reporting and decision support and it's critical to keep operations sustainable. Lastly, capacity is lean making it challenging to take on new priorities requested by divisions or requirements (e.g. reorg, process improvements, ice storm, HST audit, etc.) or initiatives to enhance system/processes to mitigate future pressures.		
Comments	The backlog has been felt across multiple divisions, delaying vendor payments and reducing operational efficiency. Frequent comments from divisions voiced the finance team is lean, despite recent structure and process adjustments. While current staff are performing above capacity, the volume and backlog make it challenging to sustain operations and meet external reporting and audit requirements without additional support.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - FIN - FPA/TREAS - GENERAL - 61000 - Sal Wages	70,130	72,234	74,401	74,401	74,401
OP - FIN - FPA/TREAS - GENERAL - 65000 - Benefits	16,866	17,372	17,893	17,893	17,893
OP - CORP TRX - GEN - CORP ADJ - 76890 - Misc Exp	(53,876)	(53,876)	(53,876)	(53,876)	(53,876)
Total Expenses	33,120	35,730	38,418	38,418	38,418
Net Total	33,120	35,730	38,418	38,418	38,418



Operating Budget Summary
Department: Corporate Services
Division: Human Resources

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Revenues / Funding Source	-	15,000	15,000	-	45,000	-	-	-	-	-	-	15,000	
Reserve Funding	-	15,000	15,000	-	15,000							15,000	1
Expenses / Expenditure	1,093,662	1,250,768	157,106	14.37%	15,000	52,069	-	-	90,037	-	-	157,106	
Administration	105,485	120,485	15,000	14.22%	15,000							15,000	2
Contracted Services	16,723	16,723	-	-								-	
Labour Costs	954,429	1,096,535	142,106	14.89%		52,069			90,037			142,106	3
Material and Supplies	12,425	12,425	-	-								-	
Reserve Contributions	-	-	-	-								-	
Transaction Charges	2,600	2,600	-	-								-	
Utilities, Tax and Insurance	2,000	2,000	-	-								-	
Net Operating Budget	1,093,662	1,235,768	142,106	12.99%	(30,000)	52,069	-	-	90,037	-	-	142,106	

	<u>Requests</u>	<u>Reallocation</u>	<u>Total</u>
Revenue			
1 CORP1.14 - Reserve Funding - Employee Recognition Program	15,000		15,000
	15,000	-	15,000
Expenses			
2 CORP1.14 - Reserve Funding - Employee Recognition Program	15,000		15,000
3 HR2.01 - HR Coordinator (2026 net impact \$36,162 with corporate re-org offset)	3,998		3,998
HR2.02 - Casual Wage Schedule Increase	90,037		90,037
Salary progressions, COLA and transitions	48,071		48,071
	157,106	-	157,106
Total	142,106	-	142,106



Change Request Overview - Human Resources

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	-
CORP1.14 - 2025-2027 Empl. Recog. Program (PY) Approval	-
B. STAFFING	94,036
HR2.01 - HR Coordinator	90,037
HR2.02 - Casual Wage Schedule Increase	3,999
Net Levy Impact	94,036

Operating Change Request Detail



CORP1.14 - 2025-2027 Empl. Recog. Program (PY) Approval

Consolidated Work Unit 80-80-000 - CORP TRX - GEN
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme New Initiative/Enhanced Service

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref. Confidential Report CAO-24-01

Council Strategic Priority 5. Corporate Priority

Description In 2024, Council approved a multi-year employee recognition program. This was funded through market review funds. In 2024, there was a transfer to the Employment Reserve of \$45,000 to fund a three-year employment recognition program of \$15,000 per year in 2025, 2026, and 2027.

Justification This was brought forward to council and voted on in closed session.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - HR - ADM - EMPLOYEE RECOGNITION PPROGRAM - 58814 - Trf Fr Empl Rsvf	15,000	15,000	-	-	-
Total Revenues	15,000	15,000	-	-	-
Expenses					
OP - HR - ADM - EMPLOYEE RECOGNITION PPROGRAM - 76190 - Staff Recognition	15,000	15,000	-	-	-
Total Expenses	15,000	15,000	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



HR2.01 - HR Coordinator

Consolidated Work Unit	30-40-002 - H.R. - ADM	Budget Year	2026
Change Request Type	B. STAFFING	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	New Initiative/Enhanced Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Responsible for contract administration, ensuring compliance with HR policies and employment legislation. Supports recruitment activities including preparing and reviewing job descriptions, postings, candidate screening, and onboarding for full-time and part-time staff. Provide administrative and operational support to the HR Division and act as back-up for HR Manager.		
Justification	<p>The addition of a full-time exempt position will support the growing demands of the organization and ensure proper alignment of HR responsibilities.</p> <p>Currently, approximately 250 employment contracts are administered for positions at the Orillia Recreation Centre (ORC) by operational Managers. Contract administration is a core HR function that should be managed by trained HR staff to ensure consistency, compliance with legislation and internal policies, and proper record-keeping. Due to limited staffing resources, HR has been unable to assume this responsibility. The addition of this position will allow the Division to take over this function, streamlining processes, reducing administrative burden on operational staff, and improving onboarding timelines, documentation accuracy, and adherence to employment standards.</p> <p>This will support the recruitment process which has increased significantly over the past few years. The role will also provide administrative and operational support to the Division and serve as a critical back-up to the HR Manager during periods of absence, ensuring continuity of service and leadership within the Division.</p>		

Operating Budget Impact

	2026	2027	2028	2029	2030
	Budget	Budget	Budget	Budget	Budget
Expenses					
OP - HR - ADM - GENERAL - 61000 - Sal Wages	70,130	70,130	70,130	70,130	70,130
OP - HR - ADM - GENERAL - 65000 - Benefits	19,907	19,907	19,907	19,907	19,907
OP - CORP TRX - GEN - CORP ADJ - 76890 - Misc Exp	(53,876)	(53,876)	(53,876)	(53,876)	(53,876)
Total Expenses	36,162	36,162	36,162	36,162	36,162
Net Total	36,162	36,162	36,162	36,162	36,162

Operating Change Request Detail



HR2.02 - Casual Wage Schedule Increase

Consolidated Work Unit 30-32-225 - REC - AQUATIC
Change Request Type B. STAFFING
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Description

Due to minimum wage increasing from \$17.20 to \$17.60 effective October 1, 2025, this has caused significant compression issues within the casual wage schedule.

Justification

Staff are recommending to increase the casual wage schedule accordingly to maintain appropriate rates of pay and retain employees by maintaining competitive wages.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - BSDEV, TOUR & IT - BUS DEV - GENERAL - 62000 - Casual Wages	408	408	-	-	-
OP - BSDEV, TOUR & IT - BUS DEV - GENERAL - 65000 - Benefits	102	102	-	-	-
OP - BSDEV, TOUR & IT - TOURISM - FARMERS MRKT - 61000 - Sal Wages	567	567	-	-	-
OP - BSDEV, TOUR & IT - TOURISM - FARMERS MRKT - 65000 - Benefits	57	57	-	-	-
OP - BSDEV, TOUR & IT - TOURISM - OPERA HOUSE - 62000 - Casual Wages	2,094	2,094	-	-	-
OP - BSDEV, TOUR & IT - TOURISM - OPERA HOUSE - 65000 - Benefits	209	209	-	-	-
OP - BSDEV, TOUR & IT - TOURISM - LEACOCK MUSEUM - 62000 - Casual Wages	1,257	1,257	-	-	-
OP - BSDEV, TOUR & IT - TOURISM - LEACOCK MUSEUM - 65000 - Benefits	126	126	-	-	-
OP - IT - ADM - GENERAL - 62000 - Casual Wages	536	536	-	-	-
OP - IT - ADM - GENERAL - 65000 - Benefits	54	54	-	-	-
OP - REC - BUS SRV - CUSTOMER SRV - 61000 - Sal Wages	6,321	6,321	-	-	-
OP - REC - BUS SRV - CUSTOMER SRV - 65000 - Benefits	632	632	-	-	-
OP - REC - YOUTH CTRE - GENERAL - 61000 - Sal Wages	4,971	4,971	-	-	-
OP - REC - YOUTH CTRE - GENERAL - 65000 - Benefits	781	781	-	-	77

OP - REC - FITNESS CTRE - GENERAL - 61000 - Sal Wages	9,510	9,510	-	-	-
OP - REC - FITNESS CTRE - GENERAL - 65000 - Benefits	1,118	1,118	-	-	-
OP - REC - PROGRAMS - DAY CAMPS - 61000 - Sal Wages	6,903	6,903	-	-	-
OP - REC - PROGRAMS - DAY CAMPS - 65000 - Benefits	690	690	-	-	-
OP - REC - PROGRAMS - NSP (Neighborhood Sport Prog.) - 61000 - Sal Wages	5,155	5,155	-	-	-
OP - REC - PROGRAMS - NSP (Neighborhood Sport Prog.) - 65000 - Benefits	690	690	-	-	-
OP - REC - AQUATIC - GENERAL - 61000 - Sal Wages	23,086	23,086	-	-	-
OP - REC - AQUATIC - GENERAL - 65000 - Benefits	3,338	3,338	-	-	-
OP - COUNCIL SERVICES - ADM - GENERAL - 62000 - Casual Wages	727	727	-	-	-
OP - COUNCIL SERVICES - ADM - GENERAL - 65000 - Benefits	73	73	-	-	-
OP - FIN - ADM - GENERAL - 62000 - Casual Wages	285	285	-	-	-
OP - FIN - ADM - GENERAL - 65000 - Benefits	28	28	-	-	-
OP - HR - ADM - XGUARD - 61000 - Sal Wages	3,635	3,635	-	-	-
OP - HR - ADM - XGUARD - 65000 - Benefits	364	364	-	-	-
OP - DEV/INF PLAN - PLAN - ENG - 62000 - Casual Wages	352	352	-	-	-
OP - DEV/INF PLAN - PLAN - ENG - 65000 - Benefits	35	35	-	-	-
OP - LEG SERV - PARKING - GENERAL - 61000 - Sal Wages	883	883	-	-	-
OP - LEG SERV - PARKING - GENERAL - 65000 - Benefits	168	168	-	-	-
OP - LEG SRV - BLDG STND - GENERAL - 61000 - Sal Wages	252	252	-	-	-
OP - LEG SRV - BLDG STND - GENERAL - 65000 - Benefits	25	25	-	-	-
OP - LEG SRV - BYLAW - GENERAL - 61000 - Sal Wages	766	766	-	-	-
OP - LEG SRV - BYLAW - GENERAL - 65000 - Benefits	146	146	-	-	-
OP - LEG SRV - BYLAW - GENERAL - 62000 - Casual Wages	240	240	-	-	-
OP - LEG SRV - BYLAW - GENERAL - 65000 - Benefits	24	24	-	-	-
OP - PROP/ENV SUST - REC - ROT PLACE - 62000 - Casual Wages	6,532	6,532	-	-	-
OP - PROP/ENV SUST - REC - ROT PLACE - 65000 - Benefits	1,041	1,041	-	-	-
OP - FAC CC OPS - RDS - GENERAL - 62000 - Casual Wages	204	204	-	-	-
OP - FAC CC OPS - RDS - GENERAL - 65000 - Benefits	20	20	-	-	-
OP - WASTE MGMT/ENV CPL - DIV HHW - 61000 - Sal Wages	2,181	2,181	-	-	-
OP - WASTE MGMT/ENV CPL - DISPOSAL LANDFILL OPER - 61000 - Sal Wages	669	669	-	-	-
OP - WASTE MGMT/ENV CPL - DIVERSION BLUE BOX - 61000 - Sal Wages	58	58	-	-	-
OP - WASTE MGMT/ENV CPL - DIV HHW - 65000 - Benefits	414	414	-	-	-

OP - WASTE MGMT/ENV CPL - DISPOSAL LANDFILL OPER - 65000 - Benefits	127	127	-	-	-
OP - WASTE MGMT/ENV CPL - DIVERSION BLUE BOX - 65000 - Benefits	11	11	-	-	-
Total Expenses	87,861	87,861	-	-	-
Net Total	87,861	87,861	-	-	-



Operating Budget Summary
Department: Development Services & Engineering
Division: Development & Infrastructure Planning

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Revenues / Funding Source	433,970	1,166,055	732,085	168.69%	126,625	33,600	-	42,300	540,000	(10,440)	-	732,085	
Grants and Donations	-	-	-	-	-	-	-	-	-	-	-	-	
Licenses and Permits	-	3,600	3,600	-	-	3,600	-	-	-	-	-	3,600	1
Other Revenues	42,000	33,717	(8,283)	(19.72%)	-	-	-	-	-	(8,283)	-	(8,283)	
Reserve Funding	-	126,625	126,625	-	126,625	-	-	-	-	-	-	126,625	2
User Fees and Serv Chgs	391,970	1,002,113	610,143	155.66%	-	30,000	-	42,300	540,000	(2,157)	-	610,143	3
Expenses / Expenditure	1,356,880	2,238,302	881,421	64.96%	64,980	350,691	(8,711)	-	465,000	9,460	-	881,421	
Administration	20,423	51,702	31,279	153.15%	-	25,361	-	-	-	5,918	-	31,279	4
Contracted Services	-	490,530	490,530	-	-	25,000	-	-	465,000	530	-	490,530	5
Labour Costs	1,183,828	1,964,183	780,355	65.92%	64,980	724,086	(8,711)	-	-	(0)	-	780,355	6
Material and Supplies	24,545	38,853	14,308	58.29%	-	11,708	-	-	-	2,600	-	14,308	7
Redistribution	10,170	(315,319)	(325,489)	(3200.48%)	-	(325,489)	-	-	-	-	-	(325,489)	8
Reserve Contributions	117,914	-	(117,914)	(100.00%)	-	(117,914)	-	-	-	-	-	(117,914)	9
Utilities, Tax and Insurance	-	8,352	8,352	-	-	7,939	-	-	-	413	-	8,352	10
Net Operating Budget	922,910	1,072,247	149,336	16.18%	(61,645)	317,091	(8,711)	(42,300)	(75,000)	19,900	-	149,336	

Summary by business unit activity

Department and Division	Budget				Change Requests							Total Change
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	
Planning Administration	244,197	-	(244,197)	-100%	-	(244,197)	-	-	-	-	-	(244,197)
Planning	678,714	469,384	(209,330)	-31%	(61,645)	(116,575)	(8,711)	(42,300)	-	19,901	-	(209,330)
Engineering	-	602,863	602,863	0%	-	677,863	-	-	(75,000)	(0)	-	602,863
Development Infrastructure Planning	922,910	1,072,247	149,336	16.18%	(61,645)	317,091	(8,711)	(42,300)	(75,000)	19,900	-	149,336

	Requests	Reallocation	Total
Revenue			
1 CORP4.01 ENG Re-Org Adjustments		3,600	3,600
Decrease in revenue	(8,283)		(8,283)
2 2025 PLAN2.1 Housing Coordinator Offset from Cryfwd Reserve	126,625		126,625
3 PLN1.01 - OP and Zoning Fees	11,900		11,900
PLN1.02 - Site Plan Approval	30,400		30,400
ENG1.03 - Redlight Camera's	540,000		540,000
ENG1.02 - Decrease in Development Fees Based on Actuals	(20,000)		(20,000)
CORP4.01 ENG Re-Org Adjustments		50,000	50,000
Other budget adjustments	(2,157)		(2,157)
	678,485	53,600	732,085
Expenses			
4 CORP4.01 ENG Re-Org Adjustments		25,361	25,361
5 CORP4.01 ENG Re-Org Adjustments		25,000	25,000
ENG1.03 - Redlight Camera's	465,000		465,000
6 Reorg and distribution of staff to areas of use		612,310	612,310
Salary progressions, COLA and transitions	68,083		68,083
CORP4.04 Staff Conversion		103,387	103,387
HR2.02 - Casual Wage Schedule Increase	387		387
2025 PLAN2.1 Housing Coordinator full year impact	64,980		64,980
PLAN2.01 Conversion of contract position to full time	(8,711)		(8,711)
HR4.03 Transfer Wage - Asset Mgmt & Maint Division		(60,081)	(60,081)
7 CORP4.01 ENG Re-Org Adjustments		28,708	28,708
CORP4.01 - ENG Re-Org Adj		(17,000)	(17,000)
8 CORP4.01 ENG Re-Org Adjustments		360	360
ICP1.01 - Capital Allocation Adjustment (Staff/Reorg)		(223,757)	(223,757)
CORP4.04 Staff Conversion		(103,387)	(103,387)
CORP1.19 - Interdepartmental Allocation Adjustment		630	630
CORP1.17 - Fleet Redistribution		665	665
9 Removal of 2025 one time entry	(117,914)		(117,914)
10 CORP4.01 ENG Re-Org Adjustments		9,016	9,016
CORP4.02 - 2026 Insurance Transfer		(1,077)	(1,077)
Other budget adjustments	9,460		9,460
	481,285	400,136	881,421
Total	(197,200)	346,536	149,336



Change Request Overview - Development and Infrastructure Planning

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	(319,762)
ENG1.02 - Decrease in Development Fees Based on Actuals	20,000
ENG1.03 - Red Light Camera's	(75,000)
PLN1.01 - OP & Zoning Fees	(11,900)
PLN1.02 - Site Plan Approval	(30,400)
ICP1.01 - Capital Allocation Adjustment (Staff/Reorg)	(223,757)
CORP1.17 - Fleet Redistribution	665
CORP1.19 - Interdepartmental Allocations Adjustment	630
B. STAFFING	387
PLN2.01 - Housing Coordinator - Permanent	-
HR2.02 - Casual Wage Schedule Increase	387
CORP TRANSFER/ADJ (FINANCE ONLY)	(59,342)
CORP4.01 - ENG Re-Org Adjustments	(8,715)
CORP4.02 - 2026 Insurance Transfer	(1,077)
CORP4.03 - DSE Work Unit Reassign	10,530
CORP4.04 - Staff Conversion (Mgr. to Traffic Tech.)	-
HR4.03 - Transfer Wages - Asset Mgmt & Maint Division	(60,080)
Net Levy Impact	(378,717)

Operating Change Request Detail



ENG1.02 - Decrease in Development Fees Based on Actuals

Consolidated Work Unit 50-52-401 - DEV/INF PLAN - ENG
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Decrease in Development Fees based on actuals for the last few years. 2024 Revenue was \$28k and the 2025 totals are following the same trend so far.
Justification 2024 Revenue was \$28k and the 2025 totals are following the same trend so far.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

Revenues

OP - DEV/INF PLAN - PLAN - ENG - 53120 - Fees Dev

Total Revenues

Net Total

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	20,000	20,000	20,000	20,000	20,000

Operating Change Request Detail



ENG1.03 - Red Light Camera's

Consolidated Work Unit	50-52-401 - DEV/INF PLAN - ENG	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	New Initiative/Enhanced Service	Council Report Ref.	

Council Strategic Priority 2. Looking After Our Most Vulnerable

Description This project is for the expansion of the automated enforcement program. As directed 10 red light cameras (RLC) will be installed at intersections to be later identified through an analysis for the frequency of all red light run collisions and further fulsome safety analysis.

This project will include the initial review of potential costs associated with joining Toronto Joint Processing Center (JPC) for RLC. Anticipated costs include the system development fee associated with Toronto's JPC, Legal contract work for development of appropriate by-laws related to RLC and amendments to AMPS, new contracts with MAG, MTO and potential camera vendors, associated costs such as engineering for installation, hydro requirements, traffic system upgrades if required, public awareness campaign.

Justification Based upon a preliminary safety review from 2023, the five worst collision intersections within the City recorded 38 collisions over 4.5 years averaging a total of 1.7 collision per year per intersection. Based upon preliminary cost estimating each camera will need to issue 260 penalties per year to cover costs.

It is also expected that the frequency of collisions around the intersection will increase approximately 10% such as increase rear end collisions, however the risk of severe collisions will be reduced by as much as 30%.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - DEV/INF PLAN - PLAN - ENG - 52000 - Fees Gen	540,000	540,000	540,000	540,000	540,000
Total Revenues	540,000	540,000	540,000	540,000	540,000
Expenses					
OP - DEV/INF PLAN - PLAN - ENG - 71000 - Contracts	365,000	365,000	365,000	365,000	365,000
OP - DEV/INF PLAN - PLAN - ENG - 71000 - Contracts	50,000	50,000	50,000	50,000	50,000
OP - DEV/INF PLAN - PLAN - ENG - 71000 - Contracts	15,000	15,000	15,000	15,000	15,000
OP - DEV/INF PLAN - PLAN - ENG - 71000 - Contracts	20,000	20,000	20,000	20,000	20,000
OP - DEV/INF PLAN - PLAN - ENG - 71000 - Contracts	15,000	15,000	15,000	15,000	15,000
Total Expenses	465,000	465,000	465,000	465,000	465,000
Net Total	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)

Operating Change Request Detail



PLN1.01 - OP & Zoning Fees

Consolidated Work Unit 50-52-400 - DEV/INF PLAN - PLAN
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Manage Growth
Council Strategic Priority 5. Corporate Priority
Description Projected increase in revenue over 10,000 for OP and Zoning Fees based on 10-year historical methodology and 2.5% inflation in fees.
Justification Projected increase in revenue over 10,000 for OP and Zoning Fees based on 10-year historical methodology and 2.5% inflation in fees.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - DEV/INF PLAN - PLAN - GENERAL - 54220 - Appl Op Zoning	11,900	11,900	11,900	11,900	11,900
Total Revenues	11,900	11,900	11,900	11,900	11,900
Net Total	(11,900)	(11,900)	(11,900)	(11,900)	(11,900)

Operating Change Request Detail



PLN1.02 - Site Plan Approval

Consolidated Work Unit	50-52-400 - DEV/INF PLAN - PLAN	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Manage Growth	Council Report Ref.	
Council Strategic Priority	5. Corporate Priority		
Description	Projected revenue increase based on 10-year historical average of development activity and incorporating 2.5% increase in inflation.		
Justification	Projected revenue increase based on 10-year historical average of development activity and incorporating 2.5% increase in inflation.		

Operating Budget Impact

	2026	2027	2028	2029	2030
	Budget	Budget	Budget	Budget	Budget
Revenues					
OP - DEV/INF PLAN - PLAN - GENERAL - 54240 - Appl Site Plan	30,400	30,400	30,400	30,400	30,400
Total Revenues	30,400	30,400	30,400	30,400	30,400
Net Total	(30,400)	(30,400)	(30,400)	(30,400)	(30,400)

Operating Change Request Detail



PLN2.01 - Housing Coordinator - Permanent

Consolidated Work Unit 50-52-400 - DEV/INF PLAN - PLAN

Change Request Type B. STAFFING

One-Time Budget No

Budget Theme Maintain Service

Council Strategic Priority 1. Helping the Community with Things That Matter

Description

The Housing Coordinator position was successful at securing Housing Accelerator Funding, Round 2 (HAF2) from the Canada Mortgage and Housing Corporation (CMHC), which provides up to \$4.5 million in funding for the construction of 100 new affordable housing units over the course of three years. The HAF2 funding can be used to fund the Housing Coordinator's position which is funded until the end of 2026. However, the HAF2 funding requires administration until the end of 2027, with reports required to be submitted to CMHC.

Beyond 2027, the position would be funded from the tax levy. Making the position permanent will ensure continuity in the job duties currently being performed by the Housing Coordinator.

Justification

The Housing Coordinator is an essential position with the Federal and Provincial Government's recent focus on increasing the supply of housing. To date, the Housing Coordinator has played an integral role in ensuring that Affordable Housing projects are assisted throughout the application process within our city. This includes the Youth Transitional Housing on West Street led by Elizabeth Fry Society along with other projects currently underway. Additionally, the role's description includes grant writing pertaining to Affordable Housing. The most recent \$4.5 million grant that the city received for Affordable Housing from Canada Mortgage and Housing Corporation's (CMHC) Housing Accelerator Fund came as a result of an application that the Housing Coordinator submitted. By making this position permanent, we can guarantee that affordable housing builders are offered necessary assistance with their project and make more grant funding available within our city. This position will create more affordable housing units in our city.

Budget Year 2026

Overall Priority C - Council Referral

Core Service Yes

Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - DEV/INF PLAN - PLAN - GENERAL - 58816 - Trf Fr Crfwd Rsvf	(117,914)	-	-	-	-
OP - DEV/INF PLAN - PLAN - GENERAL - 58816 - Trf Fr Crfwd Rsvf	117,914	-	-	-	-
OP - DEV/INF PLAN - PLAN - GENERAL - 58910 - Trf Fr Afrdhsq Rsvf	8,711	-	-	-	-
Total Revenues	8,711	-	-	-	-
Expenses					
OP - DEV/INF PLAN - PLAN - GENERAL - 61000 - Sal Wages	100,369	103,380	106,481	109,676	112,966
OP - DEV/INF PLAN - PLAN - GENERAL - 65000 - Benefits	26,256	26,256	26,256	26,256	26,256
OP - DEV/INF PLAN - PLAN - GENERAL - 61000 - Sal Wages	(92,789)	-	-	-	-
OP - DEV/INF PLAN - PLAN - GENERAL - 65000 - Benefits	(25,125)	-	-	-	-
Total Expenses	8,711	129,636	132,737	135,932	139,222
Net Total	-	129,636	132,737	135,932	139,222

Operating Change Request Detail



CORP4.01 - ENG Re-Org Adjustments

Consolidated Work Unit	50-54-002 - INF CAP PROJ - ADM	Budget Year	2026
Change Request Type	CORP TRANSFER/ADJ (FINANCE ONLY)	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Corporate adjustment to facilitate the reorganization of the Engineering department and the creation of the new Asset Care work unit.		
Justification	Corporate reorganization.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - INF CAP PROJ - ADM - GENERAL - 53120 - Fees Dev	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
OP - DEV/INF PLAN - PLAN - ENG - 53120 - Fees Dev	50,000	50,000	50,000	50,000	50,000
OP - INF CAP PROJ - ADM - GENERAL - 53240 - Fees Lot Grade	(16,250)	(16,250)	(16,250)	(16,250)	(16,250)
OP - LEG SRV - BLDG STND - GENERAL - 53240 - Fees Lot Grade	16,250	16,250	16,250	16,250	16,250
OP - INF CAP PROJ - ADM - GENERAL - 57200 - Permits	(10,100)	(10,100)	(10,100)	(10,100)	(10,100)
OP - DEV/INF PLAN - PLAN - ENG - 57200 - Permits	10,100	10,100	10,100	10,100	10,100
Total Revenues	-	-	-	-	-
Expenses					
OP - DEV/INF PLAN - PLAN - ENG - 76220 - Conf Seminar	1,327	1,327	1,327	1,327	1,327
OP - DEV/INF PLAN - PLAN - ENG - 76220 - Conf Seminar	7,927	7,927	7,927	7,927	7,927
OP - LEG SERV - PARKING - GENERAL - 76220 - Conf Seminar	327	327	327	327	327
OP - ASSET CARE - GENERAL - 76220 - Conf Seminar	1,981	1,981	1,981	1,981	1,981
OP - INF CAP PROJ - ADM - GENERAL - 76220 - Conf Seminar	(11,562)	(11,562)	(11,562)	(11,562)	(11,562)
OP - DEV/INF PLAN - PLAN - ENG - 76420 - Membership Sub	560	560	560	560	560
OP - DEV/INF PLAN - PLAN - ENG - 76420 - Membership Sub	4,347	4,347	4,347	4,347	4,347
OP - LEG SERV - PARKING - GENERAL - 76420 - Membership Sub	138	138	138	138	138

OP - ASSET CARE - GENERAL - 76420 - Membership Sub	836	836	836	836	836
OP - INF CAP PROJ - ADM - GENERAL - 76420 - Membership Sub	(5,881)	(5,881)	(5,881)	(5,881)	(5,881)
OP - DEV/INF PLAN - PLAN - ENG - 71400 - Other Srv	25,000	25,000	25,000	25,000	25,000
OP - INF CAP PROJ - ADM - GENERAL - 71400 - Other Srv	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
OP - DEV/INF PLAN - PLAN - ENG - 77000 - Office Supplies	1,068	1,068	1,068	1,068	1,068
OP - DEV/INF PLAN - PLAN - ENG - 77000 - Office Supplies	6,970	6,970	6,970	6,970	6,970
OP - LEG SERV - PARKING - GENERAL - 77000 - Office Supplies	263	263	263	263	263
OP - INF CAP PROJ - ADM - GENERAL - 77000 - Office Supplies	(8,301)	(8,301)	(8,301)	(8,301)	(8,301)
OP - DEV/INF PLAN - PLAN - ENG - 77420 - Materials	2,205	2,205	2,205	2,205	2,205
OP - DEV/INF PLAN - PLAN - ENG - 77420 - Materials	9,465	9,465	9,465	9,465	9,465
OP - LEG SERV - PARKING - GENERAL - 77420 - Materials	543	543	543	543	543
OP - ASSET CARE - GENERAL - 77420 - Materials	6,991	6,991	6,991	6,991	6,991
OP - INF CAP PROJ - ADM - GENERAL - 77420 - Materials	(19,204)	(19,204)	(19,204)	(19,204)	(19,204)
OP - DEV/INF PLAN - PLAN - ENG - 77700 - Uniform Clothing	500	500	500	500	500
OP - INF CAP PROJ - ADM - GENERAL - 77700 - Uniform Clothing	(500)	(500)	(500)	(500)	(500)
OP - DEV/INF PLAN - PLAN - ENG - 72580 - Telephone	430	430	430	430	430
OP - DEV/INF PLAN - PLAN - ENG - 72580 - Telephone	2,566	2,566	2,566	2,566	2,566
OP - LEG SERV - PARKING - GENERAL - 72580 - Telephone	105	105	105	105	105
OP - ASSET CARE - GENERAL - 72580 - Telephone	641	641	641	641	641
OP - INF CAP PROJ - ADM - GENERAL - 72580 - Telephone	(3,742)	(3,742)	(3,742)	(3,742)	(3,742)
OP - DEV/INF PLAN - PLAN - ENG - 72630 - Insurance	863	863	863	863	863
OP - DEV/INF PLAN - PLAN - ENG - 72630 - Insurance	5,157	5,157	5,157	5,157	5,157
OP - LEG SERV - PARKING - GENERAL - 72630 - Insurance	213	213	213	213	213
OP - ASSET CARE - GENERAL - 72630 - Insurance	1,289	1,289	1,289	1,289	1,289
OP - INF CAP PROJ - ADM - GENERAL - 72630 - Insurance	(7,522)	(7,522)	(7,522)	(7,522)	(7,522)
OP - DEV/INF PLAN - PLAN - GENERAL - 77420 - Materials	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
OP - ASSET CARE - GENERAL - 77420 - Materials	17,000	17,000	17,000	17,000	17,000
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



CORP4.03 - DSE Work Unit Reassign

Consolidated Work Unit	50-52-401 - DEV/INF PLAN - ENG
Change Request Type	CORP TRANSFER/ADJ (FINANCE ONLY)
One-Time Budget	No
Budget Theme	Maintain Service
Council Strategic Priority	5. Corporate Priority
Description	Corporate reorganization changes
Justification	Corporate reorganization changes

Budget Year	2026
Overall Priority	A - Recommended
Core Service	Yes
Council Report Ref.	

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - INF CAP PROJ - ADM - GENERAL - 52000 - Fees Gen	(700)	(700)	(700)	(700)	(700)
OP - INF CAP PROJ - CAP ADM - GENERAL - 52000 - Fees Gen	700	700	700	700	700
OP - INF CAP PROJ - CAP ADM - GENERAL - 59400 - Misc Rev	50	50	50	50	50
OP - INF CAP PROJ - ADM - GENERAL - 59400 - Misc Rev	(50)	(50)	(50)	(50)	(50)
Total Revenues	-	-	-	-	-
Expenses					
OP - DEV/INF PLAN - DSE ADM - GENERAL - 90300 - Redist-Mat	(10,530)	(10,890)	(11,250)	-	-
OP - DEV/INF PLAN - PLAN - ENG - 90300 - Redist-Mat	10,530	10,890	11,250	-	-
OP - INF CAP PROJ - ADM - GENERAL - 72580 - Telephone	(1,711)	(1,711)	(1,711)	(1,711)	(1,711)
OP - INF CAP PROJ - CAP ADM - GENERAL - 72580 - Telephone	1,711	1,711	1,711	1,711	1,711
OP - INF CAP PROJ - ADM - GENERAL - 72630 - Insurance	(3,437)	(3,437)	(3,437)	(3,437)	(3,437)
OP - INF CAP PROJ - CAP ADM - GENERAL - 72630 - Insurance	3,437	3,437	3,437	3,437	3,437
OP - INF CAP PROJ - ADM - GENERAL - 76220 - Conf Seminar	(5,284)	(5,284)	(5,284)	(5,284)	(5,284)
OP - INF CAP PROJ - CAP ADM - GENERAL - 76220 - Conf Seminar	5,284	5,284	5,284	5,284	5,284
OP - INF CAP PROJ - ADM - GENERAL - 76320 - Mileage	(5,080)	(5,080)	(5,080)	(5,080)	(5,080)
OP - INF CAP PROJ - CAP ADM - GENERAL - 76320 - Mileage	5,080	5,080	5,080	5,080	5,080
OP - INF CAP PROJ - ADM - GENERAL - 76420 - Membership Sub	(1,231)	(1,231)	(1,231)	(1,231)	(1,231)

OP - INF CAP PROJ - CAP ADM - GENERAL - 76420 - Membership Sub	1,231	1,231	1,231	1,231	1,231
OP - INF CAP PROJ - CAP ADM - GENERAL - 77000 - Office Supplies	5,249	5,249	5,249	5,249	5,249
OP - INF CAP PROJ - CAP ADM - GENERAL - 77420 - Materials	8,772	8,772	8,772	8,772	8,772
OP - INF CAP PROJ - CAP ADM - GENERAL - 77700 - Uniform Clothing	1,200	1,200	1,200	1,200	1,200
OP - INF CAP PROJ - CAP ADM - GENERAL - 90200 - Redist-Equip	4,865	4,865	4,865	4,865	4,865
OP - INF CAP PROJ - ADM - GENERAL - 77000 - Office Supplies	(5,249)	(5,249)	(5,249)	(5,249)	(5,249)
OP - INF CAP PROJ - ADM - GENERAL - 77420 - Materials	(8,772)	(8,772)	(8,772)	(8,772)	(8,772)
OP - INF CAP PROJ - ADM - GENERAL - 77700 - Uniform Clothing	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
OP - INF CAP PROJ - ADM - GENERAL - 90200 - Redist-Equip	(4,865)	(4,865)	(4,865)	(4,865)	(4,865)
OP - INF CAP PROJ - CAP ADM - GENERAL - 61100 - Nonbillable	70,000	70,000	70,000	70,000	70,000
OP - INF CAP PROJ - CAP ADM - GENERAL - 62000 - Casual Wages	4,685	4,685	4,685	4,685	4,685
OP - INF CAP PROJ - CAP ADM - GENERAL - 65000 - Benefits	1,172	1,172	1,172	1,172	1,172
OP - INF CAP PROJ - CAP ADM - GENERAL - 65100 - Benefits Retltd	6,120	6,120	6,120	6,120	6,120
OP - INF CAP PROJ - ADM - GENERAL - 61100 - Nonbillable	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
OP - INF CAP PROJ - ADM - GENERAL - 62000 - Casual Wages	(4,685)	(4,685)	(4,685)	(4,685)	(4,685)
OP - INF CAP PROJ - ADM - GENERAL - 65000 - Benefits	(1,172)	(1,172)	(1,172)	(1,172)	(1,172)
OP - INF CAP PROJ - ADM - GENERAL - 65100 - Benefits Retltd	(6,120)	(6,120)	(6,120)	(6,120)	(6,120)
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



CORP4.04 - Staff Conversion (Mgr. to Traffic Tech.)

Consolidated Work Unit	50-54-410 - INF CAP PROJ - CAP ADM	Budget Year	2026
Change Request Type	CORP TRANSFER/ADJ (FINANCE ONLY)	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Make Traffic Technician role permanent full-time and delete one Downtown Streetscape Project Manager role.		

Justification

In an effort to find savings and manage changing workload with a new and different skillset of staff, it was determined that the role of managing the initial design stages of the Downtown Streetscape Project will be carried by the Transportation Engineer. This is only possible if the Traffic Tech and an Automated Speed Enforcement Admin are taking workload from the Transportation Engineer.

The DSE Department experienced the retirement of a 40-year road design engineer. It is planned to add this workload to the current Transportation Engineer, eliminating the need to hire the replacement for the retired staff. As the primary road design project engineer, it is logical for this role to begin being the lead on the Design of the Downtown Streetscape.

Given that the Transportation Engineer is already in charge of the Transportation Master Plan, the 10-year Capital program planning of roads projects, and the review and analysis of all Development Application traffic studies and all interaction with the MTO, etc., it is necessary to shift workload to accommodate the Downtown Streetscape project.

To make space for this workload, more of the load for traffic analysis and Council driven traffic reports needs to be carried by the Traffic Tech. Also, it takes workload off of the Transportation Engineer; the administrative workload of the ASE program needs to be carried out by this proposed ASE administrative position.

Comments

The ASE Program workload is overwhelming. It is currently taking the majority the time of the Transportation Engineer, the Traffic Tech, and a 1/3 of the time of the DSE Office Administrator. But the program is projected to generate \$3,000,000 in 2026. This is only possible because these three individuals are not keeping up with their regular workload. This is unsustainable.

An ASE Admin role and a Traffic Tech role are required.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - DEV/INF PLAN - PLAN - ENG - 61000 - Sal Wages	81,027	81,027	81,027	81,027	81,027
OP - DEV/INF PLAN - PLAN - ENG - 65000 - Benefits	22,360	22,360	22,360	22,360	22,360
OP - DEV/INF PLAN - PLAN - ENG - 90000 - Redist-Labour	(103,387)	(103,387)	(103,387)	(103,387)	(103,387)
OP - INF CAP PROJ - CAP ADM - GENERAL - 61000 - Sal Wages	(112,022)	(112,022)	(112,022)	-	-
OP - INF CAP PROJ - CAP ADM - GENERAL - 65000 - Benefits	(26,538)	(26,538)	(26,538)	-	-
OP - INF CAP PROJ - CAP ADM - GENERAL - 90000 - Redist-Labour	138,560	138,560	138,560	-	-
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-



Operating Budget Summary

Department: Development Services & Engineering

Division: Infrastructure Capital Projects

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Revenues / Funding Source	577,100	750	(576,350)	(99.87%)	-	(576,350)	-	-	-	-	-	(576,350)	
Licenses and Permits	10,100	-	(10,100)	(100.00%)		(10,100)						(10,100)	1
Other Revenues	50	50	-	-								-	
Reserve Funding	-	-	-	-								-	
User Fees and Serv Chgs	566,950	700	(566,250)	(99.88%)		(566,250)						(566,250)	2
Expenses / Expenditure	704,937	(109,903)	(814,841)	(115.59%)	-	(814,841)	-	-	-	-	-	(814,841)	
Administration	29,038	11,595	(17,443)	(60.07%)		(17,443)						(17,443)	3
Contracted Services	25,000	-	(25,000)	(100.00%)		(25,000)						(25,000)	4
Labour Costs	2,125,207	855,091	(1,270,116)	(59.76%)		(1,270,116)						(1,270,116)	5
Material and Supplies	43,226	15,221	(28,005)	(64.79%)		(28,005)						(28,005)	6
Redistribution	(1,533,946)	(996,344)	537,602	(35.05%)		537,602						537,602	7
Reserve Contributions	-	-	-	-								-	
Transaction Charges	-	-	-	-								-	
Utilities, Tax and Insurance	16,412	4,533	(11,879)	(72.38%)		(11,879)						(11,879)	8
Net Operating Budget	127,837	(110,653)	(238,491)	(186.56%)	-	(238,491)	-	-	-	-	-	(238,491)	

Revenue

	Requests	Reallocation	Total
1 CORP4.01 ENG Re-Org Adjustments		(10,100)	(10,100)
2 CORP4.01 ENG Re-Org Adjustments		(66,250)	(66,250)
Speed Camera revenue transitioned to Engineering	(500,000)		(500,000)
	(500,000)	(76,350)	(576,350)

Expenses

3 CORP4.01 ENG Re-Org Adjustments		(17,443)	(17,443)
4 CORP4.01 ENG Re-Org Adjustments		(25,000)	(25,000)
5 Reorg and distribution of staff to areas of use		(843,576)	(843,576)
HR4.03 Transfer Wage - Asset Mgmt & Maint Division		(230,590)	(230,590)
Removal of one time part time ENG Contract	(38,155)		(38,155)
Removal of one time traffic tech contract position	(44,887)		(44,887)
CORP4.04 Staff Conversion		(138,560)	(138,560)
Salary progressions, COLA and transitions	25,652		25,652
6 CORP4.01 ENG Re-Org Adjustments		(28,005)	(28,005)
7 ICP1.01 - Reduction to redistribution based on re-org		276,512	276,512
CORP4.04 Staff Conversion		138,560	138,560
Removal of one time part time ENG Contract		38,155	38,155
Removal of one time traffic tech contract position	44,887		44,887
CORP1.19 - Interdepartmental Allocation Adjustment	38,601		38,601
CORP1.17 - Fleet Redistribution		887	887
8 CORP4.02 - 2026 Insurance Transfer		(615)	(615)
CORP4.01 ENG Re-Org Adjustments		(11,264)	(11,264)
	26,098	(840,938)	(814,841)

Total	526,098	(764,588)	(238,491)
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Change Request Overview - Infrastructure Capital Projects

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	316,000
ICP1.01 - Capital Allocation Adjustment (Staff/Reorg)	276,512
CORP1.17 - Fleet Redistribution	887
CORP1.19 - Interdepartmental Allocations Adjustment	38,601
CORP TRANSFER/ADJ (FINANCE ONLY)	(236,567)
CORP4.01 - ENG Re-Org Adjustments	(5,362)
CORP4.02 - 2026 Insurance Transfer	(615)
CORP4.03 - DSE Work Unit Reassign	-
CORP4.04 - Staff Conversion (Mgr. to Traffic Tech.)	-
HR4.03 - Transfer Wages - Asset Mgmt & Maint Division	(230,590)
Net Levy Impact	79,433

Operating Change Request Detail



ICP1.01 - Capital Allocation Adjustment (Staff/Reorg)

Consolidated Work Unit 50-54-410 - INF CAP PROJ - CAP ADM
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Adjusting staff recoverable time from capital projects based on the ENG reorg.
Justification Adjusting staff recoverable time from capital projects based on the ENG reorg.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - INF CAP PROJ - CAP ADM - GENERAL - 90000 - Redist-Labour	276,512	276,512	276,512	276,512	276,512
OP - DEV/INF PLAN - PLAN - ENG - 90000 - Redist-Labour	(223,757)	(223,757)	(223,757)	(223,757)	(223,757)
OP - ASSET CARE - GENERAL - 90000 - Redist-Labour	(52,755)	(52,755)	(52,755)	(52,755)	(52,755)
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-



Operating Budget Summary
Department: Legislative Services
Division: Building Standards

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Revenues / Funding Source	1,039,697	1,059,447	19,750	1.90%	-	16,250	-	-	-	3,500	-	19,750	
Licenses and Permits	999,197	999,197	-	-						-		-	
Other Revenues	-	-	-	-						-		-	
User Fees and Serv Chgs	40,500	60,250	19,750	48.77%		16,250				3,500		19,750	1
Expenses / Expenditure	823,550	910,897	87,347	10.61%	-	86,268	-	-	-	1,079	-	87,347	
Administration	20,472	20,472	-	-						-		-	
Contracted Services	-	-	-	-						-		-	
Labour Costs	707,156	782,927	75,771	10.71%		75,771				-		75,771	2
Material and Supplies	12,590	12,590	-	-						-		-	
Redistribution	74,141	84,908	10,767	14.52%		10,497				270		10,767	3
Reserve Contributions	-	-	-	-						-		-	
Transaction Charges	-	2,500	2,500	-						2,500		2,500	
Utilities, Tax and Insurance	9,191	7,500	(1,691)	(18.40%)						(1,691)		(1,691)	
Net Operating Budget	(216,147)	(148,550)	67,597	31.27%	-	70,018	-	-	-	(2,421)	-	67,597	

<u>Revenue</u>	<u>Requests</u>	<u>Reallocation</u>	<u>Total</u>
1 CORP4.01 ENG Re-Org Adjustments		16,250	16,250
Other budget adjustments	3,500		3,500
	3,500	16,250	19,750
<u>Expenses</u>			
2 Salary progressions, COLA and transitions	55,993		55,993
HR2.02 Casual Wage Schedule Increase	277		277
Reorg and distribution of staff to areas of use		19,501	19,501
3 CORP1.19 - Interdepartmental Allocation Adjustment		10,497	10,497
Other budget adjustments	1,079		1,079
	57,349	29,998	87,347
Total	53,849	13,748	67,597



Change Request Overview - Building

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	10,497
CORP1.19 - Interdepartmental Allocations Adjustment	10,497
B. STAFFING	277
HR2.02 - Casual Wage Schedule Increase	277
CORP TRANSFER/ADJ (FINANCE ONLY)	(16,250)
CORP4.01 - ENG Re-Org Adjustments	(16,250)
Net Levy Impact	(5,476)



Operating Budget Summary
Department: Legislative Services
Division: By-Law

Object Category	Budget				Change Requests								Notes
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change	
Revenues / Funding Source	676,893	656,888	(20,005)	(2.96%)	-	-	(40,000)	-	-	19,995	-	(20,005)	
Grants and Donations	-	-	-	-	-	-	-	-	-	-	-	-	
Licenses and Permits	183,543	143,543	(40,000)	(21.79%)	-	-	(40,000)	-	-	-	-	(40,000)	1
Other Revenues	-	9,995	9,995	-	-	-	-	-	-	9,995	-	9,995	2
Reserve Funding	-	-	-	-	-	-	-	-	-	-	-	-	
User Fees and Serv Chgs	493,350	503,350	10,000	2.03%	-	-	-	-	-	10,000	-	10,000	3
Expenses / Expenditure	1,080,956	1,051,162	(29,794)	(2.76%)	-	(62,961)	22,500	-	-	10,667	-	(29,794)	
Administration	21,707	23,019	1,312	6.05%	-	-	-	-	-	1,312	-	1,312	
Contracted Services	91,900	124,395	32,495	35.36%	-	-	22,500	-	-	9,995	-	32,495	4
Labour Costs	946,455	915,334	(31,121)	(3.29%)	-	(31,121)	-	-	-	-	-	(31,121)	5
Material and Supplies	20,450	20,650	200	0.98%	-	-	-	-	-	200	-	200	
Redistribution	(14,756)	(46,736)	(31,980)	216.72%	-	(31,840)	-	-	-	(140)	-	(31,980)	6
Transaction Charges	8,500	8,500	-	-	-	-	-	-	-	-	-	-	
Utilities, Tax and Insurance	6,700	6,000	(700)	(10.45%)	-	-	-	-	-	(700)	-	(700)	
Net Operating Budget	404,063	394,274	(9,789)	-2.48%	-	(62,961)	62,500	-	-	(9,328)	-	(9,789)	

Revenue

	Requests	Reallocation	Total
1 BYLW1.02 Reduce Short Term Rental Licensing Revenue	(40,000)	-	(40,000)
2 Contractor remedial work revenue recovery	9,995	-	9,995
3 Increase overnight parking fine by \$20	9,000	-	9,000
Other budget adjustments	1,000	-	1,000
	(20,005)	-	(20,005)

Expenses

4 BYLW1.01 - Encampment Removal moved from EIS Capital Project	22,500	-	22,500
Contractor for remedial work	9,995	-	9,995
5 Salary progressions, COLA and transitions	64,311	-	64,311
HR2.02 Casual Wage Schedule Increase	1,175	-	1,175
Reorg and distribution of staff to areas of use	-	(96,607)	(96,607)
6 CORP1.19 - Interdepartmental Allocation Adjustment	-	(34,935)	(34,935)
CORP1.17 - Fleet Redistribution	-	3,095	3,095
Other budget adjustments	672	-	672
	98,653	(128,447)	(29,794)

Total	118,658	(128,447)	(9,789)
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Change Request Overview - By-Law

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	30,160
BYLW1.01 - Encampments - waste removal	22,000
BYLW1.02 - Reduce Short-term Rental Licensing Revenue	40,000
CORP1.17 - Fleet Redistribution	3,095
CORP1.19 - Interdepartmental Allocations Adjustment	(34,935)
B. STAFFING	1,175
HR2.02 - Casual Wage Schedule Increase	1,175
Net Levy Impact	31,335

Operating Change Request Detail



BYLW1.01 - Encampments - waste removal

Consolidated Work Unit 50-56-455 - LEG SRV - BYLAW
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Description Removal of waste associated with abandoned encampments on City-owned property.

Justification Waste associated with abandoned encampments is removed by a private contractor. These costs are currently funded by a capital project that will be closed out in 2025.

Comments This work is contracted out in part because staff in the City's Operations' Division expressed safety concerns due to exposure to used needles and human waste.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - LEG SRV - BYLAW - GENERAL - 71400 - Other Srv	22,000	22,000	22,000	22,000	22,000
Total Expenses	22,000	22,000	22,000	22,000	22,000
Net Total	22,000	22,000	22,000	22,000	22,000

Operating Change Request Detail



BYLW1.02 - Reduce Short-term Rental Licensing Revenue

Consolidated Work Unit 50-56-455 - LEG SRV - BYLAW
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref. Report DSE-25-35 dated June 23, 2025.

Council Strategic Priority 1. Helping the Community with Things That Matter

Description The City's Short-term Rental Accommodation (STRA) Licensing By-law came into effect on January 1, 2024. The license fees generated have been less than what was originally anticipated.

Justification When the by-law was first implemented, staff anticipated that 85 licenses would be issued annually, however, approximately 35 licenses are issued annually. The reduction in revenue also takes into account Council's decision in 2025 to implement a 2026 STRA license fee of \$680 per bedroom, with a maximum fee of \$2,040 (as opposed to having one set fee regardless of the number of bedrooms).

Comments Within the first two months of implementing the by-law, 45 STRA operators removed their listing from known online platforms, and 13 switched to advertising a long term (28 days or greater). 3 of these 58 operators eventually obtained a 2024 license.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - LEG SRV - BYLAW - GENERAL - 57030 - Licenses	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Total Revenues	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Net Total	40,000	40,000	40,000	40,000	40,000



Operating Budget Summary
Department: Legislative Services
Division: Transit

Object Category	Budget				Change Requests								Notes
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change	
Revenues / Funding Source	1,646,910	1,817,223	170,313	10.34%	-	-	45,404	-	119,505	5,404	-	170,313	
Grants and Donations	-	-	-	-						-		-	
Reserve Funding	543,980	1,016,510	472,530	86.87%					472,530	-		472,530	1
User Fees and Serv Chgs	1,102,930	800,713	(302,217)	(27.40%)			45,404		(353,025)	5,404		(302,217)	2
Expenses / Expenditure	3,907,880	4,169,054	261,174	6.68%	-	56,119	55,280	41,400	72,505	35,870	-	261,174	
Administration	27,735	32,550	4,815	17.36%					1,000	3,815		4,815	3
Contracted Services	3,544,880	3,666,415	121,535	3.43%			55,280	41,400		24,855		121,535	4
Labour Costs	107,779	137,063	29,284	27.17%		29,284				-		29,284	5
Material and Supplies	8,500	12,700	4,200	49.41%					1,200	3,000		4,200	6
Redistribution	206,486	233,321	26,835	13.00%		26,835				-		26,835	7
Reserve Contributions	-	70,305	70,305	-					70,305	-		70,305	8
Transaction Charges	11,000	11,000	-	-						-		-	
Utilities, Tax and Insurance	1,500	5,700	4,200	280.00%						4,200		4,200	
Net Operating Budget	2,260,970	2,351,831	90,861	4.02%	-	56,119	9,876	41,400	(47,000)	30,466	-	90,861	

Revenues

	Requests	Reallocation	Total
1 TRA1.10 - Providing Affordable Transit	472,530		472,530
2 TRA1.02 - Ontario Northland Revenue	30,000		30,000
TRA1.10 - Providing Affordable Transit	(353,025)		(353,025)
TRA1.03 - LUSU 2025-2026 U Pass Agreement	15,404		15,404
Other budget adjustments	5,404		5,404
	170,313	-	170,313

Expenses

3 TRA1.10 - Providing Affordable Transit	1,000		1,000
4 TRA1.06 - Annual Contract Increase - Conventional	22,280		22,280
TRA1.01 - Annual Contract Increase - OWLS	33,000		33,000
TRA1.05 - Owls On Demand Annual Licensing	41,400		41,400
Snow removal increase	4,970		4,970
Transit shelter repairs and cleaning	4,650		4,650
Increase to actuals including licensing fees	4,040		4,040
5 Reorg and distribution of staff to areas of use		25,069	25,069
Salary progressions, COLA and transitions	4,215		4,215
6 TRA1.10 - Providing Affordable Transit	1,200		1,200
7 CORP1.19 - Interdepartmental Allocation Adjustment		26,835	26,835
8 TRA1.10 - Providing Affordable Transit	70,305		70,305
Other budget adjustments	22,210		22,210
	209,270	51,904	261,174

Total	38,957	51,904	90,861
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Change Request Overview - Transit

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	31,111
TRA1.01 - Annual Contract Increase - OWLS	33,000
TRA1.02 - Ontario Northland Revenue	(30,000)
TRA1.03 - LUSU 2025-2026 U-Pass Agreement	(15,404)
TRA1.05 - OWLS On-Demand Annual Licensing	41,400
TRA1.06 - Annual Contract Increase - Conventional	22,280
TRA1.10 - Providing Affordable Transit	(47,000)
CORP1.19 - Interdepartmental Allocations Adjustment	26,835
Net Levy Impact	31,111

Operating Change Request Detail



TRA1.01 - Annual Contract Increase - OWLS

Consolidated Work Unit	50-56-430 - LEG SRV - TRANSIT	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	Yes	Core Service	No
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	2. Looking After Our Most Vulnerable		
Description	Max 2.98% allowable annual contract increase for OWLS specialized transit.		
Justification	As per the City's contract with TOK transit, the hourly billing rate can be increased at a maximum rate of 2.98%. The rate is adjusted annually as of July 1st.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - LEG SERV- TRANSIT SRV - OPERATIONS SPECIAL - 71000 - Contracts	33,000	-	-	-	-
Total Expenses	33,000	-	-	-	-
Net Total	33,000	-	-	-	-

Operating Change Request Detail



TRA1.02 - Ontario Northland Revenue

Consolidated Work Unit 50-56-430 - LEG SRV - TRANSIT
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref. DSE CIP dated February 23, 2024

Council Strategic Priority 1. Helping the Community with Things That Matter

Description Revenue received monthly from Ontario Northland as part of a mutual agreement for use of a downtown terminal bus layby.

Justification The City of Orillia receives \$2.63 per Ontario Northland ticket sold with a destination or origin of Orillia. This is paid in monthly installments.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - LEG SERV - TRANSIT SRV - OPERATIONS GENERAL - 51300 - Saleserv	30,000	30,000	30,000	30,000	30,000
Total Revenues	30,000	30,000	30,000	30,000	30,000
Net Total	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)

Operating Change Request Detail



TRA1.03 - LUSU 2025-2026 U-Pass Agreement

Consolidated Work Unit	50-56-430 - LEG SRV - TRANSIT	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	Yes	Core Service	No
Budget Theme	Maintain Service	Council Report Ref.	DSE-25-29
Council Strategic Priority	1. Helping the Community with Things That Matter		
Description	5% increase to Lakehead University Student Union (LUSU) U-Pass fees.		
Justification	U-Pass fees increase 5% as per the LUSU agreement. Calculations are based on the assumption that student numbers will remain the same as previous school term.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - LEG SERV - TRANSIT SRV - OPERATIONS GENERAL - 53340 - Fees Reg Pass	60,404	-	-	-	-
OP - LEG SERV - TRANSIT SRV - OPERATIONS GENERAL - 53340 - Fees Reg Pass	(45,000)	-	-	-	-
Total Revenues	15,404	-	-	-	-
Net Total	(15,404)	-	-	-	-

Operating Change Request Detail



TRA1.05 - OWLS On-Demand Annual Licensing

Consolidated Work Unit 50-56-430 - LEG SRV - TRANSIT
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Manage Growth
Council Strategic Priority 2. Looking After Our Most Vulnerable

Budget Year 2026
Overall Priority B - Council Consideration
Core Service Yes
Council Report Ref. DSE-25-36

Description On-Demand Transit Software annual licensing for the OWLS vehicle. This would cover the cost of the software which is designed to create efficiencies for the service. This is being recommended in Report No DSE-25-36 as an 18-month pilot program.

Justification Pending Council approval of Option 1 of DSE-25-36 and the Mayor's approval of the operating budget. Staff recorded an increase of over 60% from 2023 to 2024 of unaccommodated rides on the OWLS vehicle. It is believed that utilizing on-demand transit software will assist with booking rides to increase the number of rides per hour to over 2.

Comments Quote from one vendor = \$36,000. 15% contingency = \$5400

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - LEG SERV - TRANSIT SRV - OPERATIONS GENERAL - 71380 - Mtce Serv Vehcl	41,400	41,400	41,400	41,400	41,400
Total Expenses	41,400	41,400	41,400	41,400	41,400
Net Total	41,400	41,400	41,400	41,400	41,400

Operating Change Request Detail



TRA1.06 - Annual Contract Increase - Conventional

Consolidated Work Unit	50-56-430 - LEG SRV - TRANSIT	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	Yes	Core Service	No
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	1. Helping the Community with Things That Matter		
Description	Max 2.98% allowable annual contract increase for conventional transit.		
Justification	As per the City's contract with TOK transit, the hourly billing rate can be increased at a maximum rate of 2.98%. The rate is adjusted annually as of July 1st.		
Comments	Estimate was done based on contract actuals		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - LEG SERV - TRANSIT SRV - OPERATIONS GENERAL - 71000 - Contracts	22,280	-	-	-	-
Total Expenses	22,280	-	-	-	-
Net Total	22,280	-	-	-	-

Operating Change Request Detail



TRA1.10 - Providing Affordable Transit

Consolidated Work Unit	50-56-430 - LEG SRV - TRANSIT	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	Yes	Core Service	No
Budget Theme	New Initiative/Enhanced Service	Council Report Ref.	MC-25-24 Providing Affordable Transit
Council Strategic Priority	2. Looking After Our Most Vulnerable		
Description	15-month pilot project to reduce transit fees for all riders.		
Justification	Affordable transit for all riders marks a significant step in advancing Council's commitment to affordability by providing meaningful support to vulnerable residents and putting the needs of the community first.		
	The decision to reduce transit fees was ratified at the September 8, 2025 Council meeting. Transit fares as of January 1, 2026 for 15 months will be as follows: \$2 single ride \$10 7-day pass \$30 30-day pass \$10 per day group pass		
	Staff had initially projected a 2.5% increase to 2026 transit fees, which would have generated approximately \$47,000 in additional revenue to help offset the impact on the tax levy. The revised fare structure and associated costs will result in additional revenue loss of \$355,225 in 2026 and \$88,256 in 2027.		
	To mitigate these impacts \$472,530 will be funded through an allocation from the Transitional Mitigation Payment, supplemented by \$17,951 from the Modernization Reserve Fund.		
	Staff will report back evaluating outcomes of the pilot program as part of the 2027 budget deliberations.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - LEG SERV - TRANSIT SRV - OPERATIONS GENERAL - 52000 - Fees Gen	(49,360)	(12,340)	-	-	-
OP - LEG SERV - TRANSIT SRV - OPERATIONS GENERAL - 53340 - Fees Reg Pass	(234,980)	(58,745)	-	-	-
OP - LEG SERV - TRANSIT SRV - OPERATIONS GENERAL - 53360 - Fees Ticket	(68,685)	(17,171)	-	-	-
OP - LEG SERV - TRANSIT SRV - GENERAL - 58816 - Trf Fr Crfwd Rsvf	472,530	70,305	-	-	-
OP - LEG SERV - TRANSIT SRV - OPERATIONS GENERAL - 58868 - Trf Fr Modrn Rsvf	-	17,951	-	-	-
Total Revenues	119,505	-	-	-	-
Expenses					
OP - LEG SERV - TRANSIT SRV - OPERATIONS GENERAL - 76100 - Adv Promotion	1,000	-	-	-	-
OP - LEG SERV - TRANSIT SRV - OPERATIONS GENERAL - 71380 - Mtce Serv Vehcl	1,200	-	-	-	-
OP - LEG SERV - TRANSIT SRV - OPERATIONS GENERAL - 91016 - Cont To Crfwd Rsvf	70,305	-	-	-	-
Total Expenses	72,505	-	-	-	-
Net Total	(47,000)	-	-	-	-



Operating Budget Summary
Department: Environmental and Infrastructure Services
Division: Parks & Recreation

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Revenues / Funding Source	6,481,646	6,794,396	312,750	4.83%	-	(200,000)	522,750	-	-	(10,000)	-	312,750	
Grants and Donations	377,300	118,300	(259,000)	(68.65%)	-	(250,000)	-	-	-	(9,000)	-	(259,000)	1
Other Revenues	7,128	7,128	-	-	-	-	-	-	-	-	-	-	
Reserve Funding	1,530,330	1,580,330	50,000	3.27%	-	-	50,000	-	-	-	-	50,000	2
User Fees and Serv Chgs	4,566,888	5,088,638	521,750	11.42%	-	50,000	472,750	-	-	(1,000)	-	521,750	3
Expenses / Expenditure	14,139,518	14,361,378	221,860	1.57%	-	(717)	195,430	-	-	21,146	6,000	221,860	
Administration	158,718	167,718	9,000	5.67%	-	-	-	-	-	9,000	-	9,000	
Contracted Services	1,864,446	1,832,164	(32,282)	(1.73%)	-	(153,947)	116,850	-	-	(1,185)	6,000	(32,282)	4
Financing	1,530,330	1,530,330	-	-	-	-	-	-	-	-	-	-	
Grants Contributions	40,750	40,750	-	-	-	-	-	-	-	-	-	-	
Labour Costs	7,545,925	7,736,261	190,337	2.52%	-	143,268	47,069	-	-	-	-	190,337	5
Material and Supplies	583,533	593,042	9,510	1.63%	-	-	6,511	-	-	2,999	-	9,510	6
Redistribution	226,023	265,034	39,011	17.26%	-	39,011	-	-	-	-	-	39,011	7
Rentals and Leases	54,191	56,901	2,710	5.00%	-	-	-	-	-	2,710	-	2,710	
Reserve Contributions	-	-	-	-	-	-	-	-	-	-	-	-	
Transaction Charges	112,589	120,000	7,411	6.58%	-	-	-	-	-	7,411	-	7,411	
Utilities, Tax and Insurance	2,023,014	2,019,177	(3,837)	(0.19%)	-	(29,049)	25,000	-	-	212	-	(3,837)	8
Net Operating Budget	7,657,873	7,566,982	(90,890)	(1.19%)	-	199,283	(327,320)	-	-	31,146	6,000	(90,890)	

Summary by business unit activity

Department and Division	Budget				Change Requests							
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change
Recreation Administration	1,324,469	2,029,100	704,631	53.20%	-	696,597	-	-	-	8,035	-	704,631
Recreation Business Services	(1,621,523)	(1,749,553)	(128,030)	7.90%	-	(40,167)	(84,000)	-	-	(3,863)	-	(128,030)
Youth Services	432,375	463,000	30,625	7.08%	-	77,949	(50,000)	-	-	2,676	-	30,625
Fitness Centre	(485,790)	(661,501)	(175,710)	36.17%	-	11,997	(189,000)	-	-	1,292	-	(175,710)
Recreation Programs	92,678	10,958	(81,720)	(88.18%)	-	32,331	(129,250)	-	-	15,199	-	(81,720)
Aquatics	605,805	567,200	(38,604)	(6.37%)	-	36,176	(73,776)	-	-	(1,004)	-	(38,604)
Park Planning	188,136	6,179	(181,957)	(96.72%)	-	(181,957)	-	-	-	-	-	(181,957)
Parks	2,077,495	865,836	(1,211,658)	(58.32%)	-	(1,249,920)	32,262	-	-	-	6,000	(1,211,658)
Recreation Facilities	5,044,229	6,035,762	991,533	19.66%	-	816,277	166,444	-	-	8,812	-	991,533
Parks & Recreation	7,657,873	7,566,982	(90,890)	(1.19%)	-	199,283	(327,320)	-	-	31,146	6,000	(90,890)

	Requests	Reallocation	Total
Revenue			
1 Removal of 2025 item (Reference 2024 CR REC2.2)	(250,000)		(250,000)
Reduction due to decreased Cnd Summer Jobs funding	(9,000)		(9,000)
2 REC1.04 - Safer Communities Grant Revenue Residual	50,000		50,000
3 REC1.02 - Annual User Fee Increase	492,750		492,750
Removal of 2025 item (REC1.3 - BPRC Food Service Contract)	50,000		50,000
REC2.02 - Reduction in Camp Revenue and Expenses	(20,000)		(20,000)
Other budget adjustments	(1,000)		(1,000)
	312,750	-	312,750
Expenses			
4 Removal of 2025 item (Reference 2024 CR REC2.2)	(134,065)		(134,065)
REC1.01 - IT Licensing Transfer		(1,980)	(1,980)
Removal of one-time 2025 item (REC1.1 - Adult Hockey Fees)	(11,500)		(11,500)
REC1.03 - Adult Hockey Fees	19,500		19,500
FCC1.18 - Material and Contracts Inflation - Parks	3,886		3,886
Operating Impacts from Capital	6,000		6,000
FCC1.03 - Winter Control Contracted Services - Rec	75,940		75,940
FCC1.17 - Material and Contracts Inflation - Recreation	17,525		17,525
FCC1.04 - Winter Control Transfer re: Leacock		(6,402)	(6,402)
5 REC2.04 - Transfer of Coordinators to Rec Adm		-	-
HR4.03 - Transfer Wages - Asset Mgmt & Maint Division		11,694	11,694
Removal of 2025 item (Reference 2024 CR REC2.2)	(65,935)		(65,935)
HR2.02 - Casual Wage Schedule Increase	70,769		70,769
REC2.02 - Reduction in Camp Revenue and Expenses	(22,000)		(22,000)
BDT4.01 - Community Gardener Salary Transfer		6,000	6,000
HR4.02 - Trans Comm Gardens Coordinator		-	-
HR4.04 - Position Allocation Changes		-	-
REC2.03 - Aquatic Coordinators	(776)		(776)
FCC2.02 - Park and Facility Operator - Additional Staff	69,845		69,845
Salary progressions, COLA and transitions	120,740		120,740
6 REC4.01 - Transfer to Community Gardens		-	-
FCC1.17 - Material and Contracts Inflation - Recreation	3,135		3,135
FCC1.18 - Material and Contracts Inflation - Parks	3,376		3,376
7 CORP1.17 - Fleet Redistribution		39,011	39,011
8 CORP4.02 - 2026 Insurance Transfer		(29,049)	(29,049)
FCC1.11 - Moose Beach Splash Pad Water / Sewer	25,000		25,000
Other budget adjustments	21,146		21,146
	202,586	19,274	221,860
Total	(110,164)	19,274	(90,890)



Change Request Overview - Parks & Rec

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	(363,759)
REC1.01 - IT Licensing Transfer	(1,980)
REC1.02 - Annual User Fee Increase	(492,750)
REC1.03 - Adult Hockey Fee Chargeback	19,500
REC1.04 - Safer Communities Grant Revenue Residual	(50,000)
FCC1.03 - Winter Control Recr. Facilities Contract Adj	75,940
FCC1.04 - Winter Control Transfer re: Leacock	(6,402)
FCC1.06 - Parks Job Cost Account Transfer	-
FCC1.11 - Moose Beach Splash Pad Water/Sewer Sys Change	25,000
FCC1.12 - Recreation Job Cost Account Transfer	-
FCC1.17 - Material and Contracts Inflation - Recreation	20,660
FCC1.18 - Material and Contracts Inflation - Parks	7,262
CORP1.17 - Fleet Redistribution	39,011
B. STAFFING	67,992
REC2.02 - Camp Program Adjustments	(2,000)
REC2.03 - Aquatic Coordinators	(776)
REC2.04 - Coordinators Internal Division Transfer	-
FCC2.02 - Park and Facility Operator - Additional Staff	-
HR2.02 - Casual Wage Schedule Increase	70,768
CORP TRANSFER/ADJ (FINANCE ONLY)	139,925
REC4.01 - Community Gardens Divisional Transfer	15,000
BDT4.01 - Community Gardens Transfer	6,000
CORP4.02 - 2026 Insurance Transfer	(29,050)
HR4.02 - Gardens Coordinator Divisional Transfer	15,881
HR4.03 - Transfer Wages - Asset Mgmt & Maint Division	132,095
HR4.04 - Position Allocation Changes	-
Net Levy Impact	(155,842)

Operating Change Request Detail



REC1.01 - IT Licensing Transfer

Consolidated Work Unit	30-32-220 - REC - PROGRAMS	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	Yes	Core Service	No
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	transfer of licensing approved in the 2025 budget to the IT budget		
Justification	transfer of licensing approved in the 2025 budget to the IT budget		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - REC - AQUATIC - GENERAL - 71000 - Contracts	(660)	-	-	-	-
OP - REC - PROGRAMS - NSP (Neighborhood Sport Prog.) - 71000 - Contracts	(1,320)	-	-	-	-
OP - IT - ADM - GENERAL - 71240 - Prof / Consult	1,980	-	-	-	-
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



REC1.02 - Annual User Fee Increase

Consolidated Work Unit	30-32-002 - REC - ADM	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	EIS-25-22

Council Strategic Priority 6. Operational Priority

Description The current user fee scheduled outlined in Municipal Code 456, schedule A and B are set to expire on April 30, 2026. As such a new rate schedule as provided to Council via CIP in August 2026. Based on the new rate schedule, the proposed revenue increases reflect the new user rates. In addition, at the July 21 Council Committee, it was determined that all non-residents are to begin paying a 50% surcharge to access to recreation amenities within the City of Orillia. The proposed revenue increases reflect that required rate change.

Justification The current user fee scheduled outlined in Municipal Code 456, schedule A and B are set to expire on April 30, 2026. As such a new rate schedule as provided to Council via CIP in August 2026. Based on the new rate schedule, the proposed revenue increases reflect the new user rates. In addition, at the July 21 Council Committee, it was determined that all non-residents are to begin paying a 50% surcharge to access to recreation amenities within the City of Orillia. The proposed revenue increases reflect that required rate change.

The budget allocated for the 2026 budget reflects the May 2026 implementation date for the 50% non-resident surcharge. The remaining budget associated with the January to April 2027 will be allocated in the 2027 budget process.

Operating Budget Impact

	2026	2027	2028	2029	2030
	Budget	Budget	Budget	Budget	Budget
Revenues					
OP - REC - BUS SRV - FAC PERMIT - 56000 - Rentals	84,000	-	84,000	84,000	84,000
OP - REC - PROGRAMS - NSP (Neighborhood Sport Prog.) - 52340 - Registrations	81,250	18,750	100,000	100,000	100,000
OP - REC - PROGRAMS - DAY CAMPS - 52340 - Registrations	65,500	-	65,500	65,500	65,500
OP - REC - AQUATIC - LESSONS - 52340 - Registrations	56,250	18,750	75,000	75,000	75,000
OP - REC - AQUATIC - DROP-IN - 52000 - Fees Gen	16,750	3,250	20,000	20,000	20,000
OP - REC - FITNESS CTRE - GENERAL - 52720 - Memberships	189,000	62,500	251,500	251,500	251,500
Total Revenues	492,750	103,250	596,000	596,000	596,000
Net Total	(492,750)	(103,250)	(596,000)	(596,000)	(596,000)

Operating Change Request Detail



REC1.03 - Adult Hockey Fee Chargeback

Consolidated Work Unit	30-32-220 - REC - PROGRAMS	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	

Council Strategic Priority 3. Strengthening Community Participation/Engagement

Description This expense is a chargeback for ice usage for the City run adult hockey league. The City's Adult Hockey League ice rental fees increase annually in accordance with the Council approved facility rental fees. As a result, an annual budget increase is required to account for these fee increases. The revenue is accounted for already in our facility permitting revenue budget. The expense is associated with the cost of running the league, which generates revenue through NSP prog. as well as facility rental revenue. In order to account for the expense to run this league, the budget for the ice rentals needs to be increased. The base budget expense increase for ice rentals has not kept up with facility rental rate increases.

Justification This request is a housekeeping adjustment for the annual fee increase. Subsequent requests will be for single year increases. The rental fee increases are accounted for in the Facility Rental revenue budget as well as the Recreation Program registration revenue. However, they were not accounted for in 2024 within the program budget, only within the facility rental budget.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - REC - PROGRAMS - NSP (Neighborhood Sport Prog.) - 71000 - Contracts	19,500	27,500	27,500	27,500	27,500
Total Expenses	19,500	27,500	27,500	27,500	27,500
Net Total	19,500	27,500	27,500	27,500	27,500

Operating Change Request Detail



REC1.04 - Safer Communities Grant Revenue Residual

Consolidated Work Unit 30-32-205 - REC - YOUTH CTRE
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget Yes
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service No
Council Report Ref.

Description Public Safety Canada Building Safer Communities Fund. This is a government grant to help empower young people and provide programming for youth through the Youth Services department.

Justification The grant covers off salaries of individuals working specifically on the program in addition to programming for youth, conference costs, rent/utilities, professional consultant costs, travel, office equipment and supplies, etc.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - REC - YOUTH CTRE - GENERAL - 58816 - Trf Fr Crfwd Rsvf	50,000	-	-	-	-
Total Revenues	50,000	-	-	-	-
Net Total	(50,000)	-	-	-	-

Operating Change Request Detail



FCC1.03 - Winter Control Recr. Facilities Contract Adj

Consolidated Work Unit 60-60-510 - FCCO - REC
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Budget changes due to new winter control contractor. Prices based on RFP.
Justification Budget changes due to new winter control contractor. Prices based on RFP.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

Expenses
 OP - PROP/ENV SUST - REC - OTHER REC FAC - 71000 - Contracts
 Total Expenses
Net Total

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
	75,940	75,940	75,940	75,940	75,940
	75,940	75,940	75,940	75,940	75,940
	75,940	75,940	75,940	75,940	75,940

Operating Change Request Detail



FCC1.04 - Winter Control Transfer re: Leacock

Consolidated Work Unit	60-60-510 - FCCO - REC	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Transfer of pre-existing budget for winter control at Leacock to the division managing the winter control for this building.		
Justification	Due to the reorganization, the management of the winter control contract for Leacock falls under Kyle Cox. Staff are proposing the transfer of the allocated budget to Kyle's budget to streamline the management of this contract.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - PROP/ENV SUST - REC - OTHER REC FAC - 71040 - Contracts Snow	(6,402)	-	-	-	-
OP - BSDEV, TOUR & IT - TOURISM - LEACOCK MUSEUM - 71000 - Contracts	6,402	-	-	-	-
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



FCC1.06 - Parks Job Cost Account Transfer

Consolidated Work Unit	60-60-605 - FCCO - PARKS	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	Yes	Core Service	No
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Corporate initiative to eliminate job cost in favour of operational streamlining. This requires the collapsing of budget lines within parks; the overall impact is neutral as this is an administrative adjustment within account lines.		
Justification	Transfer of accounts to one account to account for removal of job costing.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - FAC CC OPS - PARKS - GREENHOUSES - 71000 - Contracts	(1,840)	(1,840)	(1,840)	(1,840)	(1,840)
OP - FAC CC OPS - PARKS - PARKS / PARKETTES - 71000 - Contracts	84,758	84,758	84,758	84,758	84,758
OP - FAC CC OPS - PARKS - KITCHENER PARK - 71000 - Contracts	(6,363)	(6,363)	(6,363)	(6,363)	(6,363)
OP - FAC CC OPS - PARKS - WOSC PARKS - 71000 - Contracts	(19,691)	(19,691)	(19,691)	(19,691)	(19,691)
OP - FAC CC OPS - PARKS - TUDHOPE PARK - 71000 - Contracts	(4,129)	(4,129)	(4,129)	(4,129)	(4,129)
OP - FAC CC OPS - PARKS - COUCHICHING PRK - 71000 - Contracts	(46,796)	(46,796)	(46,796)	(46,796)	(46,796)
OP - FAC CC OPS - PARKS - BIA MAINT - 71000 - Contracts	(5,939)	(5,939)	(5,939)	(5,939)	(5,939)
OP - FAC CC OPS - PARKS - OUTDOOR ICE RINKS - 77420 - Materials	(7,849)	(7,849)	(7,849)	(7,849)	(7,849)
OP - FAC CC OPS - PARKS - PARKS / PARKETTES - 77420 - Materials	90,999	90,999	90,999	90,999	90,999
OP - FAC CC OPS - PARKS - KITCHENER PARK - 77420 - Materials	(16,842)	(16,842)	(16,842)	(16,842)	(16,842)
OP - FAC CC OPS - PARKS - WOSC PARKS - 77420 - Materials	(8,608)	(8,608)	(8,608)	(8,608)	(8,608)
OP - FAC CC OPS - PARKS - TUDHOPE PARK - 77420 - Materials	(20,729)	(20,729)	(20,729)	(20,729)	(20,729)
OP - FAC CC OPS - PARKS - COUCHICHING PRK - 77420 - Materials	(33,909)	(33,909)	(33,909)	(33,909)	(33,909)
OP - FAC CC OPS - PARKS - BIA MAINT - 77420 - Materials	(3,061)	(3,061)	(3,061)	(3,061)	(3,061)
OP - FAC CC OPS - PARKS - KITCHENER PARK - 72560 - Hydro	(24,889)	(24,889)	(24,889)	(24,889)	(24,889)
OP - FAC CC OPS - PARKS - PARKS / PARKETTES - 72560 - Hydro	79,001	79,001	79,001	79,001	79,001
OP - FAC CC OPS - PARKS - WOSC PARKS - 72560 - Hydro	(24,889)	(24,889)	(24,889)	(24,889)	(24,889)
OP - FAC CC OPS - PARKS - TUDHOPE PARK - 72560 - Hydro	(17,936)	(17,936)	(17,936)	(17,936)	(17,936)
OP - FAC CC OPS - PARKS - COUCHICHING PRK - 72560 - Hydro	(7,155)	(7,155)	(7,155)	(7,155)	(7,155)
OP - FAC CC OPS - PARKS - GREENHOUSES - 72560 - Hydro	(4,132)	(4,132)	(4,132)	(4,132)	(4,132)
OP - FAC CC OPS - PARKS - PARKS / PARKETTES - 72540 - Water / Sewer	37,055	37,055	37,055	37,055	37,055
OP - FAC CC OPS - PARKS - GREENHOUSES - 72540 - Water / Sewer	(6,757)	(6,757)	(6,757)	(6,757)	(6,757)
OP - FAC CC OPS - PARKS - WOSC PARKS - 72540 - Water / Sewer	(30,298)	(30,298)	(30,298)	(30,298)	(30,298)
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



FCC1.11 - Moose Beach Splash Pad Water/Sewer Sys Change

Consolidated Work Unit	60-60-605 - FCCO - PARKS	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	Capital project 23067
Council Strategic Priority	6. Operational Priority		

Description Budget increase to account for the additional water/sewer charges for Moose Beach Splash Pad due to the change from a recirculating splash pad to a dunk and drain splash pad

Justification In 2023, capital project 23067 was approved to change the Moose Beach Splash Pad from a recirculating splash pad to a dump and drain splash pad. Due to this change, where the water is disposed of through the City's sewer system, additional budget is required to pay the water/sewer bill for this splash pad. Prior to the construction of this project, it was identified that the water would need to be disposed of through the City's sewer system, not directly into the storm drains due to the construction of the water, sewer and storm drain system in the area.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - FAC CC OPS - PARKS - PARKS / PARKETTES - 72540 - Water / Sewer	25,000	25,000	25,000	25,000	25,000
Total Expenses	25,000	25,000	25,000	25,000	25,000
Net Total	25,000	25,000	25,000	25,000	25,000

Operating Change Request Detail



FCC1.12 - Recreation Job Cost Account Transfer

Consolidated Work Unit	60-60-510 - FCCO - REC	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Corporate initiative to eliminate job cost in favour of operational streamlining. This requires the collapsing of budget lines within recreation facilities; the overall impact is neutral as this is an administrative adjustment within account lines.		
Justification	Administrative adjustment with no impact to the budget.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - PROP/ENV SUST - REC - ORILLIA REC CTRE - 71000 - Contracts	(479,462)	-	-	-	-
OP - PROP/ENV SUST - REC - BOA - 71000 - Contracts	(49,383)	-	-	-	-
OP - PROP/ENV SUST - REC - OTHER REC FAC - 71000 - Contracts	807,157	-	-	-	-
OP - PROP/ENV SUST - REC - BPRC - 71000 - Contracts	(70,940)	-	-	-	-
OP - PROP/ENV SUST - REC - WATERFRONT CTRE - 71000 - Contracts	(35,978)	-	-	-	-
OP - PROP/ENV SUST - REC - ROT PLACE - 71000 - Contracts	(166,740)	-	-	-	-
OP - PROP/ENV SUST - REC - DR SEYM CONS - 71000 - Contracts	(4,654)	-	-	-	-
OP - PROP/ENV SUST - REC - DR SEYM CONS - 77420 - Materials	(2,000)	-	-	-	-
OP - PROP/ENV SUST - REC - BOA - 77420 - Materials	(8,842)	-	-	-	-
OP - PROP/ENV SUST - REC - ORILLIA REC CTRE - 77420 - Materials	(66,485)	-	-	-	-
OP - PROP/ENV SUST - REC - ROT PLACE - 77420 - Materials	(48,428)	-	-	-	-
OP - PROP/ENV SUST - REC - WATERFRONT CTRE - 77420 - Materials	(2,211)	-	-	-	-
OP - PROP/ENV SUST - REC - BPRC - 77420 - Materials	(20,754)	-	-	-	-
OP - PROP/ENV SUST - REC - OTHER REC FAC - 77420 - Materials	148,720	-	-	-	127
OP - PROP/ENV SUST - REC - DR SEYM CONS - 72580 - Telephone	(2,800)	-	-	-	-

OP - PROP/ENV SUST - REC - BPRC - 72580 - Telephone	(10,388)	-	-	-	-
OP - PROP/ENV SUST - REC - ROT PLACE - 72580 - Telephone	23,436	-	-	-	-
OP - PROP/ENV SUST - REC - WATERFRONT CTRE - 72580 - Telephone	(6,400)	-	-	-	-
OP - PROP/ENV SUST - REC - BOA - 72580 - Telephone	(3,848)	-	-	-	-
OP - PROP/ENV SUST - REC - WATERFRONT CTRE - 72560 - Hydro	(26,645)	-	-	-	-
OP - PROP/ENV SUST - REC - DR SEYM CONS - 72560 - Hydro	(15,309)	-	-	-	-
OP - PROP/ENV SUST - REC - BOA - 72560 - Hydro	(68,860)	-	-	-	-
OP - PROP/ENV SUST - REC - BPRC - 72560 - Hydro	(74,190)	-	-	-	-
OP - PROP/ENV SUST - REC - OTHER REC FAC - 72560 - Hydro	983,065	-	-	-	-
OP - PROP/ENV SUST - REC - ROT PLACE - 72560 - Hydro	(429,185)	-	-	-	-
OP - PROP/ENV SUST - REC - ORILLIA REC CTRE - 72560 - Hydro	(368,876)	-	-	-	-
OP - PROP/ENV SUST - REC - WATERFRONT CTRE - 72540 - Water / Sewer	(7,611)	-	-	-	-
OP - PROP/ENV SUST - REC - ROT PLACE - 72540 - Water / Sewer	(66,532)	-	-	-	-
OP - PROP/ENV SUST - REC - DR SEYM CONS - 72540 - Water / Sewer	(3,954)	-	-	-	-
OP - PROP/ENV SUST - REC - BPRC - 72540 - Water / Sewer	(14,483)	-	-	-	-
OP - PROP/ENV SUST - REC - OTHER REC FAC - 72540 - Water / Sewer	212,708	-	-	-	-
OP - PROP/ENV SUST - REC - BOA - 72540 - Water / Sewer	(15,986)	-	-	-	-
OP - PROP/ENV SUST - REC - ORILLIA REC CTRE - 72540 - Water / Sewer	(104,143)	-	-	-	-
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



FCC1.17 - Material and Contracts Inflation - Recreation

Consolidated Work Unit	60-60-510 - FCCO - REC
Change Request Type	A. OPERATING CHANGES OVER \$10,000
One-Time Budget	No
Budget Theme	Maintain Service
Council Strategic Priority	6. Operational Priority
Description	2.5% inflation for Materials and Contracts.
Justification	Annual inflation.

Budget Year	2026
Overall Priority	A - Recommended
Core Service	Yes
Council Report Ref.	

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - PROP/ENV SUST - REC - OTHER REC FAC - 71000 - Contracts	17,525	17,525	17,525	17,525	17,525
OP - PROP/ENV SUST - REC - OTHER REC FAC - 77420 - Materials	3,135	3,135	3,135	3,135	3,135
Total Expenses	20,660	20,660	20,660	20,660	20,660
Net Total	20,660	20,660	20,660	20,660	20,660

Operating Change Request Detail



FCC1.18 - Material and Contracts Inflation - Parks

Consolidated Work Unit 60-60-605 - FCCO - PARKS
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description 2.5% inflation for Materials and Contracts.
Justification Annual inflation.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - FAC CC OPS - PARKS - PARKS / PARKETTES - 71000 - Contracts	3,886	3,886	3,886	3,886	3,886
OP - FAC CC OPS - PARKS - PARKS / PARKETTES - 77420 - Materials	3,376	3,376	3,376	3,376	3,376
Total Expenses	7,262	7,262	7,262	7,262	7,262
Net Total	7,262	7,262	7,262	7,262	7,262

Operating Change Request Detail



REC2.02 - Camp Program Adjustments

Consolidated Work Unit 30-32-220 - REC - PROGRAMS

Change Request Type B. STAFFING

One-Time Budget No

Budget Theme Maintain Service

Council Strategic Priority 6. Operational Priority

Description Reduction in camp operating expenses and revenues to reflect actuals.

Justification This request is to bring base budget to match actuals. In recent years, camp registration (revenue) has reduced and, as a result, camp expenses have reduced accordingly. Staff are requesting to reduce the expenses and revenues to match actuals.

Budget Year 2026

Overall Priority A - Recommended

Core Service Yes

Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - REC - PROGRAMS - DAY CAMPS - 52340 - Registrations	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Total Revenues	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Expenses					
OP - REC - PROGRAMS - DAY CAMPS - 61000 - Sal Wages	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
OP - REC - PROGRAMS - DAY CAMPS - 65000 - Benefits	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Total Expenses	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)
Net Total	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)

Operating Change Request Detail



REC2.03 - Aquatic Coordinators

Consolidated Work Unit	30-32-225 - REC - AQUATIC	Budget Year	2026
Change Request Type	B. STAFFING	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Request that the current casual Aquatic Coordinator – Swim and Aquatic Coordinator – Lifesaving positions be transitioned to full-time roles. This transition is essential for the effective management of the year-round aquatic operations at the Orillia Recreation Centre (ORC) and the seasonal waterfront operations.		
Justification	<p>Improved Operational Oversight: Full-time roles allow for year-round leadership in key areas such as program planning, staff scheduling, training, and certification delivery.</p> <p>Enhanced Safety and Compliance: Dedicated coordinators strengthen risk management and ensure ongoing compliance with lifeguarding, instructional, and public safety standards.</p> <p>Staff Development and Retention: Increased supervisory support improves onboarding, mentorship, and staff morale, key factors in recruitment and retention.</p> <p>Capacity to Grow Programs and Services: A full-time team enables us to respond to growing community demand, pilot new programs, and support special initiatives.</p> <p>Financial Impact: Salary savings: –\$8,930 Benefits increase: \$8,154 Net impact: –\$775</p>		

Operating Budget Impact

	2026	2027	2028	2029	2030
	Budget	Budget	Budget	Budget	Budget
Expenses					
OP - REC - AQUATIC - GENERAL - 61000 - Sal Wages	(8,930)	(8,930)	(8,930)	(8,930)	(8,930)
OP - REC - AQUATIC - GENERAL - 65000 - Benefits	8,154	8,154	8,154	8,154	8,154
Total Expenses	(776)	(776)	(776)	(776)	(776)
Net Total	(776)	(776)	(776)	(776)	(776)

Operating Change Request Detail



REC2.04 - Coordinators Internal Division Transfer

Consolidated Work Unit 30-32-002 - REC - ADM

Change Request Type B. STAFFING

One-Time Budget No

Budget Theme Maintain Service

Council Strategic Priority 6. Operational Priority

Description

This is to move the Fitness and Program Coordinators into the Rec Adm Division.

Justification

Both positions were approved as part of last years' budget process (Change requests REC2.1 & REC2.3), but they were budgeted in the Fitness and NSP divisions. There is effort to consolidate all Full-Time employees into one division for ease of tracking.

Budget Year 2026

Overall Priority A - Recommended

Core Service Yes

Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - REC - FITNESS CTRE - GENERAL - 65000 - Benefits	(19,184)	(20,384)	(21,595)	(22,324)	(22,324)
OP - REC - FITNESS CTRE - GENERAL - 61000 - Sal Wages	(66,794)	(71,549)	(76,645)	(79,710)	(79,710)
OP - REC - ADM - GENERAL - 65000 - Benefits	19,184	20,384	21,595	22,324	22,324
OP - REC - ADM - GENERAL - 61000 - Sal Wages	66,794	71,549	76,645	79,710	79,710
OP - REC - PROGRAMS - NSP (Neighborhood Sport Prog.) - 65000 - Benefits	(19,184)	(20,384)	(21,595)	(22,324)	(22,324)
OP - REC - PROGRAMS - NSP (Neighborhood Sport Prog.) - 61000 - Sal Wages	(66,794)	(71,549)	(76,645)	(79,710)	(79,710)
OP - REC - ADM - GENERAL - 65000 - Benefits	19,184	20,384	21,595	22,324	22,324
OP - REC - ADM - GENERAL - 61000 - Sal Wages	66,794	71,549	76,645	79,710	79,710
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



FCC2.02 - Park and Facility Operator - Additional Staff

Consolidated Work Unit	60-60-510 - FCCO - REC	Budget Year	2026
Change Request Type	B. STAFFING	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Staff are requesting funding for 1 additional full-time Park/Facility Operator.		
Justification	<p>Additional funding for one full-time Park/Facility Operator will significantly enhance the Parks and Facilities staffing complement, aligning resources more effectively with the City’s operating hours. Current staffing levels are stretched thin, with facilities and parks operating capacity, creating gaps in coverage and reducing flexibility for maintenance and repairs.</p> <p>This role would work in recreation facilities during the ice season, transitioning to parks operations in the summer, ensuring year-round utilization. The position would provide critical backfilling during staff absences due to sick time or vacations, preventing service interruptions. By working across multiple facilities and parks, the role ensures operational continuity, supports timely responses to issues, and reduces strain on existing staff—ultimately improving service quality and public satisfaction.</p>		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - PROP/ENV SUST - REC - ROT PLACE - 61000 - Sal Wages	56,326	56,326	56,326	56,326	56,326
OP - PROP/ENV SUST - REC - ROT PLACE - 65000 - Benefits	13,518	13,518	13,518	13,518	13,518
OP - PROP/ENV SUST - REC - ORILLIA REC CTRE - 61000 - Sal Wages	(69,845)	(69,845)	(69,845)	(69,845)	(69,845)
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



REC4.01 - Community Gardens Divisional Transfer

Consolidated Work Unit 50-52-405 - PLAN - PARK DEV
Change Request Type CORP TRANSFER/ADJ (FINANCE ONLY)
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Corporate direction to reorganize structure, Community Gardens transfer from Planning to Recreation.
Justification Transfer between divisions.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - PLAN - PARK DEV - GENERAL - 77420 - Materials	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
OP - REC - PROGRAMS - NSP (Neighborhood Sport Prog.) - 77420 - Materials	15,000	15,000	15,000	15,000	15,000
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



HR4.02 - Gardens Coordinator Divisional Transfer

Consolidated Work Unit	50-52-405 - PLAN - PARK DEV	Budget Year	2026
Change Request Type	CORP TRANSFER/ADJ (FINANCE ONLY)	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	The Community Gardens Coordinator now reports to the Recreation Program Supervisor. Transfer of wages from Park Development and Leacock to Recreation Programs (NSP) salaries and benefits.		
Justification	Due to re-org		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - PLAN - PARK DEV - GENERAL - 65000 - Benefits	(2,483)	(2,483)	(2,483)	(2,483)	(2,483)
OP - PLAN - PARK DEV - GENERAL - 62000 - Casual Wages	(13,398)	(13,398)	(13,398)	(13,398)	(13,398)
OP - REC - PROGRAMS - NSP (Neighborhood Sport Prog.) - 65000 - Benefits	2,483	2,483	2,483	2,483	2,483
OP - REC - PROGRAMS - NSP (Neighborhood Sport Prog.) - 62000 - Casual Wages	13,398	13,398	13,398	13,398	13,398
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



HR4.03 - Transfer Wages - Asset Mgmt & Maint Division

Consolidated Work Unit	60-60-002 - FCCO - ADM	Budget Year	2026
Change Request Type	CORP TRANSFER/ADJ (FINANCE ONLY)	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Transfer of wages and benefits due to re-org and create of Asset Care account series		
Justification	Due to Re-org		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - INF CAP PROJ - ADM - GENERAL - 61000 - Sal Wages	(98,761)	(103,380)	(106,481)	(106,481)	(106,481)
OP - INF CAP PROJ - ADM - GENERAL - 65000 - Benefits	(26,320)	(27,232)	(27,845)	(27,845)	(27,845)
OP - ASSET CARE - GENERAL - 61000 - Sal Wages	98,761	103,380	106,481	106,481	106,481
OP - ASSET CARE - GENERAL - 65000 - Benefits	26,320	27,232	27,845	27,845	27,845
OP - INF CAP PROJ - ADM - GENERAL - 65000 - Benefits	(10,621)	(11,142)	(11,745)	(11,745)	(11,745)
OP - INF CAP PROJ - CAP ADM - GENERAL - 65000 - Benefits	(10,621)	(11,142)	(11,745)	(11,745)	(11,745)
OP - INF CAP PROJ - ADM - GENERAL - 61000 - Sal Wages	(42,134)	(45,134)	(48,347)	(48,347)	(48,347)
OP - INF CAP PROJ - CAP ADM - GENERAL - 61000 - Sal Wages	(42,134)	(45,134)	(48,347)	(48,347)	(48,347)
OP - ASSET CARE - GENERAL - 65000 - Benefits	21,241	22,284	23,489	23,489	23,489
OP - ASSET CARE - GENERAL - 61000 - Sal Wages	84,268	90,268	96,695	96,695	96,695
OP - PLAN - PARK DEV - GENERAL - 65000 - Benefits	(25,548)	(26,882)	(28,311)	(29,171)	(29,759)
OP - PLAN - PARK DEV - GENERAL - 61000 - Sal Wages	(94,853)	(101,607)	(108,842)	(113,195)	(116,174)
OP - PROP/ENV SUST - ADM - GENERAL - 65000 - Benefits	25,548	26,882	28,311	29,171	29,759
OP - PROP/ENV SUST - ADM - GENERAL - 61000 - Sal Wages	94,853	101,607	108,842	113,195	116,174
OP - FAC CC OPS - RDS - GENERAL - 65000 - Benefits	(11,813)	(12,412)	(13,053)	(13,053)	(13,053)
OP - FAC CC OPS - RDS - GENERAL - 61000 - Sal Wages	(46,398)	(49,702)	(53,241)	(53,241)	(53,241)
OP - PROP/ENV SUST - ADM - GENERAL - 65000 - Benefits	11,813	12,412	13,053	13,053	13,053

OP - PROP/ENV SUST - ADM - GENERAL - 61000 - Sal Wages	46,398	49,702	53,241	53,241	53,241
OP - ASSET CARE - GENERAL - 65000 - Benefits	12,754	13,420	13,922	13,922	13,922
OP - DEV/INF PLAN - PLAN - GENERAL - 65000 - Benefits	(12,754)	(13,420)	(13,922)	(13,922)	(13,922)
OP - ASSET CARE - GENERAL - 61000 - Sal Wages	47,326	50,696	53,241	53,241	53,241
OP - DEV/INF PLAN - PLAN - GENERAL - 61000 - Sal Wages	(47,326)	(50,696)	(53,241)	(53,241)	(53,241)
OP - FAC CC OPS - RDS - GENERAL - 65000 - Benefits	(5,439)	(5,661)	(5,800)	(5,800)	(5,800)
OP - FAC CC OPS - RDS - GENERAL - 61000 - Sal Wages	(22,348)	(23,470)	(24,174)	(24,174)	(24,174)
OP - ASSET CARE - GENERAL - 65000 - Benefits	5,439	5,661	5,800	5,800	5,800
OP - ASSET CARE - GENERAL - 61000 - Sal Wages	22,348	23,470	24,174	24,174	24,174
OP - PROP/ENV SUST - ADM - GENERAL - 65000 - Benefits	(25,557)	(26,429)	(27,058)	(27,058)	(27,058)
OP - PROP/ENV SUST - ADM - GENERAL - 61000 - Sal Wages	(101,795)	(106,210)	(109,397)	(109,397)	(109,397)
OP - ASSET CARE - GENERAL - 65000 - Benefits	25,557	26,429	27,058	27,058	27,058
OP - ASSET CARE - GENERAL - 61000 - Sal Wages	101,795	106,210	109,397	109,397	109,397
OP - PROP/ENV SUST - ADM - GENERAL - 65000 - Benefits	(27,477)	(28,948)	(29,759)	(29,759)	(29,759)
OP - PROP/ENV SUST - ADM - GENERAL - 61000 - Sal Wages	(104,618)	(112,067)	(116,174)	(116,174)	(116,174)
OP - REC - ADM - GENERAL - 65000 - Benefits	27,477	28,948	29,759	29,759	29,759
OP - REC - ADM - GENERAL - 61000 - Sal Wages	104,618	112,067	116,174	116,174	116,174
OP - PROP/ENV SUST - ADM - GENERAL - 65000 - Benefits	(28,442)	(29,091)	(29,759)	(29,759)	(29,759)
OP - PROP/ENV SUST - ADM - GENERAL - 61000 - Sal Wages	(109,505)	(112,790)	(116,174)	(116,174)	(116,174)
OP - PROP/ENV SUST - ELECTRICAL - STREET LIGHT - 65000 - Benefits	14,221	14,545	14,880	14,880	14,880
OP - PROP/ENV SUST - ELECTRICAL - TRAFF CONTROL - 65000 - Benefits	14,221	14,545	14,880	14,880	14,880
OP - PROP/ENV SUST - ELECTRICAL - STREET LIGHT - 61000 - Sal Wages	54,752	56,395	58,087	58,087	58,087
OP - PROP/ENV SUST - ELECTRICAL - TRAFF CONTROL - 61000 - Sal Wages	54,752	56,395	58,087	58,087	58,087
OP - FAC CC OPS - RDS - GENERAL - 65000 - Benefits	(20,546)	(21,769)	(23,079)	(23,839)	(24,004)
OP - FAC CC OPS - RDS - GENERAL - 61000 - Sal Wages	(72,233)	(77,376)	(82,886)	(86,202)	(87,038)
OP - ASSET CARE - GENERAL - 65000 - Benefits	20,546	21,769	23,079	23,839	24,004
OP - ASSET CARE - GENERAL - 61000 - Sal Wages	72,233	77,376	82,886	86,202	87,038
OP - PROP/ENV SUST - ADM - GENERAL - 65000 - Benefits	(7,896)	(8,170)	(8,353)	(8,353)	(8,353)
OP - PROP/ENV SUST - ADM - GENERAL - 61000 - Sal Wages	(29,628)	(31,014)	(31,944)	(31,944)	(31,944)
OP - WASTE MGMT/ENV CPL - DIVERSION BLUE BOX - 65000 - Benefits	7,896	8,170	8,353	8,353	8,353
OP - WASTE MGMT/ENV CPL - DIVERSION BLUE BOX - 61000 - Sal Wages	29,628	31,014	31,944	31,944	31,944

Total Expenses

Net Total

-	-	-	-	-
-	-	-	-	-

Operating Change Request Detail



HR4.04 - Position Allocation Changes

Consolidated Work Unit	30-32-002 - REC - ADM
Change Request Type	CORP TRANSFER/ADJ (FINANCE ONLY)
One-Time Budget	No
Budget Theme	Maintain Service
Council Strategic Priority	6. Operational Priority
Description	Consolidation of all full-time staff to one cost centre.
Justification	Due to Re-org

Budget Year	2026
Overall Priority	A - Recommended
Core Service	Yes
Council Report Ref.	

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - PROP/ENV SUST - REC - GENERAL - 65000 - Benefits	(28,804)	(29,453)	(30,121)	(30,121)	(30,121)
OP - PROP/ENV SUST - REC - GENERAL - 61000 - Sal Wages	(109,505)	(112,790)	(116,174)	(116,174)	(116,174)
OP - PROP/ENV SUST - REC - GENERAL - 64020 - Sick Payout	(1,830)	(1,830)	(1,830)	(1,830)	(1,830)
OP - REC - ADM - GENERAL - 65000 - Benefits	28,804	29,453	30,121	30,121	30,121
OP - REC - ADM - GENERAL - 61000 - Sal Wages	109,505	112,790	116,174	116,174	116,174
OP - REC - ADM - GENERAL - 64020 - Sick Payout	1,830	1,830	1,830	1,830	1,830
OP - FAC CC OPS - PARKS - GENERAL - 65000 - Benefits	(28,775)	(29,424)	(30,092)	(30,092)	(30,092)
OP - FAC CC OPS - PARKS - GENERAL - 64020 - Sick Payout	(1,685)	(1,685)	(1,685)	(1,685)	(1,685)
OP - FAC CC OPS - PARKS - GENERAL - 61000 - Sal Wages	(109,505)	(112,790)	(116,174)	(116,174)	(116,174)
OP - REC - ADM - GENERAL - 65000 - Benefits	28,775	29,424	30,092	30,092	30,092
OP - REC - ADM - GENERAL - 64020 - Sick Payout	1,685	1,685	1,685	1,685	1,685
OP - REC - ADM - GENERAL - 61000 - Sal Wages	109,505	112,790	116,174	116,174	116,174
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-



Operating Budget Summary
Department: Environmental and Infrastructure Services
Division: Asset Management & Maintenance

Object Category	Budget				Change Requests								Notes
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change	
Revenues / Funding Source	1,331,183	1,596,554	265,371	19.93%	-	-	-	-	-	-	265,371	265,371	
Licenses and Permits	62,330	62,330	-	-	-	-	-	-	-	-	-	-	
Other Revenues	5,000	5,000	-	-	-	-	-	-	-	-	-	-	
Reserve Funding	1,262,022	1,527,393	265,371	21.03%	-	-	-	-	-	-	265,371	265,371	1
User Fees and Serv Chgs	1,831	1,831	-	-	-	-	-	-	-	-	-	-	
Expenses / Expenditure	8,899,456	9,663,353	763,898	8.58%	-	293,312	82,501	162,097	33,143	28,087	164,757	763,898	
Administration	119,535	159,378	39,843	33.33%	-	2,817	36,000	-	-	1,026	-	39,843	2
Contracted Services	1,361,974	1,468,397	106,423	7.81%	-	(8,000)	85,860	75,000	(59,500)	13,063	-	106,423	3
Financing	1,653,144	1,817,901	164,757	9.97%	-	-	-	-	-	-	164,757	164,757	4
Labour Costs	4,256,998	4,866,657	609,658	14.32%	-	429,918	-	87,097	92,643	-	-	609,658	5
Material and Supplies	1,341,103	1,408,337	67,234	5.01%	-	21,696	30,000	-	-	15,538	-	67,234	6
Redistribution	(863,485)	(992,566)	(129,081)	14.95%	-	(129,081)	-	-	-	(0)	-	(129,081)	7
Rentals and Leases	20,000	20,770	770	3.85%	-	-	-	-	-	770	-	770	
Reserve Contributions	-	-	-	-	-	-	-	-	-	-	-	-	
Transaction Charges	-	-	-	-	-	-	-	-	-	-	-	-	
Utilities, Tax and Insurance	1,010,187	914,480	(95,707)	(9.47%)	-	(24,038)	(69,359)	-	-	(2,310)	-	(95,707)	8
Net Operating Budget	7,568,273	8,066,799	498,526	6.59%	-	293,312	82,501	162,097	33,143	28,087	(100,614)	498,526	

Summary by business unit activity

Department and Division	Budget				Change Requests							
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change
Road Operations	5,391,769	5,537,453	145,684	2.70%	-	164,883	(28,857)	75,000	33,143	2,130	(100,614)	145,684
Asset Renewal	1,060,747	1,345,398	284,651	26.83%	-	282,272	-	-	-	2,379	-	284,651
Fleet	-	(0)	(0)	-	-	(210,844)	101,000	87,097	-	22,747	-	(0)
Corporate Facilities	1,115,757	1,183,948	68,191	6.11%	-	57,001	10,358	-	-	831	-	68,191
Asset Management & Maintenance	7,568,273	8,066,799	498,526	6.59%	-	293,312	82,501	162,097	33,143	28,087	(100,614)	498,526

<u>Revenue</u>	<u>Requests</u>	<u>Reallocation</u>	<u>Total</u>
1 Operating Impacts from Capital	265,371		265,371
	265,371	-	265,371
<u>Expenses</u>			
2 CORP4.01 - ENG Re-Org Adjustments		2,817	2,817
FLT1.03 - Geotab Tracking Software	36,000		36,000
3 FCC1.07 - City Boulevards Grass Cutting and Trimming	75,000		75,000
PAR1.02 - New Snow Removal Contract - Parking	8,330		8,330
FCC2.01 - Damage Prevention Technician	(59,500)		(59,500)
FLT1.04 - Adjustment to Contracts - Fleet	35,000		35,000
FCC1.05 - Winter Control Contracted Services	16,430		16,430
FCC1.15 - Metasys Managed Server - Service Agreement	26,100		26,100
Removal of 2025 one-time item (CORP1.20)	(8,000)		(8,000)
4 Operating Impacts from Capital	265,371		265,371
Decrease in debt payments - Street LED project	(100,615)		(100,615)
5 HR4.03 - Transfer Wages - Asset Mgmt & Maint Division		241,452	241,452
HR2.02 - Casual Wage Schedule Increase	224		224
FCC2.01 - Damage Prevention Technician	92,643		92,643
FLT2.01 - Fleet - New/Additional Fleet 310T Mechanic	87,097		87,097
Salary progressions, COLA and transitions	188,242		188,242
Removal of 2025 one-time item (CORP1.20))	(2,295)		(2,295)
CORP4.01 - ENG Re-Org Adjustments		23,991	23,991
FLT1.01 - Adjustment to Parts/Repairs - Fleet	30,000		30,000
7 CORP1.17 - Fleet Redistribution		(1,447,800)	(1,447,800)
Removal of 2025 Fleet redistribution		1,376,708	1,376,708
ICP1.01 - Capital Allocation Adjustment (Staff/Reorg)		(52,755)	(52,755)
CORP1.19 - Interdepartmental Allocations Adjustment		(5,234)	(5,234)
8 CORP4.02 - 2026 Insurance Transfer		(25,968)	(25,968)
FCC1.02 - Adjustment to Street Light hydro	(37,187)		(37,187)
CORP4.01 - ENG Re-Org Adjustments		1,930	1,930
FCC1.08 - Adjustment to City Centre Hydro	(16,745)		(16,745)
FCC1.09 - Adjustment to Library Hydro	(15,427)		(15,427)
Other budget adjustments	28,088		28,088
	648,757	115,141	763,898
Total	383,386	115,141	498,526



Change Request Overview - Asset Management & Maintenance

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	(1,348,288)
FCC1.02 - Adjustment to Street Light hydro	(37,187)
FCC1.05 - Winter Control Contracted Services	16,430
FCC1.07 - Blvd. Grass Cutting and Trimming Contract Adj	75,000
FCC1.08 - Adjustment to City Centre Hydro	(16,745)
FCC1.09 - Adjustment to Library Hydro	(15,427)
FCC1.10 - Bird Management Account Transfer	-
FCC1.15 - Metasys Managed Server - Service Agreement	26,100
FLT1.01 - Adjustment to Parts/Repairs - Fleet	30,000
FLT1.03 - Geotab Tracking Software	36,000
FLT1.04 - Fleet Contract Adjustment	35,000
CORP1.17 - Fleet Redistribution	(1,447,800)
CORP1.19 - Interdepartmental Allocations Adjustment	(5,234)
PAR1.02 - New Snow Removal Contract - Parking	8,330
ICP1.01 - Capital Allocation Adjustment (Staff/Reorg)	(52,755)
B. STAFFING	123,173
FCC2.01 - Damage Prevention Technician	35,852
FLT2.01 - Fleet - New/Additional Fleet 310T Mechanic	87,097
HR2.02 - Casual Wage Schedule Increase	224
CORP TRANSFER/ADJ (FINANCE ONLY)	244,220
CORP4.02 - 2026 Insurance Transfer	(25,969)
CORP4.01 - ENG Re-Org Adjustments	28,738
HR4.03 - Transfer Wages - Asset Mgmt & Maint Division	241,451
Net Levy Impact	(980,895)

Operating Change Request Detail



FCC1.02 - Adjustment to Street Light hydro

Consolidated Work Unit 60-60-520 - FCCO - ELECTRICAL
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description 12.7% reduction based on CPI
Justification According to the guidelines: "Energy CPI including fuel and electricity dropped by 12.7% year over year due to the removal of the carbon tax. Divisions should take this into consideration when setting their budgets"

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - PROP/ENV SUST - ELECTRICAL - STREET LIGHT - 72560 - Hydro	(37,187)	(41,909)	(47,232)	(53,230)	(59,990)
Total Expenses	(37,187)	(41,909)	(47,232)	(53,230)	(59,990)
Net Total	(37,187)	(41,909)	(47,232)	(53,230)	(59,990)

Operating Change Request Detail



FCC1.05 - Winter Control Contracted Services

Consolidated Work Unit	60-60-500 - FCCO - CORP FAC	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Comprehensive snow removal services for 25 buildings, 2 reservoirs, 2 hydro substations, and 15 pumping stations. Services include clearing of all associated parking lots, the landfill site, walkways, and building entrances across all listed facilities.		
Justification	<p>Ongoing snow removal services are essential to ensure the continued safety, accessibility, and operational efficiency of all municipal facilities during the winter months. These services help prevent hazardous conditions caused by snow and ice accumulation, reducing the risk of slip-and-fall incidents, vehicle accidents, and access disruptions.</p> <p>Maintaining these services supports uninterrupted operations, especially for critical infrastructure such as water treatment facilities, waste diversion sites, and public buildings. It also ensures compliance with health and safety regulations and mitigates potential liability risks for the organization.</p> <p>Consistently providing snow removal across all sites demonstrates a commitment to public and employee safety, while also preserving the functionality of essential services during inclement weather.</p>		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - ENV SRV - WASTE WATER - TREATMNT PLANT - 71320 - Mtce Serv Fac	20,100	20,100	20,100	20,100	20,100
OP - ENV SRV - WATER - TREATMNT PLANT - 71320 - Mtce Serv Fac	39,180	39,180	39,180	39,180	39,180
OP - WASTE MGMT/ENV CPL - DISPOSAL LANDFILL OPER - 71320 - Mtce Serv Fac	11,700	11,700	11,700	11,700	11,700
OP - ENV SRV - WASTE WATER - TREAT PUMP STN - 71320 - Mtce Serv Fac	20,640	20,640	20,640	20,640	20,640
OP - PROP/ENV SUST - CORP FAC - LIBRARY - 71320 - Mtce Serv Fac	1,310	1,310	1,310	1,310	1,310
OP - PROP/ENV SUST - CORP FAC - CITY CTRE - 71320 - Mtce Serv Fac	15,120	15,120	15,120	15,120	15,120
OP - FIRE - ADM - FIRE HALLS - 71300 - Mtce Serv	1,550	1,550	1,550	1,550	1,550
OP - BSDEV, TOUR & IT - TOURISM - LEACOCK MUSEUM - 71000 - Contracts	1,850	1,850	1,850	1,850	1,850
Total Expenses	111,450	111,450	111,450	111,450	111,450
Net Total	111,450	111,450	111,450	111,450	111,450

Operating Change Request Detail



FCC1.07 - Blvd. Grass Cutting and Trimming Contract Adj

Consolidated Work Unit 60-60-600 - FCCO - RDS
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Manage Growth
Council Strategic Priority 6. Operational Priority
Description Utilize contractors to consistently cut grass and trim edges/walkways at City boulevards.
Justification The expansion in the west end of Orillia has increased the amount of boulevard grass cutting. Existing staff are unable to meet the levels of service.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - FAC CC OPS - RDS - GENERAL - 71000 - Contracts	75,000	75,000	75,000	75,000	75,000
Total Expenses	75,000	75,000	75,000	75,000	75,000
Net Total	75,000	75,000	75,000	75,000	75,000

Operating Change Request Detail



FCC1.08 - Adjustment to City Centre Hydro

Consolidated Work Unit 60-60-500 - FCCO - CORP FAC
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description 12.7% reduction based on CPI
Justification According to the guidelines: "Energy CPI including fuel and electricity dropped by 12.7% year over year due to the removal of the carbon tax. Divisions should take this into consideration when setting their budgets"

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - PROP/ENV SUST - CORP FAC - CITY CTRE - 72560 - Hydro	(16,745)	(18,872)	(21,269)	(23,970)	(27,014)
Total Expenses	(16,745)	(18,872)	(21,269)	(23,970)	(27,014)
Net Total	(16,745)	(18,872)	(21,269)	(23,970)	(27,014)

Operating Change Request Detail



FCC1.09 - Adjustment to Library Hydro

Consolidated Work Unit 60-60-500 - FCCO - CORP FAC
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description 12.7% reduction based on CPI
Justification According to the guidelines: "Energy CPI including fuel and electricity dropped by 12.7% year over year due to the removal of the carbon tax. Divisions should take this into consideration when setting their budgets"

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - PROP/ENV SUST - CORP FAC - LIBRARY - 72560 - Hydro	(15,427)	(16,970)	(19,125)	(21,554)	(24,291)
Total Expenses	(15,427)	(16,970)	(19,125)	(21,554)	(24,291)
Net Total	(15,427)	(16,970)	(19,125)	(21,554)	(24,291)

Operating Change Request Detail



FCC1.10 - Bird Management Account Transfer

Consolidated Work Unit	60-60-500 - FCCO - CORP FAC	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Transfer of bird management budget, approved in 2025		
Justification	This amount was originally recorded under the 'City Centre' account but should be reallocated to the 'VARIOUS CITY PROP' account for improved tracking and consistency, as it pertains to multiple locations.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - PROP/ENV SUST - CORP FAC - CITY CTRE - 71320 - Mtce Serv Fac	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)
OP - PROP/ENV SUST - CORP FAC - VARIOUS CITY PROP - 71000 - Contracts	80,000	80,000	80,000	80,000	80,000
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



FCC1.15 - Metasys Managed Server - Service Agreement

Consolidated Work Unit 60-60-500 - FCCO - CORP FAC
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Description The Metasys Managed Server is the central system that runs our building controls program. It allows us to monitor and manage heating, cooling, humidity, and other building systems from one place. Having a dedicated managed server ensures the system runs reliably, supports day-to-day operations, and helps prevent disruptions and asset damage. It also provides a secure and organized way to store information, track performance, and support staff in keeping the building comfortable, safe, and efficient

Justification A Metasys Managed Server was installed in 2023 under the Climate Change Action Plan – City Centre Building Automation project (23051). To support the system, the City entered into a five-year service contract on June 1, 2025 through Sourcewell, a Group Purchasing Organization (GPO). The annual server agreement covers both the City Centre and the Orillia Public Library, ensuring the building automation system remains operational and providing staff with reliable remote access for daily operations.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - PROP/ENV SUST - CORP FAC - VARIOUS CITY PROP - 71000 - Contracts	26,100	26,100	26,100	26,100	26,100
Total Expenses	26,100	26,100	26,100	26,100	26,100
Net Total	26,100	26,100	26,100	26,100	26,100

Operating Change Request Detail



FLT1.01 - Adjustment to Parts/Repairs - Fleet

Consolidated Work Unit	60-60-650 - FCCO - FLT	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		

Description Increase to Fleet Parts/Repair based on historical overages.

Justification Fleet Services is requesting an increase to the Fleet Repairs budget line to align with the operational demands of a growing and aging municipal fleet, cost inflation across parts and materials, and the integration of new service responsibilities, including Fire apparatus. This increase is essential to maintain service continuity, regulatory compliance, and cost containment by enabling more in-house maintenance and minimizing deferred repairs.

Note that this budget line since 2022 has been over budget consistently with critical repairs being deferred or not completed. This impacts the state of good repair and Ministry compliance for the Fleet.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - FAC CC OPS - FLT - GENERAL - 77200 - Parts - Repair	30,000	30,000	30,000	30,000	30,000
Total Expenses	30,000	30,000	30,000	30,000	30,000
Net Total	30,000	30,000	30,000	30,000	30,000

Operating Change Request Detail



FLT1.03 - Geotab Tracking Software

Consolidated Work Unit	60-60-650 - FCCO - FLT	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	<p>The Licensing Operating Account requires an increase of \$36,000 to support the ongoing software licensing costs for the City's fleet management technology platforms. This adjustment will accommodate two key software systems:</p> <ul style="list-style-type: none">• Geotab Telematics – enabling compliance, operational efficiency, and advanced fleet performance monitoring.• Citizen Insight Snowplow Tracking – providing real-time service transparency to residents through a public-facing platform that displays snowplow activity and route coverage. <p>Both systems are foundational to modernizing fleet operations, enhancing accountability, and supporting data-driven decision-making</p>		
Justification	<p>The requested increase is essential to sustain the City's current and future service delivery expectations. Key benefits include:</p> <ol style="list-style-type: none">1. Regulatory Compliance & Risk Mitigation – Geotab supports mandated Daily Vehicle Inspection Reports (DVIR) and Hours of Service (ELD) tracking, reducing liability exposure and ensuring adherence to provincial/federal legislation.2. Operational Efficiency – Telematics data enables proactive maintenance scheduling, reduced downtime, improved fuel efficiency, and optimized route performance, directly contributing to cost containment and asset lifecycle extension.3. Transparency & Public Engagement – Citizen Insight Snowplow Tracking enhances resident trust by providing real-time service visibility during winter events, reducing call volumes to Operations and improving customer service outcomes.4. Data-Driven Decision Making – Both platforms generate performance analytics that allow staff to make evidence-based recommendations on resource allocation, service levels, and capital planning. <p>Without this operating increase, the City risks service interruptions, reduced compliance capacity, and diminished public transparency.</p>		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - FAC CC OPS - FLT - GENERAL - 76150 - Licence And Reg	36,000	36,000	36,000	36,000	36,000
Total Expenses	36,000	36,000	36,000	36,000	36,000
Net Total	36,000	36,000	36,000	36,000	36,000

Operating Change Request Detail



FLT1.04 - Fleet Contract Adjustment

Consolidated Work Unit	60-60-650 - FCCO - FLT	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	

Council Strategic Priority 6. Operational Priority

Description Increase Fleet contracts from \$95,520 in 2025 to \$130,520 in 2026. For a total of \$35,000.00 increase.
1-60-60-650-00000-71000 - Fleet Contracts

Justification Fleet Services is requesting a \$35,000 increase to the Fleet Contracts budget line to address rising external maintenance costs driven by fleet expansion and evolving service demands. This request reflects both the operational pressure on internal capacity and a multi-year trend of rising vendor costs. Without this increase, the municipality risks delays in repairs, compliance issues, and compromised emergency readiness.

The current Fleet Contracts budget no longer reflects the volume, complexity, or cost realities of the fleet program. Without increased funding:

- Essential external work will need to be deferred or reprioritized;
- Fire, winter control, and regulatory service vehicles may experience increased downtime;
- The municipality risks CVOR, MOL, and OEM non-compliance;
- There is a growing dependency on reactive over proactive maintenance strategies.

The number of Fleet units have increased significantly over the last 4-5 years and the current contracts amount does not reflect the increase or complexity of the fleet.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - FAC CC OPS - FLT - GENERAL - 71000 - Contracts	35,000	35,000	35,000	35,000	35,000
Total Expenses	35,000	35,000	35,000	35,000	35,000
Net Total	35,000	35,000	35,000	35,000	35,000

Operating Change Request Detail



CORP1.17 - Fleet Redistribution

Consolidated Work Unit	60-60-650 - FCCO - FLT	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	Yes	Core Service	No
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	5. Corporate Priority		
Description	Budget redistribution between divisions based on a % of fleet usage.		
Justification	Each year, fleet provides vehicles and equipment to support other business functions.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - FAC CC OPS - FLT - GENERAL - 90250 - REDIST EQP RECV	(1,562,668)	-	-	-	-
OP - DEV/INF PLAN - PLAN - ENG - 90200 - Redist-Equip	665	-	-	-	-
OP - PROP/ENV SUST - REC - GENERAL - 90200 - Redist-Equip	14,679	-	-	-	-
OP - PROP/ENV SUST - ELECTRICAL - STREET LIGHT - 90200 - Redist-Equip	2,480	-	-	-	-
OP - PROP/ENV SUST - ELECTRICAL - TRAFF CONTROL - 90200 - Redist-Equip	6,789	-	-	-	-
OP - FAC CC OPS - RDS - GENERAL - 90200 - Redist-Equip	62,769	-	-	-	-
OP - FAC CC OPS - RDS - WINTER CONTROL - 90200 - Redist-Equip	42,830	-	-	-	-
OP - FAC CC OPS - PARKS - GENERAL - 90200 - Redist-Equip	24,332	-	-	-	-
OP - FAC CC OPS - STORM WAT - GENERAL - 90200 - Redist-Equip	(28,594)	-	-	-	-
OP - LEG SERV - PARKING - GENERAL - 90200 - Redist-Equip	(850)	-	-	-	-
OP - LEG SRV - BYLAW - GENERAL - 90200 - Redist-Equip	3,095	-	-	-	-
OP - WASTE MGMT/ENV CPL - GENERAL - 90200 - Redist-Equip	37,971	-	-	-	-
OP - WASTE MGMT/ENV CPL - SITE ENV MON/STUDIES - 90200 - Redist-Equip	214	-	-	-	-
OP - WASTE MGMT/ENV CPL - DIVERSION COMPOST - 90200 - Redist-Equip	15,991	-	-	-	-
OP - ENV SRV - WATER - GENERAL - 90200 - Redist-Equip	(41,301)	-	-	-	-
OP - ENV SRV - WASTE WATER - GENERAL - 90200 - Redist-Equip	59,767	-	-	-	-
OP - INF CAP PROJ - CAP ADM - GENERAL - 90200 - Redist-Equip	887	-	-	-	-
Total Expenses	(1,360,942)	-	-	-	-
Net Total	(1,360,942)	-	-	-	-

Operating Change Request Detail



FCC2.01 - Damage Prevention Technician

Consolidated Work Unit 60-60-520 - FCCO - ELECTRICAL
Change Request Type B. STAFFING
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Description The Damage Prevention Technician is a professional who identifies and marks the location of underground utilities like water pipes, gas lines, and electrical cables before any breaking of ground, excavation or construction work begins. This is to ensure underground utilities are not damaged and this is provincially legislated.

Justification This activity is currently being performed by the City's licensed electricians and Collection and Distribution (C&D) trained operators who must focus on maintaining the City's valuable asset infrastructure. The top priority of electricians is the traffic signal system and streetlighting. The C&D staff maintain water/wastewater systems and address emergencies.

Comments

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - PROP/ENV SUST - ELECTRICAL - TRAFF CONTROL - 61000 - Sal Wages	75,852	75,852	75,852	75,852	75,852
OP - PROP/ENV SUST - ELECTRICAL - TRAFF CONTROL - 65000 - Benefits	19,500	19,500	19,500	19,500	19,500
OP - PROP/ENV SUST - ELECTRICAL - STREET LIGHT - 71000 - Contracts	(29,500)	(29,500)	(29,500)	(29,500)	(29,500)
OP - PROP/ENV SUST - ELECTRICAL - TRAFF CONTROL - 71000 - Contracts	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Total Expenses	35,852	35,852	35,852	35,852	35,852
Net Total	35,852	35,852	35,852	35,852	35,852

Operating Change Request Detail



FLT2.01 - Fleet - New/Additional Fleet 310T Mechanic

Consolidated Work Unit	60-60-650 - FCCO - FLT	Budget Year	2026
Change Request Type	B. STAFFING	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Manage Growth	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	<p>The Fleet Services Division is requesting one additional full-time 310T Truck and Coach Mechanic to meet the increasing service demands of a growing and diversifying municipal fleet. This request is driven by expansion of departmental services, increased asset inventory, and the strategic integration of Fire apparatus maintenance into Public Works operations. Without increased staffing, the municipality faces elevated risks to service reliability, vehicle downtime, and operational compliance.</p>		
Justification	<p>Requesting funding for 1 FTE - 310T Mechanic approx. \$70k: 1-60-60-650-00000-61000</p> <p>Over the past 5 years, the municipality has experienced:</p> <ul style="list-style-type: none">- Fleet Growth: A net increase of over 20% in fleet size, including the addition of specialized units (e.g., snow removal, construction equipment, and utility trucks).- Service Expansion: Broader municipal services requiring new and more complex fleet assets, increasing demand for preventative and reactive maintenance.- Operational Shifts: The recent inclusion of Fire Services' heavy-duty apparatus into the Public Works maintenance program adds new high-priority, mission-critical equipment to the garage workload.- Compliance and Safety: Mandated inspections, annual safety certifications (CVOR), and preventative maintenance standards require consistent adherence to avoid non-compliance, fines, or service interruption. <p>The existing team is at capacity. Current staffing levels cannot sustainably manage:</p> <ul style="list-style-type: none">- The growing number of scheduled PMs and unscheduled repairs;- Emergency response expectations for Fire and winter operations;- In-house service level targets designed to reduce outsourcing costs and increase uptime;		

Operating Budget Impact

	2026	2027	2028	2029	2030
	Budget	Budget	Budget	Budget	Budget
Expenses					
OP - FAC CC OPS - FLT - GENERAL - 61000 - Sal Wages	65,067	63,180	63,180	63,180	63,180
OP - FAC CC OPS - FLT - GENERAL - 65000 - Benefits	17,030	16,653	16,653	16,653	16,653
OP - FAC CC OPS - FLT - GENERAL - 63000 - Overtime	5,000	5,000	5,000	5,000	5,000
OP - FIRE - ADM - PREVENTION - 71380 - Mtce Serv Vehcl	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)
OP - FIRE - Suppression - FIREFIGHTING - 71380 - Mtce Serv Vehcl	(70,875)	(70,875)	(70,875)	(70,875)	(70,875)
Total Expenses	14,422	12,158	12,158	12,158	12,158
Net Total	14,422	12,158	12,158	12,158	12,158



Operating Budget Summary

Department: Environmental and Infrastructure Services

Division: Waste Management and Environmental Compliance

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Revenues / Funding Source	2,384,721	1,054,986	(1,329,735)	(55.76%)	-	(523,631)	(816,090)	-	-	9,986	-	(1,329,735)	
Grants and Donations	1,424,921	77,086	(1,347,835)	(94.59%)		(523,631)	(829,190)			4,986		(1,347,835)	1
Other Revenues	2,000	2,000	-	-						-		-	
Reserve Funding	-	-	-	-						-		-	
User Fees and Serv Chgs	957,800	975,900	18,100	1.89%			13,100			5,000		18,100	2
Expenses / Expenditure	4,527,239	3,053,564	(1,473,676)	(32.55%)	78,988	(302,445)	(1,258,494)	-	5,500	2,776	-	(1,473,676)	
Administration	21,000	16,446	(4,554)	(21.68%)		(1,900)				(2,654)		(4,554)	3
Contracted Services	3,180,622	1,706,331	(1,474,291)	(46.35%)	78,988	(313,697)	(1,258,494)		5,500	13,413		(1,474,291)	4
Financing	-	-	-	-						-		-	
Labour Costs	916,812	893,654	(23,158)	(2.53%)		(23,158)				(0)		(23,158)	5
Material and Supplies	155,353	142,849	(12,504)	(8.05%)						(12,504)		(12,504)	
Redistribution	124,358	162,329	37,971	30.53%		37,971				-		37,971	6
Reserve Contributions	-	-	-	-						-		-	
Transaction Charges	5,000	6,637	1,637	32.74%						1,637		1,637	
Utilities, Tax and Insurance	124,095	125,317	1,222	0.98%		(1,662)				2,884		1,222	7
Net Operating Budget	2,142,518	1,998,577	(143,941)	(6.72%)	78,988	221,186	(442,404)	-	5,500	(7,211)	-	(143,941)	

Revenue

	Requests	Reallocation	Total
1 Removal of CMO Blue Box Collection from prior years	(829,190)		(829,190)
Removal of Blue Box reimbursement from CMO	(523,631)		(523,631)
Circular Materials - Calendar Funding	4,986		4,986
2 WME1.01 - 2026 Solid Waste Management Fees	13,100		13,100
Increase in user fees to reflect actuals	5,000		5,000
	(1,329,735)	-	(1,329,735)

Expenses

3 Removal of One time Compost Facility Operator training for 2 staff	(1,900)		(1,900)
4 WME3.01 - Waste Collection Contract Annual Price Adjust	78,988		78,988
Removal of 2025 one time item (WME1.09 - Recycle Collection Contract)	(198,082)		(198,082)
Removal of 2025 one time item (WME3.03 - Recycle Collection Contract Price Adj)	(64,415)		(64,415)
WME1.02 - Removal of Residential Recycling Collection	(1,290,915)		(1,290,915)
Removal of 2025 item (WME1.06 - Drywall and Shingle Stockpile Removal)	(51,200)		(51,200)
WME1.04 - Waste Diversion Site Contracts	20,721		20,721
WME1.05 - Rigid Plastics	5,500		5,500
FCC1.05 - Winter Control Contracted Services	11,700		11,700
5 Salary progressions, COLA and transitions	(64,142)		(64,142)
HR2.02 - Casual Wage Schedule Increase	3,460		3,460
HR4.03 - Transfer Wages - Asset Mgmt & Maint Division		37,524	37,524
6 CORP1.17 - Fleet Redistribution		37,971	37,971
7 CORP4.02 - 2026 Insurance Allocation		(1,662)	(1,662)
Other budget adjustments	2,776		2,776
	(1,547,510)	73,834	(1,473,676)

Total	(217,775)	73,834	(143,941)
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Change Request Overview - Waste Management

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	(1,211,918)
WME1.01 - 2026 Solid Waste Management Fees	(13,100)
WME1.02 - Removal of Residential Recycling Collection	(1,290,915)
WME1.04 - Waste Diversion Site Contracts	20,721
WME1.05 - Rigid Plastics	5,500
FCC1.05 - Winter Control Contracted Services	11,700
CORP1.17 - Fleet Redistribution	54,176
B. STAFFING	3,460
HR2.02 - Casual Wage Schedule Increase	3,460
C. PRE-BUDGET APPROVAL	78,988
WME3.01 - Waste Collection Contract Annual Price Adjust	78,988
CORP TRANSFER/ADJ (FINANCE ONLY)	35,863
CORP4.02 - 2026 Insurance Transfer	(1,662)
HR4.03 - Transfer Wages - Asset Mgmt & Maint Division	37,524
Net Levy Impact	(1,093,607)

Operating Change Request Detail



WME1.01 - 2026 Solid Waste Management Fees

Consolidated Work Unit	60-62-715 - WASTE MGMT/ENV CPL
Change Request Type	A. OPERATING CHANGES OVER \$10,000
One-Time Budget	No
Budget Theme	Maintain Service
Council Strategic Priority	6. Operational Priority
Description	2026 Solid Waste Management fees.
Justification	Please refer to Council Committee Report EIS-25-27.

Budget Year	2026
Overall Priority	A - Recommended
Core Service	Yes
Council Report Ref.	EIS-25-27

Operating Budget Impact

Revenues

OP - WASTE MGMT/ENV CPL - GENERAL - 52000 - Fees Gen

OP - ENV SRV - WATER - GENERAL - 55000 - Sog Other

Total Revenues

Net Total

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
	13,100	13,100	13,100	13,100	13,100
	600	600	600	600	600
	13,700	13,700	13,700	13,700	13,700
	(13,700)	(13,700)	(13,700)	(13,700)	(13,700)

Operating Change Request Detail



WME1.02 - Removal of Residential Recycling Collection

Consolidated Work Unit	60-62-715 - WASTE MGMT/ENV CPL	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	5. Corporate Priority		
Description	This request is to remove the residential recycling collection contract cost as it will be covered directly by Circular Materials.		
Justification	As of January 1, 2026, Circular Materials will take over direct control of providing residential recycling collection service in Orillia and Ontario.		

Operating Budget Impact

	2026	2027	2028	2029	2030
	Budget	Budget	Budget	Budget	Budget
Expenses					
OP - WASTE MGMT/ENV CPL - RECYCLE COLLECTION - 71000 - Contracts	(1,290,915)	(1,290,915)	(1,290,915)	(1,290,915)	(1,290,915)
Total Expenses	(1,290,915)	(1,290,915)	(1,290,915)	(1,290,915)	(1,290,915)
Net Total	(1,290,915)	(1,290,915)	(1,290,915)	(1,290,915)	(1,290,915)

Operating Change Request Detail



WME1.04 - Waste Diversion Site Contracts

Consolidated Work Unit	60-62-715 - WASTE MGMT/ENV CPL	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Increased contract costs for hauling and processing mattresses, drywall, shingles, and CFC removal from refrigeration equipment. Increased rental time for dozer rental.		
Justification	Dozer rental increase is needed for Waste Diversion Site to stay in compliance with cover and slope requirements. Remaining annualization increases ensure there is sufficient budget to manage the materials received at the site (i.e., inflation increases related to hauling, processing and servicing contracts).		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP WASTE MGMT/ENV CPL - DIVERSION OTHER - 71000 - Contracts	20,721	20,721	20,721	20,721	20,721
Total Expenses	20,721	20,721	20,721	20,721	20,721
Net Total	20,721	20,721	20,721	20,721	20,721

Operating Change Request Detail



WME1.05 - Rigid Plastics

Consolidated Work Unit	60-62-715 - WASTE MGMT/ENV CPL	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	Yes	Core Service	No
Budget Theme	New Initiative/Enhanced Service	Council Report Ref.	EIS-25-31
Council Strategic Priority	1. Helping the Community with Things That Matter		
Description	Rigid plastics recycling involves hauling and processing of rigid plastics. Staff are anticipating a large amount of recycling box returns in the first half of 2026 when Circular Materials takes over curbside collection of recycling.		
Justification	Bulky plastics can take up a considerable amount of landfill space, so recycling is preferred.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP WASTE MGMT/ENV CPL - DIVERSION OTHER - 71000 - Contracts	5,500	-	-	-	-
Total Expenses	5,500	-	-	-	-
Net Total	5,500	-	-	-	-

Operating Change Request Detail



WME3.01 - Waste Collection Contract Annual Price Adjust

Consolidated Work Unit	60-62-715 - WASTE MGMT/ENV CPL	Budget Year	2026
Change Request Type	C. PRE-BUDGET APPROVAL	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	ESO-20-04
Council Strategic Priority	6. Operational Priority		
Description	Pre-approved (ESO-20-04) solid waste collection contract annual price adjustment (increase) for garbage, green bin/yard waste, and ICI Recycling and Depot collection services.		
Justification	Council approved contract.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - WASTE MGMT/ENV CPL - WASTE COLLECTION - 71000 - Contracts	28,972	28,972	28,972	28,972	28,972
OP - WASTE MGMT/ENV CPL - YARD COLLECTION - 71000 - Contracts	37,284	37,284	37,284	37,284	37,284
OP - WASTE MGMT/ENV CPL - RECYCLE COLLECTION - 71000 - Contracts	12,732	12,732	12,732	12,732	12,732
Total Expenses	78,988	78,988	78,988	78,988	78,988
Net Total	78,988	78,988	78,988	78,988	78,988



Operating Budget Summary
Department: Non Department
Division: Corporate Transactions

Object Category	Budget				Change Requests								Notes
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change	
Revenues / Funding Source	5,488,210	3,156,500	(2,331,709)	(42.49%)	-	(2,185,178)	(125,000)	-	6,297	(27,829)	-	(2,331,709)	
Grants and Donations	50,000	-	(50,000)	(100.00%)			(50,000)			-		(50,000)	1
Investment Income	4,472,030	3,021,530	(1,450,499)	(32.43%)		(1,369,334)	(75,000)			(6,166)		(1,450,499)	2
Other Revenues	67,216	58,220	(8,996)	(13.38%)						(8,996)		(8,996)	3
Reserve Funding	863,964	46,750	(817,214)	(94.59%)		(815,844)			6,297	(7,667)		(817,214)	4
User Fees and Serv Chgs	35,000	30,000	(5,000)	(14.29%)						(5,000)		(5,000)	5
Expenses / Expenditure	22,601,093	21,801,326	(799,767)	(3.54%)	-	(699,074)	-	-	(107,752)	7,059	-	(799,767)	
Administration	219,633	113,960	(105,673)	(48.11%)					(107,752)	2,079		(105,673)	6
Contracted Services	35,675	40,655	4,980	13.96%						4,980		4,980	
Financing	-	-	-	-						-		-	
Grants Contributions	2,925,301	3,051,720	126,419	4.32%		126,419				-		126,419	7
Labour Costs	-	(750,000)	(750,000)	-		(750,000)				-		(750,000)	8
Material and Supplies	-	-	-	-						-		-	
Redistribution	(1,535,109)	(1,743,161)	(208,052)	13.55%		(208,052)				-		(208,052)	9
Rentals and Leases	-	-	-	-						-		-	
Reserve Contributions	20,541,825	20,743,025	201,200	0.98%		201,200				-		201,200	10
Utilities, Tax and Insurance	413,768	345,127	(68,641)	(16.59%)		(68,641)				-		(68,641)	11
Net Operating Budget	17,112,883	18,644,826	1,531,943	8.95%	-	1,486,104	125,000	-	(114,049)	34,888	-	1,531,943	

Revenue

	Requests	Reallocation	Total
1 CORP1.16 Cannabis Grant reduction	(50,000)		(50,000)
2 Removal of investment income for multiple 2025 one-time change requests	(1,369,334)		(1,369,334)
CORP1.18 - OPG - Promissory Note Interest	(75,000)		(75,000)
OPGC Promissory Note By-law Amendment - Oct 17, 2024.pdf	(6,166)		(6,166)
3 Misc. revenue reduction	(8,996)		(8,996)
4 CORP1.23 - One-time Costs offset by Tax Rate Stab	6,297		6,297
Removal of 2025 change request (CORP1.3 - OPP Annual Billing Statement)	(664,907)		(664,907)
Removal of 2025 Operating impact from Capital (25000 - Council Discretion)	(150,937)		(150,937)
Transfer from Dougal Canal	(7,667)		(7,667)
5 Other admin fees	(5,000)		(5,000)
	(2,331,709)	-	(2,331,709)

Expenses

6	FIN2.01 - Treasury Analyst (2026 net impact \$33,120 with corporate re-org offset)	(53,876)		(53,876)
	HR2.01 - HR Coordinator (2026 net impact \$36,162 with corporate re-org offset)	(53,876)		(53,876)
	City-Wide Garage Sale Day MC-25-19 Jul 29 25	1,750		1,750
7	CORP1.21 & LIB1.01 - Library Operating Adjustment Funding Request	126,419		126,419
8	CORP2.01 - Labour Gapping	(750,000)		(750,000)
9	CORP1.19 - Interdepartmental Allocations Adjustment		(208,052)	(208,052)
10	Budget Contribution to Dougal Canal	(17,547)		(17,547)
	CORP1.05 - AMP Resv. Incr - Levy Opt 3 July update	1,552,353		1,552,353
	CORP1.22 - AMP Resv. - Levy (CAO/Mayor Adj)	(747,341)		(747,341)
	Removal of 2025 one-time change request (CORP1.16 - Corporate Revenue Adjustment)	(486,265)		(486,265)
	Subsidy Phase Out	(100,000)		(100,000)
11	CORP4.02 - 2026 Insurance Transfer		(68,641)	(68,641)
	Other budget adjustments	5,308		5,308
		(523,075)	(276,693)	(799,767)
<hr/>				
	Total	1,808,635	(276,693)	1,531,943



Change Request Overview - Corporate Transactions

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	842,082
CORP1.05 - AMP Resv. Incr - Levy Opt 3 July update	1,552,353
CORP1.16 - Cannabis Grant Reduction	50,000
CORP1.18 - OPG - Promissory Note Interest	75,000
CORP1.19 - Interdepartmental Allocations Adjustment	(208,052)
CORP1.21 - Library Operating Adjustment Funding Request	190,419
CORP1.22 - AMP Resv. - Levy (Mayor Adj)	(747,341)
CORP1.23 - One-time Costs offset by Tax Rate Stab	(6,297)
CORP1.26 - Redirect Annual CIL Contributions to GEN AM	-
LIB1.01 - Simcoe County Grant (HS Coordinator)	(64,000)
B. STAFFING	(857,751)
CORP2.01 - Labour Gapping	(750,000)
FIN2.01 - Treasury Analyst	(53,876)
HR2.01 - HR Coordinator	(53,876)
CORP TRANSFER/ADJ (FINANCE ONLY)	(68,641)
CORP4.02 - 2026 Insurance Transfer	(68,641)
Net Levy Impact	(84,310)

Operating Change Request Detail



CORP1.05 - AMP Resv. Incr - Levy Opt 3 July update

Consolidated Work Unit 30-38-280 - FIN - FPA/TREAS
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme New Initiative/Enhanced Service
Council Strategic Priority 6. Operational Priority
Description Rate-based contributions based on increases to each area.
 Values support Council endorsed Report Option 3 - with further updates in July to adjust for interest income plus OCIF and Gas Tax grant updates.
Justification Funding increases to address reserve shortfall and build reserves to help address post 10-year pressures.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - CORP TRX - GEN - RSRV CONT - 91080 - Cont To Gen Asst Rsv	1,199,806	2,460,785	3,785,233	5,175,536	6,634,167
OP - CORP TRX - GEN - RSRV CONT - 91015 - Cont To It Rsvfd	13,324	27,448	42,409	58,247	75,002
OP - CORP TRX - GEN - RSRV CONT - 91081 - Cont To Fleq Asst Rsvf	298,909	615,757	951,387	1,306,681	1,682,560
OP - CORP TRX - GEN - RSRV CONT - 91085 - Cont To Trn Asst Rsvf	40,314	82,257	125,894	171,294	218,528
Total Expenses	1,552,353	3,186,247	4,904,923	6,711,758	8,610,257
Net Total	1,552,353	3,186,247	4,904,923	6,711,758	8,610,257

Operating Change Request Detail



CORP1.16 - Cannabis Grant Reduction

Consolidated Work Unit 80-80-000 - CORP TRX - GEN
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Description Cannabis grant funds have been included in the budget since 2016, however, they have never materialized, and there are currently no plans to access these funds.

Justification As they are not expected to be realized, they are being removed from the budget to prevent an unfavorable year-end position.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - CORP TRX - GEN - CORP ADJ - 58200 - Grant Prov	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Total Revenues	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Net Total	50,000	50,000	50,000	50,000	50,000

Operating Change Request Detail



CORP1.18 - OPG - Promissory Note Interest

Consolidated Work Unit	80-80-000 - CORP TRX - GEN	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	B - Council Consideration
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	7. External Priority		
Description	Promissory note adjustment potential based on the upcoming term expiry and current market conditions.		
Justification	The interest rate applied to the promissory note be set biennially, every two (2) years, relative to the City's documented investment yields. The interest rate will be established at 6.13% effective January 1, 2024, for a two-year term and will be reviewed biennially and adjusted as appropriate going forward.		
	A 1% adjustment = approximately \$50K		
	Current Investment returns are ranging between 3-4.5%, but subject to maturities and market conditions.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - CORP TRX - GEN - OPG - 59080 - Opg Int Income	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Total Revenues	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Net Total	75,000	75,000	75,000	75,000	75,000

Operating Change Request Detail



CORP1.19 - Interdepartmental Allocations Adjustment

Consolidated Work Unit 80-80-000 - CORP TRX - GEN
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 5. Corporate Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Description The municipal best practice is to account for service costs at their full value, including overhead costs for support services such as Finance, Legal, Clerks, Information Technology, and Human Resources. This change request is to adjust interdepartmental allocations reflect economic adjustments, changes in positions, and the allocation of workflows.

Justification Allocating overhead costs for support services aligns with best practice methodology, reflecting the true costs of service areas. This approach also supports the City's long-standing philosophy that rate-based services should cover their full costs.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - IT - ADM - GENERAL - 90000 - Redist-Labour	(5,420)	(5,420)	(5,420)	(5,420)	(5,420)
Library - LIBRARY - ADM - GENERAL - 90000 - Redist-Labour	20,712	20,712	20,712	20,712	20,712
OP - PROP/ENV SUST - CORP FAC - LIBRARY - 90100 - Redist-Facilty	(5,234)	(5,234)	(5,234)	(5,234)	(5,234)
Library - LIBRARY - ADM - GENERAL - 90100 - Redist-Facilty	5,234	5,234	5,234	5,234	5,234
OP - CORP TRX - GEN - CORP ADJ - 90000 - Redist-Labour	(208,052)	(208,052)	(208,052)	(208,052)	(208,052)
OP - LEG SRV - BYLAW - GENERAL - 90000 - Redist-Labour	(35,407)	(35,407)	(35,407)	(35,407)	(35,407)
OP - LEG SRV - BLDG STND - GENERAL - 90000 - Redist-Labour	10,025	10,025	10,025	10,025	10,025
OP - LEG SERV - TRANSIT SRV - GENERAL - 90000 - Redist-Labour	26,835	26,835	26,835	26,835	26,835
OP - IT - ADM - GENERAL - 90300 - Redist-Mat	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)
OP - DEV/INF PLAN - PLAN - ENG - 90300 - Redist-Mat	630	630	630	630	630
OP - ENV SRV - WATER - GENERAL - 90300 - Redist-Mat	963	963	963	963	963
OP - ENV SRV - WASTE WATER - GENERAL - 90300 - Redist-Mat	963	963	963	963	963
OP - LEG SRV - BYLAW - GENERAL - 90300 - Redist-Mat	472	472	472	472	472
OP - LEG SRV - BLDG STND - GENERAL - 90300 - Redist-Mat	472	472	472	472	472
OP - ENV SRV - WATER - BILL/COLLECT - 90000 - Redist-Labour	63,022	63,022	63,022	63,022	63,022
OP - ENV SRV - WASTE WATER - GENERAL - 90000 - Redist-Labour	84,144	84,144	84,144	84,144	84,144
OP - FAC CC OPS - STORM WAT - GENERAL - 90000 - Redist-Labour	29,619	29,619	29,619	29,619	29,619
OP - LEG SERV - PARKING - GENERAL - 90000 - Redist-Labour	(24,079)	(24,079)	(24,079)	(24,079)	(24,079)
OP - INF CAP PROJ - CAP ADM - GENERAL - 90000 - Redist-Labour	38,601	38,601	38,601	38,601	38,601
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



CORP1.21 - Library Operating Adjustment Funding Request

Consolidated Work Unit	97-97-002 - LIBRARY - ADM	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Library grant adjustment to cover budgetary increases.		
Justification	The Library Board presents their budget to the City annual. Any budgetary increase not offset by library fees and charges will create a funding imbalance which is typically funded by the City through the provision of a grant.		

This change request illustrates the additional grant funding request and adjusts both the City's grant expense and the Library's grant revenue accounts.

The Library will present their budget details to Council during the budget process for consideration.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues				
Library - LIBRARY - ADM - GENERAL - 50860 - Requisition	126,419	126,419	126,419	126,419
Library - LIBRARY - ADM - GENERAL - 50860 - Requisition	64,000	64,000	64,000	64,000
Total Revenues	190,419	190,419	190,419	190,419
Expenses				
OP - CORP TRX - GEN - LIBRARY - 72805 - Brd Cont	126,419	126,419	126,419	126,419
OP - CORP TRX - GEN - LIBRARY - 72805 - Brd Cont	64,000	64,000	64,000	64,000
Total Expenses	190,419	190,419	190,419	190,419
Net Total	-	-	-	-

Operating Change Request Detail



CORP1.22 - AMP Resv. - Levy (Mayor Adj)

Consolidated Work Unit	80-80-000 - CORP TRX - GEN	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	CS-25-55

Council Strategic Priority 5. Corporate Priority

Description Levy-based reserve contributions:
Mayor's adjusted approach to address the 10-year funding gap.

Justification After further discussion with the CAO and Mayor, it was determined that a new approach be considered, setting the levy based annual incremental reserve contributions to a 1% levy increase (2026) plus an annual incremental 0.3% levy increase starting in 2027. The associated levy increases to 3.72% by 2036. Assuming assumptions remain unchanged, the ending forecast reserve balance will be consistent with Council adopted Option 3, which included a 2.98% incremental levy increase until 2036.

Comments Over the summer, staff continued to refine the model, adding new information to update grant-based reserve balances, legacy investment maturities, and refine reserve interest allocations. Of note is that staff observed reserve interest allocations did not incorporate capital project unspent commitments. This was corrected and now follows best practice, resulting in a larger interest allocation to reserves. The combination of the above resulted in a reduced impact on levy and rate-based contributions to achieve a similar reserve forecast outcome. These changes are included with the budget figures.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - CORP TRX - GEN - RSRV CONT - 91080 - Cont To Gen Asst Rsv	(593,016)	(1,157,773)	(1,689,639)	(2,183,520)	(2,633,807)
OP - CORP TRX - GEN - RSRV CONT - 91015 - Cont To It Rsvfd	(6,586)	(12,978)	(19,137)	(25,020)	(30,577)
OP - CORP TRX - GEN - RSRV CONT - 91081 - Cont To Fleq Asst Rsvf	(147,739)	(291,136)	(429,309)	(561,277)	(685,946)
Total Expenses	(747,341)	(1,461,887)	(2,138,085)	(2,769,817)	(3,350,330)
Net Total	(747,341)	(1,461,887)	(2,138,085)	(2,769,817)	(3,350,330)

Operating Change Request Detail



CORP1.23 - One-time Costs offset by Tax Rate Stab

Consolidated Work Unit 80-80-000 - CORP TRX - GEN
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget Yes
Budget Theme New Initiative/Enhanced Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service No
Council Report Ref.

Description Corporate approach to minimize the levy pressure is to leverage short-term 2026 investment income to offset one-time expenses. It is anticipated for both revenues and expenses to be fully removed in 2027.

Justification The City's position is to leverage the forecasted investment income towards one-time expenses to prevent future sustainability issues.

As the economy is in transition, staff will revisit this on an annual basis.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - CORP TRX - GEN - CORP ADJ - 58801 - Trf Fr Tax Stab Rsv	6,297	-	-	-	-
Total Revenues	6,297	-	-	-	-
Net Total	(6,297)	-	-	-	-

Operating Change Request Detail



CORP1.26 - Redirect Annual CIL Contributions to GEN AM

Consolidated Work Unit 80-80-000 - CORP TRX - GEN
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Description This change request is to redirect the City’s annual contributions, previously allocated to the CIL Recreation Land/CBC Obligatory Reserve Fund, to the General Asset Management Reserve.

Justification At the time of the 2022 Reserve and Reserve Fund Policy update, the purpose of the Park Development Reserve was not fully clarified, and it was merged into the CIL/CBC Obligatory Reserve to minimize risk. The CIL Recreation Land/CBC Obligatory Reserve Fund is restricted by provincial legislation that specify the funds are not for general municipal use and must be segregated for their stated purpose, which is typically to help finance growth-related capital costs. While the CIL/CBC reserve is legislatively required, it can also receive contributions from other sources.

After further consideration, redirecting the City’s contributions to the General Asset Management Reserve would provide greater flexibility and discretion, allowing municipal funds to support a broader range of capital projects across the City’s asset portfolio.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - CORP TRX - GEN - RSRV CONT - 91052 - Cont To Cilcbc Orsvfd	(640,000)	(640,000)	(640,000)	(640,000)	(640,000)
OP - CORP TRX - GEN - RSRV CONT - 91080 - Cont To Gen Asst Rsv	640,000	640,000	640,000	640,000	640,000
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



CORP2.01 - Labour Gapping

Consolidated Work Unit 80-80-000 - CORP TRX - GEN

Change Request Type B. STAFFING

One-Time Budget No

Budget Theme Maintain Service

Council Strategic Priority 5. Corporate Priority

Description To budget for labour vacancies and gapping.

Justification Throughout the year, the City experiences various vacancies and gapping across multiple divisions. The majority of these events are unplanned and random. As a result, staff are proposing a corporate offset valued at \$500K. Currently, the City is experiencing between \$750K and \$1M in labour gapping annually.

Individual divisions budget will not be adjusted, rather the City's overall labour budget will show a net reduction. Actual labour variances will continue within the division budgets. The corporate gapping value will offset and minimize the variance.

Budget Year 2026

Overall Priority B - Council Consideration

Core Service Yes

Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - CORP TRX - GEN - CORP ADJ - 66999 - Labour Gapping	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
Total Expenses	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
Net Total	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)

Operating Change Request Detail



CORP4.02 - 2026 Insurance Transfer

Consolidated Work Unit	80-80-000 - CORP TRX - GEN
Change Request Type	CORP TRANSFER/ADJ (FINANCE ONLY)
One-Time Budget	No
Budget Theme	Maintain Service
Council Strategic Priority	5. Corporate Priority
Description	Insurance cost allocation
Justification	Insurance cost allocation
Operating Budget Impact	

Budget Year	2026
Overall Priority	A - Recommended
Core Service	Yes
Council Report Ref.	

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - ENV SRV - WATER - TREATMNT PLANT - 72630 - Insurance	(11,927)	(11,927)	(11,927)	(11,927)	(11,927)
OP - FAC CC OPS - PARKS - COUCHICHING PRK - 72630 - Insurance	(6,352)	(6,352)	(6,352)	(6,352)	(6,352)
OP - FAC CC OPS - PARKS - TUDHOPE PARK - 72630 - Insurance	(7,321)	(7,321)	(7,321)	(7,321)	(7,321)
OP - FAC CC OPS - PARKS - KITCHENER PARK - 72630 - Insurance	(1,401)	(1,401)	(1,401)	(1,401)	(1,401)
OP - FAC CC OPS - RDS - GENERAL - 72630 - Insurance	(7,612)	(7,612)	(7,612)	(7,612)	(7,612)
OP - FAC CC OPS - STORM WAT - PUMP STNS - 72630 - Insurance	(283)	(283)	(283)	(283)	(283)
OP - ENV SRV - WATER - GENERAL - 72630 - Insurance	(4,912)	(4,912)	(4,912)	(4,912)	(4,912)
OP - FAC CC OPS - PARKS - WOSC PARKS - 72630 - Insurance	(4,173)	(4,173)	(4,173)	(4,173)	(4,173)
OP - FAC CC OPS - PARKS - PARKS / PARKETTES - 72630 - Insurance	16,258	16,258	16,258	16,258	16,258
OP - FAC CC OPS - PARKS - GREENHOUSES - 72630 - Insurance	(1,955)	(1,955)	(1,955)	(1,955)	(1,955)
Library - LIBRARY - ADM - GENERAL - 72630 - Insurance	(13,224)	(13,224)	(13,224)	(13,224)	(13,224)
OP - FAC CC OPS - FLT - GENERAL - 72630 - Insurance	(13,889)	(13,889)	(13,889)	(13,889)	(13,889)
OP - DEV/INF PLAN - PLAN - ENG - 72630 - Insurance	(922)	(922)	(922)	(922)	(922)
OP - ASSET CARE - GENERAL - 72630 - Insurance	(231)	(231)	(231)	(231)	(231)
OP - ENV SRV - WASTE WATER - TREATMNT PLANT - 72630 - Insurance	(10,619)	(10,619)	(10,619)	(10,619)	(10,619)
OP - ENV SRV - WASTE WATER - GENERAL - 72630 - Insurance	(2,214)	(2,214)	(2,214)	(2,214)	(2,214)
OP - CORP TRX - GEN - CORP ADJ - 72630 - Insurance	(68,641)	(68,641)	(68,641)	(68,641)	(68,641)

OP - ENV SRV - WASTE WATER - TREAT PUMP STN - 72630 - Insurance	(3,764)	(3,764)	(3,764)	(3,764)	(3,764)
OP - WASTE MGMT/ENV CPL - DISPOSAL LANDFILL OPER - 72630 - Insurance	(1,662)	(1,662)	(1,662)	(1,662)	(1,662)
OP - REC - YOUTH CTRE - GENERAL - 72630 - Insurance	(834)	(834)	(834)	(834)	(834)
OP - REC - ADM - GENERAL - 72630 - Insurance	(2,072)	(2,072)	(2,072)	(2,072)	(2,072)
OP - COUNCIL - GEN - GENERAL - 72630 - Insurance	(357)	(357)	(357)	(357)	(357)
OP - BSDEV, TOUR & IT - TOURISM - OPERA HOUSE - 72630 - Insurance	(4,323)	(4,323)	(4,323)	(4,323)	(4,323)
OP - BSDEV, TOUR & IT - TOURISM - LEACOCK MUSEUM - 72630 - Insurance	(1,368)	(1,368)	(1,368)	(1,368)	(1,368)
OP - BSDEV, TOUR & IT - BUS DEV - GENERAL - 72630 - Insurance	(727)	(727)	(727)	(727)	(727)
OP - BSDEV, TOUR & IT - TOURISM - FARMERS MRKT - 72630 - Insurance	(65)	(65)	(65)	(65)	(65)
OP - PROP/ENV SUST - CORP FAC - CITY CTRE - 72630 - Insurance	(3,208)	(3,208)	(3,208)	(3,208)	(3,208)
OP - LEG SERV - PARKING - GENERAL - 72630 - Insurance	(38)	(38)	(38)	(38)	(38)
OP - PROP/ENV SUST - REC - BOA - 72630 - Insurance	(7,344)	(7,344)	(7,344)	(7,344)	(7,344)
OP - PROP/ENV SUST - REC - OTHER REC FAC - 72630 - Insurance	93,418	93,418	93,418	93,418	93,418
OP - PROP/ENV SUST - CORP FAC - VARIOUS CITY PROP - 72630 - Insurance	(1,029)	(1,029)	(1,029)	(1,029)	(1,029)
OP - PROP/ENV SUST - REC - GENERAL - 72630 - Insurance	(5,007)	(5,007)	(5,007)	(5,007)	(5,007)
OP - PROP/ENV SUST - REC - ORILLIA REC CTRE - 72630 - Insurance	(53,889)	(53,889)	(53,889)	(53,889)	(53,889)
OP - PROP/ENV SUST - REC - ROT PLACE - 72630 - Insurance	(38,121)	(38,121)	(38,121)	(38,121)	(38,121)
OP - PROP/ENV SUST - REC - BPRC - 72630 - Insurance	(6,199)	(6,199)	(6,199)	(6,199)	(6,199)
OP - FIRE - ADM - FIRE HALLS - 72630 - Insurance	(3,728)	(3,728)	(3,728)	(3,728)	(3,728)
OP - FIRE - Suppression - FIREFIGHTING - 72630 - Insurance	(6,007)	(6,007)	(6,007)	(6,007)	(6,007)
OP - DEV/INF PLAN - PLAN - ENG - 72630 - Insurance	(154)	(154)	(154)	(154)	(154)
OP - FIRE - ADM - GENERAL - 72630 - Insurance	(1,265)	(1,265)	(1,265)	(1,265)	(1,265)
OP - FIRE - ADM - PREVENTION - 72630 - Insurance	(931)	(931)	(931)	(931)	(931)
OP - LEG SERV - PARKING - GENERAL - 72630 - Insurance	(1,499)	(1,499)	(1,499)	(1,499)	(1,499)
OP - INF CAP PROJ - CAP ADM - GENERAL - 72630 - Insurance	(615)	(615)	(615)	(615)	(615)
OP - PROP/ENV SUST - REC - WATERFRONT CTRE - 72630 - Insurance	(4,058)	(4,058)	(4,058)	(4,058)	(4,058)
Total Expenses	(194,263)	(194,263)	(194,263)	(194,263)	(194,263)
Net Total	(194,263)	(194,263)	(194,263)	(194,263)	(194,263)



Operating Budget Summary
Department: Library Board
Division: Orillia Public Library

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Revenues / Funding Source	3,251,671	3,457,190	205,519	6.32%	-	126,419	61,719	-	-	17,381	-	205,519	
Grants and Donations	261,370	323,970	62,600	23.95%			61,719			881		62,600	1
Other Revenues	20,000	20,000	-	-						-		-	
Reserve Funding	24,000	33,000	9,000	37.50%						9,000		9,000	2
Taxation	2,925,301	3,051,720	126,419	4.32%		126,419				-		126,419	3
User Fees and Serv Chgs	21,000	28,500	7,500	35.71%						7,500		7,500	4
Expenses / Expenditure	3,251,671	3,457,190	205,519	6.32%	-	166,574	25,946	-	-	13,000	-	205,519	
Administration	56,557	59,557	3,000	5.30%						3,000		3,000	5
Contracted Services	93,957	94,957	1,000	1.06%						1,000		1,000	
Labour Costs	2,082,414	2,262,212	179,798	8.63%		179,798				-		179,798	6
Material and Supplies	365,560	374,560	9,000	2.46%						9,000		9,000	
Redistribution	491,960	517,906	25,946	5.27%			25,946			-		25,946	7
Reserve Contributions	79,396	79,396	-	-						-		-	
Transaction Charges	1,890	1,890	-	-						-		-	
Utilities, Tax and Insurance	79,937	66,713	(13,224)	(16.54%)		(13,224)				-		(13,224)	8
Net Operating Budget	0	-	-	-	-	40,155	(35,773)	-	-	(4,381)	-	-	

	Revenue	Requests	Reallocation	Total
	3,521,190			
	(64,000)			
1 LIB1.01 Library Grant Adj		51,719		51,719
Lib1.03 Northland Bus Revenue		10,000		10,000
2 Makerspace equipment replacement and enhancement		6,000		6,000
Furniture and equipment		3,000		3,000
3 CORP1.21 & LIB1.01 - Library Operating Adjustment Funding Request		126,419		126,419
4 Rental fees		2,000		2,000
Printing/faxing fee increase		3,000		3,000
Other budget adjustments		3,381		3,381
		205,519	-	205,519
Expenses				
5 Furniture and equipment		3,000		3,000
6 Salary progressions, COLA and transitions,		179,798		179,798
7 CORP1.19 - Interdepartmental Allocations Adjustment		20,712		20,712
FCC1.14 Library Redistribution Allocation Adjustment		5,234		5,234
8 CORP4.02 - 2026 Insurance Allocation		(13,224)		(13,224)
Other budget adjustments		10,000		10,000
		205,519	-	205,519
Total		-	-	-



Change Request Overview - Library

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	(162,192)
LIB1.01 - Simcoe County Grant (HS Coordinator)2	12,281
LIB1.03 - Northland Bus Revenue	(10,000)
CORP1.19 - Interdepartmental Allocations Adjustment	25,946
CORP1.21 - Library Operating Adjustment Funding Request	(190,419)
CORP TRANSFER/ADJ (FINANCE ONLY)	(13,224)
CORP4.02 - 2026 Insurance Transfer	(13,224)
Net Levy Impact	(175,417)

Operating Change Request Detail



LIB1.01 - Simcoe County Grant (HS Coordinator)

Consolidated Work Unit	97-97-002 - LIBRARY - ADM	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	1. Helping the Community with Things That Matter		
Description	In prior year, the Outreach Coordinator, retitled to Human Services Coordinator, was approved and predominantly funded by the City grant to the Library. The Library has requested an increase from Simcoe County to more adequately cover the cost of Human Services Coordinator role. This has not yet been approved by Simcoe County, but we are confident that we will receive this increase. Additionally, a change has been made to the township contracts to better represent the incoming funds. The value of this position is approximately \$104k including benefits.		
Justification	The 2025 allotment partially covers salary and benefits and provides some enhancements to service. In 2026, the Library is hoping to offset most of the costs of this role while also continuing to provide funds for service enhancement. Historically, this line is for contracts and all other non-government grants. Only recently has the Library started identifying between township contracts and other grants. In 2025, the contract number was inflated in error. This change is to rectify that.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues				
Library - LIBRARY - ADM - GENERAL - 58600 - Grant Nongov	51,719	51,719	51,719	51,719
Library - LIBRARY - ADM - GENERAL - 50860 - Requisition	(64,000)	(64,000)	(64,000)	(64,000)
Total Revenues	(12,281)	(12,281)	(12,281)	(12,281)
Expenses				
OP - CORP TRX - GEN - LIBRARY - 72805 - Brd Cont	(64,000)	(64,000)	(64,000)	(64,000)
Total Expenses	(64,000)	(64,000)	(64,000)	(64,000)
Net Total	(51,719)	(51,719)	(51,719)	(51,719)

Operating Change Request Detail



LIB1.03 - Northland Bus Revenue

Consolidated Work Unit 97-97-002 - LIBRARY - ADM
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme New Initiative/Enhanced Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Description In February 2024, the Library became a designated location for purchasing Ontario Northland bus tickets. The Library receives revenue from Ontario Northland to offset the staffing costs associated with providing this service.

Justification The annual payment from Ontario Northland is based on the previous year's ticket sales. 2025 was the Library's first full year of sales, generating a \$10,000 contract for 2026.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
Library - LIBRARY - ADM - GENERAL - 58600 - Grant Nongov	10,000	10,000	10,000	10,000	10,000
Total Revenues	10,000	10,000	10,000	10,000	10,000
Net Total	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)

Executive Summary

The lease agreement between the Dougall Canal Management Board (DCMB) and the City of Orillia (City) requires the DCMB to manage the Dougall Canal (Canal) in accordance with its Long-Term Management Plan (LTMP). This report will outline the DCMB's 2025 initiatives relative to this LTMP. The overriding mandate of the DCMB is to ensure the Canal's health and recreational benefit through environmentally sound practice, education and communication. This report is intended to affirm how the DCMB fulfilled this mandate. This report has been approved by the Board of Directors of the Corporation and circulated to its' Members.

Annual Management Report

1. Education & Terrestrial Ecosystems

- 1.1. The DCMB, through its newsletters and at resident meetings, continually promotes awareness of Ontario Invasive Plan Council Best Practices along with use of low nitrogen and zero phosphorus lawn and garden fertilizers. This season the Board undertook to arrange a group purchase of a zero phosphorus, low nitrogen fertilizer. A total of 90 bags were distributed to residents. Due to the success this program will be repeated in 2026. The Board & residents acknowledge and thank Ron and Karen Vance who coordinated the program along with Phil Thompson who helped Ron with the delivery.
- 1.2. The DCMB advocates that no yard material such as grass clippings, leaves or other yard waste be blown or otherwise allowed to enter the canal. Notwithstanding that mother nature and wind are difficult to control, residents generally respect this protocol.
- 1.3. The DCMB asks that residents voluntarily remove any debris and floating vegetation that does find its way into the canal. This is the only sustainable way we can keep the canal "free & clear". The Board wishes to thank those dedicated residents who regularly undertake to do this along their shorewalls and encourages more people to become engaged.

2. Aquatic Ecosystems

- 2.1. The Ministry of Environment, Conservation and Parks (MECP) Lake Partner Program continued for 2026, and samples are collected from May-October and sent to the MECP test lab in Dorset.
- 2.2. The DCMB signed a Memorandum of Understanding (MOU) with Lakehead and began water and aquatic vegetation sampling in early July and September 2025. Lakehead conducts lab analysis and will provide their detailed report by the end of Q4. This data will be compared to previous studies from 2016-2024 to evaluate any changes to the eco-system. Data from the 2024 Lakehead study, "indicate that the overall health of the water column in the canal is good".
- 2.3. The Dale Drive culvert is over 50 years old and exhibiting structural deterioration with a partial collapse in the midpoint and gaps from corrosion coupled with roadway, land and shorewall erosion resulting in ongoing road repairs. The Board has reported this matter

(including inadequate culvert size) has been reported to the City of Orillia accordingly. Note: This is a high-risk issue as full collapse of the Dale Drive would result in significant liability (stranded residents on Dale Drive and Glen Crescent) and compromise City services.

- 2.4. During the Lakehead sample gathering in June, it was noted that there were significant areas of invasive curly leaf pondweed in both the north and south canals along with the usual water milfoil growth. Between these two species, the canal was relatively weed choked by mid-June. Curly leaf pondweed, by nature, tends to grow aggressively following spring melt and matures quickly. By mid to late June, Curly Leaf has completed its growth cycle and begins to naturally die back at which point the milfoil typically experiences a growth surge. Based on visual and aerial observation, the Board determined target areas for spot treatment of the dominant invasive aquatic Eurasian Water Milfoil (*Myriophyllum spicatum*). Necessary permits were secured from the Federal Department of Fisheries and Oceans and the Ontario Ministry of Environment, Conservation and Parks and a licensed and approved contractor conducted spot treatment during the first week of July. MECP conducted a site visit in late July and concluded the spot treatment (recommended by Health Canada) was highly effective for the invasive Eurasian Water Milfoil or EWM and recommended continued focus to address EWM in 2026. MECP's weed sampling showed EWM, Coontail, Curly Leaf and Canadian Pondweed. Lakehead will return in September to conduct the second round of sample gathering but interim observations reveal that management measures largely subsided invasive EWM growth.
- 2.5. The return of native vegetation such as eel grass (*Vallisneria Americana*) continues to expand and the bird and fish activity within the canal is noticeably improved.
- 2.6. We are pleased to report that residents were able to fully enjoy the canal for swimming, paddle boarding, kayaking and all forms of recreation and messages of "thanks" for the efforts of the Board executive.

3. Peer Group Review & Industry best practices

- 3.1. Helpful information continues to be available from member associations such as the Federation of Ontario Cottage Associations (FOCA), Kawartha Lakes Stewardship Association (KLSA) and the Ontario Invasive Plan Council (OIPC) Best Practices
- 3.2. The DCMB works collaboratively with City staff to provide comment on the Dougall Canal Overlay zone bylaw, housekeeping amendments, and shorewall repair.

4. Resident Communication & Reporting

- 4.1. The DCMB regularly communicates with residents. Newsletters (further enhanced in 2025) and notices are circulated to all residents electronically via e-mail or with print copy delivered to door as required.
- 4.2. The DCMB regularly invites comments via its email portal. Several residents have used this to provide comments and thanks to the DCMB.
- 4.3. The 2025 financial report and 2026 budget have been approved by the Board and circulated to members for approval.
- 4.4. The DCMB routinely asks its members to comment on the Board's continued efforts. Residents have indicated they are "very satisfied" with the work of the DCMB.

The DCMB continues the important task of managing the Dougall Canal in accordance with the terms of the lease and Long-Term Management Plan for the benefit of the environment and both the City and its residents.

Respectfully submitted

Dougall Canal Management Board Directors

Rob Adams/Chair

Trina Kotylak/Vice Chair Alex Barnett/Treasurer Taylor Mieske/Secretary

David Rowsell/Director



2026 Budget

- No change to Canal Levy in 2026 (@ \$2.75 per linear foot of shoreline)
- Portion of Reserve Funds assumed for 2026 Weed Management

	2026
RESERVE (held @ city beginning of year)	16,475.47
REVENUES	BUDGET
Canal Levy @2.75 for Residents footage	14638.04
HST Recovery (estimate)	2,700.00
Interest from City	1,000.00
City grant for its footage portion @2.75	1,509.04
Income (for year)	19,847.07
EXPENDITURES	BUDGET
DCMB financial & annual CRA Filing	1,500.00
DCMB General Liability+DO Insurance	1,000.00
Miscellaneous Equip & Board Expenses	300.00
Weed Management Strategies	23,000.00
Science Based studies	4,500.00
Canal Management Contingencies	
TOTAL EXPENDITURES (for year)	30,300.00
OPERATIONS for year	-10,452.93
RESERVE @ YE	6,022.55



Operating Budget Summary

Department: Downtown Orillia Business Improvement Area

Division: Downtown Orillia Business Improvement Area

Object Category	Budget				Change Requests								Notes
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change	
Revenues / Funding Source	360,394	370,967	10,573	2.93%	-	-	-	-	-	10,573	-	10,573	
Grants and Donations	-	-	-	-						-		-	
Reserve Funding	-	-	-	-						-		-	
Taxation	309,138	318,173	9,035	2.92%						9,035		9,035	1
User Fees and Serv Chgs	51,256	52,794	1,538	3.00%						1,538		1,538	
Expenses / Expenditure	360,394	370,967	10,573	2.93%	-	5,619	-	-	10,800	(5,846)	-	10,573	
Administration	71,700	61,304	(10,396)	(14.50%)						(10,396)		(10,396)	
Contracted Services	40,950	39,000	(1,950)	(4.76%)						(1,950)		(1,950)	
Labour Costs	206,044	211,663	5,619	2.73%		5,619				-		5,619	2
Material and Supplies	13,000	12,500	(500)	(3.85%)						(500)		(500)	
Redistribution	-	-	-	-						-		-	
Rentals and Leases	14,000	18,000	4,000	28.57%						4,000		4,000	
Reserve Contributions	-	-	-	-						-		-	
Transaction Charges	1,000	13,800	12,800	1280.00%					10,800	2,000		12,800	3
Utilities, Tax and Insurance	13,700	14,700	1,000	7.30%						1,000		1,000	
Write Offs	-	-	-	-						-		-	
Net Operating Budget	-	-	-	-	-	5,619	-	-	10,800	(16,419)	-	-	

	Requests	Reallocation	Total
Revenue			
1 BIA levy increase	9,035		9,035
Other budget adjustments	1,538		1,538
	10,573	-	10,573
Expenses			
2 Salary progressions, COLA and transitions,	5,619		5,619
3 DOBIA1.03 Gift Card Program	10,800		10,800
Other budget adjustments	(5,846)		(5,846)
	10,573	-	10,573
Total	-	-	-



Change Request Overview - DOBIA

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	10,800
DOBIA1.03 - Gift Card Program Fees	10,800
Net Levy Impact	10,800

Operating Change Request Detail



DOBIA1.03 - Gift Card Program Fees

Consolidated Work Unit	98-98-002 - DOBIA - ADM	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	New Initiative/Enhanced Service	Council Report Ref.	
Council Strategic Priority	7. External Priority		
Description	To replace the downtown dollars with a new gift card program.		
Justification			

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
DOBIA - DOBIA - ADM - GENERAL - 71540 - Pmnt Process Fees	10,800	10,800	10,800	10,800	10,800
Total Expenses	10,800	10,800	10,800	10,800	10,800
Net Total	10,800	10,800	10,800	10,800	10,800



Operating Budget Summary
Department: Legislative Services
Division: Parking Services

Object Category	Budget				Change Requests							Notes	
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts		Total Change
Revenues / Funding Source	964,750	871,150	(93,600)	(9.70%)	-	-	(93,600)	-	-	-	-	(93,600)	
Licenses and Permits	185,600	150,000	(35,600)	(19.18%)			(35,600)			-		(35,600)	1
Other Revenues	-	-	-	-								-	
User Fees and Serv Chgs	779,150	721,150	(58,000)	(7.44%)			(58,000)			-	-	(58,000)	2
Expenses / Expenditure	964,750	871,150	(93,600)	(9.70%)	(21,879)	(115,906)	38,330	-	-	5,856	-	(93,600)	
Administration	1,025	2,240	1,215	118.54%		465				750		1,215	3
Contracted Services	113,567	155,403	41,836	36.84%			38,330			3,506		41,836	4
Labour Costs	193,782	182,919	(10,863)	(5.61%)	(11,750)	887				-		(10,863)	5
Material and Supplies	27,950	18,856	(9,094)	(32.54%)		(9,094)				-		(9,094)	6
Redistribution	264,843	240,764	(24,079)	(9.09%)		(24,079)				-		(24,079)	7
Rentals and Leases	4,885	4,885	-	-						-		-	
Reserve Contributions	199,286	116,420	(82,866)	(41.58%)		(82,866)				-		(82,866)	8
Transaction Charges	23,500	25,700	2,200	9.36%						2,200		2,200	
Utilities, Tax and Insurance	135,911	123,963	(11,948)	(8.79%)	(10,129)	(1,219)				(600)		(11,948)	9
Net Operating Budget	-	-	-	-	(21,879)	(115,906)	131,930	-	-	5,856	-	-	

<u>Revenue</u>	<u>Requests</u>	<u>Reallocation</u>	<u>Total</u>
1 PAR1.03 - Permit Revenue Adj	(35,600)		(35,600)
2 PAR1.01 - Meter Revenue Adj.	(58,000)		(58,000)
	(93,600)	-	(93,600)
<u>Expenses</u>			
3 CORP4.01 - ENG Re-Org Adjustments	465		465
4 PAR1.02 - EIS Snow Removal Contract Adjustment	38,330		38,330
5 2025 PRK1.4 Decommission of Lot 15	(11,750)		(11,750)
Reorg and distribution of staff to areas of use		(5,664)	(5,664)
Salary progressions, COLA and transitions	5,501		5,501
HR2.02 Casual Wage Schedule Increase	1,050		1,050
6 Removal of 2025 one time purchase of 35 parking meters	(9,900)		(9,900)
CORP4.01 - ENG Re-Org Adjustments	806		806
7 CORP1.19 Interdepartmental Allocations Adjustments	(24,079)		(24,079)
8 CORP1.12 - Contribution to Rate Based Res - Option 3	36,883		36,883
Removal of one time change request	(143,651)		(143,651)
PAR4.01 - Contribution to Reserve	23,902		23,902
9 2025 PRK1.4 Decommission of Lot 15	(10,129)		(10,129)
CORP4.01 - Eng Re-Org	318		318
CORP4.02 - 2026 Insurance Allocation	(1,537)		(1,537)
Other budget adjustments	5,856		5,856
	(87,936)	(5,664)	(93,600)
Total	5,664	(5,664)	-



Change Request Overview - Parking

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	143,884
PAR1.01 - Meter Revenue Adjustment	58,000
PAR1.02 - New Snow Removal Contract - Parking	38,330
PAR1.03 - Permit Revenue Adjustment	35,600
CORP1.12 - AMP Resv. Cont. Rate Based- Opt 3 July Update	36,883
CORP1.17 - Fleet Redistribution	(850)
CORP1.19 - Interdepartmental Allocations Adjustment	(24,079)
B. STAFFING	1,051
HR2.02 - Casual Wage Schedule Increase	1,051
CORP TRANSFER/ADJ (FINANCE ONLY)	23,954
PAR4.01 - Parking Reserve Contribution Adjustment	23,902
CORP4.01 - ENG Re-Org Adjustments	1,589
CORP4.02 - 2026 Insurance Transfer	(1,537)
Net Levy Impact	168,889

Operating Change Request Detail



PAR1.01 - Meter Revenue Adjustment

Consolidated Work Unit 50-56-425 - LEG SRV - PARKING
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget Yes
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service No
Council Report Ref.

Description Reduce metered revenue (cash, pay & display and passport app) to reflect actual revenue received in the second half of 2024 and the first half of 2025.

Justification Metered revenue is estimated to be below the budgeted amount.
 Decrease revenue to reflect the anticipated 2026 revenue. Reducing the budget amount to be in line with previous year's revenues.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - LEG SERV - PARKING - GENERAL - 52000 - Fees Gen	(58,000)	-	-	-	-
Total Revenues	(58,000)	-	-	-	-
Net Total	58,000	-	-	-	-

Operating Change Request Detail



PAR1.02 - New Snow Removal Contract - Parking

Consolidated Work Unit 50-56-425 - LEG SRV - PARKING
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref. 2025-057-EIS-FCCO Winter Maintenance Contract

Council Strategic Priority 6. Operational Priority

Description Increase in snow contract costs for snow removal and sanding in downtown parking lots.

Justification Roads division is seeking to no longer clear snow or apply sand to any downtown municipal parking lots so that the division can focus on roads. Alternatively, all lots would be cleared by a snow maintenance contractor resulting in an increase in snow contract costs.

Comments Received information from EIS, \$140,150 for the season for snow removal as per tender.
 Amount per month \$23,360
 Jan - Apr 2026 \$93,440
 Nov - Dec 2026 \$46,880 x potential CPI increase after year 1 estimated at 3% = \$48,290
 Total \$141,730
 Less previously approved budget \$60,000
 Less Lot 10 fees for Nov and Dec 2026 \$5,070
 Change request value \$76,600

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - LEG SERV - PARKING - PARKING LOTS (EIS ALLOCATIONS) - 71040 - Contracts Snow	38,330	76,660	76,660	76,660	76,660
OP - FAC CC OPS - RDS - WINTER CONTROL - 71000 - Contracts	8,330	-	-	-	-
Total Expenses	46,660	76,660	76,660	76,660	76,660
Net Total	46,660	76,660	76,660	76,660	76,660

Operating Change Request Detail



PAR1.03 - Permit Revenue Adjustment

Consolidated Work Unit 50-56-425 - LEG SRV - PARKING
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget Yes
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Reduce permit revenue to reflect actual revenue received in the second half of 2024 and the first half of 2025.
Justification Permit revenue is estimated to be below the budgeted amount.
 It is recommended to decrease revenue to reflect the anticipated 2026 revenue. Reduce the budget amount to be in line with previous years revenue.

Budget Year 2026
Overall Priority A - Recommended
Core Service No
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - LEG SERV - PARKING - GENERAL - 57200 - Permits	(35,600)	-	-	-	-
Total Revenues	(35,600)	-	-	-	-
Net Total	35,600	-	-	-	-

Operating Change Request Detail



CORP1.12 - AMP Resv. Cont. Rate Based- Opt 3 July Update

Consolidated Work Unit 30-38-280 - FIN - FPA/TREAS
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme New Initiative/Enhanced Service
Council Strategic Priority 6. Operational Priority
Description Rate-based contributions based on increases to each area.
 Values support Council endorsed Report Option 3 - with further updates in July to adjust for interest income plus OCIF and Gas Tax grant updates.
Justification Funding increases to address reserve shortfall and build reserves to help address post 10-year pressures.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - ENV SRV - WATER - GENERAL - 91086 - Cont To Wtr Asst Rsvf	500,047	1,020,296	1,561,564	2,124,698	2,710,583
OP - FAC CC OPS - STORM WAT - GENERAL - 91088 - Cont To Strm Asst Rsvf	419,779	904,017	1,462,612	2,106,983	2,850,299
OP - ENV SRV - WASTE WATER - GENERAL - 91087 - Cont To Ww Asst Rsvf	440,633	899,068	1,376,024	1,872,249	2,388,521
OP - LEG SERV - PARKING - GENERAL - 91084 - Cont To Prkg Asst Rsvf	36,883	75,255	115,178	156,714	199,928
Total Expenses	1,397,342	2,898,636	4,515,378	6,260,644	8,149,331
Net Total	1,397,342	2,898,636	4,515,378	6,260,644	8,149,331

Operating Change Request Detail



PAR4.01 - Parking Reserve Contribution Adjustment

Consolidated Work Unit 50-56-425 - LEG SRV - PARKING
Change Request Type CORP TRANSFER/ADJ (FINANCE ONLY)
One-Time Budget Yes
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Adjustment to parking reserve contribution to balance to zero.
Justification Contribution to account for the net variance in Operating budget.

Budget Year 2026
Overall Priority A - Recommended
Core Service No
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - LEG SERV - PARKING - GENERAL - 91084 - Cont To Prkg Asst Rsvf	23,902	-	-	-	-
Total Expenses	23,902	-	-	-	-
Net Total	23,902	-	-	-	-



**Operating Budget Change List Summary
Rate Supported - Water Services**

No.	Change Request	Pg No.	Change Req No.	Split Requests	Changes						Reserve Contributions			
					Pre-Approvals	Corp Adj.	Main Svcs.	Growth	Initiative	Other	Capital Impacts	\$	%	Cuml. %
2025 Reserve Contribution											(4,097,758)			
1	Revenue Changes for 2026 Water Rates	206	WWW1.02					(905,241)				(905,241)	22.09%	22.09%
2	Adjustment to Meters and Supplies	207	WWW1.06				(45,000)					(45,000)	1.10%	23.19%
3	Hydrant Flushing Units	208	WWW1.07				16,000					16,000	(0.39%)	22.80%
4	Meter Technician (Contract)	209	WWW2.01				31,486					31,486	(0.77%)	22.03%
MD	FCC1.05 - Winter Control Contracted Services	146	FCC1.05				39,180					39,180	(0.96%)	21.07%
MD	STM1.01 - Excess Soil Disposal	219	STM1.01						17,500			17,500	(0.43%)	20.65%
MD	2026 Solid Waste Management Fees	164	WME1.01				(600)					(600)	0.01%	20.66%
MD	Fleet Redistribution	157	CORP1.17				(41,301)					(41,301)	1.01%	21.67%
MD	Interdepartmental Allocations Adjustment	175	CORP1.19					63,985				63,985	(1.56%)	20.11%
MD	2026 Insurance Transfer	182	CORP4.02				(16,839)					(16,839)	0.41%	20.52%
5	Impacts from Capital										21,530	21,530	(0.53%)	19.99%
6	Salary progressions, COLA and transitions						(350,526)					(350,526)	8.55%	28.55%
7	Removal of 2025 One Time Change Request						(80,000)		(1,500)			(81,500)	1.99%	30.54%
8	Other general adjustments									31,706		31,706	(0.77%)	29.76%
Net Change to Water Reserve Contribution							- (408,666)	25,051	(905,241)	16,000	31,706	21,530	(1,219,620)	29.76%
2026 Reserve Contribution											(5,317,378)			



Operating Budget Summary
Department: Environmental and Infrastructure Services
Division: Water Services

Object Category	Budget				Change Requests							Notes
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	
Revenues / Funding Source	10,088,212	11,087,918	999,706	9.91%	-	-	(56,650)	905,241	-	(0)	151,115	999,706
Licenses and Permits	7,000	7,000	-	-	-	-	-	-	-	-	-	-
Other Revenues	104,230	104,230	-	-	-	-	-	-	-	-	-	-
Reserve Funding	261,014	376,410	115,396	44.21%	-	-	(57,250)	-	-	-	172,646	115,396
User Fees and Serv Chgs	9,715,968	10,600,278	884,310	9.10%	-	-	600	905,241	-	(0)	(21,531)	884,310
Expenses / Expenditure	10,088,212	11,087,918	999,706	9.91%	-	310,907	(31,599)	-	516,047	31,706	172,646	999,706
Administration	101,946	108,422	6,476	6.35%	-	-	-	-	-	6,476	-	6,476
Contracted Services	591,680	594,071	2,392	0.40%	-	-	(33,070)	-	17,500	17,962	-	2,392
Financing	203,764	376,410	172,646	84.73%	-	-	-	-	-	-	172,646	172,646
Labour Costs	2,905,722	2,586,682	(319,040)	(10.98%)	-	(350,526)	31,486	-	-	-	-	(319,040)
Material and Supplies	626,979	536,965	(90,014)	(14.36%)	-	-	(94,000)	-	(1,500)	5,486	-	(90,014)
Redistribution	553,876	577,111	23,234	4.19%	-	(41,301)	63,985	-	-	550	-	23,234
Reserve Contributions	4,097,758	5,317,378	1,219,620	29.76%	-	719,573	-	-	500,047	0	-	1,219,620
Transaction Charges	3,000	3,000	-	-	-	-	-	-	-	-	-	-
Utilities, Tax and Insurance	1,003,486	987,879	(15,607)	(1.56%)	-	(16,839)	-	-	-	1,232	-	(15,607)
Net Operating Budget	-	-	-	0.00%	-	310,907	25,051	(905,241)	516,047	31,706	21,530	-

Revenue

	Requests	Reallocation	Total
1 Operating Impact from Capital	172,646	-	172,646
Removal of 2025 item (WWW1.9 - Site Security)	(57,250)	-	(57,250)
2 WWW1.02 - Revenue Changes for 2026 Water Rates	905,241	-	905,241
Removal of 2025 Operating impact	(21,531)	-	(21,531)
WME1.01 - 2026 Solid Waste Management Fees	600	-	600
	999,706	-	999,706

Expenses

3 Removal of 2025 item (WWW1.9 - Site Security)	(57,250)	-	(57,250)
Removal of 2025 item (WWW1.2 - Flow Meter Installation)	(15,000)	-	(15,000)
STM1.01 - Excess Soil Disposal	17,500	-	17,500
FCC1.05 - Winter Control Contracted Services	39,180	-	39,180
4 Operating Impacts from Capital	172,646	-	172,646
5 WWW2.01 - Meter Technician (Contract)	31,486	-	31,486
Salary progressions, COLA and transitions	(350,526)	-	(350,526)
6 WWW1.07 - Hydrant Flushing Units	16,000	-	16,000
Removal of 2025 item (WWW1.2 - Flow Meter Installation)	(65,000)	-	(65,000)
Removal of 2025 item (WWW1.2 - Flow Meter Installation)	(1,500)	-	(1,500)
WWW1.06 - Adjustment to Meters and Supplies	(45,000)	-	(45,000)
7 CORP1.17 - Fleet Redistribution	-	(41,301)	(41,301)
CORP1.19 - Interdepartmental Allocations Adjustment	-	63,985	63,985
8 CORP1.12 - AMP Resv. Cont. Rate Based- Opt 3 July Update	500,047	-	500,047
WWW4.01 - Water Reserve Contribution Adjustment	719,573	-	719,573
9 CORP4.02 - 2026 Insurance Transfer	-	(16,839)	(16,839)
Other budget adjustments	31,706	-	31,706
	993,862	5,845	999,706

Total	(5,845)	5,845	-
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Change Request Overview - Water

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	(355,430)
WWW1.02 - Revenue Changes for 2026 Water Rates	(905,241)
WWW1.06 - Adjustment to Meters and Supplies	(45,000)
WWW1.07 - Hydrant Flushing Units	16,000
STM1.01 - Excess Soil Disposal	17,500
WME1.01 - 2026 Solid Waste Management Fees	(600)
FCC1.05 - Winter Control Contracted Services	39,180
CORP1.12 - AMP Resv. Cont. Rate Based- Opt 3 July Update	500,047
CORP1.17 - Fleet Redistribution	(41,301)
CORP1.19 - Interdepartmental Allocations Adjustment	63,985
B. STAFFING	31,485
WWW2.01 - Meter Technician (Contract)	31,485
CORP TRANSFER/ADJ (FINANCE ONLY)	702,734
WWW4.01 - Adjustment to Reserve Contributions - Water	719,573
CORP4.02 - 2026 Insurance Transfer	(16,839)
Net Levy Impact	378,789

Operating Change Request Detail



WWW1.02 - Revenue Changes for 2026 Water Rates

Consolidated Work Unit 60-66-700 - ENV SRV - WATER
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Manage Growth
Council Strategic Priority 5. Corporate Priority
Description Review and forecasting of the water revenues for 2026.
Justification These changes reflect a 1.5% residential growth, expected consumption, and increases in the 2026 water rates from Chapter 459.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref. EIS-BC-25-05

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - ENV SRV - WATER - GENERAL - 51020 - Fees Res Basic	65,984	65,984	65,984	65,984	65,984
OP - ENV SRV - WATER - GENERAL - 51040 - Fees Res Cons	457,463	457,463	457,463	457,463	457,463
OP - ENV SRV - WATER - GENERAL - 51100 - Fees Ci Basic	(14,506)	(14,506)	(14,506)	(14,506)	(14,506)
OP - ENV SRV - WATER - GENERAL - 51120 - Fees Ci Cons	379,165	379,165	379,165	379,165	379,165
OP - ENV SRV - WATER - GENERAL - 54560 - Penalty Charges	17,135	17,135	17,135	17,135	17,135
Total Revenues	905,241	905,241	905,241	905,241	905,241
Net Total	(905,241)	(905,241)	(905,241)	(905,241)	(905,241)

Operating Change Request Detail



WWW1.06 - Adjustment to Meters and Supplies

Consolidated Work Unit	60-66-700 - ENV SRV - WATER	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Reduce operating budget for Meters and Supplies by \$45,000. Service box management tasks have been moved to Water Distribution. Budget is used for daily water meter works.		
Justification	Meters and Supplies budget line was increased for Service Box repairs; this function has been moved to Collection and Distribution Staff. No impact to service levels will be recognized.		

Operating Budget Impact

	2026	2027	2028	2029	2030
	Budget	Budget	Budget	Budget	Budget
Expenses					
OP - ENV SRV - WATER - BILL/COLLECT - 77760 - Meters Supplies	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)
Total Expenses	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)
Net Total	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)

Operating Change Request Detail



WWW1.07 - Hydrant Flushing Units

Consolidated Work Unit	60-66-700 - ENV SRV - WATER	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	Yes	Core Service	No
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	This involves the purchase of 3 automatic Hydrant flushing units.		
Justification	The City currently has 4 hydrant mount flushing units in service. These units are aging and becoming unreliable. These automatic units are crucial to maintain acceptable chlorine residuals in the City's drinking water system.		

Operating Budget Impact

	2026	2027	2028	2029	2030
	Budget	Budget	Budget	Budget	Budget
Expenses					
OP - ENV SRV - WATER - DIST HORIZ PIPES - 77200 - Parts - Repair	16,000	-	-	-	-
Total Expenses	16,000	-	-	-	-
Net Total	16,000	-	-	-	-

Operating Change Request Detail



WWW2.01 - Meter Technician (Contract)

Consolidated Work Unit 60-66-700 - ENV SRV - WATER
Change Request Type B. STAFFING
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Description The Metering and Backflow business unit requires a technician on an ongoing basis to assist in managing the maintenance of existing meters, handling customer inquiries, and start-up of new meters and accounts.

Justification Pilot contract position has proven to be a success with an increase in metering related works, increased backflow compliance rates, as well as easing burden on Distribution and Collection Staff.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - ENV SRV - WATER - BILL/COLLECT - 61000 - Sal Wages	28,365	28,365	28,365	28,365	28,365
OP - ENV SRV - WATER - BILL/COLLECT - 65000 - Benefits	3,120	3,120	3,120	3,120	3,120
Total Expenses	31,486	31,486	31,486	31,486	31,486
Net Total	31,486	31,486	31,486	31,486	31,486

Operating Change Request Detail



WWW4.01 - Adjustment to Reserve Contributions - Water

Consolidated Work Unit 60-66-700 - ENV SRV - WATER
Change Request Type CORP TRANSFER/ADJ (FINANCE ONLY)
One-Time Budget Yes
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Adjustment to Water reserve contribution to balance budget to zero.
Justification Contribution to account for the net variance in Operating budget.

Budget Year 2026
Overall Priority A - Recommended
Core Service No
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - ENV SRV - WATER - GENERAL - 91086 - Cont To Wtr Asst Rsvf	719,573	-	-	-	-
Total Expenses	719,573	-	-	-	-
Net Total	719,573	-	-	-	-



Operating Budget Change List Summary
Rate Supported - Wastewater Services

No.	Change Request	Pg No.	Change Req No.	Split Requests	Changes						Reserve Contributions			
					Pre-Approvals	Corp Adj.	Main Svcs.	Growth	Initiative	Other	Capital Impacts	\$	%	Cuml. %
2025 Reserve Contribution											(5,644,665)			
1	Revenue Change for New 2026 Septage Fees	215	WWW1.01					(85,000)				(85,000)	1.51%	1.51%
2	Revenue Changes for 2026 Wastewater Rates	216	WWW1.03					(996,065)				(996,065)	17.65%	19.15%
3	WWTC Filter Inspections	217	WWW1.04			50,000						50,000	(0.89%)	18.27%
4	WWTC Solids Removal	218	WWW1.05			298,600						298,600	(5.29%)	12.98%
5	IWSA Transfer Correction	219	WWW1.08			-						-	-	12.98%
6	Lab Supplies Transfer	220	WWW1.09			-						-	-	12.98%
7	Wastewater Service Enhancements	221	WWW1.10				66,000					66,000	(1.17%)	11.81%
MD	Excess Soil Disposal	226	STM1.01						17,500			17,500	(0.31%)	9.72%
MD	Winter Control Contracted Services	146	FCC1.05			40,740						40,740	(0.72%)	11.09%
MD	Fleet Redistribution	157	CORP1.17			59,767						59,767	(1.06%)	10.03%
MD	Interdepartmental Allocations Adjustment	175	CORP1.19			85,107						85,107	(1.51%)	8.52%
MD	2026 Insurance Transfer	182	CORP4.02			(16,598)						(16,598)	0.29%	8.81%
8	Adjustment to Reserve Contributions - WW	222	WWW4.02			(266,064)						(266,064)	4.71%	13.53%
9	Operating Impacts from Capital										2,199	2,199	(0.04%)	13.49%
10	Salary progressions, COLA and transitions					117,819						117,819	(2.09%)	11.40%
11	Removal of 2025 One Time Change Request					155,201	(20,000)		(1,500)			133,701	(2.37%)	9.03%
12	Other general adjustments									51,661		51,661	(0.92%)	8.12%
Net Change to Water Reserve Contribution					-	135,232	369,340	(1,015,065)	16,000	51,661	2,199	(440,633)		8.12%
2026 Reserve Contribution											(6,085,298)			



Operating Budget Summary

Department: Environmental and Infrastructure Services

Division: Wastewater

Object Category	Budget				Change Requests								Notes
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	Total Change	
Revenues / Funding Source	10,961,015	13,225,615	2,264,600	20.66%	-	110,863	(56,000)	1,081,065	-	(0)	1,128,672	2,264,600	
Other Revenues	3,565	3,565	-	-	-	-	-	-	-	-	-	-	
Reserve Funding	284,437	1,357,109	1,072,672	377.12%	-	-	(56,000)	-	-	-	1,128,672	1,072,672	1
User Fees and Serv Chgs	10,673,013	11,864,941	1,191,928	11.17%	-	110,863	-	1,081,065	-	(0)	-	1,191,928	2
Expenses / Expenditure	10,961,015	13,225,615	2,264,600	20.66%	-	246,095	313,340	66,000	456,633	51,661	1,130,871	2,264,600	
Administration	28,622	33,692	5,069	17.71%	-	-	-	2,000	-	3,069	-	5,069	3
Contracted Services	1,142,737	1,539,520	396,783	34.72%	-	-	313,340	43,000	17,500	21,943	1,000	396,783	4
Financing	228,437	1,357,108	1,128,671	494.08%	-	-	-	-	-	-	1,128,671	1,128,671	5
Labour Costs	1,796,248	1,914,067	117,819	6.56%	-	117,819	-	-	-	-	-	117,819	6
Material and Supplies	732,378	773,102	40,724	5.56%	-	-	-	21,000	(1,500)	20,224	1,000	40,724	7
Redistribution	444,872	590,295	145,424	32.69%	-	144,874	-	-	-	550	-	145,424	8
Reserve Contributions	5,644,665	6,085,298	440,633	7.81%	-	-	-	-	440,633	-	-	440,633	9
Utilities, Tax and Insurance	943,057	932,533	(10,523)	(1.12%)	-	(16,598)	-	-	-	5,874	200	(10,523)	10
Net Operating Budget	-	-	-	0.00%	-	135,232	369,340	(1,015,065)	456,633	51,661	2,199	-	

Revenue

	Requests	Reallocation	Total
1 Operating impacts from Capital	1,128,672	-	1,128,672
Removal of 2025 item (WWW1.9 - Site Security)	(56,000)	-	(56,000)
2 WWW1.08 - IWSA Transfer Correction	-	-	-
WWW1.03 - Revenue Changes for 2026 Wastewater Rates	996,065	-	996,065
WWW1.01 - Revenue Change for New 2026 Septage Fees	85,000	-	85,000
Removal of 2025 item (10-year plan: CORP1.13 - Adjustment to Reserve Contributions - WW)	(155,201)	-	(155,201)
WWW4.02 - Adjustment to Reserve Contributions - WW	266,064	-	266,064
	2,264,600	-	2,264,600

Expenses

3 WWW1.10 - Wastewater Service Enhancements	2,000		2,000
4 WWW1.05 - WWTC Solids Removal	298,600		298,600
Removal of 2025 item (WWW1.9 - Site Security)	(56,000)		(56,000)
Removal of 2025 item (FCC1.6 - WWTC - Contract Budget Increase)	(20,000)		(20,000)
WWW1.04 - WWTC Filter Inspections	50,000		50,000
STM1.01 - Excess Soil Disposal	17,500		17,500
FCC1.05 - Winter Control Contracted Services	40,740		40,740
WWW1.10 - Wastewater Service Enhancements	43,000		43,000
Operating Impacts from Capital	1,000		1,000
5 Operating Impacts from Capital	1,128,671		1,128,671
6 Salary progressions, COLA and transitions	117,819		117,819
7 WWW1.09 - Lab Supplies Transfer		-	-
WWW1.10 - Wastewater Service Enhancements	21,000		21,000
Removal of 2025 item (WWW1.4 - Cell Phones for Operators)	(1,500)		(1,500)
Operating Impacts from Capital	1,000		1,000
8 CORP1.17 - Fleet Redistribution		59,767	59,767
CORP1.19 - Interdepartmental Allocations Adjustment		85,107	85,107
9 CORP1.12 - AMP Resv. Cont. Rate Based- Opt 3 July Update	440,633		440,633
10 CORP4.02 - 2026 Insurance Transfer		(16,598)	(16,598)
Operating Impacts from Capital	200		200
Other budget adjustments	51,661		51,661
	2,136,324	128,276	2,264,600
Total	(128,276)	128,276	-



Change Request Overview - Wastewater

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	(22,718)
WWW1.01 - Revenue Change for New 2026 Septage Fees	(85,000)
WWW1.03 - Revenue Changes for 2026 Wastewater Rates	(996,065)
WWW1.04 - WWTC Filter Inspections	50,000
WWW1.05 - WWTC Solids Removal	298,600
WWW1.08 - IWSA Transfer Correction	-
WWW1.09 - Lab Supplies Transfer	-
WWW1.10 - Wastewater Service Enhancements	66,000
STM1.01 - Excess Soil Disposal	17,500
FCC1.05 - Winter Control Contracted Services	40,740
CORP1.12 - AMP Resv. Cont. Rate Based- Opt 3 July Update	440,633
CORP1.17 - Fleet Redistribution	59,767
CORP1.19 - Interdepartmental Allocations Adjustment	85,107
CORP TRANSFER/ADJ (FINANCE ONLY)	(282,661)
WWW4.02 - Adjustment to Reserve Contribution - WW	(266,064)
CORP4.02 - 2026 Insurance Transfer	(16,597)
Net Levy Impact	(305,379)

Operating Change Request Detail



WWW1.01 - Revenue Change for New 2026 Septage Fees

Consolidated Work Unit 60-66-705 - ENV SRV - WASTEWATER
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Manage Growth
Council Strategic Priority 5. Corporate Priority
Description Review of wastewater fees resulted in a recommended adjustment to Septage Receiving Fees as set in Municipal Code Chapter 459.
Justification Haulers should pay for the costs to operate and maintain the City's Septage Receiving Station.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref. EIS-25-28

Operating Budget Impact

Revenues

OP - ENV SRV - WASTE WATER - GENERAL - 55090 - Svc Haulage

Total Revenues

Net Total

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
	85,000	85,000	85,000	85,000	85,000
	85,000	85,000	85,000	85,000	85,000
	(85,000)	(85,000)	(85,000)	(85,000)	(85,000)

Operating Change Request Detail



WWW1.03 - Revenue Changes for 2026 Wastewater Rates

Consolidated Work Unit 60-66-705 - ENV SRV - WASTEWATER
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Manage Growth
Council Strategic Priority 5. Corporate Priority
Description Review and forecasting of the wastewater rate revenues for 2026.
Justification These changes reflect a 1.5% residential growth, expected consumption, and increases in the 2026 wastewater rates from Chapter 459.

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref. EIS-BC-25-05

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - ENV SRV - WASTE WATER - GENERAL - 51020 - Fees Res Basic	194,876	194,876	194,876	194,876	194,876
OP - ENV SRV - WASTE WATER - GENERAL - 51040 - Fees Res Cons	413,435	413,435	413,435	413,435	413,435
OP - ENV SRV - WASTE WATER - GENERAL - 51100 - Fees Ci Basic	(4,127)	(4,127)	(4,127)	(4,127)	(4,127)
OP - ENV SRV - WASTE WATER - GENERAL - 51120 - Fees Ci Cons	391,881	391,881	391,881	391,881	391,881
Total Revenues	996,065	996,065	996,065	996,065	996,065
Net Total	(996,065)	(996,065)	(996,065)	(996,065)	(996,065)

Operating Change Request Detail



WWW1.04 - WWTC Filter Inspections

Consolidated Work Unit	60-66-705 - ENV SRV - WASTEWATER	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	State of good repair: Annual Tertiary Filter Maintenance and Inspection at the Wastewater Treatment Centre.		
Justification	Failure of both Tertiary Filters in 2025 demonstrated that an annual maintenance package/inspection may have prevented failure. It is recommended moving forward to maintain these critical assets.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - ENV SRV - WASTE WATER - TREATMNT PLANT - 71000 - Contracts	50,000	50,000	50,000	50,000	50,000
Total Expenses	50,000	50,000	50,000	50,000	50,000
Net Total	50,000	50,000	50,000	50,000	50,000

Operating Change Request Detail



WWW1.05 - WWTC Solids Removal

Consolidated Work Unit 60-66-705 - ENV SRV - WASTEWATER
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Description State of good repair service. Increased cost for land application of biosolids generated at the Wastewater Treatment Centre.

Justification Service costs increased significantly in 2025. Biosolids generated from the wastewater treatment process need to be land applied regularly. The City's service provider must remain in compliance with the NASM requirements to ensure the biosolid can be land applied.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - ENV SRV - WASTE WATER - COLL SLUDGE DISP - 71000 - Contracts	250,000	250,000	250,000	250,000	250,000
OP - ENV SRV - WASTE WATER - COLL SLUDGE DISP - 71000 - Contracts	48,600	48,600	48,600	48,600	48,600
Total Expenses	298,600	298,600	298,600	298,600	298,600
Net Total	298,600	298,600	298,600	298,600	298,600

Operating Change Request Detail



WWW1.08 - IWSA Transfer Correction

Consolidated Work Unit	60-66-705 - ENV SRV - WASTEWATER	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	This change request is meant to correct a transfer error made in 2025 to reduce industrial surcharge agreement revenue.		
Justification	Corrected transfer needed so proper budget is reflected.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - ENV SRV - WASTE WATER - INSP & CONTROL - 55190 - Topup Charge	15,000	15,000	15,000	15,000	15,000
OP - ENV SRV - WASTE WATER - GENERAL - 55190 - Topup Charge	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Total Revenues	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



WWW1.09 - Lab Supplies Transfer

Consolidated Work Unit	60-66-705 - ENV SRV - WASTEWATER	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Maintain Service	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	Transfer budget for Wastewater Treatment Centre (WWTC) lab supplies from WWTC management to management by Environmental Compliance business unit.		
Justification	Management of the lab supplies for the WWTC lab falls on the Environmental Compliance business unit.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - ENV SRV - WASTE WATER - TREATMNT PLANT - 77420 - Materials	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
OP - ENV SRV - WASTE WATER - INSP & CONTROL - 77420 - Materials	15,000	15,000	15,000	15,000	15,000
Total Expenses	-	-	-	-	-
Net Total	-	-	-	-	-

Operating Change Request Detail



WWW1.10 - Wastewater Service Enhancements

Consolidated Work Unit	60-66-705 - ENV SRV - WASTEWATER	Budget Year	2026
Change Request Type	A. OPERATING CHANGES OVER \$10,000	Overall Priority	A - Recommended
One-Time Budget	No	Core Service	Yes
Budget Theme	Manage Growth	Council Report Ref.	
Council Strategic Priority	6. Operational Priority		
Description	This request involves several service request enhancements at the Wastewater Treatment Centre (WWTC) and sanitary pump stations including performing additional pump repairs and motor rewinds, additional SCADA service callout support, wet well cleanings, Septage waste removal and testing, more generator fuel for brownouts, and new UV bulbs and sleeves.		
Justification	The WWTC and sanitary pump stations have older infrastructure that needs to be maintained. Enhanced services and supplies are needed to maintain this equipment, such as cleaning rags out of wet wells in pump stations, rewind pump motors so they perform optimally or performing additional control system maintenance.		

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - ENV SRV - WASTE WATER - TREATMNT PLANT - 71360 - Mtce Serv Equip	18,000	18,000	18,000	18,000	18,000
OP - ENV SRV - WASTE WATER - TREATMNT PLANT - 71400 - Other Srv	11,000	11,000	11,000	11,000	11,000
OP - ENV SRV - WASTE WATER - TREATMNT PLANT - 77420 - Materials	10,000	10,000	10,000	10,000	10,000
OP - ENV SRV - WASTE WATER - TREATMNT PLANT - 76880 - Testing	2,000	2,000	2,000	2,000	2,000
OP - ENV SRV - WASTE WATER - TREATMNT PLANT - 77160 - Fuel - Diesel	1,000	1,000	1,000	1,000	1,000
OP - ENV SRV - WASTE WATER - TREAT PUMP STN - 71400 - Other Srv	5,000	5,000	5,000	5,000	5,000
OP - ENV SRV - WASTE WATER - TREAT PUMP STN - 77160 - Fuel - Diesel	1,000	1,000	1,000	1,000	1,000
OP - ENV SRV - WASTE WATER - TREAT PUMP STN - 71000 - Contracts	9,000	9,000	9,000	9,000	9,000
OP - ENV SRV - WASTE WATER - TREAT PUMP STN - 77200 - Parts - Repair	9,000	9,000	9,000	9,000	9,000
Total Expenses	66,000	66,000	66,000	66,000	66,000
Net Total	66,000	66,000	66,000	66,000	66,000

Operating Change Request Detail



WWW4.02 - Adjustment to Reserve Contribution - WW

Consolidated Work Unit 60-66-705 - ENV SRV - WASTEWATER
Change Request Type CORP TRANSFER/ADJ (FINANCE ONLY)
One-Time Budget Yes
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Adjustment to Water user fees to balance budget to zero.
Justification Contribution to account for the net variance in Operating budget.

Budget Year 2026
Overall Priority A - Recommended
Core Service No
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - ENV SRV - WASTE WATER - GENERAL - 51040 - Fees Res Cons	133,032	-	-	-	-
OP - ENV SRV - WASTE WATER - GENERAL - 51120 - Fees Ci Cons	133,032	-	-	-	-
Total Revenues	266,064	-	-	-	-
Net Total	(266,064)	-	-	-	-



**Operating Budget Change List Summary
Rate Supported - Stormwater Services**

No.	Change Request	Pg No.	Change Req No.	Split Requests	Changes						Reserve Contributions			
					Pre-approvals	Corp Adj.	Main Svcs.	Growth	Initiative	Other	Capital Impacts	\$	%	Cuml. %
2025 Reserve Contribution									(2,415,547)					
MD	Excess Soil Disposal	226	STM1.01						85,000			85,000	(3.52%)	(3.52%)
1	Oil Grit Separator Cleaning	227	STM1.02					20,000				20,000	(0.83%)	(4.35%)
MD	Fleet Redistribution	157	CORP1.17			(28,594)						(28,594)	1.18%	(3.16%)
MD	Interdepartmental Allocations Adjustment	175	CORP1.19			29,619						29,619	(1.23%)	(4.39%)
MD	2026 Insurance Transfer	182	CORP4.02			(283)						(283)	0.01%	(4.38%)
2	Salary progressions, COLA and transitions					84,224						84,224	(3.49%)	(7.86%)
3	Capital Impacts									800		800	(0.03%)	(7.90%)
4	Removal of 2025 One Time Change Request						(30,000)	(18,500)				(48,500)	2.01%	(5.89%)
5	Adjustment to Rsv Contribution -	228	STM4.01			(610,755)						(610,755)	25.28%	19.39%
6	Other general adjustments									4,246		4,246	(0.18%)	19.22%
Net Change to Stormwater Reserve Contribution					-	(525,789)	(10,000)	-	66,500	4,246	800	(464,243)		19.22%
2026 Reserve Contribution									(2,879,790)					



Operating Budget Summary
Department: Environmental and Infrastructure Services
Division: Stormwater

Object Category	Budget				Change Requests							Notes
	2025	2026	Change \$	Change %	Pre-Approvals	Corp Adj.	Maint. Serv.	Growth	Initiative	Budget Adj.	Capital Impacts	
Revenues / Funding Source	4,238,325	4,886,295	647,970	15.29%	-	610,755	(12,700)	-	-	-	49,916	647,970
Grants and Donations	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	6,500	6,500	-	-	-	-	-	-	-	-	-	-
Reserve Funding	528,548	565,764	37,216	7.04%	-	-	(12,700)	-	-	-	49,916	37,216
User Fees and Serv Chgs	3,703,276	4,314,031	610,755	16.49%	-	610,755	-	-	-	-	-	610,755
Expenses / Expenditure	4,238,325	4,886,295	647,970	15.29%	-	129,430	(22,700)	-	486,279	4,246	50,716	647,970
Administration	3,500	3,500	-	-	-	-	-	-	-	-	-	-
Contracted Services	483,815	527,784	43,970	9.09%	-	-	(22,700)	-	66,500	170	-	43,970
Financing	515,848	565,765	49,916	9.68%	-	-	-	-	-	-	49,916	49,916
Labour Costs	580,412	664,636	84,224	14.51%	-	84,224	-	-	-	-	-	84,224
Material and Supplies	14,573	19,449	4,876	33.46%	-	-	-	-	-	4,076	800	4,876
Redistribution	201,921	202,946	1,025	0.51%	-	1,025	-	-	-	0	-	1,025
Reserve Contributions	2,415,547	2,879,790	464,243	19.22%	-	44,464	-	-	419,779	-	-	464,243
Utilities, Tax and Insurance	22,709	22,426	(283)	(1.25%)	-	(283)	-	-	-	-	-	(283)
Net Operating Budget	0	0	-	-	-	(481,325)	(10,000)	-	486,279	4,246	800	-

Revenue

	Requests	Reallocation	Total
1 Removal of 2025 item (WWW1.9 - Site Security)	(12,700)	-	(12,700)
Operating Impacts from Capital	49,916	-	49,916
2 STM4.01 - Adjustment to Rsv Contribution - Stormwater	610,755	-	610,755
	647,970	-	647,970

Expenses

3 Removal of 2025 item (WWW1.9 - Site Security)	(12,700)	-	(12,700)
Removal of 2025 item (STM1.1 - Stormwater Operating Budget Changes)	(30,000)	-	(30,000)
Removal of 2025 item (WME1.02 - Microbial Source Water Tracking at Beaches)	(18,500)	-	(18,500)
Operating Impacts from Capital	10,000	-	10,000
Removal of Operating impact from 2025	(10,000)	-	(10,000)
STM1.01 - Excess Soil Disposal	85,000	-	85,000
STM1.02 - Oil Grit Separator Cleaning	20,000	-	20,000
4 Operating Impacts from Capital	49,916	-	49,916
5 Salary progressions, COLA and transitions	84,224	-	84,224
6 Operating Impacts from Capital	800	-	800
7 CORP1.17 - Fleet Redistribution	-	(28,594)	(28,594)
CORP1.19 - Interdepartmental Allocations Adjustment	-	29,619	29,619
8 CORP1.12 - AMP Resv. Cont. Rate Based- Opt 3 July Update	419,779	-	419,779
STM4.01 - Adjustment to Rsv Contribution - Stormwater	44,464	-	44,464
9 CORP4.02 - 2026 Insurance Transfer	-	(283)	(283)
Other budget adjustments	4,246	-	4,246
	647,228	742	647,970

Total	(742)	742	0
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Change Request Overview - Stormwater

CHANGE REQUEST	2026 Net Amount
A. OPERATING CHANGES OVER \$10,000	525,804
STM1.01 - Excess Soil Disposal	85,000
STM1.02 - Oil Grit Separator Cleaning	20,000
CORP1.12 - AMP Resv. Cont. Rate Based- Opt 3 July Update	419,779
CORP1.17 - Fleet Redistribution	(28,594)
CORP1.19 - Interdepartmental Allocations Adjustment	29,619
CORP TRANSFER/ADJ (FINANCE ONLY)	(566,573)
STM4.01 - Adjustment to Rsv Contribution - Stormwater	(566,290)
CORP4.02 - 2026 Insurance Transfer	(283)
Net Levy Impact	(40,769)

Operating Change Request Detail



STM1.01 - Excess Soil Disposal

Consolidated Work Unit 60-60-720 - FCCO - STORMWATER
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme New Initiative/Enhanced Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Description This request involves covering the disposal costs of clean fill generated from the City's ditching and waterworks management programs.

Justification Ontario Regulation 406/19 requires that excess clean fill not be sent to a landfill unless it is needed for daily cover operations. The City's Waste Diversion Site has an abundance of cover fill so clean fill generated from the City's ditching program and waterworks functions needs to be tested and sent elsewhere to a designated soil reuse or disposal site for proper management.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - ENV SRV - WASTE WATER - DIST HORIZ PIPES - 71000 - Contracts	17,500	17,500	17,500	17,500	17,500
OP - ENV SRV - WATER - DIST HORIZ PIPES - 71000 - Contracts	17,500	17,500	17,500	17,500	17,500
OP - FAC CC OPS - STORM WAT - COLL SYS - 71000 - Contracts	85,000	85,000	85,000	85,000	85,000
Total Expenses	120,000	120,000	120,000	120,000	120,000
Net Total	120,000	120,000	120,000	120,000	120,000

Operating Change Request Detail



STM1.02 - Oil Grit Separator Cleaning

Consolidated Work Unit 60-60-720 - FCCO - STORMWATER
Change Request Type A. OPERATING CHANGES OVER \$10,000
One-Time Budget No
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority

Budget Year 2026
Overall Priority A - Recommended
Core Service Yes
Council Report Ref.

Description This request is for contracted services to clean all oil and grit separators (OGS) in the City’s stormwater infrastructure.

Justification Oil and grit separators (OGS) are stormwater management devices designed to remove oil, sediment, and other pollutants from stormwater runoff. They are underground structures that trap contaminants before they can enter natural waterways. If they are not routinely cleaned, build-up of sediment can lead to area flooding.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenses					
OP - FAC CC OPS - STORM WAT - ROAD WORKS - 71000 - Contracts	20,000	20,000	20,000	20,000	20,000
Total Expenses	20,000	20,000	20,000	20,000	20,000
Net Total	20,000	20,000	20,000	20,000	20,000

Operating Change Request Detail



STM4.01 - Adjustment to Rsv Contribution - Stormwater

Consolidated Work Unit 60-60-720 - FCCO - STORMWATER
Change Request Type CORP TRANSFER/ADJ (FINANCE ONLY)
One-Time Budget Yes
Budget Theme Maintain Service
Council Strategic Priority 6. Operational Priority
Description Adjustment to Stormwater user fees and reserve contributions to balance budget to zero.
Justification Contribution to account for the net variance in Operating budget.

Budget Year 2026
Overall Priority A - Recommended
Core Service No
Council Report Ref.

Operating Budget Impact

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues					
OP - FAC CC OPS - STORM WAT - GENERAL - 51100 - Fees Ci Basic	305,377	-	-	-	-
OP - FAC CC OPS - STORM WAT - GENERAL - 51020 - Fees Res Basic	305,377	-	-	-	-
Total Revenues	610,755	-	-	-	-
Expenses					
OP - FAC CC OPS - STORM WAT - GENERAL - 91088 - Cont To Strm Asst Rsvf	44,464	-	-	-	-
Total Expenses	44,464	-	-	-	-
Net Total	(566,291)	-	-	-	-